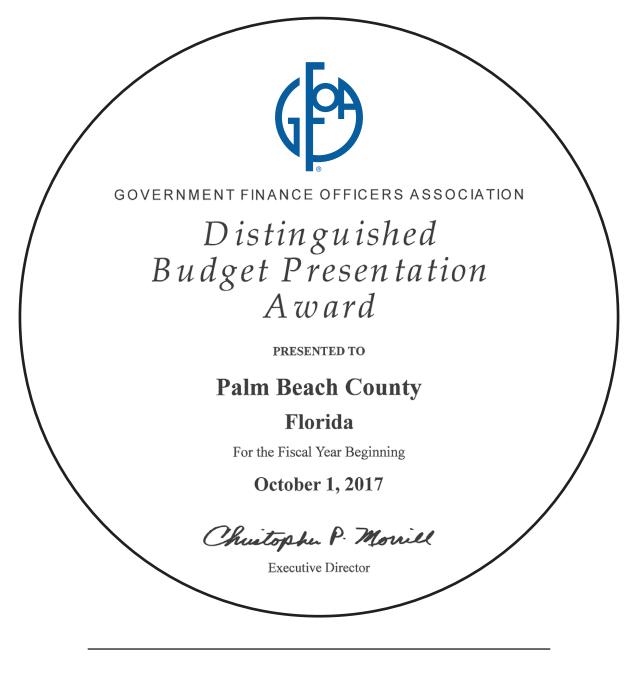
Palm Beach County, FL Annual Budget Fiscal Year 2019

TI



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Palm Beach County Board of County Commissioners, Florida for its annual budget for the fiscal year beginning October 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

PRINCIPAL OFFICIALS OF PALM BEACH COUNTY



Board of County Commissioners:

Top row from left to right: *Robert S. Weinroth (District 4), Hal R. Valeche (District 1), Mary Lou Berger (District 5), and Gregg K. Weiss (District 2)*

Bottom row from left to right: *Dave Kerner (Vice Mayor, District 3), Mack Bernard (Mayor, District 7)*, and *Melissa McKinlay (District 6)*

Constitutional Officers:

Sharon R. Bock, Clerk & Comptroller

Dorothy Jacks, Property Appraiser

Ric L. Bradshaw, Sheriff

Susan Bucher, Supervisor of Elections

> Anne M. Gannon, Tax Collector

Appointed Officials:

Verdenia C. Baker, County Administrator Denise Nieman, County Attorney Joseph Bergeron, Internal Auditor

Office of Financial Management and Budget:

Sherry Brown, OFMB Director Lisa Pontius, Budget Director Robyn Lawrence, Assistant Budget Director

ACKNOWLEDGEMENTS

Special recognition is given to the following individuals for their efforts in coordinating and preparing the FY 2019 Budget.

Office of Financial Management & Budget

Sherry Brown	OFMB Director
Lisa Pontius	Budget Director
Robyn Lawrence	Assistant Budget Director
Mark Braun	County Debt Manager
Amy Karpf	Budget Manager
Derrek Moore	Budget Analyst III
Ebony Bruton	Budget Analyst II
Alicia DeAbreu	Budget Analyst II
Silvia Mora	Budget Analyst I
Ken Nash	Budget Analyst I
Kristi Parham	Fiscal Specialist III
Stephane Pedemey	Senior Secretary

Special thanks to:

County Commissioners for their early and continuous involvement in the budget process.

County Administrator and Assistant County Administrators for their expanded participation in this year's budget process.

Department Heads and their Staff for their extraordinary effort in formulating the budget.



Statement

To continually improve, in the most cost-effective manner, the services to our customers; protection of the overall public good, as guided by the Board of County Commissioners' policies; and to achieve a recognized high level of public satisfaction on both costs and quality of service. We will focus continually on our customers' needs and expectations, recognize limitations in resources, explore creative and equitable revenue alternatives and respond capably and swiftly to changing priorities.



HOW TO USE THE BUDGET DOCUMENT

The purpose of this section is to provide the reader with a guide to the document's contents. The following describes each of its major sections:

County Administrator's Budget Message

This section provides an overview of the entire budget and highlights how the County is responding to the needs of our community and the Board of County Commissioners' policy direction.

Introduction

This section provides general information about the County; its budget philosophy and process; financial policies (which form the foundation of the County's budget development and financial management processes); explanation of fund structure and governmental accounting; the County's long term goals; and Budget assumptions, issues, and the budget calendar.

Budget Summary

This section provides the reader with basic overview of the budget. Included in this section are the budget summary, staffing, revenue sources trends and forecasts, Expenditure Summaries, and a tax millage rate summary.

Board Departments & Agencies

This section presents the budgets of departments/agencies reporting to the Board of County Commissioners and contains information about County activities and expenditures.

Constitutional Officers

This section presents the budgets of the independently elected officials (other than the Board of County Commissioners), i.e., Clerk & Comptroller, Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, Judiciary, State Attorney, and Public Defender.

Capital Improvement Program

This section highlights the County's capital improvement expenditures and provides an overview of the capital needs, as well as proposed financing sources.

Debt Service

This section highlights the County's budgeted debt service expenditures and provides an overview of the projected debt service needs through FY 2023.

Appendices

This section contains a glossary and acronyms.

BUDGET MESSAGE	
County Administrator's Budget Message	1

BUDGET DOCUMENT INTRODUCTION	
Information about Palm Beach County	11
Organization Chart	19
At A Glance	20
Demographics	22
Governmental Accounting	24
Financial Policies	27
Long Term Goals/Policies	34
Budget Philosophy & Process	39
Budget Calendar	41
Budget Assumptions	42
Budget Issues	44
Organizational Changes	45

BUDGET SUMMARY INFORMATION	
Budget Summary Total Comparison	47
Changes in Property (Ad Valorem) Taxes	48
Increase (Decrease) in Millage Over Rolled-Back Rate	49
Description of Revenues by Type	50
Budget Summary - Revenues	51
Description of Expenditures by Activity Type	52
Budget Summary - Expenditures	53
Summary Charts	54
Sources/Uses of Funds	55
Division of Receipts and Expenditures	56
Summary of Revenues by Source	57
Expenditures by Category	58
Appropriations Summary	59
Budgeted Reserves	60
Analysis of Revenue Sources	61
Forecast of Revenues & Expenditures	78
Major Funds	80
Changes in Fund Balance	83
Budget Comparison By Fund	91
Position Summary by Department	98
Employees Per 1,000 Population	100

BOARD DEPARTMENTS & AGENCIES	
Understanding Department Budgets	101
County Commission	
County Commission	103
County Attorney	107
Internal Auditor	113

BOARD DEPARTMENTS & AGENCIES (continued)

County Administrator	
County Administration	117
Department of Airports	121
Community Services	127
County Cooperative Extension	133
County Library	139
Department of Housing and Economic Sustainability	145
Engineering and Public Works	151
Environmental Resources Management	157
Facilities Development and Operations	163
Fire Rescue	169
Fleet Management	175
Human Resources	179
Information Systems Services	185
Legislative Affairs	191
Medical Examiner	197
Office of Financial Management & Budget	201
Office of Resilience	207
Palm Beach Transportation Planning Agency	211
Palm Tran	215
Parks and Recreation	221
Planning, Zoning & Building	227
Public Affairs	233
Public Safety	239
Purchasing	245
Risk Management	251
Tourist Development Council	257
Water Utilities Department	263
Youth Services	267

Non-Department Agencies

1 0	
Commission on Ethics	275
Criminal Justice Commission	281
Office of Community Revitalization	287
Office of Equal Opportunity	293
Office of Inspector General	297
Office of Small Business Assistance	301

Non-Department Operations

General Government	306
Non-Departmental Specific Reserves	307
Community Redevelopment Agencies Operations	308
Drug Abuse Trust Fund	309
Pollution Recovery Trust Fund	310
Value Adjustment Board	311
Ag Reserve Management Fees	312
Other Non-Departmental Expenses	313
Driver Education Trust Fund	314
Domestic Violence Trust Fund	315
School Impact Fees	316

Other County Funded Programs	
Financially Assisted Agencies	318
Health Care District	321
Public Health Department	322
Other County Funded Programs	323

TABLE OF CONTENTS

CONSTITUTIONAL OFFICERS	
Clerk & Comptroller	325
Judicial	328
Property Appraiser	339
Sheriff	341
Supervisor of Elections	343
Tax Collector	345

CAPITAL IMPROVEMENT	
Capital Improvement Program Overview	347
Capital Budget Revenues & Appropriations by Category	352
History Capital Projects by Type	354
FY 2019 Capital Budget Reserves	356
Capital Project Summary	358
Impact of Capital Projects on the Operating Budget	386
Estimated Operating Impact of Capital Projects	387

DEBT SERVICE	
Debt Service Overview	389
Summary of Bond Issues & Installment Debt	390
Debt Service Summary by Function FY 2019	394
Future Debt Service Requirements	395
Debt Service Ratios	396
Debt Service Data	398
Debt Service by Fund	399

APPENDICES	
Glossary	429
Acronyms	439

INDEX	
Index	447

Board of County Commissioners

Mack Bernard, Mayor Dave Kerner, Vice Mayor Hal R. Valeche Gregg K. Weiss Robert S. Weinroth Mary Lou Berger Melissa McKinlay

County Administrator Verdenia C. Baker



Office of Financial Management & Budget, 301 North Olive Avenue, West Palm Beach, FL 33401 (561) 355-2580 Fax: (561) 355-2109

January 11, 2019

The Honorable Mack Bernard, Mayor and Members of the Board of County Commissioners

RE: Adopted Budget – FY 2019

On behalf of the County Departments and Constitutional Officers, I am pleased to present the FY 2019 adopted budget. The budget is balanced at the countywide rate of 4.7815 mills, which is the same as FY 2018. This rate is 5.00% above the roll back rate and will generate \$898 million in taxes, \$52.4 million more than last year. The FY 2019 levied taxes are up 30.4% above the FY 2007 level. During this period, CPI and population is up 35.9%.

The most significant impact on the FY 2019 General Fund budget was the Sheriff's budget request, which was a net ad valorem increase of \$33.2 million. A few of the other major impacts on the FY 2019 budget include:

- 41 new ad valorem supported positions for Board of County Commissioners (BCC) departments \$2.5 million
- 3% pay increase for employees \$6.5 million
- Increase in reserves above policy level of 8% \$23.5 million

A list and explanation of impacts on ad valorem requirements can be found on pages 3 -5.

General Fund Undesignated reserves for FY 2019 are 9.3% of the total fund budget. This meets County's preferred policy level. The availability of reserves for use in a financial emergency is one indication that a government is financially strong. Reserves provide the flexibility to fund special opportunities and emergencies and are a key consideration when rating agencies evaluate future borrowings. The County, one of only 48 in the country, maintains AAA ratings from all three rating agencies.



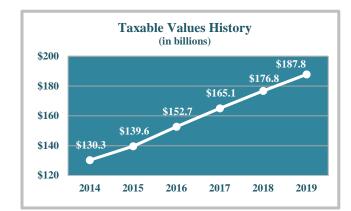
Budget, Millage, and Taxes:

The FY 2019 adopted budget totals \$4.8 billion. The net budget, which excludes internal service charges, interdepartmental charges, and interfund transfers, is \$4.1 billion and is \$280.9 million (7.4%) greater than the FY 2018 net budget. Taxes, excluding voted debt, in comparison to roll-back and the prior year are summarized in the following table.

	1	FY 2018	FY 20)19 Rollback	FY 2	019 Adopted
Taxing District	Millage	Amount	Millage	Amount	Millage	Amount
Countywide	4.7815	\$845,592,790	4.5537	\$855,180,813	4.7815	\$897,961,450
Library	0.5491	51,710,218	0.5247	52,213,620	0.5491	54,641,698
Fire Rescue						
Main MSTU	3.4581	247,874,640	3.2966	249,966,384	3.4581	262,212,204
Jupiter MSTU	2.0038	20,679,964	1.9237	20,924,187	1.9026	20,694,681
Aggregate	6.5925	\$1,165,857,612	6.3543	\$1,193,331,892	6.5789	\$1,235,510,033

Property Values:

Taxable property values have been rebounding since FY 2012. Last year's values increased 7.1%. The taxable value as of January 1, 2017 (used in calculating millage rates for FY 2019) is \$187.8 billion, an increase of \$11 billion, or 6.2% over last year's valuation, including new construction of \$2.4 billion and the revaluation of existing property. This is a new record high since the peak back in FY 2008. All property values and rollback calculations are based on the preliminary tax roll submitted by the Property Appraiser on July 1. Property values are projected to increase 5% - 7% for the next few years.



Budget Preparation Guidelines:

The review and adoption of the annual budget is one of the most important policy-making responsibilities of the BCC. The budget establishes priorities among competing governmental services and establishes levels of service that are within the fiscal capabilities of the County. The budget development process begins early each year. Instructions for the budget were set forth in the Budget Instruction Manual (BIM), which was distributed to County departments in February 2018. Departments were directed to submit their budgets with service levels status quo, with supplemental requests included only for critical needs.

The BCC held a retreat in November 2017 to provide staff with funding priorities. One key element of the budget development process was the identification of budget strategies that achieved budget reductions with no impact on services to the residents. Administration reviewed these strategies that included relevant

Budget Preparation Guidelines (Continued):

information about the effect(s) reduced funding or elimination of program(s) would have on a department's ability to achieve their goals and objectives. These strategies were the basis on which this year's funding decisions were made. Departments were encouraged to give special consideration to the following strategic priorities:

• Environmental Protection

- Economic DevelopmentHousing/Homelessness
- Infrastructure

- Public Safety
- Heroin/Opioid Epidemic

Requests for new funding in the capital budgets were carefully reviewed and prioritized under the leadership of the County Administrator, Office of Financial Management and Budget, and the Management Team. Detailed information including current financial status, recommended departmental funding changes, department program objectives and performance measures, and capital projects was presented to the BCC during budget workshops held on June 12 and July 10, 2018. Citizen input – a key component of the budget development process – was a significant segment of each workshop and throughout the entire budget development process. After reviewing major assumptions and the impact of proposed budget cuts on the community, the BCC voted to advertise the millage rate of 4.7815 on Truth in Millage (TRIM) notifications. This is the same rate as the prior fiscal year. During the two September public hearings, the BCC maintained and adopted the initially advertised rate.

Major Changes in Countywide Tax Equivalent Funding: 2019 Compared to 2018:

The following table provides a summary of changes in funding levels in FY 2019, followed by discussion of the major factors affecting those changes:

Budget Factor	Impact on Ad Valorem Requirements (in millions of dollars) UsesUsesSources	
Increase in Ad Valorem Taxes		52.4
Increase in Major Revenues (Including Gas Tax)		11.9
Increase in available one-time funding sources, other revenue, statutory reserves, and balances brought forward		34.8
Appropriations:		
Increase in Capital Projects	5.3	
Increase in Board Departments and Agencies	19.6	
Increase in Non-Departmental Operations	3.1	
Increase in Debt Service	2.9	
Increase in Sheriff	33.2	
Increase in Other Constitutional Officers	11.5	
Increase in Reserves	23.5	

Major Changes in Countywide Tax Equivalent Funding: 2019 Compared to 2018 (Continued):

Ad Valorem Taxes: The millage rate of 4.7815, which is 5% above the roll back rate of 4.5537, will generate \$52.4 million more ad valorem taxes than last year.

Increase in Net Tax-Equivalent Revenue: Detailed information, regarding major revenues, can be found on page 5 of this message.

Capital Projects: The FY 2019 budget includes \$36.2 million in new countywide ad valorem equivalent funding. This reflects a \$5.3 million increase in net ad valorem support compared to FY 2018.

Board Departments and Agencies: The main reason for the increase is the addition of 41 ad valorem tax funded new positions and a 3% employee pay increase effective October 1, 2018.

Non-Departmental Operations: The increase is primarily attributable to funding requirements for Community Redevelopment Agencies.

Sheriff's Budget: The Sheriff's budget, representing nearly half of the tax equivalent budget, continues to be the major component in the budget development process.

Other Constitutional Officers/Judicial:

	Net General Fund Ad Valorem			
	FY 2018	FY 2019	Change	%
Judicial	\$ 5,080,904	\$ 4,634,560	\$ (443,344)	-8.7%
Clerk & Comptroller	\$ 14,065,674	\$ 14,724,462	\$ 658,788	4.7%
Property Appraiser	\$ 19,480,000	\$ 19,558,000	\$ 78,000	0.4%
Supervisor of Elections	\$ 8,667,598	\$ 20,946,124	\$ 12,278,526	141.7%
Tax Collector	\$ 14,585,000	\$ 13,585,000	\$ (1,000,000)	-6.9%
Total	\$ 61,879,176	\$ 73,451,146	\$ 11,571,970	18.7%

The major increase in Other Constitutional Officers is due to the purchase of voting equipment for the Supervisor of Elections.

Increase in Reserves: Undesignated reserves for the General Fund were increased \$23.5 million to \$131 million.

Major Revenues:

The below chart reflects a summary of the major General Fund revenues sources.

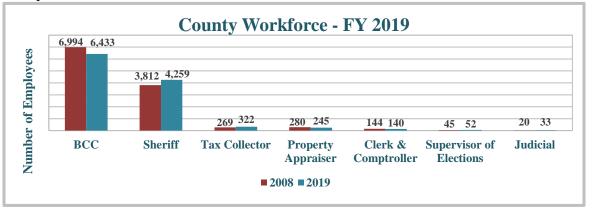
Revenue Category	FY 2018 Budget	FY 2019 Budget
Communications Services Tax	\$22,123,000	\$23,165,000
Local Government Sales Tax	92,124,000	94,100,000
State Revenue Sharing	32,096,000	33,500,000
Electric Franchise Fees	32,901,000	37,000,000
Utility Taxes	42,346,000	44,700,000
Total	\$221,590,000	\$232,465,000

FY 2019 revenue is projected to increase 4.9% compared to the FY 2018 budget. Actual FY 2018 major revenue collections were \$224.8 million.

Size of the Workforce:

The FY 2019 budget provides for 11,484 positions, of which 6,433 are funded in departments controlled by the BCC. The budget includes a net of 82 new BCC positions. The new positions are in Planning, Zoning, and Building (11), Engineering (18), Water Utilities (6), Fire Rescue (19), Libraries (5), Facilities Development & Operations (4), Palm Tran (4) and 15 positions in various departments.

Since FY 2008, County departments added 812 positions, primarily for fire rescue mergers, Glades Utility Authority, Inspector General, Ethic Commission, and grant funded programs and eliminated 1,373 positions from other County programs. This included the elimination of 250 positions from the Head Start Program in FY 2014. During this same period, the number of positions for the constitutional officers and judicial increased from 4,570 to 5,051, an increase of 481, primarily for Sheriff related municipal mergers and additional deputies.



A detailed position summary by department can be found in the Budget Summary Information section on pages 98 and 99.

Capital Projects:

The FY 2019 Capital Improvement Program (CIP), including interfund transfers and debt service, totals \$1.49 billion. Of this, \$1.14 billion is funding carried over from previous years and approximately \$350.7 million is new funding. New funding is primarily for the enterprise departments (Airports and Water Utilities), the Road Program, and General Governmental projects.

The revenue sources of this new funding include the following:

Ad Valorem Taxes	\$ 50,440,437
Enterprise Revenues	110,415,468
Interest, Other Revenue, & Assessments	42,094,730
Impact Fees	19,695,240
Gasoline Taxes	6,796,092
Tourist Development Taxes	6,444,223
One Cent Infrastructure Surtax	74,487,561
Grants	40,346,255
Total	\$350,720,006

A detailed list of newly funded projects can be found in the CIP document. The following is a link to this document:

http://discover.pbcgov.org/ofmb/budget/Pages/Capital-2019.aspx

New capital projects usually impact the County's operating budget in future years. This impact is an important consideration in determining the approval of new projects; each department is required to provide estimated operating expenses when requesting capital projects during the budget development process. Further discussion of operating impact can be found in the Capital section of this document and in the CIP document.

Criteria for capital project prioritization are established in the Capital Improvement Element of the Comprehensive Plan (Comp Plan). These criteria address issues such as why the project is needed, what type of service the project will support and the physical location of the proposed project. The Comp Plan is based on an overall goal of maintaining a high quality of life in Palm Beach County. Further discussion of the Comp Plan can be found in the Introduction section of the Budget Document, under Long-Term Goals and Policies.

The County's five-year CIP is published in a separate document and includes capital and operating costs with funding sources for the current fiscal year plus four years into the future. County Administration, the Planning Division, and the Budget Office staff work together to review and revise the levels of service previously adopted in the Comp Plan. The Comp Plan is the basis for prioritizing capital projects and for determining if an amendment to the Capital Improvement Element of the Comp Plan is necessary.

Strategic Priorities:

Economic Development: The County is committed to promoting economic revitalization by driving the creation of employment opportunities, while reducing disparities and improving the quality of life for everyone. Through the Department of Housing and Economic Sustainability, these priorities are driven by the specific economic needs of the County including job creation, continued preservation of affordable housing, and infrastructure improvements. Palm Beach County serves as a financial resource for businesses, community redevelopment, and housing initiatives through Federal, State, and County assistance programs including loans, grants, and tax exemptions leveraged by private capital investments. The County's business programs have supported growth in key targeted industry clusters within Palm Beach County including: Aerospace & Aviation; Business & Financial Services; Corporate Headquarters; IT & Telecommunications; Manufacturing; Transportation & Logistics; and Healthcare & Life Sciences as demonstrated by the County's significant investments in Scripps and Max Planck research institutes.

Housing/Homelessness: The County is dedicated to promoting the quality of life through targeted programs that address the housing and homelessness needs of its residents. The County's "Ten-Year Plan to End Homelessness" outlines the various strategies and timelines to target homelessness and address the lack of affordable housing in our community. The Homeless Advisory Board (HAB) is responsible for oversight and implementation of the Plan. The Homeless Continuum of Care, known as the Homeless and Housing Alliance, successfully implemented Coordinated Entry for homeless individuals and families and has now expanded to homeless prevention and intervention. Rapid Re-Housing (RRH) continues to demonstrate positive results, as 80% of the homeless population served remain permanently housed. Moving forward, resources will continue to be allocated for RRH as this model has proven successful. The Division of Human and Veterans Services' implementation of the Parks to Work (P2W) program, which provides work and housing opportunities to the homeless residing in County parks, has shown promising results with 80% of the clients obtaining permanent employment. As we look forward, an expansion of the P2W program will be introduced into other County departments thus offering further opportunities for the chronically homeless to gain employment skills. This Division also provided services to over 2,500 veterans and produced an estimated \$4 million in benefits during the past fiscal year. In addition, the Senator Philip D. Lewis Center is in its 6th year of operation, and served 483 families and 602 single adults. The Lewis Center's budget consists of Ad Valorem funds, federal dollars, grants, and donations. During FY 2018, The Homeless Coalition supervised 3,831 volunteers who worked 10,360 hours for a value of \$239,005. The Homeless Coalition also received \$1,082,147 of inkind donations for 3,415 clients. The Breaking Bread Breaking Barriers program provided 36,890 meals for a value of \$110,273. The Creating Housing Opportunities program provides initial financial supports for those placed into permanent housing through the Lewis Center. There were 68 unduplicated households (191 total household members) and 127 unduplicated individuals who utilized the program for move in cost through the program for a value of \$420,000. As a partner in the P2W Program, they funded \$65,500 in stipends for the men in the program. The Coalition also funded \$45,000 for a full time Housing Specialist position that was based at the Lord's Place that helped inspect units and work with landlords for the SMART (Support, Marketing, Assistance, Rent, Tenant) program.

Public Safety: The County is responsible for ensuring a safe, secure, and peaceful community for its residents. Criminal Justice and Fire Rescue services continue to be a driving force on the County budget and a priority of the BCC. The FY 2019 Sheriff and Fire Rescue requested budgets were partially funded by the BCC. The Sheriff and Fire Rescue Main MSTU FY 2019 adopted appropriation budgets (net of reserves) are \$663.6 million and \$318.4 million, respectively.

Strategic Priorities (Continued):

Environmental Protection: Protecting, preserving, and enhancing our natural resources, while providing sustainable living and developing a climate of resilience is a priority of the BCC. This year, we provided an additional \$3 million of recurring funding to continue funding for the basic functions of natural areas management.

Infrastructure: The County aims to provide the needed structures, systems, and services that establish the foundation required to enhance the quality of life of every resident. Like many communities across the country, the County's infrastructure is aging and insufficient to meet the needs of the public. This includes transportation (bridge replacement, culverts, resurfacing, pathways, striping, mast arms, canal improvements, and drainage improvements) and public facilities (Sheriff, General Government, Community Services, Parks and Recreation). In order to reduce taxes during the "Great Recession," addressing these needs was delayed. This enabled the County to fund the day-to-day operational costs to provide direct services. The County has over \$1 billion of backlogged infrastructure needs. During the November 8, 2016 election, County voters approved the adoption of a one-cent infrastructure, repair, and replacement projects.

Heroin/Opioid Epidemic: The County is dedicated to addressing the Heroin/opioid and substance abuse crisis by providing evidence-based prevention, medication-assisted treatment, and recovery support services. The illegal use of the opioid drug Heroin and synthetic versions of opioids such as Fentanyl and Carfentanil have reached epidemic proportions across the nation. Palm Beach County saw 647 fatal accidental opioid overdoses in 2017, up 152% from 257 in 2015. The creation and increased usage of Fentanyl, which is 100 times more potent than Morphine, and Carfentanil, which is 10,000 times more potent than Morphine, and Carfentanil, which is 10,000 times more potent than Morphine, have contributed greatly to the number of overdoses. A normal dose of the antidote for an opioid overdose, Narcan, was 0.5 milligrams ten years ago. Today it requires up to 10 milligrams. Communities all across America, like our County, are struggling with the impact of this epidemic on first responders, medical examiners, communities, families, law enforcement, and resources needed to address the issue. The County included \$1 million in FY 2017, and an additional \$2 million in FY 2018 and FY 2019, to start addressing this issue.

Other Issues:

Palm Tran: General Fund support for Palm Tran is up \$3 million compared to FY 2018, primarily due to pay increases and paratransit costs. Palm Tran continues to be the largest ad valorem funded department with FY 2019 support of \$66.8 million.

Other Issues (Continued):

Behavioral Health: Mental Health and Substance Use Disorder Services in Palm Beach County and around the country are experiencing significant attention due to the opioid epidemic and multiple shootings, as well as other violent crimes committed by suspects with a history of mental illness. Palm Beach County has been working with mental health and substance use disorder providers to establish a behavioral health system focused on improved quality of care and outcomes to effectively address the needs of this population. The County recognizes the extensive research related to Adverse Childhood Experiences (ACES) and the need for implementation of Trauma Informed Care. The Highridge Family Center is implementing the Sanctuary Model of Trauma Informed Care and funds awarded through the Financially Assisted Agency process through Community Services and Community Based Agency (CBA) process through Youth Services encourage all agencies to implement trauma sensitive practices. Funding priorities were chosen based on the Behavioral Health Needs Assessment and programs are funded which provide care coordination, treatment, recovery support services and other acute care services to accomplish shared goals. The County continues to work with the Southeast Florida Behavioral Health Network (SEFBHN), the provider community, the School District, and other community members to develop improved approaches and adopt evidence-based practices. The County's current investment in Mental Health and Substance Use Disorder Services is \$5.7 million through Financially Assisted Agency funding and \$28 million through SEFBHN. In addition, \$5.5 million is allocated to the Youth Services Department to provide direct services to youth up to the age of 22. These funds provide a comprehensive network of services, but the County continues to look to identify additional resources to help address the growing needs faced by the Palm Beach County community.

For the Future:

The local economy has rebounded and is continuing the trends the County saw for years where corporations are relocating to the County providing high paying jobs and stimulating other aspects of the economy. Palm Beach County has one of the highest average wages in the state. The County's taxable value increased 6.2% for FY 2019 and we expect to see 5% increases for the next few years, although we have seen some slowing in the economy. Each 1% increase in taxable property values, over the current year, will generate \$9 million at the current millage rate.

However, the County will still have budget challenges next year which include the following:

- The Sheriff's gross budget is \$663.6 million, and includes no operating capital in FY 2019. Balancing next year's budget, without impacting BCC Departments or others programs, will likely hinge on his budget request.
- The budget includes a 3% pay increase for general County employees. With the improvement of the economy, it is anticipated there will be pressure to provide additional raises in future years.
- Increased Florida Retirement System pension rates estimated to cost approximately \$4.1 million.

Conclusion:

This budget achieves the Board's directive of maintaining service levels with no increase in the millage rate.

Budget preparation is truly a team effort. The work and support of the Management Team, the Office of Financial Management and Budget, and the individual departments is greatly appreciated. Special appreciation is directed to the Board of County Commissioners for their commitment to addressing the difficult policy decisions inherent in the budget process.

Sincerely,

Verdenia C. Baker County Administrator

INFORMATION ABOUT PALM BEACH COUNTY



LOCATION

Located on the southeast coast, Palm Beach County is the largest of Florida's 67 counties. As part of Florida's Gold Coast, Palm Beach County is bordered on the east by the Atlantic Ocean with 45 miles of shoreline. It is located just 50 miles north of Fort Lauderdale, 70 miles north of Miami and 150 miles south of Orlando. The County's 2,385 square miles include 1,977 square miles of land and 408 square miles of surface water¹, making it one of the largest counties east of the Mississippi River. The surface water areas include the Intracoastal Waterway and approximately one-third of Lake Okeechobee, which is the largest freshwater lake in the state and the largest in the United States except for the Great Lakes.

Palm Beach County's climate has enhanced its image as a location that provides a high quality of life to its residents. The average temperature is 75 degrees with an average of 83 degrees in the summer and 67 degrees in the winter. The wet season extends from June through October, with an average annual rainfall of 62 inches².

There are 39 municipalities within the County encompassing a total of 337 square miles, or approximately 17% of the County's land area. As of FY 2019, an estimated 56% of the County's population resides within the municipalities. The change in population since the FY 2018 reporting reflects an increase of 19,273 with a municipal growth of 12,778 and a concurrent increase of approximately 6,495 in the unincorporated area³.

^{1.} Palm Beach County - PZB, Planning Division - Palm Beach County GIS

^{2.} Business Development Board of Palm Beach County

^{3.} University of Florida, Bureau of Economic and Business Research

INFORMATION ABOUT PALM BEACH COUNTY

West Palm Beach remains the largest city in population with approximately 112,906 residents within 53.80 square miles. Palm Beach Gardens is the largest city in land area with approximately 53,800 residents within 56.69 miles. Cloud Lake and Briny Breezes are the smallest in land area, with approximately 137 and 610 people respectively, living within about 0.06 square miles each. In addition, fourteen municipalities are less than one square mile each.

Population estimates for each of the 39 municipalities, as well as, the mailing addresses for each Town/City Hall can be found at the following link: <u>http://www.leagueofcities.com/membership/membership/inectory.htm</u>

HISTORY

The first settlers, in what is now Palm Beach County, were Indian tribes such as the Tequesta, Jeaga, Caloosa, and later the Seminoles. The next settlers arrived in 1860 when the Jupiter Lighthouse was built to aid sailors navigating the Atlantic Ocean. Homesteading began in the late 1800's with the majority of the settlers coming to the area to farm. Early farmers found the soil to be highly productive and earned most of their income by growing vegetables for the northern winter market.

The late 1800's also marked the beginning of the tourism industry. Transportation improvements, particularly to the railroad system, provided easier access to the area. Hotels to serve tourists and the first winter homes for seasonal residents were constructed. In 1892, Henry Flagler visited Palm Beach and decided to build a large resort hotel, the Royal Poinciana, and extend the Florida East Coast Railroad to West Palm Beach from Jacksonville. These developments made Palm Beach the nation's premier winter resort. Flagler considered the mainland area a perfect satellite location to service his resort and a good place for his workers to live. This area was incorporated as West Palm Beach in 1894.

Other cities, such as Linton and Boynton Beach, were established soon after West Palm Beach. Linton was founded in 1894 by William S. Linton, the postmaster of Saginaw, Michigan. He and a friend purchased 160 acres of land and sold it in five-acre tracts through ads in Michigan newspapers. In 1901, they renamed the town Delray Beach, after a Detroit suburb. Boynton Beach was founded in 1895 when Civil War officer Major Nathan S. Boynton built a 50-room resort hotel on the beach. One year later the railroad came through on its way to Miami.

The State Legislature established Palm Beach County as Florida's 47th County on July 1, 1909. Prior to that time, the area was part of Dade County. Palm Beach County originally encompassed Lake Okeechobee and the areas that became Broward County in 1915, Okeechobee County in 1917, and Martin County in 1925. In 1963, the State of Florida partitioned Lake Okeechobee among all of the counties that border it.

The first County Commission meeting was held on July 6, 1909 and West Palm Beach was designated as the County Seat. By 1910, the County's population had grown to more than 5,500 residents. The entire County experienced tremendous growth and development following World War I. The building and population increase produced a great land boom in the early 1920's. Contributing to the land boom was the climate, as well as an increase in the use of the automobile along with a growing network of roads. The State encouraged the influx of new residents during this period by promising never to pass state income or inheritance taxes. The 1926 Florida Land Bust, the 1926 and 1928 hurricanes, and the 1929 stock market crash drastically affected the local economy, but these events did not stop growth entirely due to the prior establishment of major transportation facilities.

World War II brought many changes to the County, including air bases and new jobs. After the war, Grace Morrison Field was expanded and became Palm Beach International Airport. During the same time period, small specialized businesses, many electronic-oriented, joined industrial giants like Pratt-Whitney and IBM in establishing plants in Palm Beach County.

The County remained largely undeveloped through the 1950's as evidenced by a 1960 population of less than 250,000. Although some citizens felt that it had lost its natural, unspoiled quality, many leaders welcomed urbanization and actively promoted growth and development.

In the late 1960's and early 1970's, large numbers of middle and upper income retirees began to move to Florida, prompting developers to build new subdivisions and cities. During this same period, the advent of air conditioning greatly enhanced the living and working environment, further increasing the pace of development.

Throughout the 1980's, the economy and the construction industry thrived as the population grew by approximately 5% per year. The national recession that occurred in the early 1990's reduced the County's growth rate to an average of approximately 3.1% annually⁴. The County's FY 2019 population is estimated to be 1,433,417, a 1.36\% increase from FY 2018⁵.

FORM OF GOVERNMENT

As a result of the November 6, 1984 general election, Palm Beach County became a Home Rule Charter County on January 1, 1985. This "Home Rule" allows residents, through their elected commissioners, greater independence in determining how their County government will function and what services it will provide. Major advantages resulting from changing to this form of government include:

- allowing the County to pass its own ordinances and laws as long as they do not conflict with state and federal laws;
- providing initiative procedures that allow voters to create, modify and amend local laws;
- providing a process to modify or amend the Charter; and
- providing voters with a process to recall County Commissioners for cause.

The Board of County Commissioners (BCC), which is the legislative branch of County government, adopts ordinances and resolutions to establish programs that protect and maintain the health, safety, and welfare of County residents. In 1990, the BCC changed from five at-large Commissioners to seven, each representing a single-member district. Each Commissioner is elected to a four-year term by voters in the district in which they reside. Commissioners elect a Mayor to preside over meetings and serve as the ceremonial head of the County. A Vice Mayor is also selected to assume these duties in the absence of the Mayor.

The BCC considers major problems facing County government and guides the growth and development of the County consistent with the public interest. Major areas of public interest under the control of the Board include:

- · provision of fire protection and disaster relief services;
- · construction and maintenance of County buildings, roads, and bridges;
- provision of programs of housing, community development, slum clearance, conservation, flood and beach erosion control, and air pollution control;
- 4. Business Development Board of Palm Beach County

^{5.} University of Florida, Bureau of Economic and Business Research

- adoption and enforcement of building and housing codes and regulations;
- preservation of natural resources;
- preparation, review, and periodic amendment of the Comprehensive Land Use Plan for the development of the unincorporated portion of the County; and
- provision of cultural and recreational facilities and programs.

Additionally, the BCC may enter into agreements with other governmental agencies for the joint performance of duties.

The Commission appoints the Chief Executive Officer, i.e., the County Administrator, who implements BCCapproved programs and manages the day-to-day operations of County government. With BCC approval, the County Administrator appoints Assistant County Administrators and Department Directors.

The County's Departments under the County Administrator are organized into two groups: General Operations Departments, which provide direct services to residents, and Central Services Departments.

General Operations Departments include

- Airports
- Community Services
- County Cooperative Extension Services
- County Library
- Engineering & Public Works
- Environmental Resources Management
- Fire Rescue
- Housing and Economic Sustainability

Central Services Departments include

- County Administration
- Facilities Development & Operations
- Financial Management & Budget
- Human Resources

- Medical Examiner
- \cdot Office of Resilience
- Palm Tran
- Parks & Recreation
- Planning, Zoning & Building
- Public Safety
- Water Utilities
- Youth Services
- Information Systems Services
- Public Affairs
- Purchasing
- Risk Management

There are also seven Separate Offices that are under the authority of the County Administrator. These are: Criminal Justice Commission, Office of Equal Opportunity, Tourist Development Council, Office of Small Business Assistance, Office of Community Revitalization, Legislative Affairs, and the Transportation Planning Agency. The County Attorney and Internal Auditor are appointed by the Board of County Commissioners.

In addition to the County Administrator, the BCC appoints County residents to serve as volunteers on various citizens' boards, commissions, committees, and councils. These groups are established for advisory and/or regulatory purposes. State law creates some advisory boards, while others are formed by the BCC to meet special needs and to help solve challenging issues facing County government.

Constitutional Officers and Judiciary are County Officials, other than the BCC, who are elected for four-year terms by the voters in general elections. The officers include the Clerk and Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, Public Defender, State Attorney, and Tax Collector.

Palm Beach County is not a consolidated or "metro" form of government. The Palm Beach County School System is governed by a non-partisan elected School Board and operates under the direction of a School Board-Appointed Superintendent. The BCC has no jurisdiction over the School Board.

The South Florida Water Management District, Children's Services Council, Health Care District, Drainage Districts, Inlet Districts, and municipalities within the County are also not under the authority of the BCC.

ECONOMIC TRENDS

Palm Beach County is Florida's largest county in area and third in population. Growth predominantly from inmigration, has historically been a major influencing factor in the County. On average, population has increased 1.20% annually from 2003 to 2018 and is estimated to increase through FY 2019.

Current economic indicators for Palm Beach County point to an economy which is increasingly healthy over the past several years. Significant investment made to develop the Biotechnology Industry in the County has spurred growth in that sector, pushing it into a tie with Retail Trade as the second largest industry behind only Educational, Health Care and Social Services. Tourism, construction, and agriculture continue to play a prominent role in the County's economy.

Tourism⁶ - Palm Beach County government is making a concentrated and continuing effort to increase the number of visitors to the County each year, which is expected to generate a 3% increase in Tourist Development Tax revenues in FY 2019. There is an estimated 87,200 people employed in Leisure & Hospitality jobs in the County. The economic impact from our visitors is \$4.7 billion in Direct Visitor Spending with a total impact of over \$7 billion annually to the County's economy. During FY 2018, Palm Beach County recorded record Bed Tax collections at \$53.8 million. Bed tax revenues increased 10.9% on room sales across the County of \$924 million.

*Construction*⁷- During FY 2018, the total number of permits issued increased by 16.3% as compared to FY 2017. Building Permit revenues increased by 18.4% to \$22 million as compared to \$18.6 million in FY 2017. In residential construction, 265 multi-family and 1,671 single-family unit starts occurred in FY 2018, as compared to 415 multi-family and 1,626 single-family unit starts in FY 2017. The total value of new residential construction was just under \$636 million in FY 2018, as compared to just over \$608 million during FY 2017. However, the total value of all construction permitted increased by 10.9% from just under \$1.26 billion in FY 2017 to just under \$1.40 billion in FY 2018. The permitting activity increases observed in 2018 significantly eclipsed the modest gains noted in 2017.

*Agriculture*⁸ - Palm Beach County's agricultural acreage has remained stable for the last eight years. Palm Beach County still leads the state of Florida, and all counties east of the Mississippi River, in agricultural proceeds. Palm Beach County leads the nation in the production of sugarcane and fresh sweet corn. It leads the state in the production of sweet bell peppers, rice, lettuce, radishes, Chinese vegetables, specialty leafy crops, celery, eggplant, herbs, and sod.

The 451,375 acres dedicated to agriculture, represent 36% of the total land mass in the county. Palm Beach County is third in the state in nursery production with estimated sales at \$139 million, and leads the state in agricultural wages and salary with over \$348 million. The industry currently uses bagasse, a sugarcane by-product, in conjunction with other waste wood products as the fuel source for the largest agriculturally based biomass co-generation plant in the United States for electricity generation.

Equestrian acreage in Palm Beach County remains stable at 8,685 acres, currently ranking as the 2nd largest equine county in the state, following Marion County. Three major equestrian events take place during the winter season.

6. Tourism Economics, Florida Department of Economic Opportunity, VisaVue® Travel, TNS Travel America, PBC Tax Collector, Florida Department of Revenue, PBC Economic Impact Study

7. Electronic Planning, Zoning and Building (ePZB) permitting system

8. Palm Beach County, Cooperative Extension Service

<u>Manufacturing</u> - Electronics and other high tech products manufacturing plays an important role in the County's local economy. The arrival of the Scripps Research Institute continues to provide a boost to the area's technology industry.

Bio <u>Science</u> - Scripps Research Institute and Max Planck Florida Institute are anchors to an eight million square feet Bioscience Cluster in Northern Palm Beach County. A "cluster" of related bio-technology businesses will form a hub to strengthen the County's position as leader in this industry. Smaller bio-related companies have either expanded or moved to the County such as Ocean Ridge Biosciences, LLC and Sancilio & Company, Inc.

UNEMPLOYMENT RATE

The County's average annual wage of \$56,524. The County's labor force employed is estimated to be 694,789 which is a positive indicator of the decrease in the unemployment rate from 4.4% in August 2017 to 3.9% in August 2018⁹. Additionally, the rate in Palm Beach County is only slightly higher than the state rate and the same as the national rate, which is another indicator of improving labor trends.

PROPERTY TAXES

Property taxes are a lien on all taxable property as of January 1st of each year. Taxes are due November 1st and are payable by April 1st of the following year. Each parcel of property is assessed to the last known owner as established from the latest recorded deed or tax return.

There are three types of property which are subject to an ad valorem tax (a tax based on the assessed value of real or personal property). The three types are:

- **Real Estate** covers land and the improvements thereon;
- **Tangible Personal Property** includes property such as fixtures, equipment, and machinery; and
- **Intangible Personal Property** includes stock, bonds (except those exempt), mortgages accounts receivable, mutual funds, notes, trusts, estates, etc. (State tax handled directly by the State of FL).

All property owners who maintain their permanent home on the property are entitled to a "Homestead Exemption" which exempts the first \$25,000 of assessed value of the property from ad valorem taxes. Effective January 1, 2008, a property with an assessed value of \$75,000 or more receives an additional \$25,000 exemption. Additional exemptions are also available to widows/widowers, disabled veterans, totally disabled non-veterans, senior citizens, and others. The November 8th, 2016 Elections passed additional exemptions for totally and permanently disabled first responders and a homestead tax exemption for certain senior, low income, long-term residents.

The BCC levies a Countywide millage that applies to all property owners in the County on the net assessed value of property. Millage is the rate used to determine the amount of tax. A mill is one-tenth of a cent, or \$1.00 of tax for every \$1,000 of net assessed value. The FY 2019 Countywide rate is 4.7815 mills.

^{9.} Florida Research and Economic Information Database Application

INFORMATION ABOUT PALM BEACH COUNTY

Palm Beach County Fire Rescue and the County Library are dependent districts under the control of the BCC. They levy millages that apply to all property owners in the unincorporated portion of the County and residents of the municipalities that have elected to join the districts rather than provide the services themselves. The municipalities also levy millages to finance their local government's operating costs.

In addition to the BCC and municipalities, various other taxing districts levy millages that affect all property owners in the County or property owners in the particular districts. Some other entities in the County that levy property taxes are drainage districts. These taxes are not based on the value of the property, but on the number of acres in the parcel. Each district assesses an "Acreage Levy", a fixed amount for each acre or part thereof, to cover the maintenance and debt of the drainage facilities in the district. Additionally, some districts assess a "Parcel Levy", a fixed amount per parcel, to cover the cost of road maintenance and debt within the district.

FIRE RESCUE TAXING DISTRICTS (MSTU)

Belle Glade Cloud Lake Glen Ridge Haverhill Juno Beach Jupiter Lake Clarke Shores Lake Park Lake Worth Lantana Loxahatchee Groves Pahokee Palm Springs Royal Palm Beach South Bay South Palm Beach Wellington Westlake

Serviced by Fire Rescue

Manalapan

Fire Rescue also has a service agreement for a portion of Martin County

	Dispatched by Fire Rescue Outside the Fire Rescue Taxing District			
	Atlantis Highland Beach Palm Beach G			
Delray Beach Jupiter Inlet Colony Palm Beach S		Palm Beach Sh	nores	
Greenacres Mangonia Park Riviera		Riviera Bea	ch	
(Gulf Stream	North Palm Beach	Tequesta	
		West Palm Beach		

COUNTY LIBRARY TAXING DISTRICTS

Atlantis Belle Glade Briny Breezes Cloud Lake Glen Ridge Greenacres Haverhill Hypoluxo Juno Beach Jupiter Jupiter Inlet Colony Lake Clarke Shores Loxahatchee Groves Mangonia Park Ocean Ridge Pahokee Palm Beach Gardens Palm Beach Shores Royal Palm Beach South Bay South Palm Beach Tequesta Wellington Westlake

COUNTYWIDE TAXING DISTRICTS

The School District of PBC 3300 Forest Hill Boulevard West Palm Beach, FL 33406

Telephone: (561) 434-8000

Children's Services Council

2300 High Ridge Road Boynton Beach, FL 33426 Telephone: (561) 740-7000 Health Care District 2601 10th Avenue North, Suite 100 Palm Springs, FL 33461 Telephone: (561) 659-1270

Florida Inland Navigation District 1314 Marcinski Road Jupiter, FL 33477 Telephone: (561) 627-3386

South Florida Water Management District South Florida Water Management Basin Everglades Construction 3301 Gun Club Road West Palm Beach, FL 33406 Telephone: (561) 686-8800

NON-COUNTYWIDE TAXING DISTRICTS

Greater Boca Raton Beach & Park District

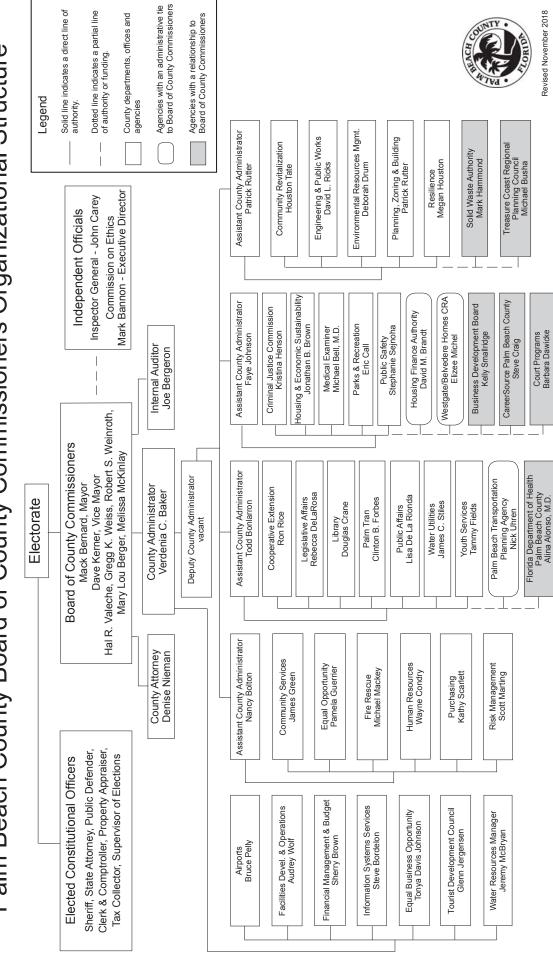
300 South Military Trail Boca Raton, FL 33486 Telephone: (561) 417-4599

Port of Palm Beach District

1 East 11th Street, Suite 600 Riviera Beach, FL 33404 Telephone: (561) 383-4100

Jupiter Inlet District

400 N. Delaware Boulevard Jupiter, FL 33458 Telephone: (561) 746-2223



Palm Beach County Board of County Commissioners Organizational Structure

PALM BEACH COUNTY AT A GLANCE

Date Established

Form of Government

Area (Including water) Total Adopted Fiscal Year 2019 Budget

County Demographics

Population	1,433,417
Median Age	44.7
Median Household Income	70,930
Average Household Size	2.65

Source:www.bdb.org

Sheriff's Office

Law Enforcement Officers	1,626
Corrections Officers	698
Civilian Staff	1,934



Palm Beach County Sheriff's Office Headquarters

Palm Beach County Schools

There are 182 schools in Palm Beach County with 193,400 enrollment. See below for the number of schools

Elementary Schools	108
Middle Schools	33
High Schools	23
ESE, Alternative, Dropout Prevention, Virtual	18

934,064

Elections

Registered Voters (as of 10/18/2018)

Source: http://pbcelections.org/

Major Employers

Palm Beach County School Board	21,200
Palm Beach County	11,484
Tenet Healthcare Corporation	6,136
FPL (NextEra Energy) Headquarters	4,021
Hospital Corp. of America *	3,550
Boca Raton Regional Hospital	2,800
Florida Atlantic University	2,761
Veterans Health Administration	2,468
Bethesda Health Inc	2,200
Office Depot, Inc.	2,034

*Source:www.bdb.org (last updated 01/17)

Conservation 31.6%

Top Ten Principal Property Tax Payers

FPL (NextEra Energy) Headquarters	\$ 96,088,889
Town Center	\$ 9,091,155
Gardens Venture LLC	\$ 6,203,870
Breakers Palm Beach Inc.	\$ 5,803,442
U.S. Sugar Corporation	\$ 5,521,500
TM Wellington Green Mall LP	\$ 5,269,187
CPT Phillips Point LLC	\$ 4,404,607
Panthers BRHC LTD	\$ 4,291,840
Palm Beach Outlets I LLC	\$ 3,940,430
Okeelanta Corporation	\$ 3,871,347

Fire Rescue



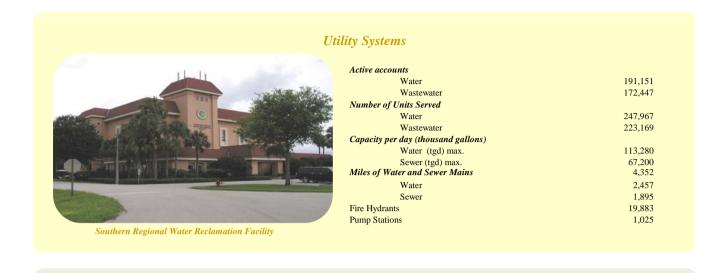
Fire Rescue Headquarters

Fire Protection

Suppression units (including 19 brush trucks)	68
Advanced Life Support Units	102
Fire Stations	49
Employees (Certified Firefighters)	1,329
Employees (NonCertified)	212
FY18 Total Fire Runs	18,276
FY18 Total EMS Runs	117,371
FY18 Average Response Times For Fire/EMS	6:28

Palm Beach County, FL

July 1, 1909 Commission-County Administrator 2385 square miles \$4.791 Billion



Parks and Recreation

The County offers over 8,200 acres of parkland, which are available to discover and explore. Sports, fitness, environmental, and cultural opportunities abound, as well as, restful places for solitude.

County Owned Amenities	<u># of</u>
Golf Courses	5
Exercise/Fitness Trails	11
Marina	1
Playground Sites	104
Parks	85
Water Parks	2
Splash Parks	3
Swimming Pools	6
Dog Parks	4
Museum	1
Community/Civic Centers	4
Recreation Centers	4
Nature Centers	3
Equestrian Parks	5
Beaches	16
Campgrounds	3
Amphitheaters	3
Splash Parks Swimming Pools Dog Parks Museum Community/Civic Centers Recreation Centers Nature Centers Equestrian Parks Beaches Campgrounds	3 6 4 1 4 4 3 5 16 3



Okeeheelee Golf Course



Loggerhead Park



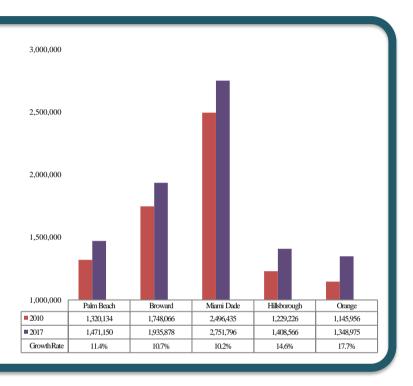
Palm Beach County is the largest county by area and third largest county by population in the State of Florida. To aid in the understanding of the demographics for the County, information on all five Florida counties with populations over one million is provided. Additional information can be found through the US Census Bureau at: http://www.census.gov/.

Note: Other sections of this document refer to FY 2018 population estimates derived by University of Florida, Bureau of Economics and Business Research (BEBR). (http://www.bebr.ufl.edu/data/)

POPULATION & GROWTH RATE

(Data is based on the 2010 US Census and 2017 US Census Bureau estimates)

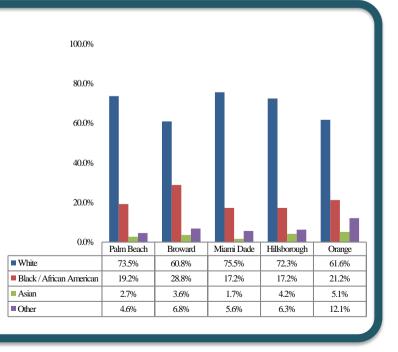
Despite having the 3rd largest population and largest land area of any of Florida's counties, Palm Beach County's population growth was slower than other major counties in the state over the last five years. While any growth is good, the faster growth rate seen in the other counties is likely an indicator of a stronger/quicker economic recovery. Faster growth should have a positive correlation to an increase in property values and the construction industry.



ETHNICITY

(Data is based on the 2017 US Census Bureau estimates)

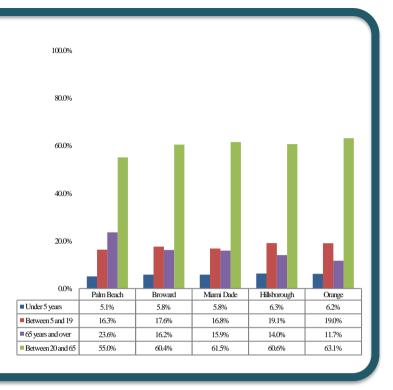
For the most part, the five largest counties in Florida have a comparable ethnic distribution. Across the counties, the largest group of the population is White, followed by Black/African American, then those in the Other category (which includes those who identified themselves as two or more races), and finally Asian.



POPULATION BY AGE

(Data is based on the 2017 US Census Bureau estimates)

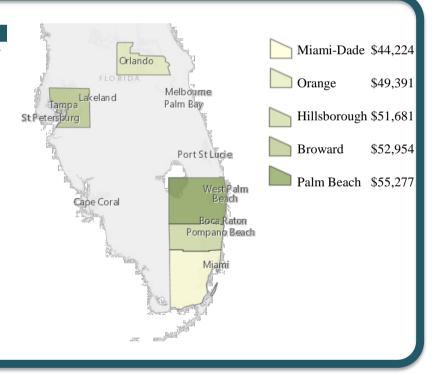
Palm Beach County has the oldest population of the five largest counties in Florida. With an average growth rate, this trend may be stable into the future. Population aging is а worldwide occurrence. The economic impact of this trend is that older populations tend to save more thereby having a positive impact on interest rates. Additionally, decreased educational expenditures are also a benefit that is associated with regions that have an older population.



MEDIAN HOUSEHOLD INCOME

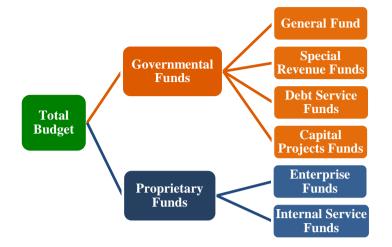
(Data is based on the 2017 American FactFinder 1 year estimates, a service feature of the US Census Bureau)

There has been an overall decrease in the median household income across all of the large counties in Florida with Palm Beach County having a 4% decrease this year. However, when compared to the other large counties in Florida, Palm Beach County has the highest median household income. These estimates, which include year over year changes, are an indicator that the economy is slowing.



Fund Types

The financial accountability of Palm Beach County is measured on a "fund" basis in accordance with generally accepted accounting principles (GAAP). A "fund" is a separate fiscal and budgetary entity. Revenues and expenditures are legally recorded in the following groupings of funds, each of which must be in balance and may not show a deficit per Florida statutory requirements.



Governmental Funds

General Fund (0001)

This fund is used to account for financial transactions which are applicable to the general financial requirements of the County, except those required to be accounted for in other funds. Some of the countywide operations included in the General Fund are: Parks and Recreation, Engineering, Facilities Development and Operations, Public Safety, and Sheriff. Countywide Administration, County Attorney, Financial Management and Budget, Human Resources, and Purchasing are also included in the fund.

Special Revenue Funds (1000-1999)

These funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The restricted or committed proceeds or specific revenue sources should be expected to continue to comprise a substantial portion of the inflows reported in the fund. The County uses a minimum of 50% as its definition of substantial. Some of the funds in this grouping are County Transportation Trust, Fire Rescue, Municipal Services Taxing District, County Library, and Tourist Development.

Debt Service Funds (2000-2999)

These funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for debt service.

Capital Projects Funds (3000-3999)

These funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facility and other capital assets. Capital project funds exclude those types of capital related outflows financed by proprietary funds.

Proprietary Funds

Enterprise Funds (4000-4999)

These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. Airports and Water Utilities are considered Enterprise funds.

Internal Service Funds (5000-5999)

These funds are used to account for the goods and services which are provided by departments for the benefit of other County departments on a cost reimbursement basis. Fleet and Risk Management are Internal Service Funds.

Measurement Basis

In governmental accounting, the measurement basis used for the accounting system depends on the fund or funds involved.

Governmental funds use the current financial resources and the modified accrual basis of accounting. With this measurement focus, only current assets and deferred outflows, and liabilities and deferred inflows are generally included on the balance sheet. Under the modified accrual basis, revenues are recognized if they are measurable and available for use during the year. For this purpose, the County considers revenue to be available if it is collected within 60 days of year-end. Revenues not considered available are recorded as deferred revenues. Expenditures are recognized in the period the liabilities are incurred; however, debt service, as well as expenditures related to compensated absences, claims and judgments, and other post employment benefits are recorded only when payment is due.

Proprietary funds use the full accrual basis of accounting. Under this basis, revenues are recognized in the period earned and expenses are recognized in the period that the liabilities are incurred.

Financial Statements

In governmental accounting, the focus for budgeting, measuring, and reporting on financial activity depends on the funds involved.

Governmental funds are accounted for on a "financial resource flow" focus. This means that governmental fund balance sheets will only contain current assets, current liabilities, and the excess of current assets over current liabilities, which is called the fund balance or fund equity. Governmental fund operating statements present increases in resources (revenues and other financing sources), uses of resources (expenditures and other financing uses), and changes in fund balances.

Proprietary funds are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on their balance sheets. Proprietary fund operating statements present increases (revenues) and decreases (expenses) in net position.

The government-wide financial statements presentation distinguishes between activities that are supported primarily by taxes and intergovernmental revenues (governmental activities) and activities that are intended to recover all or most of their costs through user fees and charges (business-type activities). The governmental activities of the County include general government, public safety, physical environment, transportation, economic environment, human services, and culture and recreation. The business-type activities of the County include the Water Utilities Department and the Department of Airports.

Fund Balance Reporting

Governmental fund balances are classified as nonspendable and spendable as follows:

Nonspendable Fund Balance includes amounts that cannot be spent either because it is not in spendable form or because of legal or contractual requirements (e.g. inventory, prepaids).

Spendable Fund Balance includes amounts in the following four categories:

• **Restricted Fund Balance** includes amounts that are constrained for specific purposes which are externally imposed by providers (such as grantors or creditors) or enabling legislation. Restrictions may be changed or lifted only with the consent of the resource providers.

• **Committed Fund Balance** includes amounts that are constrained for specific purposes, that are internally imposed by the County's highest level of decision making authority, the Board of County Commissioners (BCC). Formal action must be taken by the BCC prior to the end of the fiscal year. The same formal action must be taken by the BCC to remove or change the limitations placed on the funds.

• Assigned Fund Balance includes amounts that are intended to be used for specific purposes that are neither restricted or committed. Fund Balance may be assigned by the BCC, the County Administrator, the Director of OFMB, or the Budget Director.

• Unassigned Fund Balance includes amounts in the general fund that have not been classified in the previous four categories. Unassigned fund balance could also include deficit residual balances for any governmental funds after reporting amounts as restricted, committed, or assigned. Deficit amounts cannot be reported for restricted, committed, or assigned fund balances in any fund.

Order of Use of Restricted and Unrestricted Funds

When both restricted and unrestricted funds are available for expenditure, restricted funds will be used first.

When committed, assigned, and unassigned funds are available for expenditure, committed funds should be spent first, assigned funds second, and unassigned funds last.

Palm Beach County's FY 2019 Budget has been developed using the policies described in this segment of the Budget document and is intended to facilitate management actions on financial decisions, as well as, to assist other readers of this document in understanding County finances.

The establishment of consolidated financial policies will also have the following benefits:

- Provide a concise reference guide for consideration of County financial matters.
- Direct attention to overall financial condition, rather than a narrow focus on single issues.
- Exhibit a commitment to sound financial management and fiscal integrity, establishing credibility and confidence for citizens, investors, and rating agencies.
- Demonstrate compliance with applicable Florida statutory requirements.

The financial policies on the following pages are grouped into the following categories:

- BUDGET POLICIES
- REVENUE POLICIES
- EXPENDITURE POLICIES
- RESERVE POLICIES
- DEBT POLICIES
- CAPITAL IMPROVEMENT POLICIES
- OTHER ROTATION OF EXTERNAL AUDITORS

I. BUDGET POLICIES

I.1 Balanced Budget	The County's Annual Budget shall be balanced; that is, the total estimated receipts, including balances brought forward, shall equal the total appropriations and reserves (Florida Statutes, 129.01(2)(b)).
I.2 Budget Adoption	The County's Annual Budget shall be adopted by the Board of County Commissioners at the fund level.
I.3 Estimates of Receipts	The budgeted receipts shall include 95% of all receipts reasonably anticipated from all sources, including taxes to be levied, and 100% of balances brought forward at the beginning of the fiscal year (Florida Statutes, 129.01(2)(b) and 200.065(2)(a)).
I.4 Contingencies	A reserve for contingencies may be budgeted in each operating and capital fund up to 10% of the total fund budget. The Board of County Commissioners may reallocate these reserves to fund unforeseen needs during the budget year (Florida Statutes, $129.01(2)(c)(1)$).
I.5 Cash Carryover	A reserve for cash carryover will be budgeted in any fund which requires monies to be carried forward into the budget year to support operations until sufficient current revenues are received. This reserve will not exceed 20% of the fund budget (Florida Statutes, 129.01(2)(c)(2)). (See Section IV.1 - OPERATING RESERVES)

I.6 Budget Transfers The Director of the Office of Financial Management & Budget has authority to approve intra-departmental transfers during the budget year. All other budget transfers (i.e. between departments, out of contingencies, and between capital projects) must be approved by the Board of County Commissioners.

II. REVENUE POLICIES

II.1 General Revenue Policy	 Generally, the County reviews estimated revenue and fee schedules as part of the budget process. Estimated revenue is conservatively projected (at 95% of estimate) for five years and updated annually. Proposed rate increases are based upon: Legislative Constraints Fee policies applicable to each fund or activity The related cost of the service provided The impact of inflation on the provision of services Equity of comparable fees Legislative constraints The Revenue Policy of Palm Beach County includes these informal policies, with the addition of: Maintenance of a diversified and stable revenue system to shelter the County from short run fluctuations in any one revenue source
II.2 Revenue Summaries	As part of the annual budget process, a consolidated summary of revenue sources will be prepared and incorporated into the County's budget documents.
II.3 Ad Valorem Taxes	The use of Ad Valorem tax revenues will generally be limited to the following funds:
	Countywide:
	General
	Debt Service
	Dependent Districts:
	County Library and Library Debt Service
	Fire Rescue MSTUs (Jupiter and Main Fire Rescue MSTU)
	Specific allocations of such revenue will be made during the annual budget process.
II.4 Gas Taxes	The use of Gas Tax revenues will generally be limited to the following funds:
	County Transportation Trust
	Transportation Improvement
	Mass Transit

Debt Service

FINANCIAL POLICIES

II.5 Sales Taxes	The use of Sales tax revenue will generally be limited to the following funds: <i>General</i>
	Debt Service
II.6 Impact Fees	Palm Beach County shall require new development activity to pay impact fees for new capital facilities or expansion of existing facilities. Fees shall not exceed a pro rata share of the reasonably anticipated costs of such improvements.
	Impact fees have been implemented for parks, roads, libraries, Fire Rescue, public buildings, schools, and law enforcement.
II.7 Utility Taxes	The utility tax is a tax imposed on the purchase of utility services. It provides additional revenue necessary to maintain adopted levels of service, primarily for the Sheriff's road patrol.
II.8 Tourist Development Taxes	The use of Tourist Development tax revenues will generally be limited to the Tourist Development Funds and the Beach Improvement Fund.
II.9 Grants	Only grants which can reasonably be expected to be received will be considered as revenue sources for budget development purposes. The County shall amend its Budget to reflect additional grants received during the year.
II.10 Restricted Revenues - Bonds	Revenues which have been pledged to bondholders shall be restricted and will conform in every respect to covenants.
II.11 Countywide Revenues	Countywide revenues collected on a Countywide basis will be allocated only to funds which provide Countywide services.
II.12 Cost Recovery Fees (User Charges)	Cost recovery fees, where appropriate, should be established to offset the cost of providing specific services and should be reviewed on a regular basis. Board policy provides for moving towards full recovery and the Board will examine and act on exceptions to that policy.
	Where full cost recovery is deemed inappropriate, cost recovery ratios should be established for consideration by the Board. (Upon approval by the Board, cost recovery ratios will be incorporated into the County's Financial Policies).

II.13 Private Contributions	The County provides many services to its residents; thereby, enhancing the "Quality of Life" in our County.
	To the extent possible, efforts should be made to secure private contributions, whether in the form of volunteer services, equipment, or cash contributions. This is particularly important in helping to defray the taxpayer burden of providing programs and activities which may be considered primarily "Quality of Life" in nature; such as, various community services, cultural, and recreational activities.
II.14 Infrastructure Surtax	On November 8, 2016 the County's one cent infrastructure surtax referendum was passed. The purpose of this surtax is to enable the County to complete the backlog of infrastructure, repair, and replacement projects that have occurred during the last several years of budget reductions.

III. EXPENDITURE POLICIES

III.1 Administrative Charges	The County has a federally approved overhead distribution system which allocates General Fund Administrative Charges to the various County entities benefiting from such administrative activities. The existence of this system assures qualification for federal reimbursement of administrative costs associated with federal programs.
III.2 County Grants	As part of its annual budget process, the County identifies amounts to be granted to various community agencies which provide valuable services to the County's residents.
	Because of increasing demands on the County's limited resources, the County will provide a maximum of the amount budgeted to each grant recipient. In the event that a grant recipient requests additional County funding, such request will be considered in the next year's budget process.
III.3 Grant Supported County Programs	The County conducts a variety of programs which depend on outside grants to the County for partial funding. In the event of reductions in such outside funding amounts, the program service levels will be reduced and additional County support will not be provided to compensate for the reduction of outside funding.
	Full recovery of vacation and sick leave for employees working under a grant shall be undertaken.

III.4 Performance	The County has developed "Performance Measures" for each of its departments
Measures	in order to assure that maximum productivity is being achieved.

Where Performance Measures demonstrate activities could be provided most cost effectively by outsiders, outsourcing of such activities will be considered. Likewise, services currently outsourced will be considered to be provided directly if there is a cost benefit to the County.

Performance Measures will also provide management with criteria to use in evaluating departmental requests for increased funding levels.

IV. RESERVE POLICIES

A reserve policy is an important factor in maintaining the fiscal health of Palm Beach County. There are three primary types of reserves: Operating, Capital, and Debt. The degree of need for these reserves differs based upon the type of fund or operation involved. However, one policy statement for each type of reserve can be uniformly applied to most funds (excluding Airport and Water and Sewer, which are subject to various regulatory requirements). Board approval is required to move funds from Contingency Reserve accounts into expenditure line items.

IV.1 Operating Reserves

The adopted budget for the General Fund will include unassigned reserves (reserve for balance brought forward and contingency) in an amount which, when combined with the statutory reserve, is between 10% and 15% of net budgeted expenditures and transfers for this fund. The FY 2019 budget is 15.3%.

The adopted unassigned reserves in the General Fund shall not be less than 8% of the total General Fund budget. The FY 2019 budget is 9.32%, in line with the policy.

The County shall maintain year-end General Fund unassigned fund balance at an amount which is between 15% and 20% of audited General Fund expenditures and transfers to other funds. To the extent that the year-end audited fund balance falls outside of this range, corrective action shall be taken over a three-year period to bring the balance into conformity with this policy. As of September 30, 2017, unassigned fund balance was 15.64%.

IV.2 Capital Reserves	Capital Reserves are established primarily to set aside funds to provide for additional projects, or additions to existing budgeted projects, which may be deemed appropriate for funding after the Annual Budget is adopted. Capital Project Funds – Fund Balance Assigned fund balance in capital project funds include amounts which are being held for specific projects. Amounts in bond construction funds for which the bonds were issued will
	be reflected as restricted fund balance.
IV.3 Debt Reserves	Debt reserves are established to protect bondholders from payment defaults. Adequate debt reserves may be needed to maintain good bond ratings and the marketability of bonds. The amount of debt reserves may be established with each bond issue.
	Although these policy statements are intended to apply to various funds of the County, various Federal, State, and Local laws and regulations, and specific financial policies, may supersede them.

V. DEBT POLICIES

Palm Beach County will use debt financing when it is appropriate, which will be implemented through procedures provided in county policy CW-F-074. It will be judged appropriate only when the following conditions exist:

- When non continuous capital improvements are desired, and;
- When it can be determined that current and/or future citizens will receive a benefit from the improvement.

When Palm Beach County utilizes long-term debt financing, it will ensure that the debt is soundly financed by:

- Conservatively projecting the revenue sources that will be utilized to pay the debt.
- Financing the improvement over a period not greater than the useful life of the improvement.

Additionally, the County has the following policies in relation to debt financing:

• Where practical, the County will issue general obligation bonds instead of non-self supporting revenue bonds.

• Palm Beach County maintains good communications with bond rating agencies about its financial condition.

- Palm Beach County maintains overall outstanding debt less than \$1,200 per capita.
- Debt service payments, exclusive of general obligation and self-supporting debts, will be no more than 10% of actual general governmental expenditures.

Annual budgets and long-range forecasts include debt service payments and reserve requirements for all debt currently outstanding and for all proposed debt issues.

V.1 General Obligation Debt	The County will issue general obligation bonds only upon approval of the electorate after a general election as required by the Florida Constitution.
V.2 Non-Self- Supporting Debt	The County may issue non-self-supporting debt to the extent that pledged non- ad valorem revenues are at least twice the annual amount of debt service on the non-self-supporting debt and to the extent that variable interest rate on non-self- supporting debt is no more than 25% of total non-self-supporting debt in the aggregate.
V.3 Self-Supporting Debt	The County may issue self-supporting debt for proprietary fund activities based on analyses of revenues and expenses to be incurred as a result of the project or projects to be funded by the debt.
	VI. CAPITAL IMPROVEMENT POLICIES
VI.1 Five-Year Program	The County will develop a five-year Capital Improvement Program as part of each year's annual budget process and will make all capital improvements in accordance with the adopted Annual County Budget.
	The County will identify the estimated costs and potential funding sources for each capital project before it is submitted to the Board of County Commissioners as a component of the five-year program.
VI.2 Operating Costs	The costs of operating and maintaining all proposed projects will be identified and incorporated into five-year financial projections for operations.
VI.3 Capital Financing	The County Administrator will determine, and recommend to the Board, the least costly financing method for all capital projects.
VI.4 Renewal and Replacement	The County shall develop and implement a program for identifying, scheduling, and budgeting for the renewal and replacement requirements of capital facilities.

VII. OTHER - ROTATION OF EXTERNAL AUDITORS

In December 1991, the Board approved a mandatory rotation policy for external auditors that prevented the current auditors from competing for the next contract. Auditing contracts have historically lasted seven years (an initial term of three years followed by up to four years of extensions). In September 2012, the Board removed the mandatory rotation requirement. The current firm can compete for the contract, but the principle must change if the same firm is used.

Long Term Goals/Policies

Palm Beach County adopted a Comprehensive Plan in 1980 providing the framework for land use changes within the unincorporated area and mechanisms and standards through which changes could occur. This plan represented a rethinking and restructuring of land use planning in the County. The changes were as a result of unstable conditions in the economy of the County, the needs of the Palm Beach County residents, and state legislative requirements. The basic concept of the Plan was to permit development at urban densities in those areas where urban services could be provided efficiently and economically, and to prevent urban density development in areas which were not planned for extension of urban services.

Palm Beach County's 1989 Comprehensive Plan built upon the strengths of its predecessor. This plan is based on an overall goal of maintaining a high quality of life in the County. The mechanisms and means for attaining this goal have been incorporated into the Elements of this Plan. Element drafts took shape and developed into the 1989 Plan as a result of a successful citizen participation program. Citizen input and Board of County Commissioners' direction throughout the planning stages of this document have created a plan that not only reflects the interests of the County as a whole, but maintains and protects the unique qualities and characteristics present in its sub-regions.

In 1995, the County evaluated the Plan, in accordance with the Evaluation and Appraisal Report requirements of the Florida Statutes. As a result, the Plan was substantially amended in 1996 and 1997, to incorporate the revisions necessary to update the Plan in preparation for the next planning time frame. Additional reporting requirements were statutorily mandated during the 2006 and 2007 Florida Legislative sessions. These changes help to strengthen the connection and inter-relationship between the planning and budget development processes by identifying specific funding sources for future services required to maintain established levels of services.

House Bill (HB 7207), the Community Planning Act, was signed by the Governor on June 2, 2011, amending multiple sections of the Florida Statutes, Chapter 163, and providing significant change to growth management in Florida. This legislation changed the name of the 'Local Government Comprehensive Planning and Land Development Regulation Act' to the 'Community Planning Act'. The legislation also revised the duties of local governments and municipalities relating to comprehensive plans; reduced state oversight of land use planning and relaxed review processes; encouraged local governments to apply for certain innovative planning tools; eliminated the state mandate for transportation, schools, and parks and recreation concurrency; and authorized the state land planning agency and other appropriate state and regional agencies to provide technical assistance to local governments.

Palm Beach County's Comprehensive Plan has been prepared to address the needs and interests of the County's residents and visitors. Areas addressed include, but are not limited to, future land use, transportation, housing, fire-rescue, utility, coastal management, health and human services, and capital improvements. The following is a link to the Plan:

http://discover.pbcgov.org/pzb/planning/Comprehensive Plan

The Goals, Objectives, and Policies presented in the Plan reflect the directives of the citizenry and the Board of County Commissioners. The following are some of the Goals (in no particular order) and what is being done in FY 2019 to accomplish them:

GOALS AND POLICIES

GOAL Accommodate the increased demand for emergency services in a comprehensive and organized fashion

The County has undergone significant changes in the concentration of its growth, namely into the western portions of the County. Much of this area is either unincorporated or contains municipalities who rely on County Fire-Rescue and Sheriff's Office services. The FY 2019 Sheriff's budget reflects the funding required to continue to provide quality service at an acceptable level.

The Fire Rescue Department continues to provide quality service. The County's service area encompasses 1,772 square miles, serving approximately 912,396 people. The County currently provides full service to 19 municipalities and dispatches for an additional 13 municipalities.

GOAL Utilize a capital improvements program to coordinate the timing and to prioritize the delivery of public facilities and other capital projects

The County has a policy of maintaining a five-year Capital Improvement Program to identify and fund projects required to maintain minimum acceptable levels of service. Capital project proposals are ranked as either essential, necessary, or desirable when submitted to the Budget Office during the budget development process. The projects are prioritized during meetings with the County's Management Team. Each of the major departments involved in the process; Facilities Development and Operations, Engineering, Parks and Recreation, etc.; maintain their own individual objectives and performance measures to assure the success of each project.

GOAL Preserve, protect and enhance coastal resources, and to discourage development activities that would damage or destroy coastal resources

Palm Beach County has a proactive program promoting inlet management, dune restoration, and beach nourishment to strengthen the natural defenses against storms and erosion. The County works closely with federal, state, and municipal partners to ensure a quick response, if necessary, following a storm event and to help fund restoration. Annual contracts are in place to allow for quick mobilization of a dune restoration should a coastal emergency be declared by the Governor.

GOAL Ensure that potable water and wastewater service in the County Water Utilities Department area is provided

The Palm Beach County Water Utilities Department (WUD) is committed to providing the best potable water and wastewater services to its customers. WUD currently manages the repair and replacement schedule for over \$1 billion in County assets. The asset management program will allow WUD to better prioritize its aggressive Capital Improvement Plan and prepare for future capacity and service needs.

In addition to providing potable water and wastewater services, WUD also provides reclaimed water service in limited regions of its service area. Currently, the Department produces approximately 22 million gallons of reclaimed water each day. The use of reclaimed water for irrigation serves the environment by offsetting the amount of potable water utilized for irrigation.

GOAL Facilitate the provision of an adequate supply of safe, sanitary, and affordable housing to meet the needs of the County's residents

Affordable housing in Palm Beach County is a significant budget issue. A large portion of total households live in cost burdened and overcrowded conditions, with the greatest negative effects to County residents at the very-low and low-income levels. The Department of Housing and Economic Sustainability (HES) developed a five-year plan identifying needs and setting goals and objectives for the allocation of federal, state, and County funds to support affordable housing, allowing HES to make millions of federal, state, and local funds available to serve the County's affordable housing goal. Performance measures employed by HES track housing first-mortgage financing, gap financing, foreclosure prevention (mortgage assistance), housing preservation, construction, and rehabilitation. HES has a commitment to special targeted populations which insures expedited processing for returning veterans, elderly, physically disabled as well as those residents living in the Glades Region of the County. Current programs focus on expanding access to homeownership financing, preserving existing homeownership, and creating new affordable rental opportunities through redevelopment and new construction.

GOAL Provide an interconnected multimodal transportation system which moves people, goods and services safely, efficiently with minimal impact to the environment

The County continues to maintain and implement a safe, convenient, and efficient transportation system through Palm Tran, Department of Airports (DOA), Engineering Department, and Transportation Planning Agency (TPA).

The Palm Tran Intermodal Center located in the West Palm Beach Central Business District (CBD) is oriented land use with interconnected transportation modes including County Palm Tran bus, Regional Tri-Rail, Amtrak, Greyhound, and Local West Palm Beach Trolley.

The DOA maintains a self sustaining business model, which provides for resources to insure these goals can be supported. This is achieved by user fees to corporate partners (airlines, car rental companies, etc.) and travelers using the airport. Additional funding is received in the form of capital grants from federal and state governments. Policy and strategic decisions are implemented through the annual budget, capital budget, and Airport's Master planning process. The DOA takes policy direction and input from the Board of County Commissioners, the Airports and Aviation Advisory Board, Department of Homeland Security, federal and state agencies, as well as input from our customers to achieve a balanced approach to service delivery.

Additionally, the Palm Beach Board of County Commissioners participates on the TPA Board which collaboratively plans, prioritizes, and funds transportation investments within an urbanized area over 39 municipalities and the unincorporated County with the vision of a safe, efficient, connected, and multimodal transportation system.

GOALS AND POLICIES

GOAL Create a balanced and diversified economy

HES continues its focus on economic sustainability in Palm Beach County. Significant resources have been secured to support expansion and revitalization of the economy in the Western Communities. Since HES was formed in January 2012 it has provided business, community redevelopment and housing initiatives resulting in a projected five year economic impact on closed or prospective projects in excess of \$15.4 billion.

New Initiatives:

- 1. The Economic Development Incentive Program continues to provide additional financial resources to businesses and is being utilized with greater frequency to meet the local match requirement to State incentive contracts.
- 2. HES is partnering with the County's Planning, Zoning and Building Department to utilize funds generated through the Palm Beach County Workforce Housing Program for new initiatives serving households with incomes between 60% and 140% Area Median Income.
- 3. HES continues to expand search capabilities and data mining features of PBC Interactive, the County's first and only real-time business web platform.
- **4.** HES is utilizing program income generated by existing Neighborhood Stabilization Program activities to fund the new development of affordable housing.

GOAL Provide a Library System that serves the informational, educational, and recreational reading needs of residents

To accomplish the Library's mission to "Connect Communities, Inspire Thought and Enrich Lives," the Library provides the public with free access to an ever changing and growing collection of library materials in a variety of formats. Librarians help people of all ages find information that meets their diverse educational, professional, and recreational needs. Inquiries submitted in person, by telephone, through email, or live chat are answered promptly and accurately. Story time classes, the Summer Reading Program, and special events are provided to build children's confidence, reading skills, and sense of community. Outreach services to day care centers include story time classes for preschoolers and instruction for day care providers on how to share books with children. The Library promotes economic vitality and individual achievement by planning and presenting technology instructional activities for all ages, by offering opportunities for adults to improve their basic literacy skills, and by designing events and activities that will allow the community to learn and develop new skills. As required by the State, the Library reviews its long range plan of service annually.

GOAL Redirect growth to where services and facilities can be provided in the most efficient manner and encourage the revitalization/redevelopment to meet the long term needs of the County

The Office of Community Revitalization (OCR) is committed to strengthening and improving Palm Beach County neighborhoods by engaging citizens' participation; enhancing governmental response to community needs; and providing education, technical, and financial assistance to help residents plan and implement sustainable neighborhood improvements.

The OCR facilitates and coordinates community revitalization initiatives within designated residential neighborhoods in unincorporated Palm Beach County. These initiatives are undertaken in partnership with other County departments and external agencies. In addition, the OCR works with other departments to review annexations and development proposals for consistency with community revitalization goals.

GOALS AND POLICIES

Designed to provide neighborhoods with a link to County government, the OCR offers a wide variety of programs and services to assist residents in effectively accessing and utilizing County services and resources. These programs and services are intended to enable residents to manage community related issues, reverse community decline, and enhance the quality of life in Palm Beach County's neighborhoods.

GOAL Provide a Countywide system of parks, beaches, open space, and recreational and cultural facilities to serve current and future needs of the County's population

The Parks and Recreation Department strives to meet the recreation and open space needs of Countywide residents and visitors to Palm Beach County, through its 106* regional, district, special facility, community, beach, and neighborhood parks encompassing 8,697 acres. The County currently exceeds the Comprehensive Plan adopted Levels of Service (LOS) for regional, beach, and district parks. As the population continues to grow, the Parks & Recreation Department will need to expand recreational facilities and opportunities to meet the future demands of our residents and visitors. The Department has a five-year capital improvement plan that identifies and funds projects required to maintain minimum acceptable levels of service and for renewal and replacement of older facilities. Capital improvement projects are primarily funded from Park Impact Fees, Grants, General Fund, and Bonds.

*Includes leased and undeveloped properties

Short Term Goals

As part of the FY 2019 Budget process, the Board of County Commissioners held two budget workshops. The Board discussed and prioritized various areas of interest. In addition, each department has identified their objectives to meet the overall direction of the Board. Department objectives can be found under the Departmental Section. Although not exclusive, the following is a list of priorities for FY 2019.

Economic Development

- Environmental Protection
- · Housing and Homelessness

- Infrastructure
- Heroin/Opioid Epidemic
- Public Safety

BUDGET PHILOSOPHY & PROCESS

Palm Beach County is committed to providing quality service to its residents at the lowest possible cost, in order to optimize taxpayer dollars. In developing the County's financial plan, or budget, attention is first given to assure the budget will be in balance, both on an overall basis and in each of the County's funds. Any potential imbalances are eliminated by the County Administrator before the Tentative Budget is presented to the Board of County Commissioners for consideration and adoption at Public Hearings.

Fiscal Year	Palm Beach County's Budget is based on a fiscal, rather than calendar year. The year begins on October 1st and ends on September 30th. Thus, FY 2019 is from October 1, 2018 through September 30, 2019.
Statutory Requirements	In the State of Florida, county budgets are governed by State Statutes. Chapter 129 of the Florida Statutes, entitled "County Annual Budget" specifically directs that (among other requirements) a budget be prepared annually and it must be balanced. It further provides for amendment of the budget in limited circumstances and prohibits expenditures in excess of budgeted amounts.
Funds Included	The County's budget is consolidated and presents the planned disposition of all available resources in all funds. The total budget is appropriated by the Board of County Commissioners as the adopted financial plan for the County for the ensuing fiscal year.
Basis of Budgeting	All funds are budgeted using the modified accrual basis of accounting, including proprietary funds. Fund budgets are prepared using the governmental model, which in essence, is as if all funds were special revenue funds. The only exception to this policy is the annual interest expense or proprietary funds which is budgeted on the accrual basis.
Budget Development	The FY 2019 budget was developed based on department and countywide strategies mandated by Administration. Supplemental requests were included for only critical needs. County departments maintained the same service levels as last year while attempting not to increase expenses through the implementation of efficiencies and privatization efforts.
	All Department requests were due March 26th, with Constitutional Officers' proposed budgets due May 1st or as specified by State Statute.
	A workshop was held with the Management Team in May. Workshops with the Board of County Commissioners were held on June 12th and July 10th and included input from the public. Based on Board direction at these workshops, changes were made and a tentative budget was finalized.
	Public Hearings were held on September 4th and 17th to receive final public comments on the Tentative Budget and to adopt a Final FY 2019 Budget. The Board of County Commissioners adopted a millage rate of 4.7815 mills for FY 2019, which is 5.0% above the rolled-back rate. The rolled-back rate is the millage which, exclusive of new construction, provides the same ad valorem tax revenue as was levied during the prior year. The Adopted budget became effective on October 1, 2018.

Amendments After Adoption Florida Statutes specifically direct that, upon final adoption, the budgets shall regulate the expenditures of the County and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended or altered or exceeded except as provided by the Statutes.

The Board of County Commissioners, at any time within a fiscal year, may amend a budget as follows:

- Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased with the approval of the Board provided the total appropriations of the fund are not changed.
- Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund for any lawful purpose. Expenditures can not be charged directly to the reserve for contingencies.
- The reserve for future construction and improvements may be appropriated by the Board for the purpose(s) for which the reserve was established.
- A receipt from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts, or reimbursement for damages, may, upon approval by the Board, be appropriated and expended for that purpose. Such receipts and appropriations shall be added to the budget of the proper fund.
- Increased receipts for enterprise or proprietary funds received for a particular purpose may, upon approval by the Board, be appropriated and expended for that purpose.

Florida Statutes provide for the delegation of authority to approve certain types of budget transfers. The Board of County Commissioners has established procedures by which the Director of the Office of Financial Management and Budget may authorize certain transfers which are intra-departmental in nature, such as appropriations from one line item to another within a department, transfers from designated capital reserves to establish budgets for projects previously approved, transfers between school impact fee reserves and appropriation units within the same fund, and transfers from reserves for donations for a specific purpose.

Departmental Performance

Annually, the Departments include a mission statement, program/service descriptions, highlights and accomplishments, the budget year's goals (objectives), and performance measures in the Budget Document. These functions help Administration and the County Commission evaluate the performance of each Department. The Office of Financial Management and Budget has helped to establish more effective performance measures and objectives.

The over-all objective is to verify Palm Beach County performance measures are:

- A positive tool in gauging organizational achievements;
- To increase the meaningfulness (value) to all;
- An important management tool to aid decision making;
- An accurate source of justification for resource requests; and
- A way to connect staff level activities to higher level organizational missions and objectives.

ſ	S	N	11	: W	' T	F	S		S	М	Т	W	Т	F	S		S	М	Т	W	Т	F	S		S	М	Т	W	Т	F	S		S	М	Т	W	Т	F	S		S	М	Т	w	Т	F	S
		1	2	: 3	4	5	6						1	2	3						1	2	3		1	2	3	4	5	6	7				1	2	3	4	5							1	2
	7	8	5	10) 11	12	13	8	4	5	6	7	8	9	10	0	4	5	6	7	8	9	10	8	8	9	10	11	12	13	14	8	6	7	8	9	10	11	12	8	3	4	5	6	7	8	9
l l l	14	15	5 1	5 17	18	19	20	eb-1	11	12	13	14	15	16	17		11	12	13	14	15	16	17	pr-1	15	16	17	18	19	20	21	[ay-]	13	14	15	16	17	18	19	um-1	10	11	12	13	14	15	16
Ě	21	22	2 2	3 24	25	26	27	Ē	18	19	20	21	22	23	24	M	18	19	20	21	22	23	24	Y	22	23	24	25	26	27	28	Σ	20	21	22	23	24	25	26	f	17	18	19	20	21	22	23
	28	3 29	9 3	0 3					25	26	27	28				2	25	26	27	28	29	30	31		29	30							27	28	29	30	31				24	25	26	27	28	29	30
																									30																						
	S	N	11	: W	' T	F	S		s	М	Т	W	Т	F	S		S	М	Т	W	Т	F	S		S	М	Т	W	Т	F	S		S	М	Т	W	Т	F	S		S	М	Т	w	Т	F	S
	1	2	2 3	4	5	6	7					1	2	3	4								1			1	2	3	4	5	6						1	2	3								1
	8	9) 1	<mark>0</mark> 1:	12	13	14	8	5	6	7	8	9	10	11	0	2	3	4	5	6	7	8	~	7	8	9	10	11	12	13	8	4	5	6	7	8	9	10	8	2	3	4	5	6	7	8
Ĭ	15	5 10	6 1	7 18	3 19	20	21	ug-1	12	13	14	15	16	17	18	I-da	9	10	11	12	13	14	15	ct-1	14	15	16	17	18	19	20	0v-1	11	12	13	14	15	16	17	ec-1	9	10	11	12	13	14	15
Ě	22	2 23	3 24	4 25	5 26	5 27	28	A	19	20	21	22	23	24	25	<u> </u>	16	17	18	19	20	21	22	0	21	22	23	24	25	26	27	Z	18	19	20	21	22	23	24	A	16	17	18	19	20	21	22
	29	9 30	03	1	_				26	27	28	29	30	31		1	23	24	25	26	27	28	29		28	29	30	31					25	26	27	28	29	30			23	24	25	26	27	28	29
	30) 31	1														30																								30	31					

January - February

- Development of <u>Departmental</u> and <u>Non-Departmental</u> estimates for current year and budget requests for subsequent year
- 5 February Distribution of Budget Instructions Manual covering operating and capital budgets
- 20-22 Performance Budgeting (PB) training sessions (as needed)
 - 26 PB\CIP\ Budget Book app systems opens to departments for entry of estimates and budget requests

March

- 13 Balance Brought Forward agenda item
- 26 Submission of departmental budget requests (PB will be locked at day's end)

April

23 Calculations of tax requirements and gross budget and completion of overall budget review

May

- 1 Submission of Constitutional Officers' budget requests
- 9-10 Management Team Meeting

June

- 1 Property Appraiser Estimate of assessed property value to the BCC (F.S. 200.065(7)) and submission of budget request to the State Department of Revenue (DOR) and the BCC (F.S. 195.087(1)(a))
- 12 BCC Budget Workshop (6:00 p.m.)

July

- 2 Property Appraiser Certification of taxable property values to the BCC (F.S. 193.023(1); 200.065(11))
- 10 Regular BCC Meeting (9:30 a.m. 5:00 p.m.) Authorize submittal of proposed millage rate
- 13 Notification to Property Appraiser of proposed millage rate, roll back rate, and date, time, and place of 1st Public Hearing (form DR-420) (F.S. 200.065(2)(b))

August

- 1 Submission of Tax Collector's budget request to the State DOR and the BCC (F.S. 195.087(2))
- 14 Board meeting to approve requests of Tax Collector to order tax roll to be extended
- 15 Property Appraiser's Final budget amendments from DOR (F.S. 195.087(1)(a))

September

- 4 First Public Hearing (6:00 p.m.) Adopt proposed millage and amended tentative budget (F.S. 200.065(2)(c))
- 13 Publication of newspaper advertisements of Second Public Hearing and Budget Summary Statement (F.S. 129.03(3)(b); 200.065(2)(d) and (3(1))
- 17 Second Public Hearing (6:00 p.m.) Adopt final millage and budget (F.S. 200.065(2)(d))
- 20 Submission of approved millage levy resolution and budget to Property Appraiser, Tax Collector, and DOR (F.S. 200.065)(4)) and Certification of Compliance submitted to DOR (F.S. 200.068 DR-487)
- Post budget to County's website at least 2 days before hearing and within 30 days after adoption.

October - December

- 1 October Beginning of new fiscal year
- 15 October Submission of department narratives
- 14 December Submission of Budget Documents to the Government Finance Officers Association Distinguished Budget Presentation Award Program

Note: After the completion of Value Adjustment Board (VAB) Hearings, final taxable values will be certified (form DR-422) (F.S. 200.065(5)) This portion of the Budget Document provides the basic budget assumptions/directions that were approved by the County Administrator for the preparation of the FY 2019 budget and FY 2020-2023 forecast.

Factors Outside County Control

- The County's FY 2019 population estimate is 1,433,417 or a 1.36% increase from the previous year.
- Property values continue to rise for the seventh consecutive year (6.19% for FY 2019) and continue to surpass the peak in FY 2008.
- Palm Beach County's unemployment rate is 3.9% (as of August 2018), which is slightly above the State level and tied with the National level.
- Rates for interest income are estimated at 1.75 % for FY 2019compared to 1.00% for FY 2018.

Factors Within County Control

Financial

- Budgeted contingency amounts were analyzed on an individual basis.
- Budgeted cash reserve levels are adequate to provide for cash flow requirements.
- Savings from operational efficiencies and all revenues are projected through FY 2023.
- Bond issues are preceded by a fiscal impact analysis including potential funding sources.

Administration

- The FY 2019 Budget submission incorporated
 - a) An approach which matches spending levels to services performed;
 - b) A 3% increase for all employees of the Board of County Commissioners while special bargaining units' employees may have different salary adjustments; and
 - c) A maximization of resources to reduce the impact on existing service levels.
- Detailed analysis and justification was submitted for approval of new positions. If a new facility is scheduled to open, new positions were budgeted only for the period the new facility will be operational.
- Budget requests should be adequate to assure safety standards are met.
- Budget requests should be adequate to maintain service levels status quo.
- Contracting services were considered as a cost effective alternative, especially for new facilities.

Equipment Purchases

- Budget requests for additional equipment were accompanied by a utilization assessment, comparative buy vs. rent or lease/purchase cost analysis, and a cost analysis of associated maintenance and personnel requirements.
- Equipment replaced due to age, mileage, or condition will be disposed of as trade-in or at auction. Therefore, the level of equipment inventory should not increase. In fact, it may decrease due to more efficient equipment.

General

- New facilities, becoming operational in FY 2019, impact the budget for operations and maintenance.
- Budgeted construction management costs were shown as a component of the related project cost.
- Capital Improvement Program budget requests required identification of associated operations and maintenance costs.
- Five-year projections were developed for all County expenditures and revenues in order to facilitate the update of the Palm Beach County Comprehensive Plan.
- Departments submitted the narrative budget with updated objectives and performance measures.

Payroll Related Assumptions

- The amount of wages subject to *Social Security* tax was reported as \$128,400 for FY 2019 when the budget was prepared. Tax rates for *Social Security and Medicare* continue at 6.2% and 1.45%, respectively.
- *Life and health insurance* rates are \$14,200 per employee, but are subject to adjustment by Risk Management.
- *Retirement rates* used for budget estimations, before the July 1, 2018 rates were approved, are listed below:

Regular	8.26%
Special Risk	24.50%
Senior Management	24.06%
Elected Official	48.70%
DROP	14.03%

Revised rates for FY 2019 after the approval of rates effective July 1, 2018 are as follows:

Regular	8.26%
Special Risk	24.50%
Senior Management	24.06%
Elected Official	48.70%
DROP	14.03%

Budgetary Issues

- Maximize efficiency to minimize annual increases in operating costs
- Maximize available resources to increase community revitalization efforts
- Public Safety, including Sheriff operations, and funding for programs/services to combat gang violence, pill mills, Heroin/Opioid Epidemic, and crimes against the elderly and children
- Funding for the Office of Inspector General and Internal Auditor
- Funding to protect, preserve and enhance natural resources
- Funding infrastructure
- Funding mental health issues
- Funding to provide support to the increasing homeless population

Trends

- Increase in construction industry
- Increase in residential and commercial property values
- Increased cost for Public Safety (Police Services, Jails, Fire Rescue, and Emergency Management)
- Increased cost to combat the Opioid Crisis/Epidemic
- Increased cost of natural disasters due to climate change
- Geographic centralization of County departments to reduce overhead and administration costs
- Increase in Impact Fees and Tourist Development Taxes collected
- The unemployment rate for Palm Beach County is slightly higher than the state level (3.7%) but at the national level (3.9%); however, the County's unemployment rate has decreased from 4.4% in 2017 to 3.9% in 2018 (as of August).

Resource Choices

- Maintenance of adequate reserves while reducing ad valorem revenue
- Consideration of alternate gas tax uses to support reduction in ad valorem tax
- Implementation of efficiencies and privatization efforts
- Reduction to various capital projects to decrease ad valorem funding
- One-Penny Sales Surtax was approved during the November 2016 election. The proceeds are being used to fund the back log of infrastructure repairs, restoration, and replacements and maintain current levels of service provided by the School District, County, and Cities. The surtax funds are included as part of this document.

Palm Beach County, like every large organization, from time to time finds it necessary to alter its organizational structure in order to more effectively manage and monitor existing programs or to add new programs. In order to gain a clearer understanding of the FY 2019 Operating Budget, the reader should be aware of organizational changes since adoption of the FY 2018 budget. The following organizational changes are incorporated into the FY 2019 Budget Document. Also included in this section is information relating to changes in the location of various Operating Budgets within the budget document.

COMMUNITY SERVICE

On April 4, 2017, the BCC approved a report containing findings and recommendations related to the heroin/opioid epidemic and a Senior Program Manager position to oversee the County's efforts to address the epidemic. At that time, the funding for this position and efforts to fight this crisis was housed in County Administration. As Community Services oversees other programs related to substance abuse under the Financially Assisted Agencies (FAA) program, the Senior Program Manager position was moved to Community Services to help coordinate existing services with new services. In FY 2019, the budget for the substance abuse programs will be under Community Service.

OFFICE OF SMALL BUSINESS ASSISTANCE

The BCC accepted the Disparity Study conducted by Mason Tillman and Associates on December 19, 2017, which recommended implementation of race and gender-neutral/race and gender-conscious remedies to address the statistically significant disparities in the County's contracting with various minority owned businesses. The Equal Business Opportunity (EBO) ordinance will be implemented, as approved by the Board of County Commissioners, and become effective on January 1, 2019. Three (3) positions (Strategic Planning and Performance Analyst, M/WBE Development Specialist II and Financial Analyst II) have been added to the staffing complement to support the Small/Minority/Women Business Enterprise (S/M/WBE) program.

OFFICE OF FINANCIAL MANAGEMENT AND BUDGET

A performance management position was added in FY 2017 to ensure the County continues to operate efficiently, effectively, and to meet the goals established by the BCC. This position is now housed in the newly formed Strategic Planning and Performance Management Division. One position (Senior Strategic Planning Performance Analyst) has been added to the staffing complement to support these efforts.



BUDGET SUMMARY TOTAL COMPARISON FY 2018 Adopted to FY 2019 Adopted Budget

What is the Budget?

The budget is a plan for the accomplishment of goals and objectives within programs identified as being necessary to the purpose of Palm Beach County government. Included in the format are the estimates of the appropriations of the resources required, the tax and non-tax revenues available to support implementation and the number of positions estimated to fulfill the level of service represented by workload measures. In practice, the "budget" may be the plan presented to the appropriating body for adoption, labeled adopted, or the adopted budget, which is the legal authorization to expend County funds during the fiscal year. The budget may be amended during the fiscal year by the governing body in accordance with procedures specified by law and/or administrative order.

Total Budget

The Total Budget includes budget transfers from one fund to another and payments from one County department to another for services received.

Net Budget

The Net Budget subtracts Internal Service Charges, transfers of money from one fund to another (Interfund Transfers), and payments from one department to another for services rendered, from the total Gross Budget. These reductions from the total Gross Budget are considered double-counted because they do not represent money coming into the County budget as revenue or leaving the County budget as expense. Interfund transfers are necessary to reflect movement of revenues within the legal budget from the fund where received to the fund where the expenditure is to be recorded.

	FY 2018	FY 2018	FY 2019
	<u>Adopted Budget</u>	<u>Modified Budget</u>	<u>Adopted Budget</u>
Total Budget	\$4,484,194,456	\$4,606,719,395	\$4,791,766,384
Less: Internal Service Charges	(\$139,229,584)	(\$548,248,877)	(\$137,705,625)
Interfund Transfers	(\$523,755,207)		(\$550,752,225)
Interdepartmental Charges	(\$25,643,136)		(\$26,792,072)
Net Budget	\$3,795,566,529		\$4,076,516,462
Budgeted Reserves	\$828,517,525	\$843,569,282	\$925,423,897
Budgeted Expenditures	\$2,967,049,004	\$3,049,758,516	\$3,151,092,565
Net Budget	<u>\$3,795,566,529</u>	<u>\$3,893,327,798</u>	<u>\$4,076,516,462</u>

Millage	Amount				Decrease)
	Amount	Millage	Amount	Amount	Percent
4.7815	\$845,592,790	4.7815	\$897,961,450	\$52,368,660	6.19%
0.1208	\$21,379,848	0.1165	\$21,898,908	\$519,060	2.43%
4.9023	\$866,972,638	4.8980	\$919,860,358	\$52,887,720	6.10%
	. , , ,				5.85%
3.4581	247,874,640	3.4581	262,212,204	14,337,564	5.78%
2.0038	20,679,964	1.9026	20,694,681	14,717	0.07%
	\$324,031,729	_	\$341,628,550	\$17,596,821	5.43%
	\$1,191,004,367		\$1,261,488,908	\$70,484,541	5.92%
	0.1208 4.9023 0.5891 3.4581	0.1208 \$21,379,848 4.9023 \$866,972,638 0.5891 \$55,477,125 3.4581 247,874,640 2.0038 20,679,964 \$324,031,729	0.1208 \$21,379,848 0.1165 4.9023 \$866,972,638 4.8980 0.5891 \$55,477,125 0.5901 3.4581 247,874,640 3.4581 2.0038 20,679,964 1.9026 \$324,031,729	0.1208 \$21,379,848 0.1165 \$21,898,908 4.9023 \$866,972,638 4.8980 \$919,860,358 0.5891 \$55,477,125 0.5901 \$58,721,665 3.4581 247,874,640 3.4581 262,212,204 2.0038 20,679,964 1.9026 20,694,681 \$324,031,729 \$341,628,550 \$341,628,550	0.1208 \$21,379,848 0.1165 \$21,898,908 \$519,060 4.9023 \$866,972,638 4.8980 \$919,860,358 \$52,887,720 0.5891 \$55,477,125 0.5901 \$58,721,665 3,244,540 3.4581 247,874,640 3.4581 262,212,204 14,337,564 2.0038 20,679,964 1.9026 20,694,681 14,717 \$324,031,729 \$341,628,550 \$17,596,821 510

	FY 2018	FY 2019	Increase / (I	Decrease)
Use of Property Taxes	Budget	Budget	Amount	Percent
County Commission - Countywide	\$297,538,038	309,547,522	\$12,009,484	4.04%
County Commission - Voted Debt Service	21,379,848	21,898,908	519,060	2.43%
County Library	55,477,125	58,721,665	3,244,540	5.85%
Fire-Rescue	268,554,604	282,906,885	14,352,281	5.34%
Sheriff	486,175,576	514,962,782	28,787,206	5.92%
Property Appraiser	19,480,000	19,558,000	78,000	0.40%
Judicial System	5,080,904	4,637,560	(443,344)	-8.73%
Clerk & Comptroller	14,065,674	14,724,462	658,788	4.68%
Supervisor of Elections	8,667,598	20,946,124	12,278,526	141.66%
Tax Collector	14,585,000	13,585,000	(1,000,000)	-6.86%
Total	\$1,191,004,367	\$1,261,488,908		

PERCENT INCREASE (DECREASE) IN MILLAGE OVER ROLLED-BACK RATE ⁽¹⁾

	FY 2019 Rolled-Back Rate		FY 2019 Adopted Taxes		Adopted Increase or Decrease			
	Millage	Taxes	Millage	Taxes	Millage	Taxes	% Increase Or % (Decrease) From Rolled-Back Rate	
Countywide ⁽²⁾	4.5537	\$855,180,813	4.7815	\$897,961,450	0.2278	\$42,780,637	5.00 %	
County Library District ⁽³⁾	0.5247	52,213,620	0.5491	54,641,698	0.0244	2,428,078	4.65 %	
Fire-Rescue MSTU	3.2966	249,966,384	3.4581	262,212,204	0.1615	12,245,820	4.90 %	
Jupiter Fire-Rescue MSTU	1.9237	20,924,187	1.9026	20,694,681	-0.0211	(229,506)	(1.10) %	
Aggregate Millage Rate ⁽⁴⁾ Total Taxes	6.3543	\$1,193,331,892	6.5789	\$1,235,510,033	0.2246		3.53 %	

⁽¹⁾ Rolled-Back Rate is the millage rate which, exclusive of new construction, will provide the same ad valorem tax revenue as was levied during the prior year.

- (2) Exclusive of voted debt millage of 0.1165 mills Countywide down from 0.1208 mills in FY 2018.
- (3) Exclusive of voted debt millage of 0.0410 mills County Library up from 0.0400 mills in FY 2018.
- (4) Aggregate Millage Rate is the sum of all ad valorem taxes levied by the governing body of a county for countywide purposes, plus ad valorem taxes levied for any district dependent to the governing body, divided by the total taxable value of the county, converted to a millage rate. The aggregate millage rate is not the sum of the individual millage rates levied for countywide and dependent districts.

DESCRIPTION OF REVENUES BY TYPE

Current Property Taxes Computed as a percentage of the taxable value of real property and personal property. Each year Countywide and Dependent Taxing Districts millage rates are established. A "mill" is one tenth of a penny, or \$1.00 of ad valorem tax for each \$1,000 of certified taxable value.

A property owner with property assessed at \$150,000 and a homestead exemption of \$50,000 will pay the Countywide millage on \$100,000 of taxable value, calculated by the following formula:

(Assessed Value - Homestead Exemption) divided by 1,000 x Millage Rate = Property Tax (\$150,000 - 50,000) / 1,000 x 4.8980 = \$489.80

Note the above example is calculated on the Countywide rate only and does not take into account the Dependent Taxing Districts.

Licenses, Permits, and Other Taxes Licenses include both professional and occupational licenses; permits consist of building and various other permits; and other taxes consist of user-type taxes, franchise fees, utility service taxes, and delinquent property taxes.

Intergovernmental Revenues Includes all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments-in-lieu-of-taxes.

Charges for Services

Interest Earnings & Other Misc.

Interfund Transfers

Debt Proceeds

revenues of internal service funds.

Includes all revenues stemming from charges for current services excluding

Includes interest earnings, rents and royalties, special assessments, sale and compensation for loss of fixed assets, sale of surplus materials, and contributions from private sources. Miscellaneous revenues consist of sources not otherwise provided for in the preceding categories.

Amounts received by the County which are not additions to the assets of the government as a whole, although they may be to the receiving fund. These items include inter-fund transfers and inter-fund reimbursements (except the receipts of an internal service fund).

Includes revenues received from bonds, loans, and certain lease-purchase agreements.

Balances Brought Forward

Includes fund balances carried over from the previous year.

FY 2019 Budgeted Revenues

	General Fund (0001)	Special Revenue Funds (1000-1999)	Debt Service Funds (2000-2999)	Capital Projects Funds (3000-3999)	Enterprise Funds (4000-4999)	Internal Service Funds (5000-5999)	Total
Current Property Taxes	\$897,961,450	\$337,548,583	\$25,978,875	\$0	\$0	\$0	\$1,261,488,908
Licenses, Permits, & Other Taxes	111,859,518	122,179,417	0	49,029,029	512,825	0	283,580,789
Intergovernmental Revenues	131,042,755	139,854,123	2,000,000	82,580,160	34,303,019	0	389,780,057
Charges For Services	113,834,562	82,966,685	0	3,691,398	281,566,475	137,705,625	619,764,745
Interest Earnings & Other Misc.	(48,504,128)	(8,947,383)	955,869	9,555,179	36,668,500	3,786,950	(6,485,013)
Interfund Transfers	3,067,826	118,949,596	78,183,230	63,174,661	287,376,912	0	550,752,225
Total Revenues	\$1,209,261,983	\$792,551,021	\$107,117,974	\$208,030,427	\$640,427,731	\$141,492,575	\$3,098,881,711
Debt Proceeds	0	4,907,596	0	0	0	0	4,907,596
Total Revenues and Other Financing Sources	\$1,209,261,983	\$797,458,617	\$107,117,974	\$208,030,427	\$640,427,731	\$141,492,575	\$3,103,789,307
Balances Brought Forward (BBF)	195,603,345	262,250,084	10,718,134	783,117,493	380,376,401	55,911,620	1,687,977,077
Total Budgeted Revenues, Financing Sources, and BBF	\$1,404,865,328	\$1,059,708,701	\$117,836,108	\$991,147,920	\$1,020,804,132	\$197,404,195	\$4,791,766,384

Note: Changes in Fund Balance can be found on page 83 through 90; Budget Comparison by Fund can be found on pages 91 through 97

DESCRIPTION OF EXPENDITURES BY ACTIVITY TYPE

General Government	A major class of services provided by the legislative, judicial, and administrative branches of County government as a whole. This classification encompasses the Board of County Commissioners, Administration (including central service staff departments), Auditing, Property Appraisal, Tax Collection, Finance, Legal, Planning, Judicial, Supervisor of Elections, and various other general government services.
Public Safety	A major service provided by the County for the security of persons and property. This category includes law enforcement, fire control, detention and/or correction, protective inspections, emergency and disaster relief services, ambulance and rescue services, investigative autopsies, consumer affairs, and all other costs primarily related to public safety.
Physical Environment	Consists of the cost of services provided by the County for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Services include water and sewage, mosquito and aquatic plant control, sand transfer and beach restoration, soil conservation and agriculture, and all other services related to the physical environment.
Transportation	Includes the costs of services provided by the County for the safe and adequate flow of vehicles, travelers, and pedestrians. This category includes the Engineering County Transportation Trust Fund, Palm Tran, Department of Airports, and various funds associated with the construction and maintenance of roads within the County Road Program.
Economic Environment	Consists of the cost of providing services which develop and improve the economic condition of the community and its citizens. Services included are industry development, veterans services, housing and community development, and all other costs primarily related to the economic environment.
Human Services	Consists of the cost of providing services for the care, treatment, and control of human illness, injury, or handicap, and for the welfare of the community as a whole and its individuals. Expenditures classified under this function include hospital services, health care, animal regulation, homes for the infirm, mental health, welfare, retardation, and other human services.
Culture and Recreation	Includes the cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors. This category includes libraries, parks and related programs, cultural services, special events, and special recreational facilities.
Interfund Transfers	Movement of assets (usually cash) from one fund to another. Also referred to as "Transfers In/Out."
Reserves	Specified amount of funds set aside for the purpose of meeting future expenses. Expenditures may not be charged directly to reserve accounts. A budget transfer establishing a new appropriation must first be approved by the Board of County Commissioners.
Internal Services	Expenses incurred exclusively by internal service funds in providing goods and services to user departments and agencies. This category includes fleet management, employee health insurance, casualty self insurance, and workers' compensation.
Non- Departmental	Costs of government services which are not directly attributable to a specific County program or operation. Examples of non-departmental expenditures include debt service obligations and contributions to Human Service organizations.

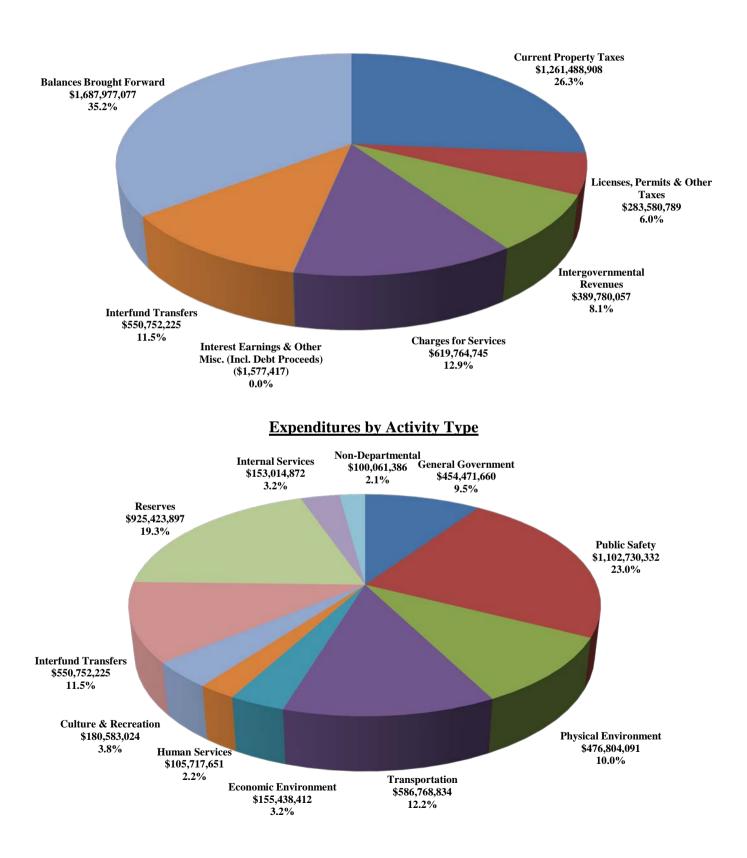
FY 2019 Budgeted Expenditures

	General Fund (0001)	Special Revenue Funds (1000-1999)	Debt Service Funds (2000-2999)	Capital Projects Funds (3000-3999)	Enterprise Funds (4000-4999)	Internal Service Funds (5000-5999)	Total
General Governmental	\$219,261,775	\$11,988,884	\$0	\$223,221,001	\$0	\$0	\$454,471,660
Public Safety	691,144,807	359,855,438	_	51,730,087	-	-	1,102,730,332
Physical	14,479,779	21,594,944	_	34,155,822	406,573,546	_	476,804,091
Environment			-			-	
Transportation Economic	4,235,000	184,527,070	-	198,350,197	199,656,567	-	586,768,834
Environment	44,000,320	109,894,874	-	1,543,218	-	-	155,438,412
Human Services	75,684,408	22,409,595	-	7,623,648	-	-	105,717,651
Culture and Recreation	65,663,019	62,096,342	-	52,823,663	-	-	180,583,024
Interfund Transfers	181,420,056	80,263,609	139,198	1,324,496	287,592,810	12,056	550,752,225
Reserves	130,988,835	206,384,842	10,177,298	420,875,788	112,619,867	44,377,267	925,423,897
Internal Services	0	-	-	-	-	153,014,872	153,014,872
Non-Departmental	(22,012,671)	693,103	107,519,612	(500,000)	14,361,342	-	100,061,386
Total Expenditures	\$1,404,865,328	\$1,059,708,701	\$117,836,108	\$991,147,920	\$1,020,804,132	\$197,404,195	\$4,791,766,384

Note: Changes in Fund Balance can be found on page 83 through 90; Budget Comparison by Fund can be found on pages 91 through 97.

BUDGET SUMMARY \$4,791,766,384

Revenues by Type



FISCAL YEAR 2015-2019

<u>Revenue Source</u>	Actual FY2015	Actual FY2016	Actual FY2017	Estimated FY2018	Budget FY2019
Current Property Taxes	\$ 915,225,780	\$ 994,096,012	\$ 1,072,320,835	\$ 1,142,333,348	\$ 1,261,488,908
Licenses, Permits & Other Taxes	\$ 263,901,585	279,546,833	280,844,513	268,767,140	283,580,789
Intergovernmental Revenues	\$ 237,570,513	233,519,986	280,908,608	325,271,371	389,780,057
Charges for Services	\$ 541,664,939	563,253,529	584,673,578	596,683,067	619,764,745
Interest Earnings & Other Misc (Incl Debt Proceeds)	\$ 355,062,567	415,342,448	116,921,388	89,834,174	-1,577,417
Interfund Transfers	\$ 475,768,380	483,305,047	494,976,626	503,591,280	550,752,225
Balances Brought Forward	\$ 1,387,468,761	1,429,390,809	1,498,750,952	1,531,787,208	1,687,977,077
Total	\$ 4,176,662,525	\$ 4,398,454,664	\$ 4,329,396,500	\$ 4,458,267,588	\$ 4,791,766,384
Uses of Funds					
General Government	\$ 244,847,414	\$ 360,743,199	\$ 302,608,427	\$ 241,439,084	\$ 454,471,660
Public Safety	847,001,000	853,556,571	949,101,254	985,086,585	1,102,730,332
Physical Environment	209,425,852	212,328,467	235,088,377	225,572,080	476,804,091
Transportation	270,789,203	266,245,693	255,744,424	262,947,491	586,768,834
Economic Environment	75,196,764	81,618,407	89,651,702	98,929,313	155,438,412
Human Services	83,108,217	82,359,025	86,066,309	94,388,429	105,717,651
Culture/ Recreation	111,848,441	117,948,172	124,043,228	127,207,476	180,583,024
Interfund Transfers	475,768,380	483,305,048	494,976,625	500,527,175	550,752,225
Reserves	0	0	0	0	925,423,897
Internal Services	116,425,428	125,199,877	123,418,155	129,337,705	153,014,872
Non-Departmental	279,835,121	273,827,961	92,582,722	100,695,340	100,061,386
Total	\$ 2,714,245,820	\$ 2,857,132,420	\$ 2,753,281,223	\$ 2,766,130,678	\$ 4,791,766,384

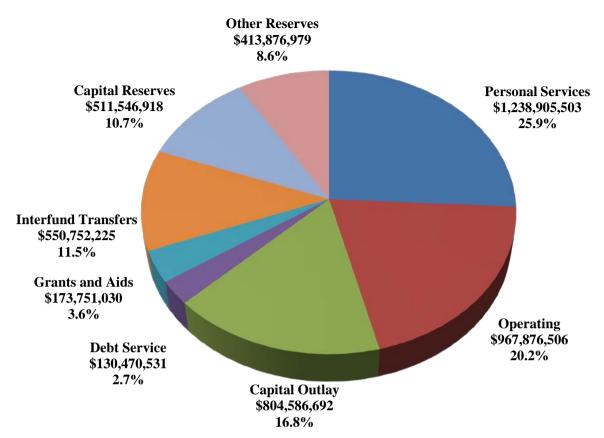
(Per Florida Statute 129.01(2)(b))

Budgeted Revenues	Total		Countywide		Non-Countywide		
Current Property Taxes	\$	1,261,488,908	\$	919,860,358	\$	341,628,550	
Licenses, Permits & Other Taxes		283,580,789		263,068,040		20,512,749	
Intergovernmental Revenues		389,780,057		388,004,032		1,776,025	
Charges for Services		619,764,745		574,557,396		45,207,349	
Interest Earnings & Other Misc.		94,027,715		89,916,374		4,111,341	
Interfund Transfers		550,752,225		504,244,021		46,508,204	
Debt Proceeds		4,907,596		4,907,596		-	
Statutory Reserves		(100,512,728)		(80,220,017)		(20,292,711)	
Balances Brought Forward		1,687,977,077		1,466,088,333		221,888,744	
Total Revenues	\$	4,791,766,384	\$	4,130,426,133	\$	661,340,251	
Budgeted Expenditures		Total		Countywide	Noi	1-Countywide	
General Government	\$	454,471,660	\$	454,471,660	\$	-	
Public Safety		1,102,730,332		737,496,885		365,233,447	
Physical Environment		476,804,091		476,804,091		-	
Transportation		586,768,834		585,751,903		1,016,931	
Economic Environment		155,438,412		154,389,118		1,049,294	
Human Services		105,717,651		105,717,651		-	
Culture & Recreation		180,583,024		123,083,816		57,499,208	
Interfund Transfers		550,752,225		515,744,044		35,008,181	
Reserves		925,423,897		728,312,310		197,111,587	
Internal Services		153,014,872		153,014,872		-	
Non-Departmental		100,061,386		95,639,783		4,421,603	
Total Expenditures	\$	4,791,766,384	\$	4,130,426,133	\$	661,340,251	

*Note: Please refer to page 97 for a listing of Non-Countywide funds.

	I	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget	% Change
Current Property Taxes	\$	1,072,320,835	\$ 1,142,333,348	\$ 1,261,488,908	10.4%
Licenses, Permits & Other Taxes					
Franchise Fee	\$	34,546,077	\$ 35,500,000	\$ 37,000,000	4.2%
Utility Service Tax		41,907,150	42,700,000	44,700,000	4.7%
Local Option Gas Taxes		53,297,015	53,089,000	54,150,000	2.0%
Tourist Development Tax		48,534,859	51,932,298	53,490,268	3.0%
Communication Services Tax		24,294,104	22,936,000	23,165,000	1.0%
Developer Contributions & Impact Fees		47,309,655	35,562,285	42,528,878	19.6%
Building Permits		18,589,528	16,500,000	17,500,000	6.1%
Other Licenses, Permits & Other Taxes		12,376,150	10,557,557	11,046,643	4.6%
Licenses, Permits & Other Taxes	\$	280,854,538	\$ 268,777,140	\$ 283,580,789	5.5%
Intergovernmental Revenues					
State Shared Revenues	\$	32,090,139	\$ 32,515,000	\$ 33,500,000	3.0%
State Grants		29,712,936	23,893,581	56,354,781	135.9%
One-Half Cent Sales Tax		88,250,986	91,000,000	94,100,000	3.4%
Other Local Government Revenue		3,108,488	5,302,464	2,979,906	-43.8%
Federal Grants		43,280,174	68,734,905	100,787,369	46.6%
Constitutional Gas Tax		18,148,518	18,939,000	19,318,000	2.0%
Other Intergovernmental Revenues		66,317,366	84,886,421	82,740,001	-2.5%
Intergovernmental Revenues	\$	280,908,608	\$ 325,271,371	\$ 389,780,057	19.8%
Charges for Services					
Water and Wastewater	\$	193,232,909	\$ 194,505,000	\$ 201,180,000	3.4%
Airport		81,055,359	81,000,067	80,386,475	-0.8%
Sheriff		74,487,787	76,677,059	76,694,536	0.0%
Fire Rescue		35,694,604	35,810,847	37,494,155	4.7%
Parks and Recreation		18,588,933	18,656,116	19,499,580	4.5%
Palm Tran		12,425,093	12,582,214	12,753,830	1.4%
Interdepartmental		147,874,709	156,431,044	164,497,697	5.2%
Other Charges for Services		21,304,158	21,010,720	27,258,472	29.7%
Charges for Services	\$	584,663,553	\$ 596,673,067	\$ 619,764,745	3.9%
Interest	\$	30,264,682	\$ 26,166,757	\$ 24,839,213	-5.1%
Miscellaneous		76,622,980	60,837,817	69,188,502	13.7%
Interfund Transfers		494,976,625	503,591,280	550,752,225	9.4%
Debt Proceeds		10,033,726	2,829,600	4,907,596	73.4%
Statutory Reserves		-	-	(100,512,728)	0.0%
Balance Brought Forward		1,498,750,952	1,531,787,208	1,687,977,077	10.2%
Total	\$	4,329,396,500	\$ 4,458,267,588	\$ 4,791,766,384	7.5%

Total of All Funds \$4,791,766,384



The above graph reflects how funds for the total County budget are allocated.

Personal Services - includes expense for salaries, wages, and related employee benefits provided for all persons employed by the County whether on full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, life and health insurance, workers' compensation, unemployment compensation insurance, and any other similar direct employee benefits.

Operating - includes expenditures for goods and services which primarily benefit the current period and are not defined as personal services or capital outlays. Examples include professional services, accounting and auditing, other contractual services, travel and per diem, communications, utilities, rentals and leases, repair and maintenance, promotional activities, office supplies, operating supplies, road material and supplies, books, publications, subscriptions, memberships, and other current charges not otherwise classified.

Capital Outlay - used for the acquisition of or addition to fixed assets. This includes land, buildings, improvements other than buildings, machinery and equipment, and construction in progress.

Debt Service - expenditures that include debt for all funds, including principal, interest, and other debt service costs, but do not include reserves for debt (\$16,126,428) which are part of Other Reserves.

Grants and Aids - includes all grants, subsidies, and contributions to other governmental agencies and private organizations, excluding transfers to agencies within the same governmental entity.

Interfund Transfers - amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Capital Reserves - a specified amount of funds set aside for the purpose of meeting future expenses for Capital Projects.

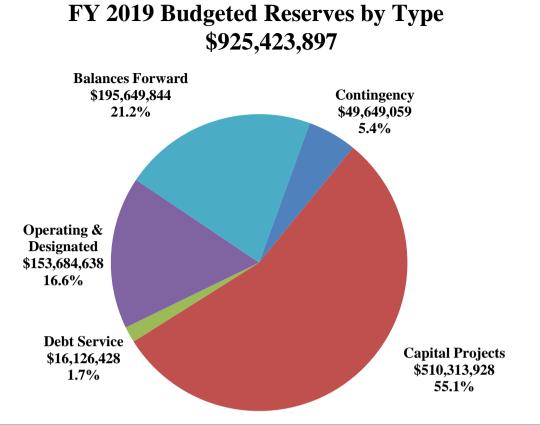
Other Reserves - reserves for cash carry forward, contingencies, specific operations, and debt service.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
Personal Services	\$ 1,019,077,239	\$ 1,052,566,163	\$ 1,120,270,933	\$ 1,174,248,055	\$ 1,238,905,503
Operating Expenses	597,105,595	634,819,183	632,079,854	667,774,403	967,876,506
Capital Outlay (1)	190,723,499	278,690,171	264,462,810	192,248,940	804,586,692
Debt Service (2)	309,416,418	274,077,488	123,342,320	128,735,210	130,470,531
Grants & Aids	122,154,689	133,674,367	121,191,504	128,690,402	173,751,030
Capital Reserves	0	0	0	0	511,546,918
Other Reserves	0	0	0	0	413,876,979
Interfund Transfers	475,768,380	483,305,048	494,976,625	478,593,501	550,752,225
Total Gross Budget	\$ 2,714,245,820	\$ 2,857,132,420	\$ 2,756,324,046	\$ 2,770,290,511	\$ 4,791,766,384

(1) Capital Outlay includes capital projects as well as operating capital expenses.

(2) Debt Service includes lease purchases and excludes PBSO debt service budget.

Note: Constitutional Officers' expenses are not offset by excess fees.



	Contingency	Capital Projects	Debt Service	Operating & Designated	Balances Forward	Total FY 2019
General Fund (0001)	\$ 20,000,000	\$-	\$ -	\$ -	\$ 110,988,835	\$ 130,988,835
Special Revenue Funds (1000-1999)	\$ 13,649,452	\$-	\$ -	\$ 108,074,381	\$ 84,661,009	206,384,842
Debt Service Funds (2000-2999)	\$ -	\$-	\$ 10,177,298	\$ -	\$ -	10,177,298
Capital Projects Funds (3000-3999)	\$ 920,720	\$ 418,456,826	\$ 1,498,242	\$-	\$-	420,875,788
Enterprise Funds (4000-4999)	\$ 15,078,887	\$ 93,090,092	\$ 4,450,888	\$ -	\$-	112,619,867
Internal Service Funds (5000-5999)	\$-	\$-	\$-	\$ 44,377,267	\$ -	44,377,267
Total FY 2019	\$ 49,649,059	\$ 511,546,918	\$ 16,126,428	\$ 152,451,648	\$ 195,649,844	\$ 925,423,897

Contingency represents amounts set aside to meet unanticipated needs that may arise during the normal course of County business.

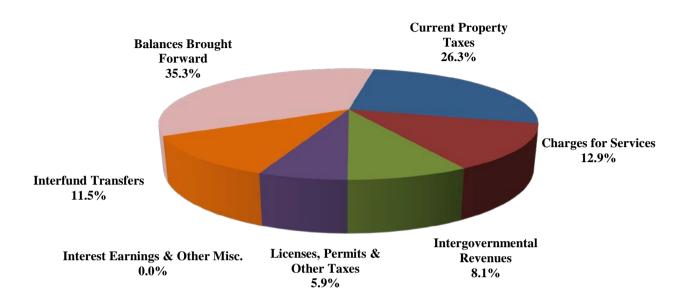
Capital Projects represents amounts set aside for capital improvement projects.

Debt Service represents funds set aside for future debt service payments in accordance with bond requirements.

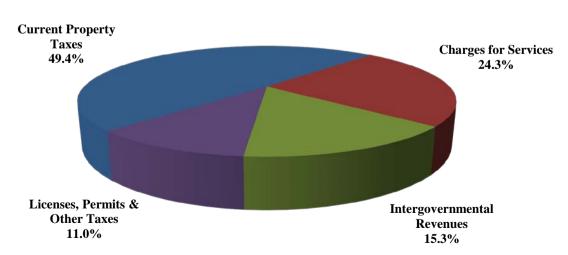
Operating & Designated Reserves provides funds for a variety of specific potential needs such as economic development, tourist development, pollution recovery, or other program costs.

Balances Forward represents funds to be carried forward to the subsequent fiscal year to pay operating expenses until property taxes are received.

The graph below represents FY 2019 budgeted revenues totaling \$4,791,766,384



The use of fund balances and interfund transfers comprise 46.8% of total budgeted revenues in Palm Beach County. When you exclude these two categories, the major revenue sources for Palm Beach County are property taxes, charges for services, intergovernmental revenues, and licenses, permits and other taxes. These major current revenue sources account for 53.2% of overall FY 2019 budgeted revenue, or 100% of FY 2019 budgeted revenue not including fund balance and interfund transfers.



FY 2019 Major Revenue Sources

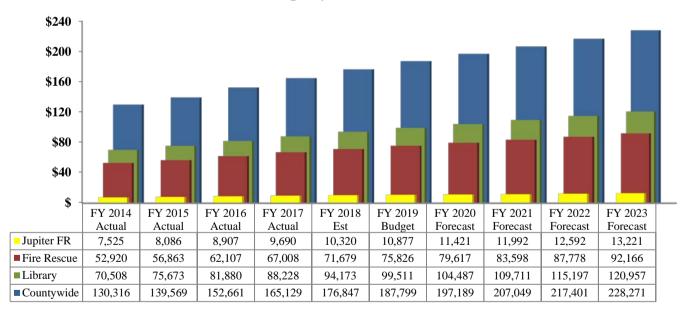
The following pages will discuss each major revenue source, the underlying assumptions for each revenue estimate, and significant revenue trends.

Current Property Taxes

The major revenue source funding Palm Beach County's general operations continues to be property taxes. The following graphs present the history of the taxable property values and the operating property tax revenues for the County, the Fire district, and the Library district. The FY 2019 budget is based on the County experiencing an increase in taxable property values of \$11.0 billion (6.2%), with existing property values up \$8.6 billion, and the addition of new construction of approximately \$2.4 billion. The County anticipates the taxable property values to increase by 5% in FY 2020. Thereafter, property values are projected to increase 5.0% annually.

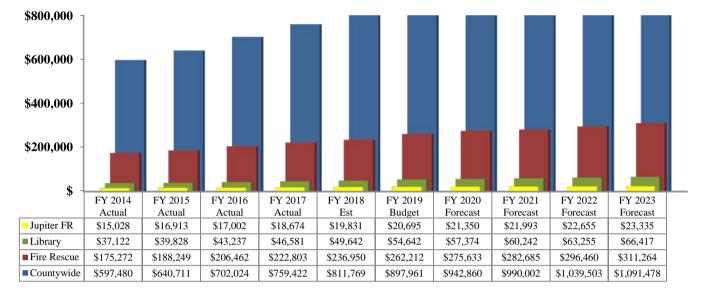
In FY 2019, current property taxes total \$1.261 billion. Of this amount, \$897.9 million or 71.2% is attributable to the Countywide millage rate excluding voted debt. The Fire Rescue taxes comprise \$282.9 million or 22.4% of the total. The remaining property tax revenue is related to millages for the County Library (\$54.6 million or 4.4%) and the general obligation debt (\$26.0 million or 2.0%).

The Countywide operating tax rate is 4.7815; no increase from FY 2018. The rollback rate is the millage rate that generates the same tax revenue from the same assessed properties. Therefore, new construction is not calculated in the roll-back rate. FY 2019 new construction is valued at approximately \$2.4 billion, which equates to Countywide property tax revenue of approximately \$11.4 million.



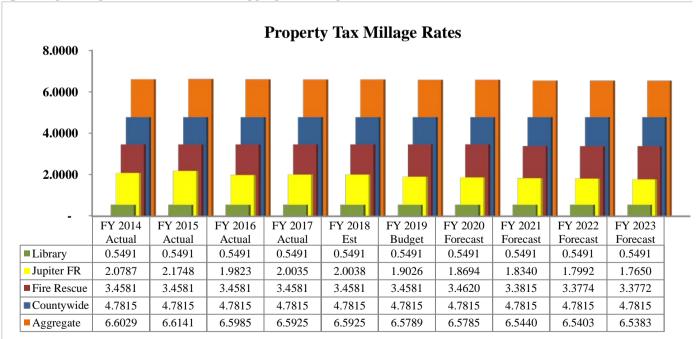
Taxable Property Values (\$000,000)

Property Tax (Operating) Revenues (\$000)



Excludes voted debt

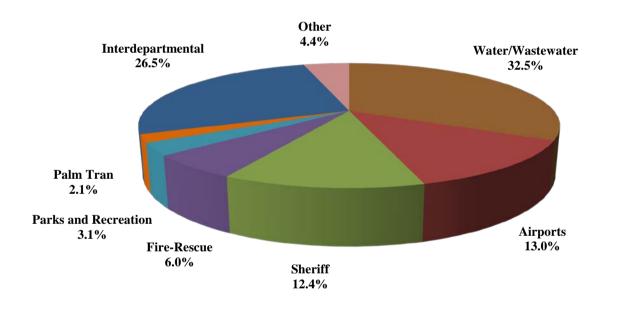
The graph below illustrates the history of the Countywide, Library, Fire Rescue and Jupiter Fire Rescue operating millage rates, as well as the aggregate millage rate.



Charges for Services

Charges for Services represents fees charged as a result of direct benefit or in lieu of other charges. As shown in the graph below, Interdepartmental Charges and Water/Wastewater Utilities Charges account for a majority of the revenues in the charges for services category. The other major revenues in this category include Airport, Sheriff, and Fire Rescue charges. The remaining balance in charges for services include Parks and Recreation fees, Palm Tran fares, and other miscellaneous fees.

The graph below illustrates the percentage of each charge for services type against the total of all charges for services (\$619,764,745).



FY 2019 Charges for Services

Charges for Services - Interdepartmental Charges

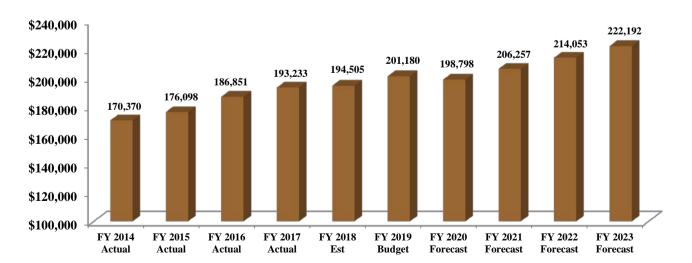
Interdepartmental Charges total \$164,497,697 in FY 2019, or 26.5% of the FY 2019 Charges for Services Category. Interdepartmental Charges represent charges for goods and services exchanged between County departments. The majority of revenues in this category are related to Risk Management charges for insurance, including health, property and casualty, and workers compensation, which amounts to \$99.1 million or 60.2% of the total. The other major source of revenue is Fleet Management charges (\$38.6 million). Combined, Risk Management and Fleet Management charges comprise over 83.7% of the Interdepartmental Charges category. These revenues are based on a cost allocation method supported to recover costs to support the operations. Internal Service charges are projected to increase by 1.0% in 2019 and then increase 1.0% annually. This is determined based on potential increase in the service departments budgets related to personnel retirement cost increases and maintenance contract increases.

Interdepartmental Charges (\$000)



Charges for Services - Water/Wastewater Utilities Charges

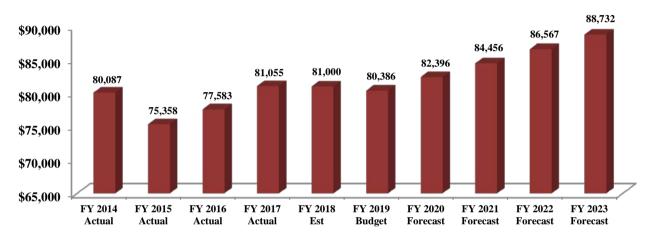
Water/Wastewater Utilities charges total \$201,180,000 in FY 2019, or 32.5% of the FY 2019 Charges for Services Category. These revenues represent fees paid to the Water Utilities Department for providing potable water, reclaimed water, and wastewater service to approximately 581,000 residents in the central and south-central unincorporated areas of the County and the western communities. Effective October 1, 2017 fees for potable water, wastewater, and reclaimed water were increased by 3.05% as part of the annual Consumer Price Index adjustment for water and sewer maintenance. There is no change for FY 2019.



Water/Wastewater Utilities Charges (\$000)

Charges for Services - Airport Charges

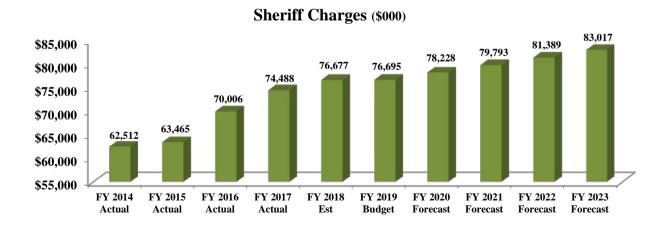
Airport charges total \$80,386,475 in FY 2019, or 13.0% of the FY 2019 Charges for Services Category. This category includes revenues associated with the operation of Palm Beach International Airport, as well as three general aviation airports. Approximately 59.0% of total revenue is attributable to fees for parking and rental cars, rental space for airlines, and passenger facility charges. The remaining balance of revenue includes items such as landing fees, concession charges, and other rental charges. The decrease in charges for services is primarily due to the reduction of airline rates and fees as a result of lower debt service cost. Future estimates are based on historical trend analysis and current and projected economic conditions.



Airport Charges (\$000)

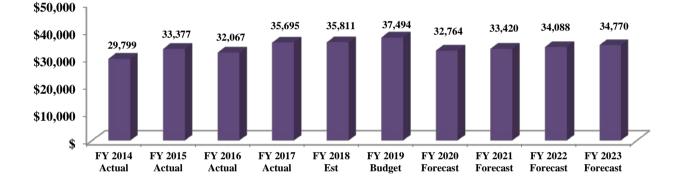
Charges for Services - Sheriff Charges

Fees charged by the Palm Beach County Sheriff's Office total \$76,694,536 in FY 2019, or 12.4% of the FY 2019 Charges for Services Category. The majority of this amount are charges for police services provided to specific fee-for-service areas, which comprise \$67.8 million or 88.4% of total Sheriff charges. Currently, the Sheriff's department provides police services to 10 cities. The other major fee collected by the Sheriff's Office is for room and board charges at correctional and detention facilities paid by the Federal government. This charge totals \$5.9 million or 7.6% of total Sheriff charges. Future estimates are based on contractual annual increases with the cities.



Charges for Services - Fire Rescue Charges

Fire Rescue charges total \$37,494,155 in FY 2019, or 6.0% of the FY 2019 Charges for Services Category. This category includes fees charged by Palm Beach Fire Rescue. The largest source of revenue in this category is for Ambulance Transport Fees, which represent \$25.8 million or 68.9% of total Fire Rescue Charges. The other major revenue source is charges for fire protection services provided to specific fee-for-service areas, which totals \$1.2 million or 3.1% of total Fire Rescue Charges. Future estimates are based on annual increases with the cities and a projected increase in ambulance trips.

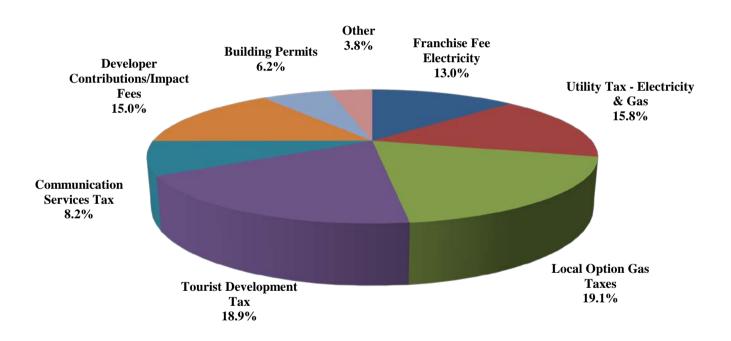


Fire Rescue Charges (\$000)

Licenses, Permits, and Other Taxes

This category reflects multiple revenue types, the largest of which are local option gas taxes totaling \$54.2 million or 19.1% of revenue in this category. The next largest revenue type includes Tourist Development Tax (\$53.5 million or 18.9%), electricity and natural gas utility taxes (\$44.7 million or 15.8%), developer contributions and impact fees (\$42.5 million or 15.0%), fees and taxes on public utilities, including the electricity franchise fee (\$37.0 million or 13.0%), and the communications services tax (\$23.2 million or 8.2%). Other revenue types in this category include Building Permits, and fees paid for professional and occupational licenses.

The graph below illustrates the percentage of each charges for services type against the total of all licenses, permits, and other taxes (\$283,580,789).

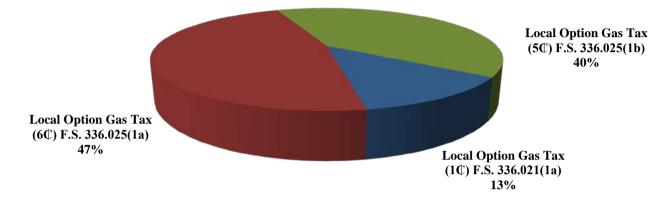


FY 2019 Licenses, Permits, and Other Taxes

Licenses, Permits, and Other Taxes - Local Option Gas Taxes

Palm Beach County levies three local option gas taxes totaling \$54,150,000 in FY 2019. The graph below illustrates the percentage of each local option gas tax against the total of all local option gas taxes.

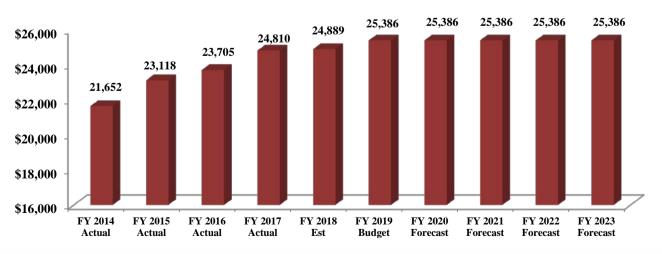
FY 2019 Local Option Gas Taxes



The County receives estimates each year for the local option gas taxes. Revenue forecasts are based on historical trend analysis of fuel prices. Typically, when fuel prices increase, there is an overall decrease in discretionary driving, thus less gallons of fuel purchased, negatively impacting the County's revenue. Recent fuel prices have seen a modest increase over the last year, averaging approximately \$2.85/gallon^{*} vs. \$2.51/gallon^{*} compared to the same time period last year. There is also a nationwide emphasis on utilizing fuel efficient cars.

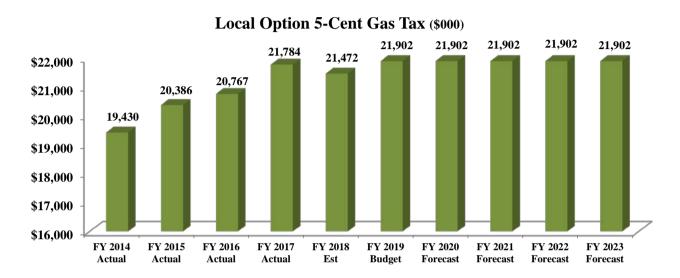
* Average of first three quarters from US Energy Information Administration for Miami Area

A 6-Cent Gas Tax is levied by the County per F.S. Section 336.025(1)(a) on each gallon of motor and diesel fuel sold. This tax, originally adopted in 1983 by the Board of County Commissioners, was due to expire in 1995 and was extended for an additional thirty years. Use of the proceeds is restricted to transportation expenditures. The proceeds of the tax are distributed by the Department of Revenue and the County receives approximately two-thirds of the allocation.



Local Option 6-Cent Gas Tax (\$000)

A 5-Cent Gas Tax is levied by the County per F.S. Section 336.025(1)(b) on motor fuel only. This tax was adopted by the Board of County Commissioners in 1993, and use of the proceeds is restricted to transportation expenditures needed to meet the requirements of the capital improvement element of the adopted comprehensive plan. Current board policy allocates 50% of this revenue to mass transit and 50% to road improvements. The County shares proceeds of this tax with local municipalities through interlocal agreements. The proceeds of the tax are distributed by the Department of Revenue and the County receives 78.92% of the allocation.



A 1-Cent Gas Tax (Ninth Cent) is levied by the County per F.S. Section 336.021 on each gallon of motor and diesel fuel sold. This tax was adopted by the Board of County Commissioners in 1993, and use of the proceeds is restricted to transportation expenditures. Current board policy allocates 50% of this revenue to mass transit and 50% to road improvements. The proceeds of the tax are distributed by the Department of Revenue to the County and this tax is not shared with municipalities.

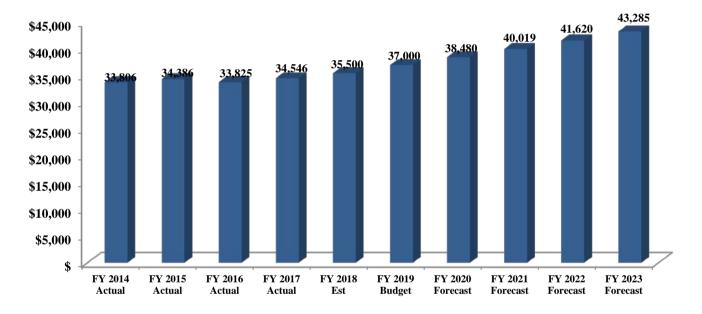


Local Option 1-Cent (Ninth Cent) Gas Tax (\$000)

Licenses, Permits, and Other Taxes - Franchise Fee - Electricity

The County's largest franchise agreement is for electricity. The franchise fee is imposed on the sale of electricity to customers within unincorporated areas of Palm Beach County. This fee is charged for the privilege, granted to Florida Power and Light (FPL), to use the right-of-way in the unincorporated area of Palm Beach County.

In FY 2009, the County entered into a new franchise agreement with FPL where the franchise fee decreased from 6% to 5.9% while changing the method of calculation by eliminating the consideration given for taxes FPL pays to the County and other taxing authorities. Under the prior agreement's method of calculation, the effective rate was 4.2%. Future estimates are based on trend analysis considering a slight upturn in population, a flat FPL rate, and conservative consumption.

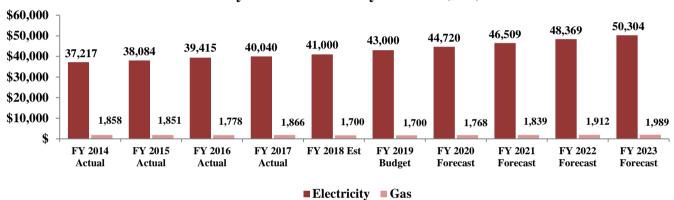


Franchise Fee - Electricity (\$000)

Licenses, Permits, and Other Taxes - Utility Taxes - Electricity and Gas

The County imposes Utility Taxes on the purchase of both electricity and metered or bottled gas within the unincorporated areas of Palm Beach County. These taxes are authorized under the Palm Beach County Public Service Tax Ordinance, which requires sellers of these utilities to collect the tax from its customers and remit to the County. For FY 2019, Electricity Utility Taxes total \$43.0 million, while Gas Utility Taxes total \$1.7 million.

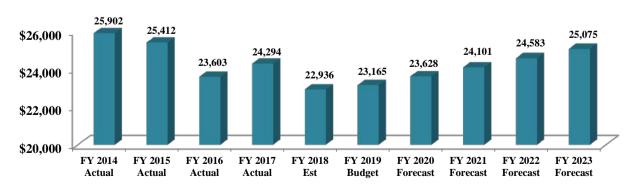
Utility taxes are assessed at 10% of the first \$4,000 purchased in a monthly period, 2% of the next \$2,000 purchased, and 1% of any amount in excess of \$6,000. For billings other than monthly, the tax rate is 10%. Future estimates are based on trend analysis considering a slight upturn in population, flat utilities rates, and conservative consumption.



Utility Taxes - Electricity and Gas (\$000)

Licenses, Permits, and Other Taxes - Communications Services Tax

As of 2001, the Communications Services Tax (CST) replaced the Telecommunications Service Utility Tax, Telecommunication Franchise Fees, and the Cable TV Franchise Fees with a single levy. The CST is collected and distributed by the State. Palm Beach County's rate is 5.72% and FY 2019 revenue totals \$23.2 million. Revenue estimates are projected by the State to be used by local agencies during budget preparations and projections are based on historical trend analysis.



Communications Services Tax (\$000)

Licenses, Permits, and Other Taxes - Tourist Development Tax

Tourist Development Taxes are derived from a 6% tax on the renting of any living accommodation for a term of six months or less. Each year, the first cent is reserved for convention center improvements. The first \$500,000 of the 2nd, 3rd, 5th, and 6th cents is reserved for special major projects. The remaining balance of the 2nd, 3rd, and 5th cents of this tax are distributed as follows: 48.32% for tourism promotion, 20.72% for cultural and fine arts, 18.49% for beach restoration, 4.31% for promotion of film/television production, and 8.16% for promotion of sporting events/activities. The 4th cent was adopted by the Board of County Commissioners in 1994 for debt service on bonds issued to finance the construction of a professional sports franchise facilities (Roger Dean Stadium and Ballpark of the Palm Beaches) and the convention center.

Revenues are increasing, primarily due to tourism marketing efforts and the construction of tourism assets. Future estimates are based on historical trend analysis hedged with current economic conditions.

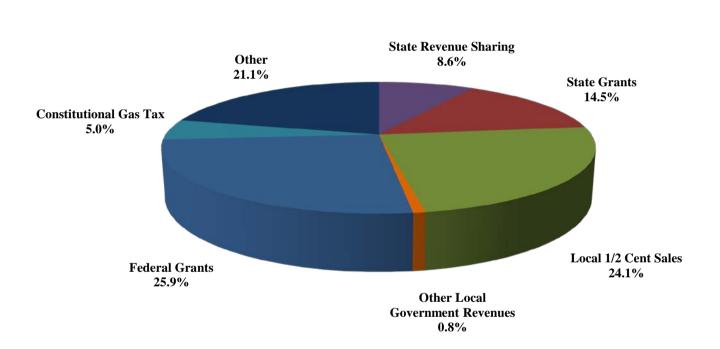


Tourist Development Tax (\$000)

Intergovernmental Revenues

Intergovernmental revenue consists of revenues that are received from other government agencies. The majority of these revenues consist of Federal Grants, State Grants, and the local share of the State Sales Tax, which when combined represent 64.5% of Intergovernmental Revenues. Other revenues in this category consist of Constitutional Gas Taxes, Local Grants, and State Revenue sharing.

The graph below illustrates the percentage of each intergovernmental revenue type against the total of all intergovernmental revenues (\$389,780,057).

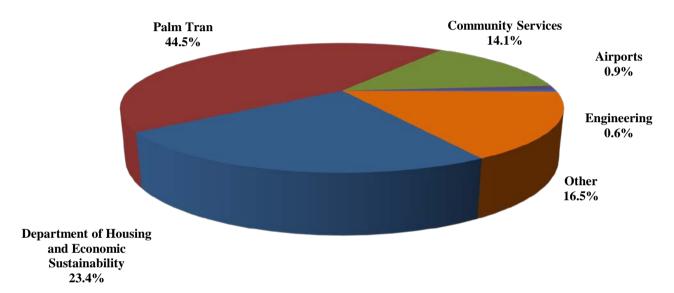


FY 2019 Intergovernmental Revenues

Intergovernmental Revenues - Federal Grants

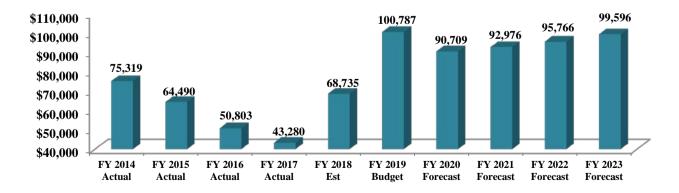
Grant funding from the Federal Government includes formula grants, block grants, and competitive allocations. FY 2019 federal grants total \$100.8 million, of which 82.0% is attributable to funds awarded to the Department of Housing and Economic Sustainability, Palm Tran, and Community Services.

The graph below illustrates the percentage of total FY 2019 Federal Grant revenue by department:



FY 2019 Federal Grants by Department

The County budgets grant awards in total; however, they are usually received for multiple fiscal years. Due to this methodology, grants can fluctuate dramatically from year to year. A portion of the decline in grant revenue in FY 2016 and 2017 is due to a reduction in entitlement funds through the Community Development Block Grant program. Additionally, there were delays with federal transportation grant awards. Future estimates are based on historical trends of budgeted amounts, but these estimates can vary significantly due to the nature of the Federal appropriations process.

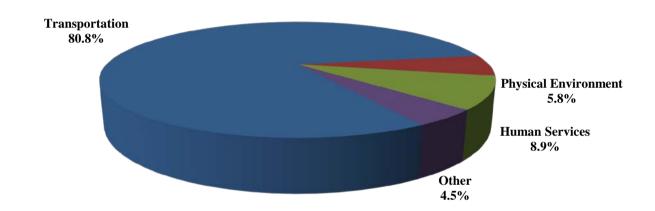


Federal Grants (\$000)

Intergovernmental Revenues - State Grants

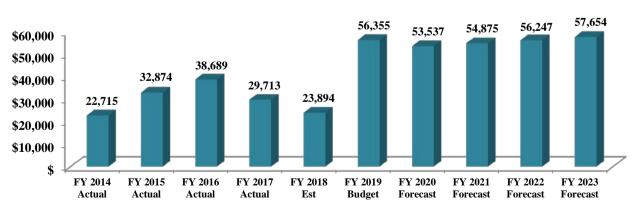
Grant funding from the State Government include formula grants, block grants, and competitive allocations. The majority of FY 2019 state grants is attributable to funding for transportation related activities, including capital funding for Engineering, Palm Tran, and Airports. The next largest category is funding for the Human Services, primarily for the Department of Housing and Economic Sustainability.

The graph below illustrates the percentage of total FY 2019 State Grant revenue by department:



FY 2019 State Grants by Department

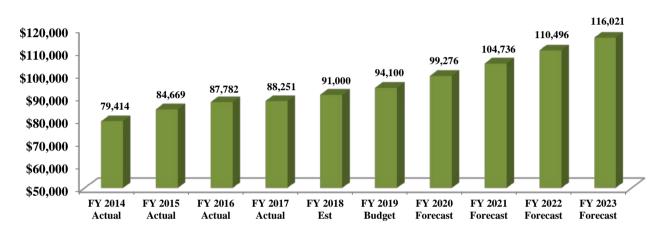
The County budgets grant awards in total; however, they are usually received for multiple fiscal years. Due to this methodology, grants show a higher amount budgeted in the current fiscal year than in prior years. Future estimates are based on historical trends of budgeted amounts, but may vary significantly since funding is dependent upon the State appropriations process.



State Grants (\$000)

Intergovernmental Revenues - Local Government Half-Cent Tax

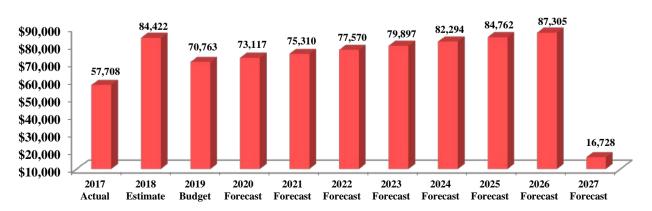
The State of Florida collects and distributes net sales tax to eligible county and municipal governments. The County and its municipalities share the total Palm Beach County distribution in accordance with a statutorily determined formula. The County's share includes both a countywide component (based on two-thirds of the County's incorporated population), and an unincorporated component (based on the unincorporated population). In total, the County receives approximately 59.8% of the proceeds and the municipalities share the remaining 40.2%. Revenue estimates are provided by the State each year. Revenue forecasts are based on a historical trend analysis hedged against current economic conditions.



Local Government Half-Cent Tax (\$000)

Infrastructure Surtax (Non-Operating Capital Project Funding)

On November 8, 2016, the voters of Palm Beach County approved an Infrastructure Surtax. This one-cent sales surtax will last for a maximum 10 years (beginning January 1, 2017) or until total proceeds of \$2.7 billion (before September 1st of any year). The proceeds of the sales surtax will finance the renewal and replacement of existing capital investments including roadway surfaces, bridges, drainage improvements, canals, park amenities, and government buildings, all of which were deferred during the recent recession and remain outstanding, and projects to maintain levels of service.



Infrastructure Surtax (\$000)

FORECAST OF REVENUES & EXPENDITURES

	Adopted	Forecast								
	FY 2019	FY 2020			FY 2021		FY 2022		FY 2023	
REVENUES										
Property Taxes - Current	\$ 1,261,488,908	\$	1,316,637,239	\$	1,366,134,685	\$	1,433,080,663	\$	1,503,701,493	
Licenses, Permits and Other Taxes										
Franchise Fees	\$ 37,000,000	\$	38,480,000	\$	40,019,200	\$	41,619,968	\$	43,284,767	
Utility Service Tax	44,700,000		46,488,000		48,347,520		50,281,421	\$	52,292,678	
Local Option Gas Taxes	54,150,000		54,150,000		54,150,000		54,150,000	\$	54,150,000	
Tourist Development Tax	53,490,268		57,502,038		61,814,691		66,141,719	\$	70,771,640	
Communication Service Taxes	23,165,000		23,628,300		24,100,866		24,582,883	\$	25,074,541	
Developer Contributions& Impact Fees	42,528,878		42,954,167		42,954,167		42,954,167	\$	42,954,167	
Building Permits	17,500,000		18,375,000		19,293,750		20,258,438	\$	21,271,359	
Other Licenses, Permits and Taxes	11,046,643		11,212,343		11,436,589		11,665,321		11,898,628	
Licenses, Permits and Other Taxes	\$ 283,580,789	\$	292,789,848	\$	302,116,783	\$	311,653,917	\$	321,697,779	
Intergovernmental Revenue										
State Shared Revenues	\$ 33,500,000	\$	35,342,500	\$	37,109,625	\$	39,150,654	\$	41,303,940	
State Grants	56,354,781		53,537,042		54,875,468		56,247,355	\$	57,653,539	
One-Half Cent Sales Tax	94,100,000		99,275,500		104,735,653		110,496,113	\$	116,020,919	
Other Local Government Revenue	2,979,906		2,860,710		2,917,924		2,976,282	\$	3,035,808	
Federal Grants	100,787,369		90,708,632		92,976,348		95,765,638	\$	99,596,264	
Constitutional Gas Tax	19,318,000		19,318,000		19,318,000		19,318,000	\$	19,318,000	
Other Intergovernmental Revenue	82,740,001		83,567,401		84,820,912		86,517,330		88,247,677	
Intergovernmental Revenue	\$ 389,780,057	\$	384,609,785	\$	396,753,929	\$	410,471,374	\$	425,176,147	
Charges for Services										
Water and Wastewater	\$ 201,180,000	\$	198,798,000	\$	206,257,000	\$	214,053,000	\$	222,192,000	
Airport	80,386,475		82,396,137		84,456,040		86,567,441	\$	88,731,627	
Sheriff	76,694,536		78,228,427		79,792,995		81,388,855	\$	83,016,632	
Fire Rescue	37,494,155		32,764,476		33,419,766		34,088,161	\$	34,769,924	
Parks and Recreation	19,499,580		19,792,074		20,088,955		20,390,289	\$	20,696,143	
Palm Tran	12,753,830		12,898,000		13,168,000		13,386,000	\$	13,729,000	
Interdepartmental	164,497,697		166,142,674		167,804,101		169,482,142	\$	171,176,963	
Other Charges for Services	27,258,472		27,667,349		28,220,696		28,785,110	\$	29,360,812	
Charges for Services	\$ 619,764,745	\$	618,687,136	\$	633,207,553	\$	648,140,998	\$	663,673,102	

FORECAST OF REVENUES & EXPENDITURES

		Adopted			Forecast							
		FY 2019			FY 2020		FY 2021		FY 2022		FY 2023	
REVENUES												
Miscellaneous		\$	69,188,502	\$	72,301,985	\$	75,555,574	\$	78,955,575	\$	82,903,353	
Interest			24,839,213		25,708,585		26,608,386		27,539,679	\$	28,503,568	
Debt Proceeds			4,907,596		4,981,210		5,055,928		5,131,767	\$	5,208,744	
Statutory Reserves			(100,512,728)		(105,538,364)		(110,815,283)		(116,356,047)	\$	(122,173,849)	
Balance Brought Forward			1,687,977,077	1	,775,756,602	1	1,832,170,862		1,880,484,989	\$ 1	1,965,442,091	
Interfund Transfers			550,752,225		564,521,031		578,634,056		595,993,078	\$	613,872,870	
	Total	\$	4,791,766,384	\$ 4	4,950,455,056	\$ 5	5,105,422,474	\$:	5,275,095,993	\$ 5	5,488,005,298	

Personal Services	\$	5 1,238,905,503	\$ 1,300,850,778	\$ 1,365,893,317	\$ 1,434,187,983	\$ 1,505,897,382
Operating Expenses		967,876,506	987,234,036	1,006,978,717	1,027,118,291	\$ 1,057,931,840
Equipment & Capital		804,586,692	836,770,160	861,873,264	883,420,096	\$ 914,339,799
Debt Service		130,470,531	114,462,107	102,531,940	101,298,625	\$ 101,231,591
Grants and Aids		173,751,030	184,176,092	193,384,896	202,087,217	\$ 212,191,578
Reserves		925,423,897	962,440,853	996,126,283	1,030,990,703	\$ 1,082,540,238
Transfers		550,752,225	564,521,031	578,634,056	595,993,078	\$ 613,872,870
	Total \$	6 4,791,766,384	\$ 4,950,455,056	\$ 5,105,422,474	\$ 5,275,095,993	\$ 5,488,005,298

Financial operations of the County are managed through the use of approximately 250 funds. However, only four governmental fund categories and two proprietary funds are considered major funds. Major funds are funds whose revenues, expenditures, assets, or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or proprietary funds and at least 5% of the aggregate amount for all governmental and proprietary funds.

Per the September 30, 2017 Comprehensive Annual Financial Report (CAFR), the following is a description and listing of the County's major funds.

GOVERNMENTAL FUNDS

General Fund

This is the primary operating fund for the general County government. It is used to account for all financial resources of the general government except for those required to be accounted for in other funds.

Fire Rescue Special Revenue Funds

Six special revenue funds account for Ad Valorem taxes and other revenues designated for the operations of the County Fire Rescue service. Service is provided throughout the unincorporated area and 19 of the County's municipalities through a combination of contracted services and participation in the taxing districts.

1300	Fire Rescue MSTU
1301	Fire Rescue Jupiter MSTU
1303	Aviation Battalion
1304	F/R Long-Term Disability Plan
1305	MSBU-Hydrant Rental Boca Raton
1306	MSBU-Hydrant Rental-Riviera Beach

Road Program Capital Projects

The Road Program Capital Project Funds are comprised of 12 capital funds that are used to account for costs related to the design, acquisition of rights-of-way, and construction of improvements to the County's major thoroughfare road system, primarily represented by the County's Five Year Road Program. Included are the Transportation Improvement Fund and five Road Impact Fee Funds. The County is divided into five geographic zones as related to Road Impact Fees. Impact fees are imposed upon all land uses that create an impact on road facilities. Primary funding sources also include gasoline taxes, grants, miscellaneous revenues, and balances forward.

3500	Transportation Improvement Fund
3501	Road Impact Fee Zone 1
3502	Road Impact Fee Zone 2
3503	Road Impact Fee Zone 3
3504	Road Impact Fee Zone 4
3505	Road Impact Fee Zone 5
3516	Abacoa Trust Sub Account
3519	Northlake Blvd. Agr W/NPBCID
3523	Proportionate Share Trust Fund
3542	Proportionate Share Fund - Zone 2

Road Program Capital Projects (continued)

3543	Proportionate Share Fund - Zone 3
3545	Proportionate Share Fund - Zone 5

General Government Capital Project Funds

General Government Capital Project Funds are comprised of 26 capital funds that are used to account for costs of capital improvements not included in any other category. Projects include the Convention Center & Convention Center Hotel Site, Impact Fee Assistance Program, and facility and technology improvements. Primary funding sources are bonds, grants, and transfers from the General Fund.

0	β
3014	80.7M NAV 01, Convention Center
3071	10.0M NAV 13 CP, ISS VOIP
3074	27.8M NAV Tax 13 CP, Convention Center Hotel
3075	17.9M NAV 14 CP, Palm Tran Connection Equipment
3076	68M NAV 15A CP, Pub Imp Rev Bond, Convention Center
3077	18.8M NAV Public Imp Tax Rev Bond 15B CP, Max Planck
3078	65.360M NAV Pub Imp Tax Rev Bond 15C CP, Prof Sports Fac Pr
3079	56.645M NAV Pub Imp Rev Bonds, 15D CP, Prof Sports Fac Proj
3531	Impact Fee Assistance Program - Roads Zone 1
3532	Impact Fee Assistance Program - Roads Zone 2
3533	Impact Fee Assistance Program - Roads Zone 3
3534	Impact Fee Assistance Program - Roads Zone 4
3535	Impact Fee Assistance Program - Roads Zone 5
3621	Impact Fee Assistance Program - Parks Zone 1
3622	Impact Fee Assistance Program - Parks Zone 2
3623	Impact Fee Assistance Program - Parks Zone 3
3800	Pud Civic Site Cash Out
3801	800 Mhz RR+I Fund
3804	Public Building Improvement Fund
3805	Public Building Impact Fees
3807	TDC - Building Renewal and Replacement
3815	Impact Fee Assistance Program - Public Building
3900	Capital Outlay
3901	Information Technology Capital Improvements
3905	E911 Carry Forward Capital
3950	Local Government One-Cent Infrastructure Surtax

PROPRIETARY FUNDS

Airports

These enterprise funds are used to finance the operating activities of the County's airport system which includes four County-owned airports. The primary funding sources for these funds are landing fees, rental fees, concessions, and transfers from the Airport Improvement and Development Fund.

4100	Airport Operations
4110	Airport Capital Projects
4111	Airports Improvement & Development Fund
4112	Airport Passenger Facility Charges
4113	Noise Abatement & Mitigation
4114	Airports Restricted Assets Fund
4115	Airports Facilities, Property Plant & Equipment
4138	Debt Service 16M PBIA Tax Rev Ref 2006B
4139	Debt Service 57M PBIA Rev Ref Bonds 2016

Water Utilities

These enterprise funds are used to finance the operating activities of the County's water and sewer utility operations. The revenues used to fund these activities is collected in the Water Utilities Revenue Fund and transferred into the Operations and Maintenance Fund. Revenue fund receipts are also transferred to other Water Utility funds to finance capital improvements and debt payments.

4000	WUD Revenue
4001	Operation & Maintenance
4010	Renewal & Replacement
4011	Capital Improvements
4012	Connection Charge Account
4013	Special Assessment Program WUD
4015	WUD FPL Reclaimed Water Renewal & Replacement
4034	Debt Service Reserve WUD All
4041	Construction Trust Fund WUD 2009
4042	Debt Service WUD 2009
4043	WUD FPL Debt Service Coverage Fund
4044	GUA Debt Service
4045	GUA01 Wachovia 2009 Loan
4046	GUA09 Bank of NY 2004 Loan
4047	Debt Service WUD 2013 Ref
4048	24.97M Water & Sewer Refunding Series 2015

CHANGES IN FUND BALANCE

The change in fund balance is projected for the major funds: General Fund, Fire Rescue Funds, Road Program Funds, General Government Capital Project Funds, Airport Funds, and Water Utilities Funds; and all other (non-major) governmental funds. This analysis has been completed using the County's major funds per the September 30, 2017 Comprehensive Annual Financial Report.

	General Fund	Fire Rescue Funds	Road Program Funds	General Gov't Funds	Airport Funds	Water Utilities Funds	Non-Major Funds
FY19 Budgeted Revenue and Other Sources	\$1,209,261,983	\$345,961,639	\$55,362,278	\$115,706,112	\$178,671,582	\$461,756,149	\$737,069,564
FY19 Budgeted Expenditures and Other Uses	(1,273,876,493)	(347,179,430)	(157,421,293)	(325,380,673)	(268,425,311)	(639,758,954)	(854,300,333)
Net Adjustment to FY 19 Revenues/Expenditures	64,705,458	13,887,177	6,296,852	13,015,227	10,737,012	25,590,358	0
Net Change in Fund Balance	90,948	12,669,386	(95,762,163)	(196,659,334)	(79,016,717)	(152,412,447)	(117,230,769)
FY 18 Projected Ending Fund Balance	195,603,345	104,605,432	419,139,329	233,609,627	159,280,650	221,095,751	354,642,943
Adjustment to FY 18 Projected Fund Balance	29,386,834	(20,721,229)	(29,971,807)	(29,022,425)	0	0	0
FY18 Projected Ending Fund Balance	\$225,081,127	\$96,553,589	\$293,405,359	\$7,927,868	\$80,263,933	\$68,683,304	\$237,412,174

The General Fund balance is projected to be flat over the actual FY 2018 ending fund balance. The FY 2019 total projected expenditures have been adjusted due to position vacancies, cost savings, and expected residual dollars left in each department. In addition, the FY 2018 projected fund balance has been adjusted to reflect variances from original revenue and expenditure projections.

Palm Beach County has adhered to a Fund Balance Policy that establishes an acceptable minimum range (15% - 20%) in which General Fund's fund balance (including statutory reserve) should fall. The purpose of the Fund Balance Policy is to provide financial stability, by ensuring the County maintains a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unexpected one-time expenditures.

	General Fund	Fire Rescue Funds	Road Program Funds	General Gov't Funds	Airport Funds	Water Utilities Funds	Non-Major Funds
FY19 Ending Fund Balance	\$225,081,127	\$96,553,589	\$293,405,359	\$7,927,868	\$80,263,933	\$68,683,304	\$237,412,174
% Change in Adjusted Fund Balance	0.0%	15.1%	24.6%	96.1%	49.6%	68.9%	33.1%
% of Budgeted Expenditures	18.6%	29.0%	194.1%	2.5%	31.1%	11.2%	27.8%

In light of the economy, the County has utilized some of its fund balance to get through these recent years. As a result, the fund balance in the General Fund reflects no increase from the prior year. At 18.6% of budgeted expenditures, the General Fund's projected FY 2019 ending fund balance falls above the 15% - 20% range, showing that corrective action was taken to bring the balance into conformity with the Fund Balance Policy.

Detailed projections for each major fund and the aggregate of the non-major governmental funds are shown on the following pages.

General Fund (Major Fund)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Ad Valorem Taxes	\$759,421,754	\$845,592,790	\$811,769,079	\$897,961,450
Charges for Services	108,205,188	110,215,870	111,388,370	113,826,062
Communication Tax	24,294,104	22,123,000	22,936,000	23,165,000
Excess Fees	2,150,319	1,500,000	1,500,000	1,500,000
Fines & Forfeitures	2,081,263	1,314,000	1,323,072	1,627,600
Franchise Fees	34,546,077	32,901,000	35,500,000	37,000,000
Intergovernmental Revenue	123,234,643	127,307,825	126,708,219	130,751,755
Investment Income	5,248,360	3,489,000	3,419,008	3,666,000
License, Permits & Other Fees	4,392,209	5,791,621	3,734,200	4,494,518
Operating Transfers In	11,012,027	3,501,506	3,687,169	3,067,826
Rent & Royalties	436,455	422,005	406,130	407,130
Utility Services Tax	41,907,150	42,346,000	42,700,000	44,700,000
Statutory Reserves	-	(60,323,049)	-	(63,645,368)
Miscellaneous Revenues*	17,335,569	10,676,847	17,087,405	10,740,010
Total Revenues	\$1,134,265,119	\$1,146,858,415	\$1,182,158,652	\$1,209,261,983
Expenditures				
Personal Services				
Personal Services	\$174,625,816	\$187,670,328	\$179,614,575	\$193,316,862
Operating Expenses	\$174,625,816 86,262,934	\$187,670,328 104,986,718	\$179,614,575 97,285,747	\$193,316,862 108,103,657
		, ,	, ,	
Operating Expenses	86,262,934	104,986,718	97,285,747	108,103,657
Operating Expenses Capital Outlay	86,262,934	104,986,718	97,285,747	108,103,657
Operating Expenses Capital Outlay Debt Service	86,262,934 690,680	104,986,718 766,670	97,285,747 667,818	108,103,657 1,495,376
Operating Expenses Capital Outlay Debt Service Grants and Aids	86,262,934 690,680 - 74,122,932	104,986,718 766,670 - 84,095,318	97,285,747 667,818 - 82,937,183	108,103,657 1,495,376 - 90,016,866
Operating Expenses Capital Outlay Debt Service Grants and Aids Non-Operating	86,262,934 690,680 - 74,122,932 782,687,859	104,986,718 766,670 - 84,095,318 819,979,539	97,285,747 667,818 82,937,183 809,838,928	108,103,657 1,495,376 - 90,016,866 880,943,732
Operating Expenses Capital Outlay Debt Service Grants and Aids Non-Operating Total Expenditures	86,262,934 690,680 - 74,122,932 782,687,859 \$1,118,390,221	104,986,718 766,670 84,095,318 819,979,539 \$1,197,498,573	97,285,747 667,818 82,937,183 809,838,928 \$1,170,344,251	108,103,657 1,495,376 90,016,866 880,943,732 \$1,273,876,493

*Includes delinquent taxes

**FY 2018 ending fund balance assumes revenues and expenditures at 100%. FY 2018 ending fund balance on page 83 has been adjusted to reflect projected variances for revenues and expenditures.

Fire Rescue Funds (Major Funds)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Ad Valorem Taxes	\$241,476,720	\$268,554,604	\$256,781,575	\$282,906,885
Charges for Services	41,603,773	41,663,742	42,050,795	43,833,349
Intergovernmental Revenue	1,078,711	470,481	452,410	448,010
Investment Income	2,403,017	1,554,787	2,063,291	1,444,566
License, Permits & Other Fees	15,318	18,800	15,500	16,900
Operating Transfers In	28,809,255	33,300,182	30,258,417	32,758,204
Special Assessment/Impact Fees	272,082	281,327	270,074	288,849
Statutory Reserves	-	(15,450,589)	-	(16,158,124)
Miscellaneous Revenues*	1,670,423	2,624,773	442,017	423,000
Total Revenues	\$317,329,300	\$333,018,107	\$332,334,079	\$345,961,639
Expenditures				
Personal Services	\$237,398,073	\$256,681,932	\$253,714,889	\$257,726,736
Operating Expenses	33,374,494	39,899,684	36,647,327	40,970,583
Capital Outlay	10,577,754	16,472,329	5,820,991	19,294,747
Debt Service	-	-	-	-
Grants and Aids	1,860,347	2,005,842	2,005,842	2,111,899
Non-Operating	22,340,213	25,202,220	25,202,220	27,075,465
Total Expenditures	\$305,550,882	\$340,262,007	\$323,391,269	\$347,179,430
Net Change in Fund Balance	\$11,778,419	(\$7,243,900)	\$8,942,810	(\$1,217,791)
Fund Balance - Beginning	\$83,884,203	87,438,826	95,662,622	104,605,432
Fund Balance - Ending	\$95,662,622	\$80,194,926	\$104,605,432	\$103,387,641 ^{**}

*Includes delinquent taxes

**FY 2018 ending fund balance assumes revenues and expenditures at 100%. FY 2018 ending fund balance on page 83 has been adjusted to reflect projected variances for revenues and expenditures.

Road Program Funds (Major Funds)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Charges for Services	\$0	\$0	\$75,000	\$0
Intergovernmental Revenue	202,785	3,834,009	84,035	4,417,421
Investment Income	6,366,070	4,093,000	6,738,242	7,329,000
Local Option Gas Tax	10,892,089	10,931,000	10,736,000	10,951,000
Operating Transfers In	1,672,986		1,317,956	,
Special Assessment/Impact Fees	32,778,142	31,862,776	25,631,879	31,057,029
Statutory Reserves		(2,344,289)		(2,466,851)
Miscellaneous Revenues	670,138	2,546,099	509,139	4,074,679
Total Revenues	\$52,582,211	\$50,922,595	\$45,092,251	\$55,362,278
Expenditures				
Personal Services	\$3,328,184	\$3,939,701	\$3,546,935	\$4,139,776
Operating Expenses	1,514,310	5,357,800	1,145,485	5,313,983
Capital Outlay	25,544,477	116,256,783	27,252,404	143,111,052
Debt Service	-	-	-	-
Grants and Aids	198,096	2,095,853	296,154	3,829,107
Non-Operating	2,222,588	1,027,375	2,654,018	1,027,375
Total Expenditures	\$32,807,656	\$128,677,512	\$34,894,996	\$157,421,293
Net Change in Fund Balance	\$19,774,555	(\$77,754,917)	\$10,197,255	(\$102,059,015)
Fund Balance - Beginning	\$389,167,524	409,916,250	408,942,074	419,139,329
Fund Balance - Ending	\$408,942,079	\$332,161,333	\$419,139,329	\$317,080,314

General Government Funds (Major Funds)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Charges for Services	\$647,449	\$3,568,633	\$0	\$3,550,124
Debt Proceeds	-	-	-	-
Fines & Forfeitures	998,737	1,200,000	1,200,000	1,200,000
Intergovernmental Revenue	286,809	1,313,329	568,756	-
Investment Income	2,409,744	1,119,000	2,387,310	1,010,000
Operating Transfers In	41,504,203	33,193,769	42,627,796	37,505,075
Special Assessment/Impact Fees	2,689,502	1,400,000	1,115,000	1,400,000
Statutory Reserves	-	(3,797,724)	-	(3,919,878)
Miscellaneous Revenues	58,358,562	73,730,516	77,208,826	74,960,791
Total Revenues	\$106,895,005	\$111,727,523	\$125,107,688	\$115,706,112
Expenditures				
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	28,150,969	115,219,776	11,925,946	175,925,039
Capital Outlay	79,434,795	139,861,346	23,751,355	133,173,327
Debt Service	2,200	9,532	-	-
Grants and Aids	3,642,135	6,233,089	5,414,560	344,005
Non-Operating	24,528,640	22,919,260	8,721,440	15,938,302
Total Expenditures	\$135,758,738	\$284,243,003	\$49,813,301	\$325,380,673
Net Change in Fund Balance	(\$28,863,734)	(\$172,515,480)	\$75,294,387	(\$209,674,561)
Fund Balance - Beginning	\$204,587,202	173,527,742	158,315,240	246,127,411
Fund Balance - Ending	\$175,723,469	\$1,012,262	\$233,609,627	\$36,452,850

Airport Funds (Major Funds)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Charges for Services	\$81,055,359	\$80,480,284	\$81,000,067	\$80,386,475
Fines & Forfeitures	-	-	-	-
Intergovernmental Revenue	9,562,603	33,884,857	3,290,327	33,376,670
Investment Income	2,127,978	1,597,100	1,956,000	1,956,000
License, Permits & Other Fees	99,496	87,025	91,175	90,825
Operating Transfers In	38,726,168	54,394,307	28,663,168	62,552,912
Miscellaneous Revenues	942,484	349,000	443,157	308,700
Total Revenues	\$132,514,088	\$170,792,573	\$115,443,894	\$178,671,582
Expenditures				
Personal Services	\$13,355,652	\$13,392,657	\$11,856,664	\$13,789,933
Operating Expenses	33,155,868	39,707,048	40,066,277	40,917,620
Capital Outlay	36,309,818	145,365,715	17,208,355	144,709,011
Debt Service	2,640,523	6,396,808	6,396,808	6,376,744
Non-Operating	38,783,282	54,452,901	28,721,762	62,632,003
Total Expenditures	\$124,245,144	\$259,315,129	\$104,249,866	\$268,425,311
Net Change in Fund Balance	\$8,268,944	(\$88,522,556)	\$11,194,028	(\$89,753,729)
Fund Balance - Beginning	\$143,476,434	155,489,119	148,086,622	159,280,650
Fund Balance - Ending	\$151,745,378	\$66,966,563	\$159,280,650	\$69,526,921

Water Utilities Funds (Major Funds)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Charges for Services	\$193,232,909	\$195,586,000	\$194,505,000	\$201,180,000
Intergovernmental Revenue	1,220,000	1,985,000	838,651	926,349
Investment Income	4,210,453	2,478,000	3,335,000	3,333,000
Operating Transfers In	211,642,529	217,566,000	218,415,000	224,824,000
Rent & Royalties	45,378	31,000	31,000	31,000
Special Assessment/Impact Fees	520,030	595,000	491,000	422,000
Statutory Reserves		(111,250)	-	(147,850)
Miscellaneous Revenue	28,331,620	23,138,550	21,338,731	31,187,650
Total Revenues	\$439,202,918	\$441,268,300	\$438,954,382	\$461,756,149
Expenditures				
Personal Services	\$46,163,934	\$50,471,099	\$49,371,987	\$52,787,520
Operating Expenses	87,960,458	111,656,812	104,842,690	125,954,882
Capital Outlay	62,139,528	226,089,970	41,557,119	223,139,245
Debt Service	5,445,763	12,955,600	13,035,100	12,916,500
Non-Operating	211,753,908	217,710,144	218,559,144	224,960,807
Total Expenditures	\$413,463,591	\$618,883,625	\$427,366,040	\$639,758,954
Net Change in Fund Balance	\$25,739,327	(\$177,615,325)	\$11,588,342	(\$178,002,805)
Fund Balance - Beginning	\$221,073,408	209,398,261	209,507,409	221,095,751
Fund Balance - Ending	\$246,812,735	\$31,782,936	\$221,095,751	\$43,092,946

Non-Major Governmental Funds (Aggregate)

	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Revenues				
Ad Valorem Taxes	\$71,422,361	\$76,856,973	\$73,782,694	\$80,620,573
Charges for Services	121,883,230	33,317,133	33,212,904	35,942,547
Debt Proceeds	7,442,000	8,879,000	100,000	2,337,000
Fines & Forfeitures	5,013,338	1,585,000	1,609,569	1,543,000
Inspector General Fees	2,540,092	3,100,174	2,903,203	3,332,063
Intergovernmental Revenue	86,237,136	145,203,504	112,106,671	142,631,955
Investment Income	7,749,734	4,550,275	6,268,814	6,100,647
License, Permits & Other Fees	20,212,187	18,100,500	17,952,210	19,019,400
Local Option Gas Tax	42,404,927	42,896,000	42,353,000	43,199,000
Operating Transfers In	805,741,911	184,391,339	181,351,374	192,614,804
Rent & Royalties	1,756,536	1,638,200	1,638,332	1,638,332
Special Assessment/Impact Fees	11,403,997	10,877,000	8,209,332	9,361,000
Tourist Development Tax	48,534,859	50,963,030	51,932,298	53,490,268
Statutory Reserves	-	(13,945,974)	(908)	(14,174,657)
Miscellaneous Revenues	159,252,650	159,864,124	153,969,941	159,413,632
Total Revenues	\$1,391,594,959	\$728,276,278	\$687,389,434	\$737,069,564
Expenditures				
Personal Services	\$710,740,360	\$149,395,210	\$143,848,107	\$155,280,279
Operating Expenses	374,914,732	313,869,407	255,498,936	324,785,388
Capital Outlay	71,182,513	115,912,585	45,344,157	123,725,632
Debt Service	115,253,834	110,733,072	109,303,302	111,177,287
Grants and Aids	42,621,218	71,119,406	38,036,663	77,449,153
Non-Operating	61,804,461	65,767,402	68,199,623	61,882,594
Total Expenditures	\$1,376,517,118	\$826,797,082	\$660,230,788	\$854,300,333
Net Change in Fund Balance	\$15,077,841	(\$98,520,804)	\$27,158,646	(\$117,230,769)
Fund Balance - Beginning	\$182,591,862	307,422,366	327,484,297	342,125,159
Fund Balance - Ending	\$197,669,702	\$208,901,562	\$354,642,943	\$224,894,390

Board of County Commissioners 2017 Non-Exempt Valuation Countywide \$176,846,761,549

BUDGET COMPARISON BY FUND - FY 2018 AND 2019

2018 Non-Exempt Valuation Countywide \$187,799,111,164

Image: Second fragment Image: Second fragment Image: Second fragment Second fragment) 	······································						4		
Fund Name Mills Taxes Other Revenue Budget Mills Taxes Other Revenue Itake State Stata				201	18 Adopted			201		
General Fund 4.7815 $845.392.700$ $499.407.726$ $1.304.966.516$ 4.7815 $897.961.450$ $506.903.878$ 1.40 Operating Ad Valcent Tar Funds - Comnywide 4.7815 $845.392.700$ $499.407.726$ $1.304.966.516$ 4.7815 $897.961.450$ $506.903.878$ 1.40 Goberating Ad Valcent Tar Funds - Comnywide $2.781.725$ $1.304.966.516$ 4.7815 $897.961.450$ $506.903.878$ $1.400.858$ S3M GO 10 SS. Ref Tar SM Parks GO 058. Ref Tart An Valcent Tar - Countywide 0.0111 $2.374.394$ $(75.1.44)$ $3.677.250$ 0.00202 $3.797.064$ $(115.3.14)$ $2.773.391$ (116.792) $1.437.250$ S3M GO 10 DS. Ref Tart SM Wartfront C006 0.0111 $3.734.394$ $(75.1.44)$ $3.677.250$ $(0.71.095.11.42)$ $2.973.766$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.775.750$ $(115.3.14)$ $2.7275.750$ $2.7275.750$ $2.7275.750$ 2	Fund	1 Fund Name	Mills	Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
Operating AI Valoren Tax Funds - Countwide 4.7815 $847.802,700$ $459.407,756$ 4.7815 $807.901,450$ $506.903,373$ 1.40 16 MM GO 05A DS, Ref 75M Land Acq 998 & 01A 00115 $2.035,333$ $2.04.883$ $2.010,450$ 0.0110 $2.067,708$ (60.058) $1.250,223$ $(116,792)$ $1.155M GO Tax$, 0.055 , Ref 72M Land Acq 998 & 01A 0.0056 $1.2.318,191$ $2.373,004$ 0.0050 $2.373,016$ $(116,792)$ $1.250,223$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.232,203,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(116,792)$ $1.233,201$ $(112,792)$ $1.233,201$ $1.123,202,2163$ $1.123,202,2163$	0001	General Fund	4.7815	845,592,790	459,403,726	1,304,996,516	4.7815	897,961,450	506,903,878	1,404,865,328
16.0M GO 05A DS. Re ⁷ TSM Rec Free 9A 00115 2.085.333 2.4.883 2.010.450 00110 2.067.708 (60.058) 2.8.7 M GO 10 DS. Ref Part SM Land Acq 99B & 01A 0.0866 1.2.318.191 (57.144) 3.677.250 0.00105 3.533.901 (115.314) 2.313.14) 2.857.820 0.0058 3.533.901 (115.314) 2.313.14) 2.850.005 3.533.901 (115.702) 1.12.086.004 0.0666 1.2.500.235 (416.792) 1.12.086.004 0.0665 1.2.500.235 (416.792) 1.12.050.2067 1.413.44 2.1.201.21 2.2.91.293 1.1.2.05.20.357 (415.792) 1.1.2.05.20.357 1.413.44 2.1.201.235 4.1.001 2.007.13 1.1.2.200.271 1.1.2.200.271 1.1.2.200.271 1.1.2.200.235 4.1.001 2.01.21 2.2.01.251 2.2.01.251 2.2.01.251 1.2.2.00.255 1.4.1.2.01 2.0.2.00.713 1.1.2.200.255 1.4.2.001 1.0.105 2.8.5.2.55 1.4.2.001 1.0.105 2.8.5.2.55 1.4.2.001 2.0.2.00.713 1.1.2.00.2.201.713 1.1.2.00.2.201.713 1.1.2.00.2.201.713 1.1.2.00.2.201.713 1.1.2.00.		Operating Ad Valorem Tax Funds - Countywide	4.7815	845,592,790	459,403,726	1,304,996,516	4.7815	897,961,450	506,903,878	1,404,865,328
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	2513		0.0115	2,035,333	(24,883)	2,010,450	0.0110	2,067,708	(60,058)	2,007,650
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	2518		0.0696	12,318,191	(232,187)	12,086,004	0.0665	12,500,235	(416,792)	12,083,443
28.0M C014 Db, Ker Par 50M Waterront G0 06 0.0186 5.391,930 158,720 5.450.60 0.0188 5.355,901 (81.001) Voted Deht Service Ad Valorem Tax - Countywide 0.1208 21,379,483 (155,494) 21,224,354 0.1166 21,888,908 (673,165) 2 HUD- Housing and Urban Development 0.1208 21,379,483 (155,494) 21,224,354 0.1166 21,888,908 (673,165) 2 HUD- Housing and Urban Development 0 1,454,652 1,454,652 1,454,652 1,435,629 270,131 1,423 273,378 273,342 273,358 273,342 273,342 273,453 273,453 273,4433 274,453 274,453 274,453 <t< td=""><td>2525</td><td></td><td>0.0211</td><td>3,734,394</td><td>(57,144)</td><td>3,677,250</td><td>0.0202</td><td>3,797,064</td><td>(115,314)</td><td>3,681,750</td></t<>	2525		0.0211	3,734,394	(57,144)	3,677,250	0.0202	3,797,064	(115,314)	3,681,750
Voted Debt Service Ad Valorem Tax - Countywide 0.1208 21.379,848 (155,494) 21.24,354 0.1165 21.889,008 (673,165) 2 Tolal Ad Valorem Tax Funds - Countywide 4.9023 866,972,638 459,248.232 1,356,637 366,373 316,373 316,373 143,655 356,575 285,255 285,255 356,573 366,373,633 366,373,633 366,373 316,373 143,652 0 1,433,652 0 1,433,653 366,373 316,3378 366,373 316,373 314,323 366,373 316,373 314,326,323 316,320,338 366,373,333 366,373,653 366,3763,653 366,373,653 366,374,633	2532		0.0186	3,291,930	158,720	3,450,650	0.0188	3,533,901	(81,001)	3,452,900
Total Ad Valorem Tax Funds - Countywide 4.9023 $866.972.633$ $459.248.232$ $1.236.20.870$ 48980 $919.860.358$ $506.230.713$ $1.435.652$ HUD- Housing and Urban Development Community Action Program 7.0121 $2.70,121$ $2.70,121$ $2.70,121$ $2.70,121$ 0 $1.934.652$ 0 $1.934.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $0.1436.622$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $1.435.652$ 0 $0.614.451$ 0 $0.614.451$ 0 $0.614.451$ 0 $0.614.451$ 0 $0.614.451$ 0 0.614		Voted Debt Service Ad Valorem Tax - Countywide	0.1208	21,379,848	(155,494)	21,224,354	0.1165	21,898,908	(673,165)	21,225,743
Total Ad Valorem Tax Funds - Countywide 4.9023 866,972,638 4.99,248,223 1.326,220,870 4.89860 919,860,358 506,230,713 1.42 HUD-Housing and Urban Development 0 270,121 270,121 270,131 1.42 0 192,198 Community Action Program 0 1,444,652 1,444,652 0 919,860,358 506,230,713 1,42 Farmworks Career Development Program (FDD) 0 2,97,544 0 270,129 0 1,435.629 DeSN- Administration 0 2,97,549 2,927,554 2,927,554 0 961,4451 0 1,432.639 1,435.6318 1,435.6318 0 2,961,423 1,435.643 0 1,435.6313 1,435.643 0 1,435.643 0 1,435.643 0 1,435.643 0 1,435.643 0 1,435.643 0 1,435.643 0 1,445.63 0 0 1,435.63 0 2,591.452 0 0 1,445.63 0 1,445.63 0 0 1,445.63 0 <										
HUD- Housing and Urban Development0 $270,121$ $270,121$ 0 $192,198$ Community Action Program(FCDP)0 $1,454,652$ $1,454,652$ $1,454,652$ 0 $1,432,629$ Farmworker Career Development Program (FCDP)0 $2,85,255$ $2.85,255$ 0 $2.38,325$ 0 $2.38,325$ Formoviker Career Development Program (FCDP)0 $2.927,554$ $9.297,554$ 0 $2.981,982$ $1.454,652$ $1.454,652$ $1.454,652$ 0 $1.432,629$ Farnworker Career Development Program (FCDP)0 $2.927,554$ 0 $2.97,554$ 0 $2.981,982$ $1.20,708,992$ Ryan White Care Program0 $2.507,879$ $7.507,879$ $7.507,879$ 0 $7.386,134$ $1.145,6551$ Housing X community Devlopmet0 $1.37,66,518$ $1.37,66,518$ $1.37,66,518$ 0 $1.2679,893$ Housing X community Devlopmet0 $1.37,66,518$ $1.37,66,518$ 0 $1.2679,893$ 0 Housing X community Devlopmet0 $1.37,66,518$ $1.37,66,518$ 0 $1.2679,893$ 0 Housing Trust Fund0 $1.37,66,518$ $1.37,66,518$ 0 $1.2679,893$ 0 $1.266,732$ Neighborhood Stabilization Program2 0 $1.37,66,518$ $1.37,66,518$ 0 $1.27,453$ 0 Neighborhood Stabilization Program2 0 $1.37,66,518$ 0 $1.37,66,518$ 0 0 $1.269,725$ Neighborhood Stabilization Program2		Total Ad Valorem Tax Funds - Countywide	4.9023	866,972,638	459,248,232	1,326,220,870	4.8980	919,860,358	506,230,713	1,426,091,071
Community Action Program Farmworker Career Development Program (FCDP)0 $1,454,652$ $1,454,652$ 0 $1,432,629$ Farmworker Career Development Program (FCDP)0 $285,255$ $285,255$ 0 0 $213,978$ Farmworker Career Development Program (FCDP)0 $285,255$ $285,255$ 0 0 $213,978$ Low Incorner Lareer Development Program Fund0 $287,559$ $2.929,559$ $0.284,825$ $1.59,8482$ 0 $2.981,851$ Low Incorner Lareer Program0 $7,507,879$ $7,507,879$ 0 $7,398,042$ 0 $7,398,042$ Ryan White Care Program0 $15,198,482$ $15,198,482$ $15,198,482$ 0 $2.981,561$ 0 $2.736,513$ $11,736,518$ $13,766,518$ 0 $7,507,879$ 0 $7,507,879$ 0 $7,507,870$ 0 $7,507,870$ 0 $7,507,870$ 0 $7,507,870$ 0 $7,507,870$ 0 0 $1,2679,893$ 11 $11,736,518$ $13,766,518$ $13,72$	1001			0	270,121	270,121		0	192,198	192,198
Farmworker Career Development Program (FCDP)0 $285,255$ $285,255$ $285,255$ 0 $273,378$ DOSS - Administration0 $9,297,554$ 9,297,5540 $9,614,451$ 0DoSS - Administration0 $7,507,879$ 7,507,8790 $9,614,451$ 0Low Income Hone Energy Assistance Program Fund0 $7,507,879$ 7,507,8790 $2,981,622$ $981,622$ Run Microtable Housing Trat Fund0 $15,168,518$ $13,766,518$ $13,766,518$ $13,766,518$ $13,766,518$ $13,766,518$ $12,679,9833$ Hone Investmm Partnership Act0 $13,766,518$ $13,766,518$ $13,766,518$ 0 $15,586,134$ 1 Home Investmm Partnership Act0 $1,74,855$ $1,74,285$ 0 $182,757$ 0 $801,4360$ Neighborhood Stabilization Program0 $1,74,285$ $1,74,285$ 0 $6,11,340$ 0 $2,515,380$ Neighborhood Stabilization Program0 $1,74,285$ $1,74,285$ 0 0 $2,921,040$ Neighborhood Stabilization Program0 $1,534,555$ $1,534,555$ 0 $2,921,040$ Neighborhood Stabilization Program0 $1,550,352$ $1,593,352$ 0 $1,672,453$ Neighborhood Stabilization Program0 $1,533,555$ $1,533,555$ $1,534,555$ 0 $2,921,040$ Neighborhood Stabilization Program0 $1,543,555$ $1,570,352$ 0 $1,672,453$ Neighborhood Stabilization Program0 $1,570,352$	1003			0	1,454,652	1,454,652		0	1,432,629	1,432,629
DOSS - Administration 0 9.297,554 9.297,554 9.297,554 0 9,614,451 Low Income Home Energy Assistance Program Fund 0 7,507,879 7,507,879 0 9,614,451 Low Income Home Energy Assistance Program Fund 0 7,507,879 7,507,879 0 7,398,042 Ryan White Care Program 0 7,507,879 7,507,879 0 7,398,042 Ryan White Care Program 0 7,507,879 7,507,879 0 7,398,042 Ryan White Care Program 0 13,716,848 13,716,848 0 12,679,893 House Investime Partnership Act 0 13,716,848 13,716,848 0 13,756 Neighborhood Stabilization Program 0 13,716,852 4,891,682 174,285 0 18,2757 Neighborhood Stabilization Program 0 14,401,882 0 18,2755 0 18,2755 Neighborhood Stabilization Program 0 1,440,188 0 18,2755 0 4,440,56 Neighborhood Stabilization Program 0	1004			0	285,255	285,255		0	273,978	273,978
Low Income Home Energy Assistance Program Fund 0 2.982.989 2.982.989 2.982.989 0 2.981.623 No Ryan White Care Program Tion (3HIP) 0 7.507.879 7.507.879 7.507.879 0 7.398.042 Ryan White Care Program 0 7.507.879 7.507.879 0 2.981.623 Affordable Housing Trust Fund (SHIP) 0 1.5766.518 13.766.518 13.766.518 0 12.679.893 Housing & Community Devlpmt 0 1.5766.518 13.766.518 0 182.757 Neighborhood Stabilization Program 0 1.480.180 4.480.180 0 4.724.555 Neighborhood Stabilization Program 0 1.550.352 1.550.352 0 8.2.51.040 Neighborhood Stabilization Program 0 1.550.352 1.550.352 0 4.724.553 Neighborhood Stabilization Program 0 1.550.352 1.550.352 0 8.2.51.040 Neighborhood Stabilization Program 0 1.550.352 1.550.352 0 4.724.555 No	1006			0	9,297,554	9,297,554		0	9,614,451	9,614,451
Ryan White Care Program 0 7,507,879 7,507,879 7,507,879 0 7,398,042 Affordable Housing Trust Fund (SHIP) 0 15,198,482 15,198,482 0 12,679,893 1 Housing & Community Devlpmt 0 13,766,518 13,766,518 13,766,518 0 15,586,134 1 Home Investment Patnership Act 0 4,891,682 4,891,682 0 16,014,360 Neighborhood Stabilization Program 0 174,285 174,285 0 182,757 Neighborhood Stabilization Program 0 4,480,180 4,480,180 0 182,757 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0,551,538 0 2,244,979 Norkfore Housing Trust Fund 0 5,879,786 0 1,647,048 0 1,652,031 Norkfore Housing Trust Fund 0 1,647,048 1,6447,048 0 1,244,553 0 2,2448 Sheiffs Grams 0 1,647,048 1,647,048 0 1,679,048 0	1009			0	2,982,989	2,982,989		0	2,981,623	2,981,623
Affordable Housing Trust Fund (SHIP) 0 15,198,482 15,198,482 15,198,482 0 12,679,893 11 Housing & Community Devlpmt 13,766,518 13,766,518 13,766,518 13,766,518 0 15,586,134 1 Home Investment Partnership Act 0 13,766,518 13,766,518 13,766,518 0 15,586,134 1 Section 108 Loan Fund 0 13,766,518 13,766,518 0 6,014,360 0 6,014,360 Neighborhood Stabilization Program 0 174,285 174,285 0 18,2757 0 4,724,553 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 4,724,553 0 1,024,979 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 4,724,553 0 1,024,979 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 1,044,050 0 1,024,979 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0	1010			0	7,507,879	7,507,879		0	7,398,042	7,398,042
Housing & Community Devlpmt 0 13,766,518 13,766,518 13,766,518 15,586,134 1 Home Investmit Partnership Act 0 4,891,682 4,891,682 174,285 0 6,014,360 Section 108 Loan Fund 0 174,285 174,285 174,285 0 6,014,360 Neighborhood Stabilization Program 0 1,550,352 1,550,352 1,550,352 0 4,724,553 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 6,014,360 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 4,724,553 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 3,41,314 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 4,724,553 Neighborhood Stabilization Program 0 1,550,352 1,550,352 0 2,921,040 Neighborhood Stabilization Program 0 1,544,056 0 1,647,048 0 1,647,045 Sheriffs Grants	1100			0	15,198,482	15,198,482		0	12,679,893	12,679,893
Home Investment Partnership Act 0 4,891,682 4,891,682 4,891,682 0 6,014,360 0 6,014,360 174,285 174,285 174,285 0 182,757 0 182,757 0 1,82,757 0 1,82,757 0 6,014,360 0 1,82,757 0 1,82,100 0 1,82,100 0 6,014,360 0 1,82,100 0 1,92,490 0 1,24,553 0 0 1,344,056 0 1,544,056 0 1,647,048 0 1,647,048 0	1101			0	13,766,518	13,766,518		0	15,586,134	15,586,134
Section 108 Loan Fund 0 174,285 174,285 174,285 0 182,757 Neighborhood Stabilization Program 0 4,480,180 4,480,180 0 5,515,380 0 Neighborhood Stabilization Program 0 1,550,352 1,550,352 1,550,352 0 4,740,180 0 4,74,553 Neighborhood Stabilization Program 0 0 1,550,352 1,550,352 0 4,724,553 0 4,724,553 0 4,724,553 0 4,74,056 0 1,024,979 0 1,024,979 0 1,024,979 0 1,024,979 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,024,976 0 1,047,048 0 1,647,048 0 <t< td=""><td>1103</td><td></td><td></td><td>0</td><td>4,891,682</td><td>4,891,682</td><td></td><td>0</td><td>6,014,360</td><td>6,014,360</td></t<>	1103			0	4,891,682	4,891,682		0	6,014,360	6,014,360
Neighborhood Stabilization Program 0 4,480,180 4,480,180 6,4480,180 0 5,515,380 0 5,515,380 0 5,515,380 0 5,515,380 0 6,4724,553 0 2,550,352 1,550,352 1,550,352 0 4,724,553 0 4,724,553 0 4,724,553 0 4,724,553 0 2,921,040 0 1,024,979 0 1,354,555 1,354,555 1,354,555 1,354,555 0 2,921,040 0 1,024,076 0 2,921,040 0 1,024,076 0 2,921,040 0 1,024,076 0 2,921,040 0 1,024,076 0 2,921,040 0 1,024,076 0 2,924,076 0 2,924,076 0 2,924,076 0 2,924,076 0 2,924,076 0 2,924,076 0 2,944,056 0 2,946,1201 4 Red Light Camera Fund 0 1,647,048 1,647,048 0 1,652,031 4 2,9446,1201 4 9,906,487	1104			0	174,285	174,285		0	182,757	182,757
Neighborhood Stabilization Program 20 $1,550,352$ $1,550,352$ $1,550,352$ 0 $4,724,553$ Neighborhood Stabilization Program 30 $641,314$ $641,314$ 0 $4,724,553$ 0 Norkforce Housing Trust Fund0 $1,354,555$ $1,354,555$ $1,354,555$ 0 $2,921,040$ Workforce Housing Trust Fund0 $1,354,555$ $1,354,555$ 0 $2,921,040$ 0 Law Enforcement Trust Fund0 $1,354,555$ $1,354,555$ 0 $2,921,040$ 0 Law Enforcement Trust Fund0 $2,689,268$ $2,689,268$ 0 $2,921,040$ 0 Sheriffs Grants0 $1,647,048$ $1,647,048$ 0 $1,647,048$ 0 $4,9,461,201$ 4 Beautification Maintenance0 $4,5906,487$ $45,906,487$ 0 $4,9,461,201$ 4 County Transport Trust0 $21,193$ $21,193$ 0 $2,2,448$ Natural Areas Stwrdshp Endwmnt0 $4,911,841$ $4,911,841$ 0 $4,948,962$ Ag Reserve Land Management0 $1,56,772$ $1,56,772$ $1,56,772$ 0 $4,948,962$	1109			0	4,480,180	4,480,180		0	5,515,380	5,515,380
Neighborhood Stabilization Program 3 0 641,314 641,314 641,314 0 1,024,979 Workforce Housing Trust Fund 0 1,354,555 1,354,555 1,354,555 0 2,921,040 Workforce Housing Trust Fund 0 2,689,268 2,689,268 2,689,268 0 1,344,056 Law Enforcement Trust Fund 0 2,587,786 5,879,786 0 1,534,056 Sheriffs Grants 0 1,647,048 1,647,048 0 1,647,048 Beautification Maintenance 0 1,647,048 1,647,048 0 4,9461,201 4 County Transport Trust 0 21,193 21,193 0 22,448 1 Natural Areas Stwrdshp Endwmnt 0 4,911,841 4,911,841 0 1,714,069 Ag Reserve Land Management 0 1,569,772 1,569,772 0 4,948,962 1	1112			0	1,550,352	1,550,352		0	4,724,553	4,724,553
Workforce Housing Trust Fund 0 1,354,555 1,354,555 0 2,921,040 0 Law Enforcement Trust Fund 0 2,689,268 2,689,268 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,344,056 0 1,552,031 0 1,647,048 1,647,048 0 1,652,031 49,461,201 4 49,461,201 4 49,461,201 4 49,461,201 4 49,461,201 4 49,461,201 4 4,948,962 0 2,2,448 0 2,2,448 1 4,911,841 4,911,841 0 4,948,962 1 4,948,962 1 4,948,962 1 4,948,962 1 4,948,962 1 4,948,962 1 1,714,069 1,714,069 1,714,069 1,714,069 1 1,	1113			0	641,314	641,314		0	1,024,979	1,024,979
Law Enforcement Trust Fund 0 2,689,268 2,689,268 0 1,344,056 Sheriff's Grants 0 5,879,786 5,879,786 0 1,344,056 Sheriff's Grants 0 5,879,786 5,879,786 0 8,002,075 1 Beautification Maintenance 0 1,647,048 1,647,048 0 1,652,031 4 County Transport Trust 0 45,906,487 45,906,487 0 49,461,201 4 Red Light Camera Fund 0 21,193 21,193 0 4,948,962 1 Natural Areas Stwrdshp Endwmnt 0 1,569,772 1,569,772 0 4,948,962 1 Ag Reserve Land Management 0 1,569,772 1,569,772 0 1,714,069 1	1114			0	1,354,555	1,354,555		0	2,921,040	2,921,040
Sheriff's Grants 0 5,879,786 5,879,786 0 8,002,075 Beautification Maintenance 0 1,647,048 1,647,048 0 1,652,031 County Transport Trust 0 45,906,487 45,906,487 0 49,461,201 4 Red Light Camera Fund 0 21,193 21,193 0 49,461,201 4 Natural Areas Stwrdshp Endwmnt 0 4,911,841 4,911,841 0 4,948,962 Ag Reserve Land Management 0 1,569,772 1,569,772 0 1,714,069	1151			0	2,689,268	2,689,268		0	1,344,056	1,344,056
Beautification Maintenance 0 1,647,048 1,647,048 0 1,652,031 County Transport Trust 0 45,906,487 45,906,487 0 49,461,201 4 County Transport Trust 0 21,193 21,193 0 49,461,201 4 Red Light Camera Fund 0 21,193 21,193 0 22,448 Natural Areas Stwrdshp Endwmnt 0 4,911,841 4,911,841 0 4,948,962 Ag Reserve Land Management 0 1,569,772 1,569,772 0 1,714,069	1152			0	5,879,786	5,879,786		0	8,002,075	8,002,075
County Transport Trust 0 45,906,487 45,906,487 0 49,461,201 4 Red Light Camera Fund 0 21,193 21,193 0 22,448 Natural Areas Stwrdshp Endwmnt 0 4,911,841 4,911,841 0 4,948,962 Ag Reserve Land Management 0 1,569,772 1,569,772 0 1,714,069	1200			0	1,647,048	1,647,048		0	1,652,031	1,652,031
Red Light Camera Fund 0 21,193 21,193 0 22,448 Natural Areas Stwrdshp Endwmnt 0 4,911,841 4,911,841 0 4,948,962 Ag Reserve Land Management 0 1,569,772 1,569,772 1,569,772 0 1,714,069	1201			0	45,906,487	45,906,487		0	49,461,201	49,461,201
Natural Areas Stwrdshp Endwmnt 0 4,911,841 4,911,841 0 4,948,962 Ag Reserve Land Management 0 1,569,772 1,569,772 0 1,714,069	1203			0	21,193	21,193		0	22,448	22,448
Ag Reserve Land Management 0 1,569,772 1,569,772 0 1,569,772 0 1,714,069	1220			0	4,911,841	4,911,841		0	4,948,962	4,948,962
	1222			0	1,569,772	1,569,772		0	1,714,069	1,714,069

BUDGET COMPARISON BY FUND

Palm Beach County, FL

Board of County Commissioners

2017 Non-Exempt Valuation Countywide \$176,846,761,549

2018 Non-Exempt Valuation Countywide \$187,799,111,164

			20	2018 Adopted			201	2019 Adopted	
Fund	Fund Name	Mills	Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
1223	Environmental Enhance-Freshwtr		0	562,068	562,068		0	393,152	393,152
1224	Environmental Enhance-Saltwtr		0	868,259	868,259		0	803,172	803,172
1225	Environmental Enhance-Nonspec		0	4,426,313	4,426,313		0	4,224,707	4,224,707
1226	Natural Areas Fund		0	9,625,432	9,625,432		0	9,517,326	9,517,326
1227	Pollution Recovery Trust Fund		0	1,600,307	1,600,307		0	1,437,648	1,437,648
1228	State Mosquito		0	43,009	43,009		0	52,567	52,567
1229	FDEP Lake Worth Lagoon Ecosyst		0	2,318,059	2,318,059		0	1,896,251	1,896,251
1230	Petroleum Storage Tank Program		0	1,207,044	1,207,044		0	674,835	674,835
1231	Petrol Store Tank Compliance		0	845,928	845,928		0	770,765	770,765
1232	Manatee Protection		0	0	0		0	4,602,894	4,602,894
1250	Handicapped Parking Enforcemnt		0	45,473	45,473		0	0	0
1261	Bond Waiver Program R89-1178		0	699,888	699,888		0	711,055	711,055
1263	School Impact Fees Zone 1		0	827,729	827,729		0	1,177,581	1,177,581
1264	School Impact Fees Zone 2		0	3,289,471	3,289,471		0	2,786,129	2,786,129
1265	School Impact Fees Zone 3		0	1,999,813	1,999,813		0	1,366,771	1,366,771
1266	School Impact Fees Zone 4		0	385,196	385,196		0	527,230	527,230
1267	School Concurrency		0	3,000	3,000		0	0	0
1321	Law Library		0	753,802	753,802		0	575,774	575,774
1323	Criminal Justice Trust Fund		0	692,814	692,814		0	647,793	647,793
1324	Local Requirements & Innovatioons Fund (F.S.29.004& 0082a2)		0	453,921	453,921		0	292,936	292,936
1325	Legal Aid Programs Fund (F.S.29.008)		0	256,950	256,950		0	257,000	257,000
1326	JAC Juvenile Programs Fund		0	256,950	256,950		0	257,000	257,000
1327	Court Information Technology Fund (F.S. 28.2412e1)		0	4,731,621	4,731,621		0	4,653,549	4,653,549
1340	Palm Tran Operations		0	91,732,864	91,732,864		0	99,478,912	99,478,912
1341	Palm Tran Grants		0	56,658,323	56,658,323		0	49,878,045	49,878,045
1360			0	3,795,901	3,795,901		0	4,338,496	4,338,496
1384	Golf Course Operations		0	13,963,375	13,963,375		0	12,916,402	12,916,402
1401	OCR Special Projects and Initiatives		0	1,940,267	1,940,267		0	2,057,443	2,057,443
1402			0	5,272,064	5,272,064		0	5,864,593	5,864,593
1420			0	687,894	687,894		0	674,315	674,315
1423	Victims Of Crime Emergency Support Fund		0	529,355	529,355		0	609,858	609,858
1425	EMS Award-Grant Program		0	193,474	193,474		0	201,688	201,688
1426	Public Safety Grants		0	2,757,891	2,757,891		0	2,452,952	2,452,952
1427	Emergency Management		0	111,997	111,997		0	227,599	227,599
1428	Em Preparedness & Assistance		0	432,182	432,182		0	375,850	375,850
1429	Regulation Of Towing Business		0	529,930	529,930		0	524,937	524,937

Board of County Commissioners

2017 Non-Exempt Valuation Countywide \$176,846,761,549

2018 Non-Exempt Valuation Countywide \$187,799,111,164

		20	2018 Adopted			201	2019 Adopted	
Fund Fund Name	Mills	Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
1430 Vehicle For Hire Ordinance		0	1,134,988	1,134,988		0	1,069,239	1,069,239
1432 Moving Ordinance		0	110,521	110,521		0	127,189	127,189
1434 Emergency Communications Number "E-911" FS365.172		0	10,809,972	10,809,972		0	9,108,678	9,108,678
1436 Justice Service Grant Fund		0	1,380,315	1,380,315		0	2,040,145	2,040,145
1438 Urban Areas Security Initiative Grant		0	132,608	132,608		0	140,011	140,011
1439 Radiological Emergency Prepardeness-FPL		0	125,660	125,660		0	124,704	124,704
1440 Highridge Activity Fund		0	59,757	59,757		0	63,770	63,770
1450 TDC-Convention Center Oper		0	7,444,862	7,444,862		0	8,096,469	8,096,469
1451 TDC-Film Commission		0	2,578,512	2,578,512		0	2,460,028	2,460,028
1452 TDC-Special Projects		0	2,376,365	2,376,365		0	2,727,803	2,727,803
1453 TDC-4th Cent Local Option Tax		0	9,440,824	9,440,824		0	10,511,906	10,511,906
1454 TDC-Tourism		0	18,778,394	18,778,394		0	20,552,358	20,552,358
1455 TDC-Cultural Arts		0	8,362,671	8,362,671		0	8,554,961	8,554,961
1456 TDC-Beaches		0	6,554,798	6,554,798		0	6,732,809	6,732,809
1457 TDC-Sports Commission		0	4,346,682	4,346,682		0	4,785,246	4,785,246
1458 TDC-1st Cent Tourist Local Option Tax		0	17,247,654	17,247,654		0	17,889,172	17,889,172
1470 Drug Abuse Trust Fund		0	104,694	104,694		0	71,782	71,782
1480 Driver Ed Trust FS318.121		0	1,791,851	1,791,851		0	1,859,077	1,859,077
1482 Cooperative Extension Rev fund		0	382,978	382,978		0	369,214	369,214
1483 PBC Office of Inspector General (IG)		0	3,106,174	3,106,174		0	3,338,063	3,338,063
1500 Crime Prevention Fund		0	641,592	641,592		0	546,479	546,479
1501 Domestic Violence Fund		0	389,602	389,602		0	466,601	466,601
1507 Criminal Justice Grant Fund		0	501,831	501,831		0	480,758	480,758
1512 #N/A		0	0	0		0	1,712,699	1,712,699
1521 Public Affairs Replacement Frequency		0	412,465	412,465		0	263,636	263,636
1539 Economic Development		0	6,884,616	6,884,616		0	7,508,304	7,508,304
1540 HUD Loan Repayment Account		0	15,870,251	15,870,251		0	15,071,448	15,071,448
1541 Energy Efficiency & Consrv Blk Gmt		0	91,907	91,907		0	109,796	109,796
1543 USDA Intermediary Relending Loan Program		0	148,941	148,941		0	1,143,936	1,143,936
1544 USEPA Revolving Loan Fund Program		0	602,385	602,385		0	963,711	963,711
2052 98.0M NAV 07C DS, Scripps/Briger		0	4,675,500	4,675,500		0	0	0
2053 176.5M NAV 08 DS, Jail Expand/Pub Bldg		0	4,486,960	4,486,960		0	0	0
2054 176.5M NAV 08 DSR, Jail Expand/Pub Bldg		0	4,486,960	4,486,960		0	0	0
2061 11.6M Note Payable 08 DS, ESL Jupiter		0	784,973	784,973		0	766,783	766,783
2067 94.2M NAV 08-2 DS, Max Planck & SS Refunding		0	4,489,650	4,489,650		0	4,476,263	4,476,263
2068 94.2M NAV 08-2 DSR, Max Planck & SS Refunding		0	4,549,694	4,549,694		0	4,541,319	4,541,319

Board of County Commissioners

2017 Non-Exempt Valuation Countywide \$176,846,761,549

2018 Non-Exempt Valuation Countywide \$187,799,111,164

						-		
		20	2018 Adopted			201	2019 Adopted	
Fund Fund Name	Mills	Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
2069 30.6M NAV 11 DS, Ocean Ave Bridge & Max Planck2		0	2,096,683	2,096,683		0	2,096,684	2,096,684
2071 10.0M NAV 13 DS, ISS VOIP		0	1,492,066	1,492,066		0	1,491,948	1,491,948
2072 13.1M NAV 13 DS, Max Planck3		0	1,065,924	1,065,924		0	1,065,925	1,065,925
2073 10.7M NAV 13 DS, Sheriff Equipment		0	2,199,384	2,199,384		0	2,199,234	2,199,234
2074 27.8M NAV Tax 13 DS, Convention Center Hotel		0	1,787,213	1,787,213		0	1,790,763	1,790,763
2075 17.9M NAV 14 DS, Palm Tran Connection Equipment		0	3,693,693	3,693,693		0	3,696,875	3,696,875
2076 68.M NAV 15 DS, Pub Imp Rev Bd, Conv Ctr Gar & Airport Ctr		0	4,390,831	4,390,831		0	4,414,681	4,414,681
2077 18.8M NAV Public Imp Tax Rev Bond 15B DS, MAX Planck		0	2,149,786	2,149,786		0	2,152,557	2,152,557
2078 65.360M NAV Pub Imp Tax Rev Bond 15C DS, Prof Sports Fac Pr		0	2,965,140	2,965,140		0	5,016,134	5,016,134
2079 56.645M NAV Pub Imp Rev Bond 15D DS, Prof Sports Fac Proj		0	2,833,750	2,833,750		0	2,833,750	2,833,750
2515 13.4M NAV 05 DS, Ref 22M N.C Court & PBSO MP 97		0	1,646,375	1,646,375		0	0	0
2519 115.8M GO Tax Coupon 06 DS, Ref 75M Land Acq 99B & 01A		0	396,845	396,845		0	396,845	396,845
2523 111.5M NAV Tax 10 DS, Ref 11M Conv Hotel BAN 07		0	1,104,617	1,104,617		0	1,103,514	1,103,514
2526 62.7M NAV 11 DS, Ref Part 81M Conv Chtr 04		0	5,703,675	5,703,675		0	5,700,642	5,700,642
2527 62.7M NAV 11 DSR, Ref Part 81M Conv Chtr 04		0	5,827,642	5,827,642		0	5,770,642	5,770,642
2528 16.1M NAV 12 DS, Ref 16M 4 Pts BAN 09		0	1,318,217	1,318,217		0	1,304,806	1,304,806
2529 [147.0M NAV 12 DS, Ref 94M 04/38M 04A/133M 05A		0	19,477,800	19,477,800		0	19,477,300	19,477,300
2533 72.4M NAV 14A DS, Ref 14M 06/2M 07A/5M 07B/98M 07C		0	3,699,025	3,699,025		0	8,946,275	8,946,275
2534 63.64M Public Improvement Revenue Refunding Bonds, Srs. 2015		0	3,679,550	3,679,550		0	3,685,675	3,685,675
2535 121.035M NAV 16 DS, Ref 141.45M 08 Jail Expand/Pub Bldg		0	6,053,250	6,053,250		0	9,713,250	9,713,250
3014 80.7M NAV 01, Convention Center		0	0	0		0	0	0
3019 25.0M GO 03, Recreational & Cultural Facilities		0	808,346	808,346		0	278,730	278,730
3020 25.0M GO 05, Recreational & Cultural Facilities		0	1,052,945	1,052,945		0	168,134	168,134
3038 50.0M GO 06, Waterfront Access		0	2,036,669	2,036,669		0	243,445	243,445
3043 6.1M Sunshine#8 06, Park & Marina Improv		0	12,970	12,970		0	5,339	5,339
3053 176.5M NAV 08 CTF, Jail Expand/Pub Bldg		0	1,456,081	1,456,081		0	903,585	903,585
3061 11.6M Note Payable 08 CP, ESL Jupiter		0	302,688	302,688		0	0	0
3071 10.0M NAV 13 CP, ISS VOIP		0	1,106,492	1,106,492		0	136,902	136,902
3074 27.8M NAV Tax 13 CP, Convention Center Hotel		0	252,737	252,737		0	259,288	259,288
3075 17.9M NAV 14 CP, Palm Tran Connection Equipment		0	133,547	133,547		0	132,459	132,459
3076 68M Public Imp Rev Bond 15A CP, Conv Ctr Garage & Airport Ct		0	13,033,775	13,033,775		0	4,908,504	4,908,504
3077 18.8M NAV Public Imp Tax Rev Bond 15B CP, Max Planck		0	5,407,428	5,407,428		0	0	0

Board of County Commissioners

2017 Non-Exempt Valuation Countywide \$176,846,761,549

2018 Non-Exempt Valuation Countywide \$187,799,111,164

					1		
		2018 Adopted			201	2019 Adopted	
Fund Fund Name	Mills Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
3078 65.360M NAV Pub Imp Tax Rev Bond 15C CP, Prof Sports Fac Pr		0 6,539,184	6,539,184		0	2,212,745	2,212,745
3079 56.645M NAV Pub Imp Rev Bonds, 15D CP, Prof Sports Fac Proj		0 9,645,207	9,645,207		0	3,546,895	3,546,895
3500 Transportation Improvmt Fund		0 198,270,299	198,270,299		0	201,658,172	201,658,172
3501 Road Impact Fee Zone 1		0 61,451,769	61,451,769		0	57,235,509	57,235,509
3502 Road Impact Fee Zone 2		0 52,103,029	52,103,029		0	59,028,138	59,028,138
3503 Road Impact Fee Zone 3		0 26,810,409	26,810,409		0	30,142,247	30,142,247
3504 Road Impact Fee Zone 4		0 28,309,282	28,309,282		0	28,343,810	28,343,810
3505 Road Impact Fee Zone 5		0 62,365,674	62,365,674		0	64,921,381	64,921,381
3516 Abacoa Trust Sub Account		0 5,982,090	5,982,090		0	5,672,837	5,672,837
3519 Northlake Blvd Agr W/Npbcid		0 278,727	278,727		0	306,862	306,862
3523 Proportionate Share Trust Fund-Briger		0 22,374,145	22,374,145		0	22,526,322	22,526,322
3531 Impact Fee Assistance Program - Roads Zone 1		0 594,824	594,824		0	718,964	718,964
3532 Impact Fee Assistance Program - Roads Zone 2		0 674,240	674,240		0	862,111	862,111
3533 Impact Fee Assistance Program - Roads Zone 3		0 301,207	301,207		0	341,518	341,518
3534 Impact Fee Assistance Program - Roads Zone 4		0 290,660	290,660		0	421,806	421,806
3535 Impact Fee Assistance Program - Roads Zone 5		0 570,032	570,032		0	768,862	768,862
3542 Proportionate Share Fund - Zone 2		0 519,510	519,510		0	531,590	531,590
3543 Proportionate Share Fund - Zone 3		0 1,777,689	1,777,689		0	1,943,013	1,943,013
3545 Proportionate Share Fund - Zone 5		0 596,222	596,222		0	2,191,726	2,191,726
3600 Park Improvemt Fund		0 12,721,784	12,721,784		0	12,941,906	12,941,906
3601 Park Impact Fees Z-1		0 2,800,143	2,800,143		0	2,258,604	2,258,604
3602 Park Impact Fees Z-2		0 4,396,914	4,396,914		0	4,878,339	4,878,339
3603 Park Impact Fees Z-3		0 9,123,757	9,123,757		0	9,118,819	9,118,819
3621 Impact Fee Assistance Program - Parks Zone 1		0 43,586	43,586		0	47,759	47,759
3622 Impact Fee Assistance Program - Parks Zone 2		0 64,440	64,440		0	50,824	50,824
3623 Impact Fee Assistance Program - Parks Zone 3		0 94,395	94,395		0	110,898	110,898
3650 Unit 11 Acquisition/Enhancemnt		0 1,284,034	1,284,034		0	1,167,795	1,167,795
3651 South Lox SI Wetland Restoratn		0 254,670	254,670		0	271,969	271,969
3652 Beach Improvement		0 23,160,669	23,160,669		0	27,322,786	27,322,786
3653 South Lake Worth Inlet		0 650,952	650,952		0	650,073	650,073
3654 Environmental Resources Capital Projects		0 4,277,223	4,277,223		0	3,667,668	3,667,668
3800 Pud Civic Site Cash Out		0 2,322,655	2,322,655		0	2,377,043	2,377,043
3801 RR&I for 800 Mhz Sys		0 24,567,941	24,567,941		0	26,044,098	26,044,098
3803 Law Enfc/Impct Fees Z2 Rd Patl		0 3,249,060	3,249,060		0	3,708,832	3,708,832
3804 Public Building Impr Fund		0 53,328,323	53,328,323		0	60,531,221	60,531,221
3805 Public Building Impact Fees		0 10,589,427	10,589,427		0	11,971,982	11,971,982

Board of County Commissioners 2017 Non-Exempt Valuation Countywide \$176,846,761,549

BUDGET COMPARISON BY FUND - FY 2018 AND 2019

2018 Non-Exempt Valuation Countywide \$187,799,111,164

							1		
			20	2018 Adopted			201	2019 Adopted	
Fund	I Fund Name	Mills	Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
3807	TDC- Bldg Renewal & Replacement		0	15,059,424	15,059,424		0	20,227,850	20,227,850
3815	Impact Fee Assistance Program - Public Building		0	86,853	86,853		0	127,575	127,575
3900	Capital Outlay		0	29,513,574	29,513,574		0	30,772,375	30,772,375
3901	Information Technology Capital Improvements		0	11,843,284	11,843,284		0	11,470,854	11,470,854
3905	E911 Carry Forward Capital		0	4,584,205	4,584,205		0	7,581,767	7,581,767
3950	Local Government One-Cent Infrastructure Surtax		0	116, 199, 644	116, 199, 644		0	181,968,863	181,968,863
4000	Wud Revenue		0	207,581,000	207,581,000		0	213,371,000	213,371,000
4001	WUD Operation & Maintenance		0	175,444,620	175,444,620		0	190,438,755	190,438,755
4010	Renewal & Replacement		0	1,000,000	1,000,000		0	1,000,000	1,000,000
4011	Capital Improvements		0	232,906,042	232,906,042		0	243,521,559	243,521,559
4012	Connection Charge Account		0	8,295,000	8,295,000		0	9,934,000	9,934,000
4013	Special Assessment Prgrm Wud		0	1,690,000	1,690,000		0	1,519,000	1,519,000
4015	WUD FPL Reclaimed Water Renewal & Replacement		0	5,133,549	5,133,549		0	4,480,233	4,480,233
4034	Debt Service Reserve Wud All		0	4,437,863	4,437,863		0	4,437,863	4,437,863
4042	Debt Service WUD 2009		0	3,921,200	3,921,200		0	3,966,900	3,966,900
4043	WUD FPL Debt Service Coverage Fund		0	1,222,887	1,222,887		0	1,232,990	1,232,990
4044	GUA Debt Service		0	723,000	723,000		0	725,000	725,000
4045	GUA01 Wachovia 2009 Loan		0	1,180,000	1,180,000		0	1,186,000	1,186,000
4046	GUA09 Bank of NY 2004 Loan		0	132,800	132,800		0	0	0
4047	Debt Service WUD 2013 Ref		0	6,182,800	6,182,800		0	6,220,800	6,220,800
4048	WUD 26.9M Water & Sewer Refunding Series 2015		0	815,800	815,800		0	817,800	817,800
4100	Airport Operations		0	84,162,478	84,162,478		0	90,843,729	90,843,729
4110	Airport Capital Projects		0	10,549,269	10,549,269		0	6,557,567	6,557,567
4111	Airports Imp & Dev Fund		0	154, 197, 240	154,197,240		0	156,107,505	156,107,505
4112	Airprt Passenger Facility Chgs		0	66,748,118	66,748,118		0	73,676,317	73,676,317
4113	Noise Abatement & Mitigation		0	2,749,045	2,749,045		0	2,895,628	2,895,628
4114	Airports Restricted Assets Fd		0	1,469,396	1,469,396		0	1,469,717	1,469,717
4130			0	44	44		0	0	0
4137	Debt Serv 69M PBIA Rev BondS 2006A		0	173	173		0	0	0
4138			0	3,439,713	3,439,713		0	3,445,917	3,445,917
4139	Debt Serv 57M PBIA Rev Ref BondS 2016		0	2,966,216	2,966,216		0	2,955,852	2,955,852
5000	Fleet Management		0	53,697,466	53,697,466		0	61,255,041	61,255,041

BUDGET COMPARISON BY FUND

Palm Beach County, FL

2017 Non-Exempt Valuation Countywide \$176,846,761,549

BUDGET COMPARISON BY FUND - FY 2018 AND 2019

Board of County Commissioners

2018 Non-Exempt Valuation Countywide \$187,799,111,164

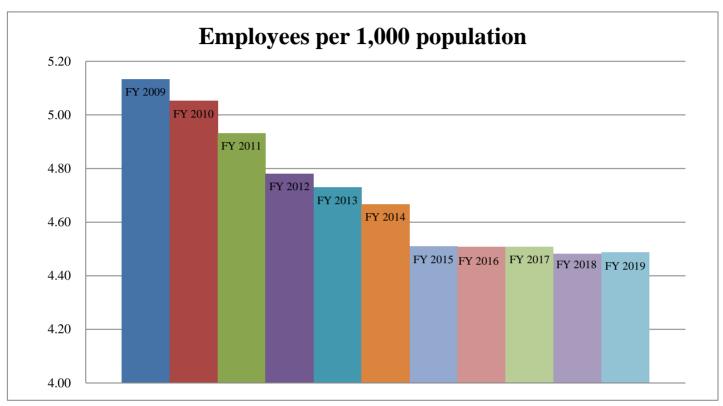
			206	2018 Adonted			2010	2010 Adonted	
				nandonw or				2 Muupueu	
Ъd	Fund Fund Name	Mills	Taxes	Other Revenue	Budget	Mills	Taxes	Other Revenue	Budget
5010	Property & Casualty Insurance		0	17,595,931	17,595,931		0	16, 114, 970	16,114,970
5011	Risk Management Fund		0	18,103,705	18,103,705		0	21,417,693	21,417,693
5012	Employee Health Ins		0	91,387,689	91,387,689		0	98,616,491	98,616,491
ור ו	Gross-Total Countywide Funds	4.9023	866,972,638	3,012,104,960	3,879,077,598	4.8980	919,860,358	3,210,565,775	4,130,426,133
			1				1		
	Less: Interfund Transfers		0	(490,449,556)	(490, 449, 556)		0	(515, 744, 044)	<u>с</u>
	Less: Interdepartmental Charges		0	(19, 368, 485)	(19, 368, 485)		0	(20, 452, 878)	(20,452,878)
	Less: Internal Service Charges		0	(139,229,584)	(139, 229, 584)		0	(137, 705, 625)	(137,705,625)
	Net-Total Countywide Funds	4.9023	866,972,638	2,363,057,335	3,230,029,973	4.8980	919,860,358	2,536,663,228	3,456,523,586
1180	County Library	0.5491	51,710,218	8,870,640	60,580,858	0.5491	54,641,698	7,958,971	62,600,669
1300	Fire/Rescue MSTU	3.4581	247,874,640	133,587,956	381,462,596	3.4581	262,212,204	149,583,093	411,795,297
1301	Fire/Rescue Jupiter MSTU	2.0038	20,679,964	(974,051)	19,705,913	1.9026	20,694,681	(489,751)	20,204,930
1303	Aviation Battalion		0	6,143,842	6,143,842		0	6,664,037	6,664,037
1304	F/R Long-Term Disability Plan		0	12,660,098	12,660,098		0	11,426,461	11,426,461
305	MSBU-Hydrant Rental Boca Raton		0	443,316	443,316		0	421,197	421,197
1306	MSBU-Hydrant Rental-Riviera Bch		0	41,168	41,168		0	55,149	55,149
1400	MSTD - Building		0	54,566,030	54,566,030		0	62,736,885	62,736,885
2524	19.5M GO 10 DS, Ref Part 30M Library GO 03	0.0233	2,194,223	(39,273)	2,154,950	0.0244	2,428,078	(71,978)	2,356,100
2531	11.8M GO 14 DS, Ref Part 22M Library GO 06	0.0167	1,572,684	36,216	1,608,900	0.0166	1,651,889	(39,489)	1,612,400
3511	Unicorp Impr Fund		0	11,184,814	11,184,814		0	11,957,730	11,957,730
3700	Fire Rescue Improvement		0	14,821,846	14,821,846		0	22,032,441	22,032,441
3704	Fire Rescue Impact Fees		0	9,661,597	9,661,597		0	8,299,832	8,299,832
3750	Library Improvement Fund		0	8,689,865	8,689,865		0	10,469,138	10,469,138
3751	Library Expansion Prgm		0	18,587,132	18,587,132		0	25,095,249	25,095,249
3752	Library Impact Fees		0	2,803,933	2,803,933		0	3,612,736	3,612,736
	Gross-Total Dependent Districts		324,031,729	281,085,129	605,116,858		341,628,550	319,711,701	661,340,251
	Less: Interfund Transfers			(33,305,651)	(33,305,651)			(35,008,181)	(35,008,181)
	Less: Interdepartmental Charges			(6, 274, 651)	(6, 274, 651)			(6, 339, 194)	(6,339,194)
	Net-Total Dependent Districts		324,031,729	241,504,827	565,536,556		341,628,550	278,364,326	619,992,876
	Net-Total Countywide Funds & Dependent Districts		1,191,004,367	2,604,562,162	3,795,566,529		1,261,488,908	2,815,027,554 4,076,516,462	4,076,516,462
	Gross-Total All Funds		1,191,004,367	3,293,190,089	4,484,194,456		1,261,488,908	3,530,277,476 4,791,766,384	4,791,766,384
1									

POSITION SUMMARY BY DEPARTMENT

	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
Department	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Board of County Commissioners (BCC)	112010		112010			112010
Community Services	432	406	156	157	159	164
County Administration	11	12	12	12	13	13
County Attorney	42	42	42	42	42	42
County Commission	27	27	27	27	27	27
County Cooperative Extension Service	30	31	32	32	30	31
Criminal Justice Commission	11	11	11	9	9	9
Engineering and Public Works	421	421	424	430	434	440
Environmental Resources Management	126	126	126	127	128	126
Facilities Development and Operations	300	297	305	311	314	319
Housing & Economic Sustainability	69	56	51	51	50	54
Human Resources	32	32	32	32	32	33
Information Systems Services	216	212	212	212	212	213
Internal Auditor	8	8	9	9	9	9
Legislative Affairs	3	3	3	3	3	3
Medical Examiner	19	19	19	20	21	23
Office of Community Revitalization	6	6	6	6	6	6
Office of Equal Opportunity	12	12	12	12	12	12
Office of Financial Mgmt & Budget	31	31	31	31	32	32
Office of Resilience	0	0	0	0	0	32
Office of Small Business Assistance	7	0 7	7	7	7	7
Palm Beach Transportation Planning Agency	10	10	12	13	13	13
Palm Tran	558	579	609	622	622	623
Parks and Recreation	562	559	571	581	587	588
PZ&B - Planning & Zoning	136	139	143	147	151	152
Public Affairs	42	42	42	42	43	44
Public Safety	307	308	252	257	261	262
Purchasing	44	44	44	45	45	45
Risk Management	30	30	30	30	30	30
Youth Services	0	0	30 78	78	30 78	30 84
Total BCC General Ad Valorem Funded	3,492	3,470	3,298	3,345	3,370	3,407
Other Departments and Agencies	5,472	5,470	5,270	5,545	5,570	5,407
Department of Airports	149	149	148	153	155	157
PZ&B - Building Division	104	104	117	130	140	148
County Library	419	420	422	423	424	424
Fire Rescue	1,490	1,490	1,494	1,498	1,510	1,521
Fleet Management	54	54	54	57	58	59
Tourist Development	4	4	5	5	4	4
Water Utilities	558	561	568	575	585	591
Commission on Ethics	6	5	5	5 5	5	5
Office of Inspector General(OIG)	40	23	23	23	23	23
Total Other Departments and Agencies	2,824	2,810	2,836	2,869	2,904	2,932
Total BCC	6,316	6,280	6,134	6,214	6,274	6,339
Constitutional Officers	0,010	0,200	0,101	·····	·,_/ ·	0,007
Clerk & Comptroller	134	138	138	137	139	139
15th Judicial Circuit	23	25	26	28	33	33
Property Appraiser	266	266	266	257	260	253
Sheriff	3,912	3,952	3,982	4,032	4,131	4,186
Supervisor of Elections	45	45	49	4,032	-,151	-,100
			315	315	322	322
Tax Collector	ורוור	114I	יור			
Tax Collector Total Constitutional Officers	305 4,685	314 4,740	4,776	4,815	4,936	4,984

	FY 2018	Mid Year	Adj	Final		FY 2019		Adopted
Additions	Dele	tions	Transfers	FY 2018	Additions	Deletions	Transfers	FY 2019
	1	0	1	166	1	0	0	167
	0	0	(1)	12	0	0	0	12
	0 0	0 0	0 0	42 27	0 0	0 0	0 0	42 27
	0	0	0	31	0	0	0	31
	2	0	0	11	0	0	0	11
	0	0	0	440	18	0	0	458
	0	0	0	126	0	0	0	126
	0	0	0	319	4	0	0	323
	0	0	0	54	1	0	0	55
	0	0	0	33	1	0	0	34
	0	0	0	213	0	0	0	213
	0	0	0	9	0	0	0	9
	0	0	0	3	0	0	0	3
	0	0	0	23	2	0	0	25
	0 0	0 0	0 0	6 12	1 0	0 0	0 0	7 12
	0	0	0	32	1	0	0	33
	0	0	0	32	0	0	0	3
	0	0	0	7	3	0	0	10
	0	0	0	13	0	0	0	13
	0	0	0	623	5	(1)	0	627
	0	0	0	588	0	0	0	588
	4	0	0	156	3	0	0	159
	0	0	0	44	0	0	0	44
	4	0	0	266	1	0	0	267
	0	0	0	45	0	0	0	45
	0	0	0	30	0	0	0	30
	0 11	0	0	84 3,418	0 41	0 (1)	0 0	84 3,458
	11	U	U	5,410	41	(1)	U	3,430
	0	0	0	157	1	0	0	158
	0	0	0	148	8	0	0	156
	0	0	0	424	5	0	0	429
	1	0	0	1,522	19	0	0	1,541
	0	0	0	59	0	0	0	59 5
	0	0 0	0 0	4 591	1	0	0	5 597
	0 0	0	0	591	6 0	0 0	0 0	597
	0	0	0	23	0	0	0	25
	1	0	0	2,933	42	0	0	2,975
	12	0	0	6,351	83	(1)	0	6,433
	0	0	0	139	1	0	0	140
	0	0	0	33	2	(2)	0	33
	0	0	0	253	0	(8)	0	245
	16	0	0	4,202	57	0	0	4,259
	0	0	0	51	1	0	0	52 222
	0 16	0	0 0	322 5,000	0 61	0 (10)	0 0	322 5,051
	28	0	0	<u>5,000</u> 11,351	<u> </u>	(10)	0	<u> </u>

Palm Beach County Board of County Commissioners has a total of 6,433 full and part-time employees budgeted for FY 2019. The number of employees per 1,000 population is being presented in order to reflect the effects of growth. In an effort to respond to the economic climate and to increase efficiency, the county has eliminated 1,373 positions since FY 2008. As a result of new facilities or expansion of services, Fire Rescue, Library, Parks and Recreation, and Water Utilities Department have seen their positions increase during this period.

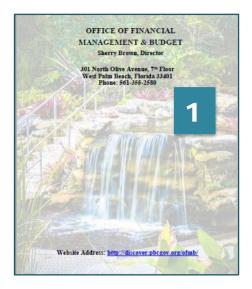


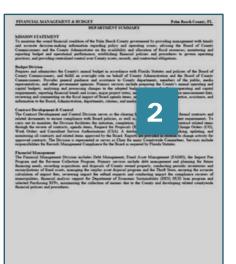
	Total Employees	County Population	Employees per 1,000 population
FY 2009	6,713	1,307,784	5.13
FY 2010	6,629	1,312,016	5.05
FY 2011	6,511	1,320,134	4.93
FY 2012	6,339	1,325,758	4.78
FY 2013	6,316	1,335,415	4.73
FY 2014	6,280	1,345,652	4.67
FY 2015	6,134	1,360,238	4.51
FY 2016	6,214	1,378,417	4.51
FY 2017	6,274	1,391,741	4.51
FY 2018	6,339	1,414,144	4.48
FY 2019	6,433	1,433,417	4.49

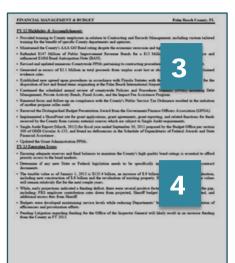
Because personnel costs are a major portion of the County's operating budget, changes in the number of employees per 1,000 population have a direct relationship to the cost of providing services. A decrease in employees per 1,000 population indicates the County is either becoming more efficient and/or service levels are decreasing. The County continues to implement more effective processes to maintain current service levels.

^{*} Source: Florida Estimates of Population 2018 (4/1/18 Estimates) Bureau of Economic and Business Research, University of Florida (BEBR)

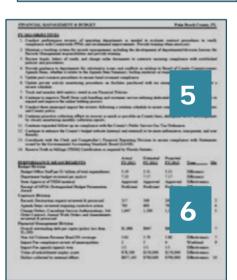
In a continuing effort to create a budget document that presents information in a user-friendly manner, we have developed this guide to identify where to find key pieces of information. The numbers correspond to the major components of our departmental budgets.

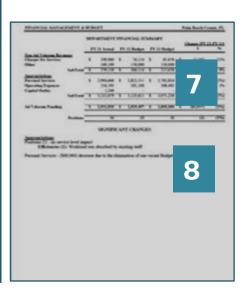






- 1 **Divider** Includes all of the pertinent contact information for each of the departments, including the department director. Also included is a hyperlink that allows the reader to obtain additional information on the department not included in the budget document.
- **2 Introduction -** A summary of the department's mission, major divisions, functions, and core services.
- **3 Highlights & Accomplishments -** A list of the activities that have been successfully completed in the last year.
- **4 Emerging Issues -** A list of challenges that are anticipated in the upcoming year.
- **5 Objectives -** Specific goals the department is planning to work towards in the upcoming year.
- **6 Performance Measures -** Measures that determine how a department is accomplishing its mission and objectives.
- **7 Financial Summary -** A summary of operating expenditures and sources of revenue listed by major category.
- 8 Significant Changes An explanation of significant differences between the previous and current year's budget, including position changes.







COUNTY COMMISSION

Hal R. Valeche, District 1 Gregg K. Weiss, District 2 Dave Kerner, District 3 - Vice Mayor Robert S. Weinroth, District 4 Mary Lou Berger, District 5 Melissa McKinlay, District 6 Mack Bernard, District 7 - Mayor

301 N. Olive Avenue, 12th Floor West Palm Beach, Florida 33401 Phone: 561-355-2001

Website Address: http://discover.pbcgov.org/countycommissioners/

MISSION STATEMENT

To represent the citizens of Palm Beach County, promote effective government, and provide policy direction to meet community needs.

Department Overview

The Board consists of seven commissioners, each representing a single-member district. Commissioners are elected to a maximum of 2 four-year terms by voters in the district in which they reside. Commissioners annually elect a Mayor to preside over meetings and serve as ceremonial head of the County. A Vice Mayor is also selected to assume these duties in the absence of the Mayor. Prior to FY 2009, this was done bi-annually. The County Commission considers major problems facing County government and guides the planned growth and development of the County consistent with the public interest. Major areas of public interest under the control of the Board include smart growth, provision of fire rescue, and disaster relief; construction and maintenance of County buildings, roads, and bridges; provision of programs of housing, community development, economic development, conservation, flood, beach erosion control, and air pollution control; adoption and enforcement of building and housing codes and regulations; preservation of natural resources; and provision of cultural and recreational facilities and programs.

- Promote economic revitalization, business development, and retention by driving the creation of employment opportunities while reducing disparities and improving the quality of life for everyone.
- Promote the quality of life through targeted programs that address the housing and homelessness needs of the residents of Palm Beach County.
- Promote programs and activities that protect, preserve, and enhance natural resources while providing sustainable living and developing a climate of resilience.
- Provide and maintain the needed structures, systems, and transportation services that establish the foundation required to enhance the quality of life of every resident.
- Ensure a safe, secure, and peaceful community.
- Address the Heroin/Opioid and Substance abuse crisis by providing evidence-based prevention, medication-assisted treatment, and recovery support services.

County Commission

		DEI	PARTMENT	FIN	ANCIAL SU	MM	ARY			
								(Change (FY 18 -	- FY 19)
		F	Y 17 Actual	F	Y 18 Budget	FY	Y 19 Budget		\$	%
Non-Ad Valorem Reve	nues									
Other		\$	930	\$	-	\$	-	\$	-	-
	SubTotal	\$	930	\$	-	\$	-	\$	-	-
Appropriations	-									
Personal Services		\$	2,753,531	\$	2,959,394	\$	3,226,423	\$	267,029	9%
Operating Expenses			319,220		389,014		391,621		2,607	1%
Capital Outlay			-		1,000		1,000		-	-
	SubTotal	\$	3,072,751	\$	3,349,408	\$	3,619,044	\$	269,636	8%
Ad Valorem Funding	-	\$	3,071,821	\$	3,349,408	\$	3,619,044	\$	269,636	8%
	Positions		27		27		27		-	-

105



COUNTY ATTORNEY

Denise Marie Nieman, County Attorney

301 North Olive Avenue, Suite 601 West Palm Beach, Florida 33401 Phone: 561-355-2225

Website Address: http://discover.pbcgov.org/countyattorney/

Mission Statement

To provide quality legal advice and representation to the Board of County Commissioners, County Administration, and County Departments in a timely, cost-effective, and efficient manner.

Department Overview

The County Attorney's Office was established under Section 4.3 of the Charter of Palm Beach County as an independent office. The County Attorney is appointed by the Board of County Commissioners (BCC), serves at the pleasure of the BCC, and is responsible directly to the BCC. The Office represents and provides legal advice to the BCC, County Administration, County Departments, and the Solid Waste Authority. Primary services include: 1) Providing legal advice and counsel on the interpretation and enforcement of federal, state, and local laws and rules affecting County government; 2) Drafting and/or reviewing all legally binding documents (e.g., ordinances, leases, contracts, etc.); 3) Providing legal advice and representation on matters overseen by the various Boards and Commissions falling under the County's purview; 4) Handling administrative actions and hearings (e.g., personnel appeals, code enforcement, etc.); 5) Defending Palm Beach County in all litigation; and 6) Filing actions on behalf of Palm Beach County.

FY 2018 Highlights & Accomplishments

- Provided counsel regarding permissible infrastructure sales tax expenditures.
- Revamped County's policies and processes pertaining to the Industrial Development Revenue Bond program, garnishment proceedings, and standard IT network services provided to governmental and nonprofit entities.
- Provided counsel and training on Florida Sunshine Law's requirements pertaining to negotiations and competitive solicitations.
- Revised the Emergency Management Services Ordinance and substantially revised contracts with various agencies for mutual aid for hurricanes.
- Worked with the Purchasing Department to revise all solicitation documents and contracts in order to comply with the federal procurement rules known as the "Super Circular."
- Prepared federal form construction contract templates for Facilities Development & Operations and Environmental Resources Management, and prepared FEMA standard clauses for contracts to implement the above-reference Super Circular.
- Assisted Solid Waste Authority (SWA) staff to adopt and implement policies addressing contracting disparities revealed by SWA's disparity study.
- Worked with Parks on drafting a funding agreement with Orange Bowl Pioneer Park to design, construct, and permit an Orange Bowl themed athletic field at Glades Pioneer Park.
- Worked with the Tax Collector's office to draft an ordinance regulating vacation rentals.
- Worked with the Planning Division staff on updates to the Workforce Housing Program.
- Worked with Office of Small Business Assistance (OSBA) and outside consultants to complete the disparity study and implement its findings through the creation of Equal Business Opportunity Program.
- Summary Judgment granted in favor of Palm Beach County in the Merco Group of the Palm Beaches, Inc. v. Palm Beach County impact fees case, saving the County approximately \$1 million.
- Motion to Dismiss granted with prejudice in six lawsuits filed under the Bert Harris Act in the Mizner Trail Golf Course Issue.
- Obtained defense verdict in a jury trial on a personal injury claim, where plaintiff was seeking \$200,000. The County was awarded \$17,409.75 plus interest for the taxable costs incurred in the defense of the suit.
- Successfully prosecuted 13 of 14 animal care and control bite cases.
- Worked with County Administration and Engineering to promote resolution of complex drainage and road issues in the western communities and within the Indian Trail Improvement District.
- Assisted with the rollout and implementation of the Property Assessed Clean Energy (PACE) program.

- Continue to provide counsel on specific affordable housing projects potentially utilizing infrastructure sales tax funds.
- Continue countywide support in the areas of the Palm Beach County Americans with Disabilities Act (ADA) Transition Plan, which requires regular updating, amending, and tracking of completed initiatives to maintain compliance with ADA.
- Continue to assist SWA staff in the implementation of policies and procedures to address contracting disparity.
- Continue to support OSBA and affected County departments in the implementation of the Equal Business Opportunity Program.
- Continue to support Office of Financial Management & Budget, Planning, Zoning & Building, and Engineering Departments to complete amendments to the County's Impact Fee Regulations, and to explore the possibility of mobility fee programs, and other alternatives to traditional impact fees.
- Continue working with the Engineering department to update the 2008 Right of Way Ordinance with regard to the Advanced Wireless Infrastructure Deployment Act, Abandonment Ordinance, 1999 Fees Ordinance, and related Code and PPMs.
- Continue working with Engineering and other Departments involved in the SR7 Extension Project.

County Attorney			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected <u>FY 2019</u>	Туре
• Continue to work with County Departments to identify alternative approaches from project inception to compl	U	conflicts, and	l potential re	solutions or
Ongoing review of internal reports generated through the County Attorney's Office (CAO) legal time and billing program	Proficient	Proficient	Proficient	Output
• Successfully respond to increased demands of the Boar Departments, notwithstanding budgetary and staffing c	•	Commission	ers (BCC) an	d County
BCC directives entirely within the responsibility and control of the County Attorney's Office (CAO) responded to within sixty (60) days	Proficient	Proficient	Proficient	Efficiency
• Effectively and efficiently manage staff to provide a correstructuring to move the County Attorney's Office into	•		ice, all the w	hile
Level of client satisfaction as determined through constant monitoring of feedback.	Proficient	Proficient	Proficient	Outcome

County Attorney

								<u>(</u>	Change (FY 18	<u>- FY 19)</u>
		F	Y 17 Actual	FY	Y 18 Budget	FY	Y 19 Budget		\$	%
Non-Ad Valorem Reve	nues									
Charges for Services		\$	2,083,068	\$	2,596,400	\$	2,667,100	\$	70,700	3%
Other			15,648		5,000		13,500		8,500	170%
	SubTotal	\$	2,098,716	\$	2,601,400	\$	2,680,600	\$	79,200	3%
Appropriations	-									
Personal Services		\$	5,427,826	\$	5,769,611	\$	5,709,267	\$	(60,344)	(1%)
Operating Expenses			139,337		187,794		187,568		(226)	-
Capital Outlay			1,250		5,936		6,500		564	10%
	SubTotal_	\$	5,568,413	\$	5,963,341	\$	5,903,335	\$	(60,006)	(1%)
Ad Valorem Funding	-	\$	3,469,697	\$	3,361,941	\$	3,222,735	\$	(139,206)	(4%)
	Positions		42		42		42		-	_

DEPARTMENT FINANCIAL SUMMARY



INTERNAL AUDITOR

Joe Bergeron, County Internal Auditor

2300 North Jog Road West Palm Beach, Florida 33411 Phone: 561-681-4480

Website Address: http://discover.pbcgov.org/internalauditor/

MISSION STATEMENT

To assist the Board of County Commissioners and County management in improving operational effectiveness, productivity, accountability, and financial stewardship by providing objective, relevant, and timely reviews of the County's programs and operations resulting in meaningful, value adding recommendations.

Department Overview

The Internal Auditor's Office conducts performance audits in accordance with Government Auditing Standards of departments and agencies under the Board of County Commissioners (BCC). The objective of these audits is to enhance internal controls and operational effectiveness of the audited units. The audits determine if operations are performed in accordance with laws, contracts, policies, and procedures; financial and other reports are accurate and reliable; activities are properly authorized; operations are performed in an efficient and effective manner; assets are adequately safeguarded; and stated goals are being accomplished. The Internal Auditor's Office reports directly to the BCC through an Audit Committee approves the annual work plan for the Office and reviews individual audit reports prior to issuance.

FY 2018 Highlights & Accomplishments

- Issued six audit reports including 42 recommendations for improvement.
- Conducted follow-up reviews on seven previously issued audit reports covering 43 outstanding audit recommendations.
- We successfully recruited two new auditors for the staff during FY 2018 by transfers from other County departments consistent with our plan to recruit from within the existing County workforce.

- One Senior Auditor is retiring during FY 2019. The labor market for experienced auditors is extremely tight and competitive. This represents a significant challenge to the Office to recruit and retain adequate talent, and to conduct an effective program of internal audits. We adopted a policy of recruiting entry-level staff and developing their skills over time. While the policy addresses our recruiting challenges, it will have the effect of reducing the productivity of the Office during the staff development process.
- The Government Accountability Office issued an update to Government Auditing Standards (the Yellow Book) during FY 2018. The revised standards go into effect for audits beginning after July 1, 2019. The County Internal Auditor's Office is required by County ordinance to follow these standards. We will need to update our Office standards to conform to the new Yellow Book.
- We have a continuing need to develop enhanced audit skills in the areas of construction auditing, information technology auditing, and grant auditing. We intend to acquire those skills through staff development, recruitment, and/or contracting with third parties.

OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	<u>Type</u>
• Initiate 90% of audits included in the annual audit work	x plan within	the fiscal yea	r planned.	
Percentage of audits started as planned	70%	100%	100%	Outcome
Number of audits completed during the fiscal year	6	8	10	Outcome
• Conduct follow-up review on 100% of all audit recomm management that the recommendation has been implem <i>Percentage of follow-up reviews conducted as planned</i>		vithin three mo	onths of notif 100%	ication from Outcome
Number of follow-up reviews conducted	13	9	12	Outcome
 Issue a discussion draft for audit projects within an aver work. Average days to issue discussion draft from start of field work 	rage of 100 c 92	lays from the 120	beginning of 110	audit field Outcome

Internal Auditor

		DEF	PARTMENT	FIN	ANCIAL SU	MM	ARY		
								<u>Change (FY 18</u>	<u>- FY 19)</u>
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
<u>Non-Ad Valorem Reve</u>	nues								
Other		\$	204	\$	-	\$	-	\$ -	-
	SubTotal	\$	204	\$	-	\$	-	\$ -	-
Appropriations	-								
Personal Services		\$	1,102,965	\$	1,165,220	\$	1,122,264	\$ (42,956)	(4%)
Operating Expenses			31,434		58,268		61,400	3,132	5%
	SubTotal	\$	1,134,399	\$	1,223,488	\$	1,183,664	\$ (39,824)	(3%)
Ad Valorem Funding	-	\$	1,134,195	\$	1,223,488	\$	1,183,664	\$ (39,824)	(3%)
	Positions		9		9		9	-	



COUNTY ADMINISTRATION

Verdenia C. Baker, County Administrator Vacant, Deputy County Administrator Nancy Bolton, Assistant County Administrator Todd Bonlarron, Assistant County Administrator Faye Johnson, Assistant County Administrator Patrick Rutter, Assistant County Administrator

> 301 N. Olive Avenue, 11th Floor West Palm Beach, Florida 33401 Phone: 561-355-6726

Website Address: http://discover.pbcgov.org/administration/

MISSION STATEMENT

To provide administrative leadership resulting in cost effective and efficient delivery of quality governmental services. County Administration will implement policies established by the Board of County Commissioners and manage the activities of Board departments. Accountability of public expenditures will be provided through the use of performance measurements and organizational excellence will be encouraged by example and sponsorship of quality improvement programs and data driven decision making. This mission requires effective communication with County Commissioners, Constitutional Officers, employees, citizens, the media, and others through open access, sharing of information, and transparency.

Department Overview

The County Administrator serves as the chief executive officer of Palm Beach County government and provides primary staff support to the Board of County Commissioners. The County Administrator's Office is staffed with 12 positions, including the Deputy County Administrator and four Assistant County Administrators. This Office directs the activities of more than 30 Board departments and acts as liaison to the Constitutional Officers and various other agencies.

County Administration is responsible for the overall supervision of Board departments. Primary services include 1) arrange for the orderly scheduling of County Commission business and coordinate the development and review of agenda items for Commission meetings; 2) staff special projects and initiatives as directed by the Board of County Commissioners and identified by the Management Team; 3) present the County Administrator's recommended budget (operating and capital) for the upcoming fiscal year; 4) plan for future levels of service and capital requirements; 5) provide staff support to various appointed boards and committees; 6) serve as a liaison to local, state, and federal government entities; 7) oversee the development of policies and procedures to guide County departments; and 8) respond to public inquiries and requests for information.

FY 2018 Highlights & Accomplishments

- Provided the Board with sound budgetary guidance, maintained AAA Bond rating, and upgraded Non-Ad Valorem (NAV) bonds to AAA by Standard & Poor's.
- Ranked 243 on America's Best Employers list by Forbes.
- Began countywide education on improved performance measurement reporting by departments to reflect the County's Strategic Priorities.
- Published the Employee Disaster Response Program (EDRP) to establish procedures for staff augmentation for any emergency or disaster that may have an impact on Palm Beach County.

- Balancing the budget while maintaining service levels due to the potential impact of the additional Homestead Exemption and unfunded mandates.
- Continue to address the growing Opioid epidemic.
- Continue to address Affordable/Workforce Housing crisis.
- Implementation of the Equal Business Opportunity (EBO) Ordinance (effective January 1, 2019) to remedy the disparities in the County's contracting with various minorities.
- Department implementation of performance measurements to reflect the County's Strategic Priorities.
- Implementation of new Ten Year Plan to End Homelessness.

County Administration			Palm Be	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	Туре
Credit rating on general obligation debt:				
Maintain Aaa status.				
Moody's	Aaa	Aaa	Aaa	Outcome
Maintain AAA credit rating.				
Fitch	AAA	AAA	AAA	Outcome
Standard & Poors	AAA	AAA	AAA	Outcome
• Provide the Board with the best information possible re-	egarding issu	es brought be	fore them.	
Number of Agenda Items	1,374	1,846	1,631	Outcome
• Maintain or decrease the office's expenditure per capita	ì.			
Administration office expenditure per capita	\$1.53	\$1.62	\$1.66	Cost

								Change (FY 18	8 - FY 19)
	F	Y 17 Actual	FY	18 Budget	FY	7 19 Budget		\$	%
ies									
	\$	435,946	\$	425,372	\$	349,922	\$	(75,450)	(18%)
		173		-		-		-	-
SubTotal	\$	436,119	\$	425,372	\$	349,922	\$	(75,450)	(18%)
	\$	2,060,119	\$	2,404,529	\$	2,255,845	\$	(148,684)	(6%)
		72,856		1,475,309		124,717		(1,350,592)	(92%)
SubTotal	\$	2,132,975	\$	3,879,838	\$	2,380,562	\$	(1,499,276)	(39%)
_	\$	1,696,855	\$	3,454,466	\$	2,030,640	\$	(1,423,826)	(41%)
Positions		14		13		12		(1)	(8%)
	SubTotal SubTotal	ies SubTotal \$ SubTotal \$ SubTotal \$ \$	\$ 435,946 173 SubTotal \$ 436,119 \$ 2,060,119 72,856 SubTotal \$ 2,132,975 \$ 1,696,855	105 \$ 435,946 \$ 173 \$ 435,946 \$ 173 SubTotal \$ 436,119 \$ 2,060,119 \$ 2,060,119 \$ 72,856 SubTotal \$ 2,132,975 \$ 3 \$ 1,696,855 \$ 3	ies \$ 435,946 \$ 425,372 173 - SubTotal \$ 436,119 \$ 425,372 \$ 2,060,119 \$ 2,404,529 72,856 1,475,309 SubTotal \$ 2,132,975 \$ 3,879,838 \$ 1,696,855 \$ 3,454,466	s 435,946 \$ 425,372 \$ 173 - - - - SubTotal \$ 436,119 \$ 425,372 \$ \$ 2,060,119 \$ 2,404,529 \$ 72,856 1,475,309 \$ 3,879,838 \$ \$ 1,696,855 \$ 3,454,466 \$	Ies \$ 435,946 \$ 425,372 \$ 349,922 173 - SubTotal \$ 436,119 \$ 425,372 \$ 349,922 \$ 2,060,119 \$ 2,404,529 \$ 2,255,845 72,856 1,475,309 124,717 SubTotal \$ 2,132,975 \$ 3,879,838 \$ 2,380,562 \$ 1,696,855 \$ 3,454,466 \$ 2,030,640	FY 17 Actual FY 18 Budget FY 19 Budget 1000 \$ 435,946 \$ 425,372 \$ 349,922 \$ 349,922 \$ 173 SubTotal \$ 436,119 \$ 425,372 \$ 349,922 \$ 349,922 \$ 2,060,119 \$ 2,404,529 \$ 2,255,845 \$ 72,856 1,475,309 124,717 SubTotal \$ 2,132,975 \$ 3,879,838 \$ 2,380,562 \$ 1,696,855 \$ 3,454,466 \$ 2,030,640 \$ 1,696,855	Ites \$ 435,946 \$ 425,372 \$ 349,922 \$ (75,450) 173 - - - - SubTotal \$ 436,119 \$ 425,372 \$ 349,922 \$ (75,450) \$ 2,060,119 \$ 2,404,529 \$ 2,255,845 \$ (148,684) \$ 72,856 1,475,309 124,717 \$ (1,350,592) \$ 2,132,975 \$ 3,879,838 \$ 2,380,562 \$ (1,423,826) \$ 1,696,855 \$ 3,454,466 \$ 2,030,640 \$ (1,423,826)

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Appropriations

Positions (1)

Mid-Year 2018 Tranfer (1): Senior Program Manager - Substance Abuse transferred to Community Services for the Opioid Response Initiative.

Operating - Decrease of (\$1,350,592) is primarily due to the transfer of the Opioid Response Initiative to Community Services.

DEPARTMENT OF AIRPORTS

Bruce Pelly, Director

Building 846 Palm Beach International Airport West Palm Beach, Florida 33406 Phone: 561-471-7420

Website Address: http://discover.pbcgov.org/Airports/

MISSION STATEMENT

To provide for efficient air transportation and related services.

Department Overview

The Palm Beach County Department of Airports owns and operates Palm Beach International Airport (PBIA) and three general aviation airports located in Palm Beach Gardens, Lantana, and Pahokee. The PBIA McCampbell Terminal serves six million passengers a year with 15 or more airlines. PBIA is also home to three fixed base operators: Jet, Signature and Atlantic Aviation serving general aviation customers making PBIA one of the busiest general aviation airports in the country. Total estimated annual economic activity for PBIA is \$3.4 billion with over 37,000 aviation and support activity jobs. The County's three general aviation airports generate an estimated annual economic activity of \$87.5 million while providing for over 1,000 jobs. The Department of Airports receives no Ad Valorem support; revenues are generated from tenants, users, concession providers, Passenger Facility charges, Federal Aviation Grants, and State Aviation Transportation Grants.

Airports Operations Division

Provides 24/7 safety, security, and operational communications of the four Palm Beach County Airport facilities. Operations carries out this mission with a core staff of field officers and communications/dispatch staff and with contract services provided by the Palm Beach Sheriff's Office and Palm Beach County Fire Rescue, both of which have full time units at PBIA on a 24/7 basis. Operations also plans and coordinates with the Federal Transportation Security Administration and U.S. Immigration and Customs Enforcement staff located on-site for daily processing of all passengers through the airport. Operations staff has the overall responsibility for the development and execution of the Airport Safety Plan which defines the protocols for various security and safety events and the appropriate response of each entity. Operations also provides public parking facilities 24/7 via contract services, lost and found inventory, access control, security identification and background checks, tenant communications, and customer assistance.

Airports Maintenance Division

Provides services to the four Palm Beach County Airport facilities through staff and various contract services. Critical elements include airfield lighting, uninterrupted power supply to PBIA, HVAC service at PBIA via five multi-ton chillers, ground power and pre-conditioned air services to commercial aircraft, janitorial services to PBIA, as well as continuous elevator/escalator services. Maintenance also provides for all landscaping and greenspace maintenance, including airfield and public areas. Maintenance provides for 24/7 staffing or contractual manpower to maintain critical systems to ensure uninterrupted airport operations and insure safety/security systems remain operational.

Airports Administrative Division

Includes various functions: Planning, Property Management and Compliance, Business Development, Marketing, Air Service Development, Noise Abatement, Information Technology, Accounts Receivable/Billing, Budgeting, Accounting, Debt Management and compliance, and Finance. These functions are responsible for the long term planning and management of facility and business development through direct construction and partnering with private enterprise to provide necessary aviation and related customer services.

FY 2018 Highlights & Accomplishments

- Palm Beach International Airport (PBIA) was voted 9th best airport in the United States by Travel + Leisure magazine.
- Several new markets were announced in FY 2018 to start in 2019 including Frontier Airlines: Cleveland, St Louis, Pittsburgh, Raleigh-Durham, and Columbus. JetBlue will be commencing service to Providence, RI.
- Total passenger traffic at PBIA increased to 6.5 million, an increase of 4.4% over the prior fiscal year. Carriers that grew the most included JetBlue, American, and Frontier Airlines.
- Installation of new concourse hold room seating throughout concourse B; the seating features modern styling and includes numerous built in charging ports for mobile devices. Seating consists of conventional seating clusters plus workstation/table styles in hold rooms to cater to various customer needs and preferences. Concourse C seating will be complete in FY 2019.
- Successfully initiated Phase I of the third level renovations in the McCampbell terminal at PBIA. These renovations include new terrazzo flooring, increased ceiling height, new lighting, modernized ticket counters and kiosks, and improved visual display monitors. Phase II will commence in FY 2019 and will be completed in early FY 2020.
- Installation of the Common Use Passenger Processing System (CUPPS). CUPPS is a Department owned and
 maintained technology which allows multiple airline users to access their individual ticketing systems. CUPPS
 equipment consists of desktop terminals, printers, and public display monitors to allow an airline to check in
 customers, print boarding passes, baggage tags, and various other passenger transactions. This is very useful and cost
 efficient for seasonal carriers as well as providing overflow capability to established carriers on an as needed basis.
 This feature is a selling point to many airlines that are looking at PBIA as a new market. Additionally, this makes for
 more efficient use of available terminal hold rooms by better allowing multiple carriers to share the existing terminal.
- Successfully advertised a request for proposals and subsequently selected Gideon Toal Management Services, LLC for the construction and operation of a common use passenger lounge at PBIA. The lounge will provide additional amenities to customers such as food and beverage, work areas, and customer services. The location of the lounge is concourse A and B and is available to any customer on a daily or membership payment basis. The Department of Airports will receive rent commencing in 2019 in the amount of \$65,000 per year.
- Commissioned five new shuttle buses at the PBIA Economy lot to get passengers to and from the terminal. All buses have the latest in comfort features and are all fully ADA equipped.

- Renovation of the PBIA terminal will be a focus to insure continued customer service to our passengers. Master plan reviews of the terminal will look at improving passenger flow, providing more food and retail shops in post security areas, and more efficient security screening design. Major renovations/improvements scheduled for the terminal this year include pet relief areas in the concourses, continued modernization of the terminal including ticket counters, flooring, lighting, hold room seating, and other amenities to enable more efficient operations and increase customer accessibility.
- As experienced in the prior year, Presidential visits to Palm Beach County cause some interruption to general aviation traffic at PBIA and Lantana Airports due to security requirements. These requirements, which go into effect when the President is in-county, have the effect of reducing general aviation landings and takeoffs, and in turn impacting businesses that support general aviation, especially at Lantana Airport. If Presidential visits are of a significant amount and duration, the Department is authorized by the Board of County Commissioners to grant limited rent relief to tenants at Lantana airport.

Airports			Palm B	Beach County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	<u>Type</u>
• Achieve Airline cost Per Enplanement (CPE) at \$5.25 airports which takes cost and changing levels of passer helpful to attract and retain robust air service. Maintain other South Florida Airports, making PBI the lowest of <i>Airline Cost Per Enplanement</i>	nger traffic ir ning a CPE o	nto account. A f \$5 or less co	low CPE er ompares very	vironment is favorably to
• Maintain the level of Operating Revenue per enplanen productivity from all operating revenue sources. Some car rental and parking revenue looking forward. <i>Operating Revenue Per Enplanement</i>				asures overall
• Maintain Operating Revenue to Operating Expense rate relationship of revenue production to operating expense contingency built into expenses and conservative revenue	ses. Budgeted nue estimates	l periods appe 5.	ear worse due	e to some
 Operating Revenue to Operating Expense Ratio Maintain Concession Revenue Per Enplanement at \$10 variable revenues dependant to passenger traffic (inclu concession, retail concessions, etc). Concession Revenue Per Enplanement 				
• Maintain Debt Service Coverage at a 1.25 ratio or mon bond covenant language where 1.25 is stated as the mi generally represents the following: (revenues minus ex significant increase in this metric occurred due to lower Debt Service Coverage	nimum accep (penses) divi	ptable level of ded by debt se	Coverage. T ervice for the	Department's he calculation

		DE	PARTMENT	FIN	ANCIAL SU	MM	ARY			
								<u>(</u>	Change (FY 18	<u>- FY 19)</u>
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
Non-Ad Valorem Reven	nues									
Charges for Services		\$	68,559,080	\$	67,293,284	\$	67,870,475	\$	577,191	1%
Grants			334,125		-		-		-	-
Licenses & Permits			99,496		87,025		90,825		3,800	4%
Other			1,208,266		641,000		608,700		(32,300)	(5%)
Interfund Transfers			1,087,773		911,100		4,531,000		3,619,900	397%
Fund Balance			20,309,012		15,230,069		17,742,729		2,512,660	16%
	SubTotal	\$	91,597,752	\$	84,162,478	\$	90,843,729	\$	6,681,251	8%
Appropriations	-									
Personal Services		\$	13,355,652	\$	13,392,657	\$	13,789,933	\$	397,276	3%
Operating Expenses			33,336,751		39,947,051		41,157,623		1,210,572	3%
Transfers			24,933,608		20,955,402		24,455,835		3,500,433	17%
Charge Offs			(180,883)		(240,003)		(240,003)		-	-
Reserves			-		10,107,371		11,680,341		1,572,970	16%
	SubTotal	\$	71,445,128	\$	84,162,478	\$	90,843,729	\$	6,681,251	8%
Ad Valorem Funding	-	\$	-	\$	-	\$	-	\$	-	-
	Positions		155		157		158		1	1%

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Interfund Transfers - \$3,619,900 increase is primarily due to a \$2,500,000 refund for prior years' expenditures from Airports Noise Abatement & Mitigation Fund and a \$1,000,000 sweep of excess project balances in the Airports Restricted Assets Fund.

Fund Balance - \$2,512,660 increase is primarily due to higher than expected revenues in FY 2018. This also resulted in an increase to reserves.

Appropriations

Positions - 1

Budget Process - 1: Addition of a Training Program Coordinator position due to increased workload.

Transfers - \$3,500,433 increase is due to transfers to other Department of Airports funds pursuant to the Bond Resolution R84-1659. The most significant increase is a \$3,500,000 transfer to the Airports Improvement and Development Fund.



COMMUNITY SERVICES

James E. Green, Director

810 Datura Street West Palm Beach, Florida 33401 Phone: 561-355-4700

Website Address: http://discover.pbcgov.org/communityservices/

MISSION STATEMENT

To promote independence and enhance the quality of life in Palm Beach County by providing effective and essential services to residents in need.

Community Action Program (CAP)

Endeavors to remove barriers and create opportunities that enable low-income individuals and families to become more self-sufficient. The Community Action Program's goal is to assess the needs of the Palm Beach County community and to develop programs that will fill the gaps. CAP provides services for employment, transportation, childcare, housing, food, and referrals. CAP administers the Low Income Home Energy Assistance Program (LIHEAP) and the Community Service Block Grant (CSBG). These two federal block grants provide assistance for low-income families to maintain/restore utility services and to move families away from government assistance.

Division of Senior Services (DOSS)

Provides accessible high-quality services to help seniors attain independence and to promote quality of life for seniors and their caregivers. DOSS administers to seniors a comprehensive range of programs that provides social and emotional wellbeing, encourages independence, and supports seniors and their caregivers within the community with dignity and choice. Senior Centers provide classes, programs, and activities for healthy, independent living. Adult Day Care provides group social/recreational activities in a structured, supervised setting. Case Management provides in-home services and assessments to determine needs, and coordinates/manages in home services, such as companionship, personal care, respite, homemaker, to name a few. Additional programs include Nutrition which consists of Congregate Meal Sites and home delivered meals; Emergency Home Energy Assistance; Adult Protection Services, volunteer, outreach, and caregiver services.

Human and Veteran Services (HVS)

Provides services to economically disadvantaged families and individuals in Palm Beach County. For individuals experiencing homelessness, outreach efforts are provided including outreach, engagement, assessments, and temporary emergency and long-term permanent housing placements. HVS has implemented the best practice model for long-term, stable affordable housing, Rapid Rehousing, which has resulted in higher permanent housing placements in comparison to other types of housing interventions. For individuals and families at risk of homelessness, Housing Stability services are provided, which include financial assistance and case management. HVS also serves as the lead entity for Palm Beach County's Continuum of Care, serves as the Collaborative Applicant for federal and state funding, serves as the Homeless Management Information System Administrator for the homeless system and provides contract management, technical support, and monitoring to nonprofit agencies. HVS also offers a Deceased Indigent Cremation program. HVS assists and counsels former and current members of the Armed Forces with claims for benefits. Staff support is provided to the Homeless Advisory Board, the Homeless Coalition, and the Veterans Coalition.

Farmworker Career Development Program

Provides the tools to strengthen the ability of eligible migrant and seasonal farm workers and their dependents to achieve economic self-sufficiency through their participation in education, skills training, and supportive services. Program participants, after completing educational and training goals, are able to obtain full-time, year-round, unsubsidized employment. The program provides assistance in the following areas: career counseling, referral to vocational training, English for Speakers of Other Languages, General Education Development (GED), emergency assistance, school tuition, related assistance, employability skills, job placement, and follow-up services.

Ryan White Program

Administers the Ryan White Act, Part A funds. Provides support, including health planning, for the mandatory advisory board: Palm Beach County HIV CARE Council. Part A funding is for eligible metropolitan areas hardest hit by the HIV/AIDS epidemic. Community based and governmental agencies are contracted to assist in these services: outpatient medical, laboratory, specialty medical, nurse care coordination, pharmacy, health insurance continuation, oral health, home health care, mental health, treatment adherence, case management, eligibility screening, and other support services.

FY 2018 Highlights & Accomplishments

- DOSS' Senior Centers are a community focal point that have become widely used among older adults. The County's three senior centers registered approximately 3,660 seniors for access to various programs and services in one location, which assists to improve physical, social, emotional, and mental well-being.
- DOSS' Nutrition Program provided approximately 275,000 nutritionally balanced meals for older adults and encouraged socialization and wellness through this health promotion program.
- DOSS' Adult Day Care provided family members with approximately 51,500 hours of assistance with care giving for the frailest participants with Alzheimers disease, cognitive and chronic physical impairments. Services include health monitoring, nutrition, and activities.
- The Farmworker Career Development Program had 20 clients complete Home Health Aide, LPN, medical assistant, security guard, welding, computer networking, and HVAC trainings and are working in these fields.
- The Division of Human and Veteran Services launched the expansion of the Coordinated Entry System. The system is used to ensure assistance is allocated as effectively as possible and is easily accessible to individuals and families who are either homeless or at risk of being homeless.
- The Division of Human and Veteran Services, in partnership with the Parks & Recreation Department, launched the Parks to Work (P2W) pilot program. This program targets chronically homeless individuals residing at John Prince Park and offers them the opportunity to work in PBC parks and access emergency shelter.
- The Veterans Services Officers assisted 2,520 veterans apply for services and benefits from the Veteran's Administration totaling \$4,500,000 in benefits to veterans.
- The Division of Human and Veteran Services is leading a countywide Homeless Collective Impact effort, Leading the Way Home. This effort involves various community stakeholder groups and focuses on creating a new plan to address the needs and solutions to end homelessness in Palm Beach County.
- In response to the opioid crisis, a Senior Program Manager, Substance Abuse was on-boarded to lead the County's opioid response efforts and substance use disorder program by executing budgeting and programmatic activities; initiating quality and system of care efforts with key stakeholders focused on improved outcomes; and, developing private and public sector opportunities to expand recovery capital and treatment capacity. The Department also successfully hosted the Mayor's Forum: Facing the Crisis to report on progress related to the Opioid Response Plan and the collective efforts of stakeholders throughout the County to address the opioid epidemic and other substance use disorders.
- Palm Beach's 100-Day Youth Challenge garnered strong representation and collaboration across diverse systems, including child welfare, juvenile justice, education, businesses, municipalities, housing providers, services providers, and young adults with lived experience. A total of 120 homeless youths were housed in 100 days thus reducing youth homeless by 71%.

- As the elder population increases and ages, the demand for services continues to grow. Limited funding inhibits providing essential services that affect the County's large and growing number of older adults. Problems such as lack of access to transportation, lack of affordable housing, and rising substance abuse issues, continues to inhibit independence, even with in-home and community support services in place.
- Recognizing and addressing Hoarding as a significant older adult/senior health concern. Seniors who are renters residing in senior residences with hoarding behavior are often at risk for eviction and homelessness.
- The Farmworker Program continues efforts to recruit and develop collaborative partnerships and contracts with vocational institutions, colleges and universities, and community organizations to enroll student and place them in jobs earning a living wage.
- The need for affordable housing continues to be a priority in the County, as well as the need for medical respite beds for the homeless, increased preventive services such as rent, mortgage, and utility assistance, and the need for a dedicated funding source for homelessness. In 2018, Veterans homelessness increased by 24% and Senior homelessness increased by 7.34%.
- Fighting the opioid crisis and other substance abuse continues to be a priority.

Community Services			Palm B	Beach County, F
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected FY 2019	<u>Type</u>
Administration				
 Create three additional efficiencies through the use of wide. 	technology to	o reduce man	ual processes	department-
New Projects Implemented	3	3	3	Outcome
Community Action Program (CAP)				
• One hundred fifty four (154) Community Action Progrand support that lead to increased self sufficiency, increased the grant year.	eased financ	ial assets, and	l/or financial	skills during
<i>Clients showing increased self sufficiency and /or financial assets/skills</i>	97	150	154	Outcome
 Process and pay 5,178 Low-Income Home Energy Ass time frame specified by grant requirements of less than program participants. 	n 45 days in o	order to preve	ent service dis	sconnections to
<i>Clients served resulting in service disconnection prevention</i>	5,652	5,178	5,178	Output
Division of Senior Services (DOSS)				
 Provide assessment and in-home/community-based ser and maintain them in their homes. 	rvices to 550	seniors to ave	oid costly ins	stitutionalizatio
Number of clients provided in-home and community- based services	550	550	550	Outcome
• Provide socialization, to prevent isolation and depressing Percentage of senior center participants self reporting via annual surveys that as a result of participating in the senior center they are more involved socially with others which improve their quality of life	on, to 90% S 91%	Senior Center 90%	participants. 90%	Outcome
• Provide nutritional meals to 1,700 seniors to prevent se	enior hunger.			
Number of clients in need and provided a balanced nutritious meal	1,922	1,700	1,700	Outcome
Farmworker Career Development Program				
 Place 96 FarmWorker participants in education and jol employment. 	o skill trainin	ig programs to	o prepare the	m for
Participants enrolled and trained	104	96	96	Output
Participants placed for employment	82	42	42	Outcome
Human and Veteran Services (HSV)				
 Move 62 clients from crisis or at-risk status to stability 	utilizing HC	OME funding		
Number of clients moved from crisis or at-risk status to stability utilizing HOME funding/ total clients	80	62	62	Outcome
 Move 116 clients from unstable environments to stable program, Housing First Program, and the Rapid Re-Ho 			less Outreach	n Team (HOT)
Number of homeless clients placed in permanent housing/total clients	111	105	116	Outcome
• Generate \$4.95 million in award benefits for veterans a Annual benefits generated for Veterans	and their dep \$4,500,000		\$4,950,000	Efficiency
Ryan White Program	÷.,200,000	÷.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	÷.,>20,000	
 Increase Ryan White clients retained in care to 81%. Clients retained in care 	77%	80%	81%	Efficiency
		0070	01/0	Entency
 Increase Ryan White clients virally suppressed to 91% Clients virally suppressed 	86%	90%	91%	Efficiency

Community Services

							<u> Change (FY 18 - FY 19</u>		
	F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	<u> </u>	<u>s</u>	<u>- F Y 19)</u> %
Non-Ad Valorem Revenues									
Charges for Services	\$	104,517	\$	113,612	\$	100,188	\$	(13,424)	(12%)
Grants		17,520,181		17,449,570		17,570,315		120,745	1%
Other		227,743		152,730		171,057		18,327	12%
Interfund Transfers		642,246		724,155		726,064		1,909	-
Fund Balance		(580,492)		33,573		22,960		(10,613)	(32%)
SubTotal	\$	17,914,195	\$	18,473,640	\$	18,590,584	\$	116,944	1%
<u>Appropriations</u>									
Personal Services	\$	10,461,819	\$	11,744,871	\$	12,412,580	\$	667,709	6%
Operating Expenses		12,252,400		13,619,074		16,953,185		3,334,111	24%
Capital Outlay		43,010		15,001		20,501		5,500	37%
Grants and Aids		10,919,936		11,073,667		10,685,624		(388,043)	(4%)
Charge Offs		-		-		140,000		140,000	100%
SubTotal	\$	33,677,165	\$	36,452,613	\$	40,211,890	\$	3,759,277	10%
Ad Valorem Funding	\$	15,227,788	\$	17,978,973	\$	21,621,306	\$	3,642,333	20%
Positions		163		164		167		3	2%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Appropriations

Positions - 3

Mid-Year Adjustment 2018 - 1: One HIV CARE Council Coordinator.

Mid-Year Transfer - 1: One Senior Program Manager for activities related to the Heroin/Opioid Crisis Epidemic.

Budget Process - 1: One Human Services Operations Supervisor to strengthen efforts around homeless services.

Operating Expenses- \$3,334,111 increase is primarily due to Heroin/Opioid Crisis Epidemic funding being moved from County Administration to Community Services.

Charge Offs - \$140,000 increase is due to facility charges for the Lewis Center and Family Shelter.



COUNTY COOPERATIVE EXTENSION

Ron Rice, Director

559 North Military Trail West Palm Beach, Florida 33415 Phone: 561-233-1700

Website Address: http://discover.pbcgov.org/coextension/

MISSION STATEMENT

To deliver research-based education from the University of Florida (UF)/Institute of Food and Agricultural Sciences (IFAS) and similarly trusted institutions to Palm Beach County citizens, organizations, and businesses engaged in agriculture, horticulture, human sciences, and youth development. Educational outreach efforts emphasize practical and impactful solutions that improve life quality for residents, families, and communities; protect water resources and environmental systems; and enhance the competitiveness of agriculture in Palm Beach County.

Agriculture

Provides timely, accurate, and relevant research-based information to agricultural enterprises, regardless of size, ethnicity, or crop grown. Services include training programs for improved crop management/production practices, agricultural safety, and regulatory compliance. Educational programs are delivered as seminars, demonstrations, workshops, field days, face-to-face consultations, and by electronic media. Outreach efforts emphasize practical technology transfers to clientele, adoption of current best management practices, certification training/testing for required state licensure in 21 restricted use pesticide categories, and on-farm field trials to identify superior yielding and disease/pest resistant varieties, as well as recommended management requirements for new specialty crops.

Agriculture Economic Development

Promotes job creation and business growth by identifying available options to increase land use and crop yields of agricultural acreage and related resources. Provides accessible agronomic research data and financial viability opportunities that support new crop establishment. Identifies and develops potential value-added agricultural-based products and provides assistance to County departments and local community organizations on agricultural-related issues.

Family, Youth, and Consumer Sciences

Provides accurate, relevant, evidence-based education in food safety and nutrition, financial and family stability, workplace wellness, child care, and other emerging community issues. Major program emphases include increasing knowledge of proper food safety, food management, nutrition, health and wellness practices; providing training for employees in food service, child care, and public service; developing family stability and resiliency leading to a more stable and resilient community; and providing families with coping strategies to become more self-sufficient in challenging economic circumstances. The 4-H Youth Development Program provides educational opportunities that assist young people in acquiring knowledge, developing life skills, and forming attitudes that will enable them to become self-directing, productive, and contributing members of society. The program encourages guidance and support from caring adults who serve as mentors, advisors, leaders, and counselors. 4-H staff develops progressive educational youth programs, to recruit and educate adult volunteers, and to coordinate learning events and activities that complement the youth program objectives. Major program emphasis includes development of skills and behaviors related to Science, Technology, Engineering, and Math (STEM), Citizenship, and Healthy Living.

Mounts Botanical Garden/Environmental Horticulture

Provides extensive volunteer training programs in landscape best management practices and home pest management; educates nursery management, workers, and landscape and pest management professionals in best management practices and integrated pest management technologies to reduce pesticide use and potential impacts on the environment; promotes sustainable economical vegetable and landscape gardening; educates through research-based demonstration gardens displaying Florida-Friendly principles, energy and water efficient plant materials, design technologies and management including hurricane resistance, tropical flora, and applied horticultural principles.

FY 2018 Highlights & Accomplishments

- Mounts Botanical Garden's (MBG) signature garden "Windows on the Floating World" received two prestigious awards from the Florida Urban Forestry Council and the American Society of Landscape Architects.
- MBG secured multiple grants to host 5,000 school children on-site learning experiences in horticulture and wetland sciences and the global marine plastic pollution crisis.
- MBG hosted "Washed Ashore: Art to Save the Sea", which attracted 35,000 visitors to reflect on ecosystem conservation while viewing sea-life sculptures built from floating ocean plastic debris.
- MBG unveiled the new Asian-inspired Garden of Tranquility, allowing visitors to "stop and reflect" while enjoying Zen-like designs and an Indonesian rock bas relief sculpture to the county.
- The Let Every Drop Count irrigation conservation educational campaign resulted in water savings of 24.4 million gallons in the past year, equivalent to water supply needs for 277 households.
- Master Gardeners educated 51,000 individuals, volunteered 16,023 hours to teach residents and school/community garden participants, and assisted the MBG educational mission (water conservation and fertilizer pest best practices). Master Gardeners received 6,868 hours in advance training.
- Using Sugarcane Harvest Safety training DVDs, designed/published by Extension, 24 bilingual farm safety trainings were delivered to 1,121 sugarcane agricultural workers
- Science-based trainings for restricted use pesticide applicators, professional landscapers, fertilizer applicators, farm safety managers, and farm workers delivered 4,998 continuing education units (CEUs) required for job-related license renewals mandated by state agencies. These agricultural outreach efforts reached 4,617 agricultural clients.
- The Expanded Food & Nutrition Education Program (EFNEP) reached 4,076 participants; 93% showed improved diet quality indicators, 81% increased physical activity, 79% adopted recommended food safety practices, and 81% improved food resource management practices.
- The Family Nutrition Program (FNP) reached 10,035 unduplicated Supplemental Nutrition Assistance Program (SNAP) participants through direct education, installed six school gardens, and is implementing FNP nutrition curriculum at elementary schools. Through partnerships with collaborating agencies, the Strengthening Marriages and Relationship Training (SMART) reached 260 adults (124 couples and 12 singles).
- 4-H Extension partnered with FAU to create a club for autistic youth, learning STEM and robotics to build two remotely operated vehicles (ROVs) for a state-wide competition with other 4-H youth teams.
- 4-H had over 20,000 youth participating in at least six hours of programming through 4-H clubs and school enrichment activities. 154 trained 4-H adult mentors volunteered over 12,000 hours towards 4-H youth programs.

- Initially delayed, the Environmental Protection Agency's (EPA) enforcement of the newly-revised Worker Protection Standard (WPS) has now begun. Farm inspections/audits by state agencies are showing non-compliance issues statewide, thus Extension is delivering trainings for the new WPS.
- Rice production has expanded to 28,000 acres, with Extension agents testing and evaluating new rice varieties and hybrid technologies through newly-created multi-state partnerships.
- Family Consumer Science (FCS) extension agents will address affordable housing and job access in the Glades with workshops on financial management, resume writing, and job interviewing skills.
- Glyphosate, the most commonly applied herbicide in nurseries and landscapes, is increasingly being rejected by homeowner associations and property owners due to perceptions of carcinogenicity, which is disputed by the EPA. An interim EPA review will be completed in 2019.
- Texas Phoenix Palm Decline (fatal palm disease) continues to spread in Palm Beach County. Lethal Viral Necrosis, fatal to Floratam St. Augustinegrass (occupies 90% of residential lawns), is spreading with some communities facing huge replanting costs with resistant turf species. Horticultural education is critical for residents, professional landscapers, and pest control operators.
- MBG will host the on-site construction (by volunteers) of the artist-inspired Stickworks, a unique temporary art exhibit constructed entirely from interwoven saplings.

County Cooperative Extension			Palm Be	each County, FL
	Actual	Estimated	Projected	
OBJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>Type</u>
Administration and Information Technology				
• Maintain or increase the level of customer satisfaction r survey measuring overall satisfaction, information accu understanding.				
Customer satisfaction percentage (based on UF/IFAS survey analysis)	96%	96%	96%	Output
Agricultural Economic Development				
 Implement business, marketing, and/or product develop businesses receiving training. 	-		-	
Percentage of existing agri-businesses implementing one or more business growth strategies	65%	50%	50%	Outcome
• Implement 30 strategies toward establishing a business	• 1			
Strategies implemented by potential ventures toward establishing a business	31	30	30	Outcome
Agriculture				
 Provide certification exams to pesticide/fertilizer applic employment duties, and provide continuing education u food and water quality protection. 				1
Participants earning CEU's	1,335	1,400	1,400	Outcome
• Provide agricultural safety training to 3,200 participants	s to help prot	ect farm labor	rers from inju	ury.
Participants taking certification exams	755	750	750	Output
Persons receiving safety training	3,105	3,200	3,200	Output
Family, Youth, and Consumer Sciences / 4-H Youth Leadership Development				
• Contribution of 10,000 volunteer hours to family, youth and Consumer Sciences (FCS) and 4-H volunteers.	n, and commu	unity develop	ment program	ns by Family
4-H and FCS volunteer hours	15,192	10,000	10,000	Demand
• Improve participant nutrition and food buying practices pre/post survey.	by 80% thro	ough a series o	of classes as 1	measured by a
Percentage of participants with improved nutrition/food buying practices (6,789 participants in 2017)	91%	80%	80%	Output
• Maintain youth participation in 4-H STEM, Healthy Liv through in-school and after-school enrichment, group m	nentoring; wo	orkforce devel		
programs, service-learning, special events, camps, and Youth and family members participating in 4-H activities	7,485	8,000	8,000	Demand
Mounts Botanical Garden/Environmental Horticulture				
• Implementation of Best Management Practices by 60%		ved participan	ts in the land	lscape, garden,
landscape/structural pest, and/or nursery management p	e	10.000	10.000	
Best management practices program participants	22,743	10,000	10,000	Output
Percent of participants implementing best management practices (2,078 surveyed in FY 2017)	68%	60%	60%	Output
• Contribution of 17,000 volunteer hours to the Departme and Mounts Botanical Garden volunteers.				
Volunteer hours contributed	19,832	17,000	17,000	Demand

								(Change (FY 18	- FY 19)
		F	Y 17 Actual	FY	Y 18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Grants		\$	52,835	\$	98,285	\$	99,973	\$	1,688	2%
Other			159,839		43,795		48,795		5,000	11%
Fund Balance			189,456		183,365		161,871		(21,494)	(12%)
	SubTotal	\$	402,130	\$	325,445	\$	310,639	\$	(14,806)	(5%)
Appropriations	-									
Personal Services		\$	1,700,989	\$	2,031,388	\$	2,055,714	\$	24,326	1%
Operating Expenses			422,351		625,980		610,049		(15,931)	(3%)
Capital Outlay			2,959		-		-		-	-
Grants and Aids			79,200		79,000		79,000		-	-
Reserves			-		155,840		143,748		(12,092)	(8%)
	SubTotal	\$	2,205,499	\$	2,892,208	\$	2,888,511	\$	(3,697)	-
Ad Valorem Funding	-	\$	2,022,394	\$	2,566,763	\$	2,577,872	\$	11,109	_
	Positions		30		31		31		-	-

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Other - \$5,000 increase is due to an unexpected increase in contributions and donations.

Fund Balance - (\$21,494) decrease is primarily due to the increased cost associated with anticipated personal services changes.

Appropriations

Reserves - (\$12,092) decrease is primarily due to the need to cover personal services cost associated with employees entering the DROP program and an employee retiring.



COUNTY LIBRARY

Douglas Crane, Director

3650 Summit Boulevard West Palm Beach, Florida 33406 Phone: 561-233-2600

Website Address: http://www.pbclibrary.org/

MISSION STATEMENT

To connect communities, inspire thought, and enrich lives. The Library 'connects communities' by enhancing the role of the library in the community, by building partnerships, and by promoting inclusivity and embracing diversity in all that we do. The Library 'inspires thought' by providing the public with free access to technology and library materials and resources, in a variety of formats, to meet the community's borrowing and research needs. The Library 'enriches lives' by providing educational opportunities to learn and grow for people of all ages.

Department Overview

The Library District consists of the unincorporated area of Palm Beach County and 24 municipalities that do not provide their residents with library facilities. Service is provided through the Main Library, 16 branches, and a logistical support center. Outreach services include a Bookmobile, Talking Books for the Blind, Books-by-Mail, the Adult Literacy Project, and Outreach to Children's day care programs. The Library provides access to holdings of over 1.9 million items and offers expanding access to electronic information. Internet access, as well as educational and recreational activities and events for children, teens, and adults, are offered at all library locations. The Library is a major distributor of Palm Tran passes in the County at the rate of over \$124,000 annually. As required by law, all locations distribute and collect Florida voter registration applications which are forwarded to the Supervisor of Elections office. Multiple Library branches serve as early voting locations and polling places during elections.

Children's Activities

Primary services include providing story times and other children's activities to develop reading, listening, viewing and thinking skills; offering family literacy workshops for adults to promote the use of library and reading readiness resources with children; providing outreach programs to children and staff in child care facilities; sponsoring a summer reading program; and introducing school groups to the Library and its resources.

Member Services

Provides free access to all library holdings in a variety of formats; books, DVDs, streaming videos, digital magazines, music CDs, e-books and downloadable audio books and music. Primary services include providing the type and quantity of materials that meet public expectations, registering new borrowers, offering voter registration, reserving materials for borrowers, notifying delinquent borrowers, and collecting fines.

Community Enrichment

Primary services include providing access to the online catalog and other electronic resources including the Library's website where library members will find information about Library services and activities; providing business development and job-search assistance; reaching out to the community through literacy tutoring to adult nonreaders and other services; partnering with the School District to provide summer lunches and snacks to children; and providing informational, cultural and literature-based activities and events for adults.

Research Services

Provides timely, accurate, and useful information to people of all ages in their pursuit of job-related, educational, and personal interests. Primary services include answering information inquiries from on-site, telephone, and e-mail; providing research assistance by recommending and expanding information sources and strategies; instructing library members in the use of electronic resources; providing referrals for information and requested materials located in other agencies or libraries; developing collection materials and resource guides for a variety of subjects and interests. The Library's government and community research services strengthen local government and community agencies by providing information and program management.

- Received the Palm Beach County School District's Gold Level Business Partner Award in the Public Sector category for System Children's Services' ongoing work with the Royal Palm School, which serves students ages 3-22 years with severe disabilities and medical needs.
- Received a 2018 Achievement Award from the National Association of Counties (NACo) for the Library System's Community Research Service.
- A total of 11,245 Little Learners (0-5), children (6-11), and teens (12-17) registered for the 2018 Summer Reading Program, with an increase in program completions over the previous year. Activities and events associated with the Summer Reading Program were attended by 79,379 community members of all ages, a 17% increase over FY17.
- Children and Teens Services piloted and subsequently initiated a new series of activities called "Animal Reading Friends" (ARF) where children build literacy skills by reading to therapy dogs. Thirty-five ARF activities attracted 547 individuals with an average of 15.6 participants per event.
- Entered into an agreement with the School District of Palm Beach County to create a continuum of care for adult literacy learners. The agreement allows for greater collaboration between both organizations' staff, allows library literacy learners to take advantage of School District adult literacy education courses for free, and gives access to Burlington English software at all Library locations.
- Hosted four naturalization ceremonies where 208 people took the Oath of Allegiance to become citizens of the United States of America.
- WritersLIVE!, the Library's premier author event series, offered 22 events to 1,602 attendees, a 24% increase in attendance over the previous year. This series, sponsored by the Friends of the Palm Beach County Library System, featured a dynamic line-up of best-selling, critically acclaimed, and award-winning authors, including Edwidge Danticat, R. L. Stine, Stuart Woods, Laura Lippman, and J. A. Jance.
- In partnership with the Palm Beach County School District, 16 library locations served lunches and snacks to children, ages 0 to 18, every weekday during the months of June and July. During this time period 19,266 lunches and 21,034 snacks were served.
- Celebrated Money Smart Month, a program sponsored by the American Library Association and the Federal Reserve Bank of Chicago, by offering 35 financial literacy workshops that were attended by 428 children, teens, and adults throughout the Library System.

- Due to the aging of buildings that were completed during the Library Expansion Program II, increased building maintenance costs can be expected. Ongoing small capital projects must be funded to ensure that the facilities remain safe, attractive, and well maintained.
- Identifying and addressing security issues in library facilities, including key card access and design improvements.
- As the County experiences increases in population and continued growth, there is a need to plan for additional library expansion projects and renovations. The Canyon Branch is currently in the planning phase and is expected to open to the public in early 2021.
- All County employees have been given disaster assignments during an emergency activation. This will increase the funds needed for disaster overtime payments. Operating expense reserves will be increased beginning in FY19 to account for Library staff filling various disaster roles.
- In the event that the proposed increase in the homestead exemption is passed by voters, there would be a decrease in the amount of revenue the library system would collect. This issue will continue to be monitored for updates to make any necessary adjustments to future revenue forecasting.

	Actual	Estimated	Projected	Turc
BJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>Type</u>
Provide access to physical materials, including books, minimum of 7,048,842 (maintain FY 2017 level) item Bookmobile, Books by Mail, and Talking Books servi e-books, e-audiobooks, e-music, e-magazines, and e-m	s per year, inc ces; and prov	cluding mater ide access to	ials loaned the lectronic co	hrough the ontent, including
sessions per year.	7 0 4 9 9 4 2	7 0 4 9 9 4 2	7 049 942	Outrout
Physical items circulated Electronic content circulated	7,048,842	7,048,842	7,048,842	Output
	1,229,310 12.8	1,235,457 14.2	1,241,603 14.1	Output Outcome
Circulation per registered borrower Percent of items circulated via self-check	12.8 79%	80%	14.1 80%	Efficiency
Total Items Circulated				•
	8,278,152	8,284,299	8,290,445	Output
Attract 4,325,582 (1% over FY 2017) annual visits to 2017) visits to the Library website.	•			`
Website Visits	9,771,138	9,819,994	9,868,849	Demand
Library visits	4,282,754	4,304,168	4,325,582	Demand
Library visits per capita	4.6	4.6	4.5	Demand
completed on a quarterly basis.) <i>Library card holders</i> <i>Percent of population registered</i> Maintain the materials collection to exceed 2.0 holding Association's essential quality of service level standard				
Holdings per capita	2.12	2.09	2.06	Outcome
Provide access to research services in person by telen		me to acme w		1011,705,509
(1% over FY 2017) transactions.		1 756 979	1 765 560	Output
(1% over FY 2017) transactions. Information/reference transactions handled	1,748,088	1,756,828	1,765,569	Output
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childr class in the Library. 	1,748,088 ren, ages 0-17	, will attend a	a story time o	or multimedia
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childness in the Library. Story time /multimedia program attendance 	1,748,088 ren, ages 0-17 209,329	, will attend a 211,422	a story time o 213,516	or multimedia Outcome
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB	, will attend a 211,422 C Kits (1% o	a story time of 213,516 wer FY 2017	or multimedia Outcome 7).
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childned class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738	, will attend a 211,422 C Kits (1% o 2,752	a story time of 213,516 wer FY 2017 2,765	or multimedia Outcome 7). Output
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati	, will attend a 211,422 C Kits (1% o 2,752 on, exceeding	a story time of 213,516 over FY 2017 2,765 g the Florida	or multimedia Outcome 7). Output
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati	, will attend a 211,422 C Kits (1% o 2,752 on, exceeding	a story time of 213,516 over FY 2017 2,765 g the Florida	or multimedia Outcome 7). Output
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0	y, will attend a 211,422 C Kits (1% o 2,752 on, exceeding 000 population	a story time of 213,516 over FY 2017 2,765 g the Florida n.	or multimedia Outcome 7). Output Library
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works Ratio of public computers to 1,000 population Public PC sessions Increase the number of adult literacy instructional hou 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0 1.18 892,037	 a, will attend a 211,422 bC Kits (1% of 2,752) con, exceeding 000 population 1.16 892,037 	a story time of 213,516 over FY 2017 2,765 g the Florida n. 1.15 892,037	or multimedia Outcome 7). Output Library Efficiency Outcome 7).
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works Ratio of public computers to 1,000 population Public PC sessions Increase the number of adult literacy instructional hou Adult literacy instructional hours A target audience of 49,738 (2% over FY 2017) adults and performance-based cultural enrichment activities. 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0 1.18 892,037 rs provided to 9,296 s will participa	 a, will attend a 211,422 b) C Kits (1% of 2,752) c) on, exceeding 000 population 1.16 892,037 b) 9,482 (2% of 9,389) ate in literary 	a story time of 213,516 over FY 2017 2,765 g the Florida n. 1.15 892,037 over FY 2017 9,482 , recreational	or multimedia Outcome 7). Output Library Efficiency Outcome 7). Output I, informative,
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works Ratio of public computers to 1,000 population Public PC sessions Increase the number of adult literacy instructional hour Adult literacy instructional hours A target audience of 49,738 (2% over FY 2017) adults and performance-based cultural enrichment activities. Adult Cultural Enrichment Activities 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0 1.18 892,037 rs provided to 9,296 s will participa 48,763	 a, will attend a 211,422 b) C Kits (1% of 2,752) c) on, exceeding 000 population 1.16 892,037 b) 9,482 (2% of 9,389) ate in literary 49,251 	a story time of 213,516 over FY 2017 2,765 g the Florida n. 1.15 892,037 over FY 2017 9,482 , recreational 49,738	or multimedia Outcome 7). Output Library Efficiency Outcome 7). Output 1, informative, Outcome
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works Ratio of public computers to 1,000 population Public PC sessions Increase the number of adult literacy instructional hou Adult literacy instructional hours A target audience of 49,738 (2% over FY 2017) adults and performance-based cultural enrichment activities. Adult Cultural Enrichment Activities By August 15, 2019, 14,430 (1% over FY 2017) Little to reading over the summer by registering for the Sum 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0 1.18 892,037 rs provided to 9,296 s will participa 48,763 e Learners, chi mer Reading	 a, will attend a 211,422 b) Kits (1% of 2,752) c) exceeding 000 population 1.16 892,037 b) 9,482 (2% of 9,389) ate in literary 49,251 ildren, teens, Program. 	a story time of 213,516 wer FY 2017 2,765 g the Florida n. 1.15 892,037 wer FY 2017 9,482 , recreational 49,738 and adults w	or multimedia Outcome 7). Output Library Efficiency Outcome 7). Output 1, informative, Outcome
 (1% over FY 2017) transactions. Information/reference transactions handled A target number of 213,516 (2% over FY 2017) childs class in the Library. Story time /multimedia program attendance Increase the lending of ABC Kits to childcare facilitie ABC Kit lending Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works Ratio of public computers to 1,000 population Public PC sessions Increase the number of adult literacy instructional hou Adult literacy instructional hours A target audience of 49,738 (2% over FY 2017) adults and performance-based cultural enrichment activities. Adult Cultural Enrichment Activities By August 15, 2019, 14,430 (1% over FY 2017) Little to reading over the summer by registering for the Sum Summer Reading Program registrations 	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0 1.18 892,037 rs provided to 9,296 s will participa 48,763 e Learners, chi mer Reading 14,287	 a, will attend a 211,422 b) C Kits (1% of 2,752) c) on, exceeding 000 population 1.16 892,037 b) 9,482 (2% of 9,389) ate in literary 49,251 ildren, teens, Program. 14,358 	a story time of 213,516 over FY 2017 2,765 g the Florida n. 1.15 892,037 over FY 2017 9,482 , recreational 49,738 and adults w 14,430	or multimedia Outcome 7). Output Library Efficiency Outcome 7). Output I, informative Outcome vill be exposed Demand
A target number of 213,516 (2% over FY 2017) childr class in the Library. <i>Story time /multimedia program attendance</i> Increase the lending of ABC Kits to childcare facilitie <i>ABC Kit lending</i> Offer public access to computers at a ratio of 1.15 to 1 Association standard for exemplary service of 1 works <i>Ratio of public computers to 1,000 population</i> <i>Public PC sessions</i> Increase the number of adult literacy instructional hou <i>Adult literacy instructional hours</i> A target audience of 49,738 (2% over FY 2017) adults and performance-based cultural enrichment activities. <i>Adult Cultural Enrichment Activities</i> By August 15, 2019, 14,430 (1% over FY 2017) Little to reading over the summer by registering for the Sum	1,748,088 ren, ages 0-17 209,329 s to 2,765 AB 2,738 ,000 populati station per 1,0 1.18 892,037 rs provided to 9,296 s will participa 48,763 e Learners, chi mer Reading 14,287	 a, will attend a 211,422 b) C Kits (1% of 2,752) c) on, exceeding 000 population 1.16 892,037 b) 9,482 (2% of 9,389) ate in literary 49,251 ildren, teens, Program. 14,358 	a story time of 213,516 over FY 2017 2,765 g the Florida n. 1.15 892,037 over FY 2017 9,482 , recreational 49,738 and adults w 14,430	or multimedia Outcome 7). Output Library Efficiency Outcome 7). Output 1, informative Outcome vill be exposed Demand

County Library

		DE	PARTMENT	FIN	ANCIAL SU	MM	IARY		
								<u>Change (FY 18</u>	<u>- FY 19)</u>
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
Non-Ad Valorem Revenu	les								
Charges for Services		\$	444	\$	300	\$	300	\$ -	-
Fines & Forfeitures			564,000		525,000		525,000	-	-
Grants			1,170,008		1,175,663		1,228,015	52,352	4%
Licenses & Permits			25,785		25,000		25,000	-	-
Other			639,706		(2,203,204)		(2,384,693)	(181,489)	8%
Fund Balance			11,288,791		9,347,881		8,565,349	(782,532)	(8%)
	SubTotal	\$	13,688,734	\$	8,870,640	\$	7,958,971	\$ (911,669)	(10%)
Appropriations	-								
Personal Services		\$	26,724,790	\$	29,783,667	\$	30,220,000	\$ 436,333	1%
Operating Expenses			13,035,775		15,039,978		15,626,707	586,729	4%
Capital Outlay			3,848,189		4,238,871		4,034,080	(204,791)	(5%)
Transfers			4,864,631		8,064,627		7,870,430	(194,197)	(2%)
Reserves			-		3,453,715		4,849,452	1,395,737	40%
	SubTotal_	\$	48,473,385	\$	60,580,858	\$	62,600,669	\$ 2,019,811	3%
Ad Valorem Funding	-	\$	46,581,125	\$	51,710,218	\$	54,641,698	\$ 2,931,480	6%
	Positions		424		424		429	5	1%

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$782,532) decrease is primarily due to lower than expected revenues in FY 2018.

Appropriations

Positions - 5

Budget Process - 5: Addition of 1 Librarian IV, 1 Librarian III, 1 Librarian II, 1 Library Associate V and, 1 Library Associate IV to start at the end of FY 2019 for staff training and filling future positions necessary to staff the new Canyon Branch location.

Reserves - \$1,395,737 increase primarily to target an 8% level which will allow for better preparation for unforeseen costs such as hurricanes and an increase in property tax assessments for FY 2019.



DEPARTMENT OF HOUSING AND ECONOMIC SUSTAINABILITY

Jonathan B. Brown, Director

100 Australian Avenue, 5th Floor West Palm Beach, Florida 33406 Phone: 561-233-3600

Website Address: http://discover.pbcgov.org/HES/

MISSION STATEMENT

To advance a high quality of life for Palm Beach County residents through Housing, Public Services, Infrastructure Improvements and Economic Development.

Contract Development and Quality Control

Prepares contracts and agreements entered into by the department; reviews residential developer loan closing and contract documentation. Directs and participates in negotiations and other meetings with developers, sub-recipients, contractors, and consultants. Develops and updates policies and procedure manuals. Ensure compliance with legal guidelines, contracting principles, and other Federal and State requirements.

Special Projects Management

Responsible for conducting economic impact analyses and statistical analyses. Manages the Department Of Energy Block Grant (DOE), Environmental Protection Agency (EPA) revolving loan fund, and Clean Up grant. Tracks infrastructure improvements in the Glades Region. Administers the Economic Department Administration (EDA) grant for Lake Worth Park of Commerce. Partners with the Florida Atlantic Research and Development Authority on developing a North County Science and Research Park.

Capital Improvements, Real Estate, and Inspection Services

Responsible for project management of single family and multi-family construction and rehabilitation projects and capital improvement projects. Reviews procurements, reimbursement requests, change orders, construction contracts, and consultant service agreements; provides inspection services during construction; and monitors programs assure compliance with applicable funding and regulatory requirements.

Mortgage and Housing Investments (MHI)

MHI facilitates the HOME Investment Partnership Program (HOME), State Housing Initiatives Program (SHIP), and Neighborhood Stabilization Financing Mechanism Programs. MHI assists in the development, rehabilitation, and retention of affordable housing. This includes competitive funding solicitations, financial restructuring, technical assistance, seminars and training, community outreach, and other revenue generating activities.

Business Investments

This Section facilitates financing for commercial development projects through programs such as: Section 108 Loan, USDA Intermediary Relending, Energy Loan Program, Brownfield Revolving Loan Fund and Industrial Development Bond. Works with the Florida State Qualified Target Industry program leveraging local incentives to assist large corporate relocation, expansion, or preservation.

Strategic Planning and Operations

Responsible for the general planning and grant administration functions of Housing and Economic Sustainability (HES), including: program planning, research and analysis, regulatory interpretation, policy recommendations, funding solicitations, project evaluation, monitoring funded activities, performance reports, environmental reviews, audit responses, Policies and Procedures Manuals (PPM), Public Records Requests, Local Area Network and website administration, and public service activities.

Business Commpliance

Responsible for compliance oversight and monitoring of economic development contracts and incentive programs, evaluate performance of funding recipients; oversee \$12 million HUD Section 108 Loan Program's Temporary Investments; manage \$57 million in economic development programs; develop policies and procedures to ensure compliance with county, state, and federal guidelines; and provide specialized technical assistance.

- Provided \$4,107,100 under the HOME and SHIP to 82 low and moderate-income families for housing assistance, including first-time homebuyer financing and foreclosure prevention assistance. Re-housed 42 homeless families with HOME Tenant Based Rental Assistance. Rehabilitated 23 owner-occupied single family homes with \$964,868 in SHIP funding.
- \$2,408,019 in Community Development Block Grant (CDBG) dollars leveraged an additional \$500 thousand to complete eight infrastructure and public facility projects benefitting 101,569 persons. Provided \$209,253 in CDBG funding to 12 non-profit agencies providing social services to 1,108 persons, including the homeless, the disabled, victims of domestic violence, abused/neglected children, and youth aging out of foster care.
- Housing assistance was provided from multiple funding sources, including SHIP and HOME. Ninety-nine homeowners were provided mortgages to acquire homes, housing rehabilitation/repair assistance, foreclosure prevention funding, and replacement housing assistance. Also, 109 tenant households were provided with rental assistance and nine developers received assistance for purposes of providing affordable rental units.
- Disbursed 1,136 housing assistance applications, and accepted 182 client housing applications for assistance totaling approximately \$11,255,000.
- Administered the Workforce Housing Program. Conducted orientations for 176 clients, income certified 28 clients, and 48 interested parties are on the wait list.
- Twenty-three owner-occupied housing rehabilitation projects were completed. Approximately 1,000 inspections performed on previously funded, affordable, multi-family housing units to ensure that the units continue to meet Housing Quality Standards.
- Monitored 20 multifamily projects, including review of 600 tenant files and site inspections. Reviewed over nine financial statements for multifamily mortgage compliance and repayment analysis.
- Instituted roundtables to establish and enhance partnerships with 25 not-for-profit agencies
- Monitored 19 CDBG sub-recipients who carried out public services, economic development, and code enforcement activities, as well as ten capital improvement projects.
- Created and/or retained 1,982 jobs in the County, consulted with and/or assisted over 1,600 businesses with support and technical assistance, and processed seven Industrial Development Bonds totaling \$413 million (face value).
- Five business loans were closed, three loans were financed with Section 108 Loan Funds; and two business loans were financed with USDA Loan funds. Total loan amount closed was \$1.3 million which made \$5 million in capital investment and will create 62 jobs.
- HES developed a pipeline of Economic Development Incentive projects consisting of 20 projects, eight of which have been conceptually approved by the Board. The total amount of capital investment for those projects is \$428M, which amounts to a five-year economic impact of \$112 billion.
- Processed \$2.1 million in loan servicing receipts for Economic Development Loan Programs generating over \$400,000 in program and investment income.
- Identified Tax Credit funding source through the Department Environmental Protection (DEP) generating \$60,000 in revenue from contaminated sites.
- Implemented Phase 1 of new PORTFOL software program towards increased efficiency in tracking projects & loan servicing
- Collaborated with the Bank of Belle Glade on a New Market Tax Credit Application to the Treasury Department asking for a \$43 million allocation (approximately \$13.5 million in credits) to be made available to businesses in distressed areas.

- Management and disposition of properties where ownership has reverted to County through foreclosure or deed-in-lieu of foreclosure.
- Real estate values remain out of reach for lower-income homebuyers.
- Cash buyers/investors continue to out-compete homebuyers with conventional financing for the limited supply of affordably priced homes in decent condition.

Department of Housing and Economic Sustainability			Palm Bea	ch County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected FY 2019	Туре
• Assist 800 small businesses.	873	600	800	Outrout
Number of small business opportunities Assist 200 large businesses. 	8/3	600	800	Output
Number of large business opportunities	221	100	200	Output
• Conduct 1,600 business counseling sessions and technic	al assistance	workshops.		•
Number of business counseling sessions and technical assistance workshops	1,743	800	1,600	Output
• Support the delivery of safety net services to 4,600 personal	ons.			
Number of persons receiving safety net services	3,988	4,800	4,600	Output
• Provide opportunities for decent, safe, and affordable ho and 80 ownership opportunities.	ousing by assi	isting 90 affor	dable rental o	opportunities
Number of rental opportunities	137	382	90	Output
Number of ownership opportunities	66	150	80	Output
• Preserve, expand, and improve the quality and availabili 32,051 persons.	ity of commu	nity infrastru	cture and faci	lities for
Number of persons served by infrastructure and facility projects	33,948	50,524	32,051	Output
• Support infrastructure improvements in the Glades Regi (GRMP) with 5 projects.	on consistent	with the Gla	des Region M	laster Plan
Number of infrastructure improvements in the Glades Region	2	2	5	Output
• Conduct 15 economic development compliance audits.				
<i>Number of economic development contracts reviewed for compliance</i>	11	12	15	Output

Department of Housing and Economic Sustainability

								Change (FY 18	- FV 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	<u>Change (1 1 10</u> \$	<u>- </u> %
Non-Ad Valorem Reve	nues								
Charges for Services		\$	81,321	\$	106,465	\$	164,048	\$ 57,583	54%
Grants			14,707,817		29,262,547		25,003,795	(4,258,752)	(15%)
Other			16,756,257		13,572,544		6,746,381	(6,826,163)	(50%)
Interfund Transfers			-		-		-	-	-
Fund Balance			19,844,027		18,563,200		36,646,472	18,083,272	97%
	SubTotal	\$	51,389,422	\$	61,504,756	\$	68,560,696	\$ 7,055,940	11%
<u>Appropriations</u>	-								
Personal Services		\$	4,172,883	\$	4,963,925	\$	5,179,139	\$ 215,214	4%
Operating Expenses			844,112		2,047,958		1,677,217	(370,741)	(18%)
Capital Outlay			216,615		35,718		5,000	(30,718)	(86%)
Debt Service			1,706,804		3,300,149		3,404,016	103,867	3%
Grants and Aids			14,600,564		51,307,916		56,949,557	5,641,641	11%
Transfers			1,624,070		1,026,985		1,857,064	830,079	81%
Charge Offs			-		-		-	-	-
Reserves			-		3,262,725		4,668,038	1,405,313	43%
	SubTotal_	\$	23,165,048	\$	65,945,376	\$	73,740,031	\$ 7,794,655	12%
Ad Valorem Funding	-	\$	5,303,995	\$	4,440,620	\$	5,179,335	\$ 738,715	17%
	Positions		50		54		55	1	2%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Charges for Services - \$57,583 increase is primarily due to an increase in fees generated from Section 108 closings and Industrial Development/Revenue Bond activities.

Other - (\$6,826,163) decrease is primarily due to the drawdown of loans from FY 2017 Section 108 loan pools, resulting in less loan proceeds in FY 2019.

Fund Balance - \$18,083,272 increase is primarily due to the carry forward of Affordable Housing Trust and Neighborhood Stabilization program funds.

Appropriations

Positions - 1

Budget Process - 1: Housing Liaison - Supports the efforts of providing affordable, workforce, permanent supportive and transitional housing.

Capital Outlay - (\$30,718) decrease is due primarily to the purchase of computer equipment in FY18.



ENGINEERING AND PUBLIC WORKS

David Ricks, P.E., County Engineer Tanya N. McConnell, P.E., Deputy County Engineer Steve Carrier, P.E., Assistant County Engineer

> Executive Office 301 North Olive Avenue, 11th Floor West Palm Beach, Florida 33401 Phone: 561-355-2006

Engineering Main Office 2300 North Jog Road, 3rd Floor West Palm Beach, FL 33411 Phone: 561-684-4000

Road & Bridge and Traffic Operations 2555 Vista Center Parkway West Palm Beach, FL 33411 Phone: 561-233-3950 Road & Bridge Phone: 561-233-3900 Traffic Operations

Website Address: http://discover.pbcgov.org/engineering/

MISSION STATEMENT

To provide the citizens of Palm Beach County with a high quality and aesthetically pleasing system of roads, bridges, and pathways made safe and easily accessible by employing appropriate design standards and traffic control; to ensure development conformance to the engineering standards of the Unified Land Development Code and provide engineering assistance in the zoning process; to assist in mitigating beach erosion by the operation of sand transfer facilities; and to provide effective drainage facilities in County rights-of-way.

Construction Coordination

Administers and coordinates the construction of all County projects for thoroughfare roads, bridges, minor street improvements, and Department of Housing and Economic Sustainability projects. Ensures that County, State, and required standards and specifications are applied and adhered to, and presents final project acceptance to the Board of County Commissioners, upon completion of the projects. Inspects permits issued by other Divisions for completion.

Land Development

Processes permit applications and reviews construction plans and plats for residential and commercial subdivisions; helps to ensure effective drainage facilities in County rights-of-way through permitting; issues permits for construction in County rights-of-way; reviews and prepares recommendations for approval on all re-zoning and site plan applications; ensures development conformance to the County's Unified Land Development Code (ULDC); processes, reviews, and comments on all subdivision variance applications; processes all abandonment requests; processes, reviews, and approves acceptable base building line waivers and easement encroachments; and reviews proposed revisions to the County's ULDC and Comprehensive Plan.

Road and Bridge

Maintains all County-owned roads, bridges, pathways, storm drainage systems, sidewalks, drainage ditches, guardrails, and retention/detention ponds. The division develops and manages a road resurfacing program, maintains and operates nine movable bridges, oversees the inspection process for all County owned bridges, and operates the north and south inlet sand transfer pumping stations.

Traffic Division

Provides for the safe and efficient movement of traffic on roads under the jurisdiction of Palm Beach County through professional traffic engineering. Applies best engineering practices in designing, installing, and operating traffic signals; provides active arterial traffic management, maintains traffic volume and crash data, street lighting, pavement markings and signing. Also reviews design plans for compliance with the current standards and specifications and provides engineering input to major road construction projects, land development, site planning, and transportation planning.

Streetscape Section

Provides well-designed and sustainable beautification in the medians of unincorporated area thoroughfare roadways in order to supplement the urban forest and to enhance our environment. Enhances the driving experience for those traveling the beautified roads through the design, implementation, and maintenance of appropriate, aesthetically pleasing enhancement projects.

Roadway Production

Administers, coordinates, schedules, and monitors the design, right-of-way acquisition, preparation of contract documents, bidding, and construction of the County's Five Year Road Program. Manages the Municipal Service Taxing Unit (MSTU) Program which provides paving and drainage improvements throughout Palm Beach County. Administers Consultant Competitive Negotiations Act (CCNA) Program. Coordinates bid and award of Annual Construction Contracts. Reviews subdivision plats, boundary surveys, legal descriptions and sketches, and Development Review Committee petitions to ensure compliance with all applicable codes and standards.

- Millings were applied to nine courtesy roads totaling 1.6 miles in length. This drastically improves the surface durability and ride ability while requiring less maintenance.
- Monthly heavy equipment training was provided to employees on a rotational basis enabling individuals to further their knowledge and skills for future possible promotional advancement.
- Post Hurricane Irma, Road and Bridge personnel responded to clear the roadways throughout Palm Beach County, which included the removal of approximately 3,735 cubic yards of debris.
- Road and Bridge Division began the installation of vertical poly panels (root barrier installation) at 43 locations totaling 550 linear feet throughout the County where trees present a possible hazard to the adjacent utilities. This will translate to a long-term decrease in the amount of required maintenance while reducing tree removal throughout the County.
- The bascule bridge on County Road 707 at Atlantic Intracoastal Waterway was repaired after damage to the fender rails from Hurricane Irma, which was approved for reimbursement from FEMA.
- In February 2018, the Land Development Division completed the update to the Land Development Design Standards Manual. This was the first complete update/revision since 1990.
- Land Development and Information Systems Services (ISS) have been working together to create an e-Platting platform, which will result in an electronic platform to submit, review and approve plats.
- Designated bicycle lanes were added on several County roads as part of the Surtax funded resurfacing program as well as Five Year Road Program widening projects.
- The Department increased its internship program in FY 2018. The program showed success through the retaining of an intern through a second year. The Department is focused on training interns and hiring recent graduates in an effort to grow future Professional Engineers in house.

- Keeping current staff may become an issue as it becomes more difficult for the Engineering and Public Works Department to compete with salary offers to current employees from private companies. It is also becoming more difficult to fill professional, as well as, technical and highly qualified skilled trade positions.
- An increase in Infrastructure Sales Tax projects and Root Barrier installation assigned to the Road Section is compounding an already strained labor resource, challenging the timely completion of routine maintenance tasks countywide.
- The Intelligent Transportation System (ITS) has a dedicated network to manage traffic signals, cameras, signs, etc. It
 also deals with several outside vendors, FDOT and other entities, often times requiring data sharing and remote
 monitoring. Any external connection outside the ITS network will require Information System Service's (ISS)
 approvals and changes to the firewall which is time consuming and sometimes restrictive. Having a dedicated Internet
 Service Provider (ISP) connection for ITS will help ease those issues.
- Fewer responses for construction contracts bids are being received as the construction market is becoming saturated.
- Overall aging of 312 bridge structures and the associated components will increase preventative maintenance costs and general maintenance repairs (labor and material), eventually leading to major rehabilitation or replacement of existing structures.
- The nationwide roll-out of the 5G cellular network is putting a strain on the current level of permit review staffing. State and Federal legislation has limited local review timeframes so these right of way permits have to be priorities when they are submitted which causes delays for all the other permit applications that were already submitted.
- Recent mandatory rebids of Annual Contracts resulted in increases to materials and services across the board due to supply and demand upward pressures from competing consumers. Some items have increased up to 88% compared to negotiated prices from previous contracts. This is a continuing escalating trend as negotiated prices of the previous contract from five years ago were noted to have increased an average of 25% over previous prices.

Engineering and Public Works			Palm B	each County, F
	Actual EV 2017	Estimated	Projected	True
OBJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>Type</u>
Bridge Section				
 Complete all 65 federally-mandated annual bridge inspections completed 	pections. 100%	100%	100%	Outcome
Land Development				
· Generate drainage review comments or approval within	n an average	of 10 workin	g days.	
Days to prepare drainage review comments or approvals	6.39	10	10	Efficiency
• Generate a minimum of 95% of first comment letters f	for technical	compliance w	ithin 30 days	s or less.
<i>Percentage of technical compliance first comment letters within 30 days or less</i>	87.5%	100%	100%	Efficiency
Road Section				
• Expend 75% of funding allocated for infrastructure sal	les tax projec	ts within the	fiscal year.	
Percentage of infrastructure sales tax project funds expended	54.4%	75%	75%	Outcome
Roadway				
• Award 100% of the design contracts within 10 months	of consultar	nt selection.		
Percentage of the design contracts awarded within 10 months of consultant selection	75%	100%	100%	Efficiency
 Complete reviews of subdivision plats, boundary surve days. 	eys, and lega	l descriptions	and sketches	s within 30
Complete reviews of subdivision plats, boundary surveys, and legal descriptions and sketches within thirty days.	94%	100%	100%	Efficiency
Traffic				
· Complete initial review of traffic impact studies in inc	orporated are	eas within 30	working days	S.
Percentage of initial review of traffic impact studies reviewed within 30 days in the incorporated areas	78%	80%	80%	Efficiency
Complete Electronic Review Comments (ERC) review	vs within 30	days		
Percentage of Electronic Review Comments (ERC) reviews completed within 30 days	81%	95%	95%	Efficiency
• Retime 20% of intersection signals each year.				
Percentage of intersection signals retimed	19%	25%	20%	Efficiency
• Complete the processing of public record requests with	hin 12 days c	of receipt.		
Percentage of public record requests processed within 12 days of receipt	98.25%	100%	100%	Efficiency
• Review Right-Of-Way, Plats, and Development petitic	ons within 10	Days.		
Percentage of Right-Of-Way, Plats, and Development petitions reviewed within 10 days	90%	70%	85%	Efficiency

Engineering and Public Works

	22						(Change (FY 18	- FY 19)
	F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	-	\$	%
Non-Ad Valorem Revenues									
Charges for Services	\$	1,039,975	\$	1,311,656	\$	1,137,399	\$	(174,257)	(13%)
Gas Taxes- Fifth Cent		3,303,460		3,993,032		4,154,908		161,876	4%
Licenses & Permits		1,288,365		1,168,000		1,168,000		-	-
Other		4,039,674		5,007,849		5,923,136		915,287	18%
Interfund Transfers		275,104		284,897		297,121		12,224	4%
Fund Balance		1,693,902		1,652,041		1,658,279		6,238	-
SubTotal	\$	11,640,480	\$	13,417,475	\$	14,338,843	\$	921,368	7%
<u>Appropriations</u>									
Personal Services	\$	30,219,134	\$	32,997,126	\$	34,950,120	\$	1,952,994	6%
Operating Expenses		15,888,025		19,017,250		19,918,525		901,275	5%
Capital Outlay		773,938		2,432,574		3,470,122		1,037,548	43%
Grants and Aids		148,761		200,000		200,000		-	-
Transfers		36,787		36,788		58,270		21,482	58%
Reserves		-		1,542,373		1,547,356		4,983	-
SubTotal	\$	47,066,645	\$	56,226,111	\$	60,144,393	\$	3,918,282	7%
Ad Valorem/Equivalent Funding									
Ad Valorem	\$	10,650,568	\$	15,414,636	\$	17,470,550	\$	2,055,914	13%
Gas Taxes	\$	26,510,136	\$	27,394,000	\$	28,335,000	\$	941,000	3%
Positions		430		440		458		18	4%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non Ad-Valorem Revenues

Charges for Services - Decrease of (\$174,257) primarily due to the estimated interdepartmental charges for Traffic Division to projects based on the trend over the past three years.

Other - Increase of \$915,287 primarily due to reimbursement from FDOT for the maintenance of street lights and traffic signals.

Appropriations

Positions - 18

Budget Process - 18: Addition of Four Motor Equipment Operator II and Two Motor Equipment Operator IV to fully equip Stormwater section; Two Public Works Crew Chiefs, One Motor Equipment Operator II and Four Maintenance Workers to increase service levels; One Technical Aide and One Utility Coordinator to support traffic signals; One Construction Coordinator to assist with inspections; One Roadway Production, One Right of Way Specialist and One Abstractor/Title Examiner for Roadway Production.

Capital Outlay - Increase of \$1,037,548 due to additional equipment approved supplemental request in the budget; \$1,010,000 for the Stormwater section and \$125,000 for cranes for the pump operations.

Transfers - Increase of \$21,482 due to the amount as dictated by Facilities for the 800 Mhz radio system repair and maintenance.



ENVIRONMENTAL RESOURCES MANAGEMENT

Deborah Drum, Director

2300 North Jog Road, 4th Floor West Palm Beach, Florida 33411 Phone: 561-233-2400

Website Address: http://discover.pbcgov.org/erm/

MISSION STATEMENT

To establish, maintain, and implement programs for the protection, preservation, and enhancement of the land and water resources of Palm Beach County.

Environmental Enhancement and Restoration

Enhances and restores the natural resources of Palm Beach County. Program staff design and construct wetland, estuarine, transitional, and reef projects that provide natural habitat, water quality improvements, and public access. Staff also implements the monitoring and management objectives defined in the Lake Worth Lagoon Management Plan, Manatee Protection Plan, and the Northeast Everglades Natural Area Plan (NENA).

Mosquito Control

Enhances the health and quality of life of County residents and visitors through the reduction of mosquito population. Aspects of the Integrated Mosquito Management Program include surveillance, source reduction, compliant inspections, larviciding, adulticiding, biological control, and public education.

Natural Areas

Manages, monitors, and protects native ecosystems on natural areas acquired or leased by Palm Beach County. The program includes both planning and capital construction elements, most of which are funded through non-Ad Valorem sources such as federal and state grants and mitigation funds. Primary services include site security and protection; exotic vegetation control; development and updating of management plans; protection of natural areas through the granting of conservation easements; monitoring the status of natural resources and the success of restoration projects; development and maintenance of public use facilities; habitat restoration and enhancement, including hydrologic restoration and prescribed burning; and data management and support.

Resources Protection

Provides environmental assessment, permitting, compliance, and land development review activities necessary for implementation of natural resources protection programs and enforcement of related laws, regulations, and codes. The primary services are inspections; compliance and enforcement; complaint investigations; monitoring of land development planning and review; state permit compliance; and remediation of contaminated soil and groundwater. The five primary program areas are the following: Pollutant Storage Tanks Compliance, Petroleum Cleanup, Wellfield Protection, Water Quality with National Pollution Discharge Elimination System (NPDES) state permit compliance, and Land Development Review with Environmental Sustainability.

Shoreline Protection

Restores and maintains the coastline of Palm Beach County. Program staff design and construct shoreline projects that provide protection to upland resources, recreation area for public use, and habitat for a variety of fauna and flora. They also implement the monitoring and management objectives in the Sea Turtle Protection Plan (Article 14 Unified Land Development Code), and manage the South Lake Worth Inlet.

- Created inshore reef habitat with 6,000 tons of concrete bridge materials (from the demolition of the Southern Boulevard Bridge) within Lake Worth Lagoon in partnership with FDOT.
- Secured \$14.7 million in state funding through FY18/19 Local Government Funding Request (LGFR) process for: Juno Beach Renourishment (\$7.4M); Jupiter/Carlin Renourishment (\$7.3M); Ocean Ridge Design (\$102K).
- Completed a contract with University of Florida to conduct an ecosystem services valuation on the County's Natural Areas. Results show the public understands the value of natural areas and is willing to pay for land management and program maintenance.
- Conducted the Second Annual Natural Areas Festival which was a 4-day series of events on several Natural Areas throughout the County. The event culminated in a family friendly day of activities at Winding Waters Natural Area.
- Expanded the Natural Areas Public Outreach program to include more opportunities for the Running Wild, Growing up Wild and Adventure Awaits series events, including the addition of Sensory Based tours for visitors with and without disabilities.
- Conducted nine prescibed burns covering over 1,006 acres of natural areas.
- Removed exotic vegetation on over 31,450 acres of County-managed natural areas, keeping the infestion to less than one percent.
- Ground Ultra Low Volume (ULV) trucks sprayed over 100,000 acres in the urban areas to reduce mosquito populations.
- Aerially adulticided over 430,000 acres in the rural western communities.
- Mosquito Control inspectors responded to over 1,000 service requests from residents.
- Phase II roll-out of custom Environmental Systems Research Institute (ESRI) ArcOnline software applications, including exclusions, larvicide site, and drain inspections mapping.
- The Wellfield Protection Program staff works to keep the raw water supply for drinking water safe by inspecting greater than 96% of the permitted facilities in wellfield zones.
- The Tanks Compliance Program performed 1,159 site inspections for FY18 Task Assignment #2 with a 95% compliance rate.
- Nine young adults completed the 2018 Green Future Summer Program, which aims to introduce participants to environmental careers. Recruitment and selection of candidates occurs through a partnership with Youth Services Department. One of the interns was hired on as a year-round student at ERM in the Engineering Section.
- Fifteen middle school aged children from Belle Glade, South Bay, and Pahokee were a part of the Tri-City Trailblazers Program that exposed participants to nature during four full days of educational field trips from Lake Okeechobee to Cypress Creek Wetland Natural Areas to Jupiter Ridge Estuary Natural Areas to the Atlantic.
- The 3rd annual Lake Worth Lagoon (LWL) Fishing Challenge is a six week citizen-science event to accumulate fisheries data such as fish species diversity, quantity and location of catches in the LWL.
- 115 volunteer work projects produced 2,876 hours of volunteer service, removed more than 15 tons of trash, planted over 5,300 plants and maintained over one mile of hiking trail.

- Establishing a long-term funding source for the management and maintenance of the Natural Area Program.
- Developing capital infrastructure replacement budgets for natural areas where public use facilities have outlived their useful lifespan.
- Developing Mosquito Control strategies in response to emergent tropical diseases while maintaining consistent responses to historically recurrent disease threats.
- Meeting the challenges of an expanding service area, with limited Mosquito Control resources.
- Anticipating meteorlogical conditions due to climate change that are increasingly causing challenges to deploying our state-of-the-art Mosquito Control spray technology.
- Establishing an additional long term funding source for Petroleum Restoration and Pollutant Storage Tanks Compliance activities is needed.

	Actual	Estimated	Projected	each County
DBJECTIVES & PERFORMANCE MEASUREMENTS	FY 2017	<u>FY 2018</u>	<u>FY 2019</u>	<u>Type</u>
Environmental Enhancement & Restoration				
Design and construct an artificial reef system to enhance	e fishery den	sity and dive	rsity and to p	orovide
recreational opportunities for residents and visitors of t	he County.	-		
Number of reefs created	8	4	4	Output
Number of reefs per FTE	1.95	1.3	1.3	Efficiency
Economic value of new reef (\$M)	2.0	1.0	1.0	Outcome
Finance & Support Services				
Iosquito Control				
Monitor Mosquito Control performance by measuring statutes.	inspection act	tivities in con	npliance with	n Florida
Number FTEs setting light traps to monitor mosquito activity	.93	1	1	Input
<i>Percentage of service requests completed in 5 business days/total requests</i>	92%/2,155	90%/1,350	90%/1,500	Outcome
Percentage of breeding catch basins treated for larvae/number inspected	40%/39,125	42%/38,000	42%/38,000	Efficiency
Natural Resources Stewardship				
 Manage the County's inventory of natural area lands fo invasive/exotic vegetation coverage on the County's na 				
14,000 acres managed per FTE.				
Number of natural area acres managed	31,232	31,407	31,450	Output
Number of natural area acres managed Number of natural area acres managed per FTE	14,068	17,845	14,125	Efficiency
Number of natural area acres managed	-	-	-	-
Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff	14,068	17,845	14,125	Efficiency
Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of	14,068 482%	17,845 300%	14,125 300%	Efficiency Efficiency
Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection	14,068 482% 99.7% ram to ensure e storage tank	17,845 300% 98.9% the FDEP co c regulations	14,125 300% 99.8% ontract perfor at registered	Efficiency Efficiency Outcome
 Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection Manage the Petroleum Storage Tank Compliance Progratements 	14,068 482% 99.7% ram to ensure e storage tank	17,845 300% 98.9% the FDEP co c regulations	14,125 300% 99.8% ontract perfor at registered	Efficiency Efficiency Outcome
 Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection Manage the Petroleum Storage Tank Compliance Prograstandards are met and achieve 95% compliance with the throughout Palm Beach, Martin, and St Lucie Counties 	14,068 482% 99.7% ram to ensure e storage tank by conductin	17,845 300% 98.9% the FDEP co c regulations ng over 1,000	14,125 300% 99.8% ontract perfor at registered inspections.	Efficiency Efficiency Outcome mance facilities
 Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection Manage the Petroleum Storage Tank Compliance Prograstandards are met and achieve 95% compliance with th throughout Palm Beach, Martin, and St Lucie Counties Number of tank inspections completed 	14,068 482% 99.7% ram to ensure e storage tank by conductin 1,136	17,845 300% 98.9% the FDEP cc regulations ng over 1,000 1,200	14,125 300% 99.8% ontract perfor at registered inspections. 1,200	Efficiency Efficiency Outcome mance facilities Output
 Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection Manage the Petroleum Storage Tank Compliance Prograstandards are met and achieve 95% compliance with th throughout Palm Beach, Martin, and St Lucie Counties Number of tank inspections completed Number of tank inspections per inspector FTE Percentage of facilities brought into inspection 	14,068 482% 99.7% ram to ensure e storage tank by conductin 1,136 189 99%	17,845 300% 98.9% the FDEP co regulations of over 1,000 1,200 200 95%	14,125 300% 99.8% ontract perfor at registered inspections. 1,200 183 95%	Efficiency Efficiency Outcome mance facilities Output Efficiency Outcome
 Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection Manage the Petroleum Storage Tank Compliance Prograstandards are met and achieve 95% compliance with the throughout Palm Beach, Martin, and St Lucie Counties Number of tank inspections completed Number of tank inspections per inspector FTE Percentage of facilities brought into inspection compliance by the end of fiscal year Maintain a usable raw drinking water supply by inspection 	14,068 482% 99.7% ram to ensure e storage tank by conductin 1,136 189 99%	17,845 300% 98.9% the FDEP co regulations of over 1,000 1,200 200 95%	14,125 300% 99.8% ontract perfor at registered inspections. 1,200 183 95%	Efficiency Efficiency Outcome mance facilities Output Efficiency Outcome
 Number of natural area acres managed Number of natural area acres managed per FTE Number of volunteer hours as a percentage of staff work hours Percentage of natural area acres where overall level of invasive/exotic vegetation coverage is 1% or less Resources Protection Manage the Petroleum Storage Tank Compliance Progrations Manage the Petroleum Storage Tank Compliance with the throughout Palm Beach, Martin, and St Lucie Counties Number of tank inspections completed Number of tank inspections per inspector FTE Percentage of facilities brought into inspection compliance by the end of fiscal year Maintain a usable raw drinking water supply by inspective Permit once each Fiscal Year. 	14,068 482% 99.7% ram to ensure e storage tank by conductin 1,136 189 99% ting all 850 fa	17,845 300% 98.9% the FDEP cc c regulations ng over 1,000 1,200 200 95% acilities that h	14,125 300% 99.8% ontract perfor at registered inspections. 1,200 183 95% hold a Wellfie	Efficiency Efficiency Outcome mance facilities Output Efficiency Outcome eld Operatin

• Manage the Petroleum Cleanup Program to ensure the FDEP contract performance standards are met with approximately 9% of the total contaminated sites identified receive a State issued completion order by the end of the year.

Shoreline Protection

 Offset beach erosion, by placing sand on beaches in an environmentally sound and cost-effective manner. *Maintain an 11-year moving average of > one million* 1.2M 1.3M 1.2M Outcome *cubic yards of sand placed countywide*

Environmental Resources Management

		DEI AKTWIENT FINANCIAL SUMMAKT										
									Change (FY 18	- FY 19)		
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%		
<u>Non-Ad Valorem Revenue</u>	es											
Charges for Services		\$	2,987,246	\$	4,078,255	\$	6,748,073	\$	2,669,818	65%		
Fines & Forfeitures			250		-		-		-	-		
Grants			2,579,811		3,556,059		2,279,045		(1,277,014)	(36%)		
Licenses & Permits			712,647		660,000		625,000		(35,000)	(5%)		
Other			689,913		133,075		187,100		54,025	41%		
Fund Balance			21,375,848		17,179,701		15,833,679		(1,346,022)	(8%)		
S	ubTotal	\$	28,345,715	\$	25,607,090	\$	25,672,897	\$	65,807	-		
Appropriations	_											
Personal Services		\$	11,390,287	\$	11,872,828	\$	12,007,161	\$	134,333	1%		
Operating Expenses			11,639,933		17,807,957		21,220,516		3,412,559	19%		
Capital Outlay			219,391		84,397		512,981		428,584	508%		
Transfers			25,000		1,038,521		219,363		(819,158)	(79%)		
Charge Offs			1,550		-		-		-	-		
Reserves			-		7,133,382		7,356,615		223,233	3%		
S	ubTotal	\$	23,276,161	\$	37,937,085	\$	41,316,636	\$	3,379,551	9%		
Ad Valorem Funding	_	\$	11,878,131	\$	12,329,995	\$	15,643,739	\$	3,313,744	27%		
Р	ositions		128		126		126		-	_		

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Charges for Services - \$2,669,818 increase is primarily due to the mitigation services associated with State Road 7 (SR7).

Grants - (\$1,277,014) decrease is due to a reduction in grant funds associated to the completion of projects related to the Lake Worth Lagoon.

Fund Balance - (\$1,346,022) decrease is due to spending of previously collected amounts and diminished recurring revenues.

Appropriations

Operating Expenses - \$3,412,559 increase is mainly related to the Natural Areas Management's supplemental of \$3 million dollars to cover the revenue shortfall, operating costs for SR7 mitigation, and completed projects in relation to the Lake Worth Lagoon.

Capital Outlay - \$428,584 increase is due to the land acquisition in relation to SR7 mitigation for Natural Areas Management.

Transfers - (\$819,158) decrease is a result of capital projects being put on hold until a permanent funding source can be obtained.



FACILITIES DEVELOPMENT AND OPERATIONS

Audrey Wolf, Director

2633 Vista Parkway West Palm Beach, Florida 33411 Phone: 561-233-0200

Website Address: http://discover.pbcgov.org/fdo/

MISSION STATEMENT

To provide efficient, cost effective, quality services in building design and construction, building maintenance and systems operation, property management, and electronic systems and security services which benefits the employees and the general public by providing safe and uninterrupted services as well as positively presenting the Board of County Commissioners (BCC) and Constitutional Officers which instills trust and confidence in government.

Department Overview

The Facilities Development and Operations Department (FDO) is responsible for siting, building, and operating the County's physical plants, major equipment, and electronics systems. This includes the buildings occupied by the Sheriff's Office and the 15th Judicial Circuit Court, as well as several other Constitutional Officers including the Property Appraiser, Supervisor of Elections, and the Tax Collector. More specifically, this includes the implementation of capital building and land improvement projects, the maintenance and operation of more than 800 occupied structures, and the countywide public safety radio system operations and maintenance.

Capital Improvements

Provides a full range of architectural, engineering, contract, and project management services directed toward ensuring the highest possible quality and value in the design and construction of all County capital projects. Primary services include procuring architectural and engineering services for capital projects, administering bids and other procurement related activities for capital projects, and administering capital project construction activity.

Electronic Services and Security (ESS)

Provides specifications, acquisition, project management, acceptance testing, and continued operations and support for all electronic systems. Maintains facility safety and security, including on-site security personnel, security surveys, and training. Monitors facility access control, including criminal history record checks, card access, and key control. Provides operations and support for the County radio systems and support for FDO's automation and remote management projects.

Facilities Management (FMD)

Provides services focused on asset management and preservation of County-owned property. Services include preventative and corrective maintenance; replacement of equipment in County buildings; custodial and landscaping services at designated sites; facility related emergency response services after business hours; facility preparedness services; restoration of services in the event of emergencies/disasters; facilities support during emergency activations; review of new capital development and renewal/replacement projects; warranty administration on building systems; completing the construction specification of mechanical/electrical components and systems; identifying/implementing initiatives for the reduction of energy consumption; continuing improvements, enhancements, and planned renewal of buildings/properties; and parking operations for the County's Governmental Centers, Judicial Center, South County Courthouse Complex and Vista Center.

Property and Real Estate Management (PREM)

Provides a full range of real estate services to departments and agencies under the BCC and Constitutional Officers. Services include acquiring property and disposal of surplus County properties, administering leases for County leased facilities, coordinating civic site acquisitions and use, providing technical support for the development of County facilities, and responding to public inquiries and complaints concerning County property.

- Staff obtained Board approval in FY 2017 of the buyout of the SFWMD's interest in the McMurrain Farm Ag Reserve property. The first two installment payments have been made, with the third payment due in November of 2019.
- ESS completed a full infrastructure replacement of the County's public safety radio system for its direct connect and interoperability users. This included construction of an additional tower site that services specific users, which have different functional requirements. There were close to 9,000 radios replaced or reprogrammed to complete this task.
- Completed all planning and preparation for an October 1, 2018 launch of the first module of internal computerized maintenance management system called eFDO.
- Restructured to incorporate a Business Operations Section within the department to centralize procurement operations, procurement policy and contractual functions of the department.
- Completed a competitive solicitation for Utility Tracking Software in collaboration with Purchasing and representatives of other departments to replace a legacy system in use since the early 2000's. The new system: is a webbased platform allowing simultaneous access to multiple users and user departments; provides a map-based dashboard to all users to quickly locate and view an array of facility performance statistics; automates data entry and auditing functionality for both time and financial efficiency; provides expanded reporting and data management capabilities; affords potential for future integration with other County computer programs and systems; can import all past data for continuity of data collection; calculates and tracks greenhouse gas (GHG) emissions to support programs of other County departments; includes maintenance and support for the approaching five-year time period; and additional advantages of a robust utility tracking system
- FMD entered into a new service agreement with Cooperative Extension Service Department and is working with Water Utilities and Parks to update their existing service agreements.
- Installed magnetic signs on various county vehicles advertising County job vacancies resulting in hiring new staff members.
- FMD participated as a member of the Construction Academy Advisory Committee for West Technical Education Center to present County intern/employment opportunities to our Western communities and hired interns from Royal Palm Beach and Palm Beach Central High Schools.

- ESS is challenged with the number of complex large scale replacement projects that will be undertaken in operating facilities where the impact of non-operational status is high, while experiencing staff turn-over and having to train new staff on routine operational and maintenance requirements.
- Due to increased construction activity throughout South Florida, the recruitment of experienced tradespeople and staff (which all have private sector counterparts) is limited due to competition within the marketplace.
- Managing and delivering the projects in the County's development program, while revamping all procurement regulations and procedures, etc. The impact on staff and industry will present substantial challenges for timely project delivery.
- Planning and preparation for the approaching retirement of long-time tenured department staff, including two regional facility managers, the Directors of FDO and PREM and two senior managers in PREM.
- Ongoing interdepartmental and intergovernmental coordination related to County facilities and infrastructure in downtown West Palm Beach. These issues have had a substantial impact upon staff's workload, which is likely to continue for some time.

Facilities Development and Operations			Palm B	each County, F
	Actual	Estimated	Projected	T
OBJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>Type</u>
Capital Improvement Division				
• Continue to integrate project management software to p closing projects within 5.6 months.	provide cont	rols over capi	tal projects i	ncluding
<i>Average time (in months) between substantial and final completions and contract close-out</i>	6	5.7	5.6	Efficiency
Electronic Services and Support				
• Implement a solution in conjunction with ISS for facili systems to meet the loss of analog phone lines.	ty life safety	, security and	building ma	nagement
Design and implement with ISS an alternative solution to analog telephone lines for monitoring status and reporting activations of building life safety and management systems	0	0	1	Operating Statistic
• Complete audit of all 7 Judicial facilities to include site emergency response procedures.	e specific sec	curity protoco	ls, access co	ntrol and
Complete audit of 7 judicial facilities to include card access, security protocols and emergency response procedures	0	3	4	Operating Statistic
• Reduce the number of card access systems managed frimplementation of the Criminal Justice card access systems				ent and
Sites requiring card access replacement to new Criminal Justice card access system. Procure and Implement at not less than 2 sites per year	0	1	2	Operating Statistic
• Implement monthly integrity testing program for x-ray Implement monthly successful testing of prohibited items with a goal of not less than 109 annually	screening. 0	28	109	Outcome
• Utilize key tracking software to electronically manage	proprietary l	keyways coun	tywide.	
Install software on management computers; input existing key tracking information into program for 47 sites	0	2	2	Efficiency
Facilities Management				
• Sustain 83% of the preventative maintenance program thereby reducing downtime and system failures.	hours to red	uce corrective	emaintenanc	e-type work
Percentage of preventative maintenance hours in relation to total maintenance hours	82%	82%	83%	Efficiency
• Maintain at least 85% good or excellent assessments or Percentage of buildings assessed with an overall condition of good or excellent	n 50% of the 79%	overall main 85%	tained square 89%	e footage. Efficiency
Property and Real Estate Management				
• Maintain the number of surplus properties disposed of <i>Number of surplus properties disposed</i>	at prior year 38	levels. 38	38	Efficiency
 Identify one site for development of a project with fund 				-
Number of constrained projects sited	2	1	1	Outcome

								(Change (FY 18	8 - FY 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
Non-Ad Valorem Reve	nues									
Charges for Services		\$	3,375,541	\$	4,391,385	\$	4,753,400	\$	362,015	8%
Grants			5,900		-		-		-	-
Other			111,401		238,000		238,000		-	-
	SubTotal	\$	3,492,842	\$	4,629,385	\$	4,991,400	\$	362,015	8%
Appropriations	-									
Personal Services		\$	25,600,881	\$	26,380,583	\$	27,236,804	\$	856,221	3%
Operating Expenses			15,234,541		16,746,213		17,612,741		866,528	5%
Capital Outlay			98,927		190,100		220,103		30,003	16%
Grants and Aids			142,200		142,200		-		(142,200)	(100%)
Charge Offs			-		-		(140,000)		(140,000)	100%
	SubTotal	\$	41,076,549	\$	43,459,096	\$	44,929,648	\$	1,470,552	3%
Ad Valorem Funding	-	\$	37,583,707	\$	38,829,711	\$	39,938,248	\$	1,108,537	3%
	Positions		314		319		323		4	1%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Charges for Services - \$362,015 increase is due to the increase in projects and corresponding staff charges.

Appropriations

Positions - 4

Budget Process - 4: addition of one Deputy Director, one Facilities System Project Manager, one Access Technician, and one Assistant Director.

Capital Outlay - \$30,003 increase is due to additional computer and a vehicle needed for additional positions.

Grants and Aids - (\$142,200) decrease is primarily due to the transfer of the grant for the Boys and Girls program in Belle Glade to the Youth Services Department.

Charge-offs - (\$140,000) decrease is due to charges for the Homeless Resource Center and the Reach Shelter program through the Community Services Department.



FIRE RESCUE

Michael Mackey, Fire Rescue Administrator

405 Pike Road West Palm Beach, Florida 33411 Phone: 561-616-7000

Website Address: http://discover.pbcgov.org/pbcfr/

MISSION STATEMENT

To protect life and property against injury and fire through education and code compliance. To respond to medical emergencies, fire, and hazardous materials incidents.

Department Overview

Palm Beach County Fire Rescue was created by County Ordinance in 1984 to provide fire, emergency medical services, advanced life support, and transport services to the unincorporated areas of the County, as well as several municipalities. The Department is primarily funded by ad valorem taxes through two Municipal Service Taxing Units (MSTUs).

Aviation

Responds to aviation-related fire and medical emergencies within and around Palm Beach International Airport (PBIA); provides for new and recurrent specialized Aircraft Rescue Fire Fighting (ARFF) training to battalion personnel along with Fire and Emergency Medical Services (EMS) training; and performs regular fuel truck and fuel farm fire inspections to all fueling operations located within PBIA, Palm Beach County Park Airpark, North Palm Beach County General Aviation Airport, and Palm Beach County Glades Airport.

Bureau of Safety Services

Responsible for reducing fire and life loss through education and the formulation and enforcement of the Palm Beach County Fire Code. Primary services include development and implementation of efficient and effective fire and life safety education for the residents and visitors of Palm Beach County; the review of building plans to ensure compliance with the fire code; periodic fire inspections of multi-family residential occupancies, commercial buildings, and buildings under construction to assure fire code compliance and life safety; and investigation of the cause, origin, and circumstance of fires.

Dispatch & Telecommunications

Provides 24 hour emergency dispatching services for the 9-1-1 communications center. Emergency fire and rescue units are dispatched from the Communications Center for the unincorporated areas of the County, cities who receive primary fire service from the County, and cities with dispatch agreements with the County. Primary services include dispatching emergency requests for fire, rescue, and emergency service; dispatching private ambulance units for emergency services; and notifying the public and news media of pertinent information regarding emergency incidents.

Operations

Responsible for the response to and mitigation of a wide variety of fire and medical emergencies. Primary services include: respond to fire and medical emergencies; conduct suppression activity and/or provide pre-hospital care; respond to hazardous materials incidents; conduct pre-fire planning on all major target hazards; and provide a volunteer-based Community Assistance Team (CAT) to offer post-incident assistance, including bereavement, emotional, and social-service support, to the citizens of Palm Beach County.

Training & Safety

Provides training, education, and safety programs to all Fire Rescue personnel, as well as other agencies, in order to support and enhance the delivery of emergency services. Primary services include providing needs assessment by rank in order to develop and deliver training programs in areas of emergency medical services and firefighting; conducting training in specialized areas such as hazardous materials, rope rescue, dive rescue, and Trauma Hawk; video production and broadcasting in support of training programs and public education; administering infectious/hazardous materials exposure control programs; and coordinating employee health and safety programs.

Vehicle & Building Maintenance

Ensures that all vehicles, apparatus, and facilities remain in top operational condition. Primary services include: the repair of apparatus as breakdowns occur; the provision of routine preventive maintenance on all emergency vehicles; the maintenance and repair of all Fire Rescue stations; to ensure work is completed in a timely and cost efficient manner; and to coordinate with other County departments for the renovation and construction of Fire Rescue facilities.

- Trained 98% of department personnel in Tactical Trauma Triage (stop the bleed) including dispatch and civilian staff.
- Publicly launched Text to 911 on June 25, 2018. Text to 911 provides another avenue for hearing impaired citizens and those citizens who need to reach 911 centers when it is not safe to make a voice call.
- Upgraded our Computer Aided Dispatch (CAD) program.
- Received \$1.85 million in revenues for the Public Emergency Medical Transportation (PEMT) program. This program provides supplemental payments for emergency medical transportation services to Medicaid beneficiaries.
- Issued all operational personnel a new 3M Half Mask Respirator with Multi-Gas/P100 Cartridges to provide respiratory protection in areas outside of the Immediately Dangerous to Life or Health (IDLH); first department to use the half mask in this capacity; protects firefighters from exposure to cancer causing volatile organic compounds (VOC).
- Opened Cadet West at West Tech in Belle Glade. Our Cadet program is so successful, we wanted to offer the same opportunities to the kids in the western, tri-city area of Pahokee, Belle Glade and South Bay.
- Hired 67 new employees during FY 2018.
- Started the process of using the Comprehensive Assessment and Review for Long-Term Care Services (CARES) program for cardiac arrest patients.
- Developed several Countywide Standard Operating Guidelines (SOGs) to include Active Shooter/Hostile Event Response (ASHER) and Civil Unrest through a collaborative effort with all the Fire Departments in Palm Beach County.
- Awarded several grants: Helping Emergency Responders Obtain Support (HEROS) Program for 2,400 doses of Narcan (estimated \$149,988); 2017 Assistance to Firefighters Grant (AFG) for VOC monitors for \$98,807; Florida Department of Health Emergency Medical Services (EMS) Matching Grant for \$137,730.00; Field Federal Safety and Health Council (FSHC) Decon Bucket grant (estimated \$18,000).
- Re-established Staffing Committee.
- Upstaffed two rescues from 2-person to 3-person (Rescue 19 and Rescue 57).
- Reconfigured Station 30 from a one engine and two rescue trucks, 6-person station to a one engine and one rescue truck, 6-person station.

- Supporting Department's effort in becoming 100% National Incident Management System (NIMS) compliant.
- Implementation of new inspection software program, MobileEyes. The major benefit when fully implemented is for automatic billing to seamlessly upload all inspection fees to our Fiscal Department, improving efficiency and reducing errors.
- Install and implement Association of Public Safety Communications (APCO) Emergency Medical Dispatch (EMD)/Electronics For Imaging (EFD) Software into Computer Aided Design (CAD) software.
- Upgrading of the fire callout paging system. We anticipate the buildout to begin in February 2019 and completion by June/July 2019. Paging frequency planning, CAD, and microwave system integration is ongoing.
- Continuing negotiations for a new Collective Bargaining Agreement with the Professional Firefighters/Paramedics of Palm Beach County, Local 2928, International Association of Firefighters, Inc. as the contract expired on September 30, 2018.
- Monitoring budget impacts related to the new Post Traumatic Stress Disorder (PTSD) legislation that became effective on October 1, 2018.
- Establishment of Cardiac Care collaborative to enhance survival of cardiac arrest rates.
- Ongoing coordination with the Palm Beach Community School Police to develop comprehensive response plans.
- Insurance Services Office (ISO) will conduct a review in December 2018 to determine Fire Rescue's ISO rating and the associated property and casualty risks.

Fire Rescue				Beach County,
	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	<u>Type</u>
OBJECTIVES & PERFORMANCE MEASUREMENTS Aviation	112017	112010	1 1 2017	<u>1 ypc</u>
	1			af the a mains
 Perform Federal Aviation Administration (FAA) stand or less for all FAA time trial drills. 	by driffs and	i maintain a re	sponse time	of three min
Number of FAA-mandated drills, Alert III and standby	48	48	48	Output
FAA-mandated drills with response time three minutes or less	100%	100%	100%	Efficiency
Bureau of Safety Services (BOSS)				
• Maintain an average annual fire inspection completion	rate of 81%			
Number of annual fire inspections	26,936	27,100	27,300	Output
Annual fire inspection completion rate	80%	79%	81%	Efficiency
Review 45% of all plans submitted for fire review with	nin four wor	king days.		
Number of plans submitted for review	5,090	5,500	5,900	Output
Plans reviewed within four working days	40%	43%	45%	Efficiency
Dispatch and Telecommunications				
• Complete 95% of all telecommunication work orders w	vithin 30 day	ys.		
Number of telecommunication work orders	1,387	1,425	1,475	Output
<i>Telecommunication work orders completed within 30 days</i>	95%	95%	95%	Efficiency
• Maintain a handling time of one minute or less for 90%	6 of dispatch	ed events.		
Number of dispatched events	210,279	203,409	214,485	Output
Dispatched events handled within one minute	90%	90%	90%	Efficiency
Operations				
• Achieve a turnout time of 1:30 or less, for 85% of eme		-		
Number of emergencies	139,947	138,306	144,145	Output
<i>Emergencies dispatched achieving turnout time of 1:30 or less</i>	88%	82%	85%	Efficiency
• Maintain availability of first due units at 93%.				
Availability of first due units	93%	94%	93%	Efficiency
Training and Safety				
 Provide an average of 240 hours of training per operation 				
Number of hours of training per operations personnel	190	280	240	Output
Vehicle and Building Maintenance				
• Compliance of 70% of the required fleet preventative r apparatus on time.	naintenance	(PM) inspecti	ions/service	on emergency
Improve fleet preventative maintenance (PM) compliance of emergency apparatus on time	36%	50%	70%	Efficiency
• Complete 95% of all after-hours call-out repairs without	ut moving p	ersonnel to res	serve apparat	us.
Number of after-hours call-out repairs	405	450	425	Output
After-hours call-out repairs completed without reserve apparatus	94%	94%	95%	Efficiency

Fire Rescue

							Change (FY 1	8 - FY 19)
]	FY 17 Actual	F	Y 18 Budget	F	FY 19 Budget	\$	%
<u>Non-Ad Valorem Revenues</u>								
Charges for Services	\$	41,603,774	\$	41,663,742	\$	43,833,349	\$ 2,169,607	5%
Grants		1,203,412		520,481		548,010	27,529	5%
Licenses & Permits		15,318		18,800		16,900	(1,900)	(10%)
Other		4,220,821		(11,039,702)		(14,101,709)	(3,062,007)	28%
Interfund Transfers		13,930		172,000		93,000	(79,000)	(46%)
Fund Balance		83,884,203		87,438,826		104,605,432	17,166,606	20%
SubT	otal \$	130,941,458	\$	118,774,147	\$	134,994,982	\$ 16,220,835	14%
Appropriations								
Personal Services	\$	237,398,074	\$	256,681,932	\$	257,726,736	\$ 1,044,804	-
Operating Expenses		33,374,494		39,899,684		40,970,583	1,070,899	3%
Capital Outlay		10,577,754		16,472,329		19,294,747	2,822,418	17%
Grants and Aids		1,860,347		2,005,842		2,111,899	106,057	5%
Transfers		3,243,793		5,402,043		6,507,296	1,105,253	20%
Reserves		-		80,194,926		103,387,641	23,192,715	29%
SubT	otal \$	286,454,462	\$	400,656,756	\$	429,998,902	\$ 29,342,146	7%
Ad Valorem Funding								
Countywide	\$	9,698,905	\$	13,328,005	\$	12,097,035	\$ (1,230,970)	(9%)
Fire Rescue	\$	241,476,720	\$	268,554,604	\$	282,906,885	\$ 14,352,281	5%
Posit	ions	1,514		1,521		1,541	 20	1%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Other - (\$3,062,007) represents an increase in statutory reserves, and a decrease in the transfer from General Fund and reimbursement of direct costs.

Interfund transfers - (\$79,000) decrease is due to 9-1-1 calls. A new reimbursement model for 9-1-1 calls is debuting in FY 2019.

Appropriations

Positions - 20

Mid-Year FY 2018 - 1: One Equal Employment Specialist. Budget Process - 19: 16 Firefighters, 1 Assistant Fire Marshal, 2 Fire Safety Specialists.

Transfers - \$1,105,253 increase in transfer to Fire Rescue Capital Fund for approved capital projects.

Reserves - \$23,192,715 increase primarily due to ongoing negotiations with the union. No salary or health insurances increases were budgeted for FY 2019.



FLEET MANAGEMENT

Audrey Wolf, Director

2633 Vista Parkway West Palm Beach, Florida 33411 Phone: 561-233-4550

Website Address: http://discover.pbcgov.org/fdo/pages/fleet-management.aspx/

Mission Statement

To provide the highest quality of service in the most cost effective manner. Manage the equipment/vehicle policy fund, including specifications, assignment, funding, and disposal. Provide preventive and corrective maintenance services on vehicles and equipment. Purchase fuel and manage County fueling sites.

FY 2018 Highlights & Accomplishments

- Fleet Information System programs were researched and evaluated to potentially replace and upgrade the existing inhouse system. It was determined that it was most cost effective to upgrade the existing system. Fleet Management and ISS have successfully built a platform to upgrade to a web based system from a Windows based system. This new system is more robust than the existing system, is more intuitive, and is easier to access information and facilitate system upgrades. In addition, Fleet Management and ISS have created an electronic work order system to eliminate the need for the current pen and paper work orders. These system changes will improve technician productivity, give supervisors better oversight of their staff and work orders, provide more data on repairs and maintenance to identify cost savings and efficiency opportunities, and will dramatically streamline the maintenance process.
- The annual departmental vehicle replacement list process was streamlined in February to make reports easier to read and to provide additional information to departments to assist in making decisions regarding replacing vehicles.
- Fleet Management was able to add an electronic file system to our existing Fleet Information System for each asset to store ordering documents, specifications, photographs and other pertinent information. All vehicle files have been successfully scanned into the Fleet Information System. This filing system has greatly assisted multiple users in the process of ordering vehicles and performing maintenance and repairs.
- As more trucks and heavy equipment are using Selective Catalytic Reduction (SCR) to meet EPA standards, the Diesel Exhaust Fluid (DEF) required for SCR systems to be maintained is becoming burdensome on the drivers to refill DEF fluid as often as required. For some vehicles that idle heavily, this can be as frequent as every 1,000 to 1,500 miles. For remote locations this is becoming particularly burdensome for the driver to travel to a shop to have the fluid refilled. In FY18 Fleet Management began supplying certain departments with DEF so that they could fill their fluid as needed without requiring a trip to Fleet Management.
- Fleet Management negotiated with an existing vehicle supplier to obtain license and registrations from the supplier with a minimum increase over the current cost. This has cut three weeks off the wait time to issue new vehicles to departments, allowing the departments to start utilizing their new vehicles sooner.

- Fleet management and ISS worked together in FY18 to create upgrades to the Fleet Information System including electronic work orders, electronic asset filing and the web based application. Fleet Management will need to continue to create, implement and test system upgrades in FY19 in order to fully implement these changes.
- Fleet Management operates 14 fuel sites and one Jet-A fuel site. Florida Department of Environmental Protection (DEP) requires that all fuel site incidents be investigated within 24 hours. An incident could be a positive response to a release detection, a failed integrity test, or unusual operating conditions. All sites have a fuel site monitoring system to alert of an incident. Fuel site alarms can occur at all hours of the day and many of our fuel sites have older systems that require staff to visit the site to determine the cause of an alarm. The travel time to the site takes away from the 24 hour investigation period that DEP allows. Fleet Management will be upgrading the system so that alarm notifications are sent immediately to a phone or email and can be immediately investigated online. This will help ensure we have enough time to research and properly act on any incidents that occur.
- Having good data and reports is key to measuring Fleet Management performance, and the ability to identify opportunities. There is a need to increase the amount of reports available to user departments and to address areas for cost savings and efficiency. In addition, benchmarking needs to be increased and monitored amongst the divisions and across vehicle classes.
- Fleet Management is currently using pen and paper to log fuel transactions from fuel trucks which then must be entered by hand into the Fleet Information System. Fleet Management will research the possibility of capturing the data electronically to ensure the accuracy of the records and elimination of duplicate entry.

Fleet Management			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected <u>FY 2019</u>	Туре
• Ensure asset maintenance and repairs are completed on Solutions (IBS) NAPA parts management performance 80%.		•	•	
Percentage of parts available to an automotive technician upon first request	90%	90%	90%	Efficiency
• To provide the highest quality of service ensuring the r amount of past due preventative maintenance to 5.75%		vehicles and e	equipment by	v decreasing the
Percentage of vehicle/equipment past due for preventive maintenance	7.1%	6%	5.75%	Efficiency
• Ensure the availability of vehicles to the county by main total repairs at 75%.	intaining the	percentage of	f scheduled r	epairs versus
Percentage of scheduled repairs vs total repairs	71%	75%	75%	Efficiency
• Decrease asset downtime (days in shop) to less than 6.3 and equipment spend less time in the shop and more tim <i>Average vehicles downtime days</i>				e
incruge venicies adminine auys		0.7	0.0	Lineichey

								<u>(</u>	Change (FY 18	- FY 19)
	_	F	'Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
<u>Non-Ad Valorem Rever</u>	nues									
Other		\$	34,617,715	\$	38,586,982	\$	39,820,307	\$	1,233,325	3%
Fund Balance			16,067,210		15,110,484		21,434,734		6,324,250	42%
	SubTotal	\$	50,684,925	\$	53,697,466	\$	61,255,041	\$	7,557,575	14%
<u>Appropriations</u>	_									
Personal Services		\$	4,859,189	\$	5,163,726	\$	5,257,248	\$	93,522	2%
Operating Expenses			13,056,128		16,916,766		17,755,077		838,311	5%
Capital Outlay			15,318,097		23,205,366		26,538,780		3,333,414	14%
Transfers			7,611		7,612		12,056		4,444	58%
Reserves			-		8,403,996		11,691,880		3,287,884	39%
	SubTotal	\$	33,241,025	\$	53,697,466	\$	61,255,041	\$	7,557,575	14%
	Positions		58		59		59			-

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Advalorem Revenues

Fund Balance - \$6,324,250 increase is due to lower than expected gasoline, parts, machinery and equipment expenses.

Appropriations

Capital Outlay - \$3,333,414 increase is due to the increase in purchased fleet machinery and equipment replacements that were not expected to be delivered until FY 2019.

Transfers - \$4,444 increase in transfers due to increase in the charges for Renewal & Replacement fee for 800 MHz radio system.

Reserves - \$3,287,884 increase is due to the decrease in purchases of new and replacement vehicles for County Departments.

HUMAN RESOURCES

Wayne Condry, Director

100 Australian Avenue, Suite 300 West Palm Beach, Florida 33406 Phone: 561-616-6888

Website Address: http://discover.pbcgov.org/humanresources/

MISSION STATEMENT

To enable County departments to meet their service delivery responsibilities by hiring the most qualified employees, retaining valued employees by ensuring effective leadership, ensuring competitive wages and benefits, ensuring effective labor/management relations, providing training and development opportunities, and offering a safe and discrimination-free environment.

Compensation & Records

The Compensation and Records Division provides a competitive compensation strategy in an effort towards retaining our most valuable asset, our employees. The core services include: Compensation, Human Resources Information System (HRIS), Payroll, Records, and Retirement. This Section's responsibilities include: (Compensation) updating the class and pay plan, writing and maintaining all job descriptions, conducting classification reviews, and reviewing/approving position descriptions; (HRIS) ensuring system security, updating and maintaining position control, and facilitating end-user training; (Payroll) updating the payroll manual, administering and interpreting payroll policies and procedures, auditing departmental payroll records and facilitating end-user training; (Records) processing all personnel related actions, maintaining employee personnel records and verifying employment status; and (Retirement) coordinating the Florida Retirement System (FRS), Deferred Compensation, and Prepaid Legal plans and providing educational workshops for employees related to these plans.

Employee Relations

The Employee Relations Division provides departments with guidance and systematic methods to improve employee performance or behavior, promotes cooperative relations between management and employees, and ensures collective bargaining obligations are met. Primary functions are to ensure equitable treatment of employees by advising and monitoring disciplinary actions, grievances, appeals, and arbitrations, and to assist departments in solving problems related to performance, discipline, and union issues.

Fair Employment Programs

The Fair Employment Programs Division handles employee complaints of discrimination and harassment. The section conducts internal investigations and prepares position statements and resolutions for complaints filed with the Equal Employment Opportunity Commission (EEOC) and Florida Commission of Human Relations (FCHR). Staff prepares and monitors the annual Affirmative Action Plan. The section handles requests for accommodation under the Americans with Disability Act (ADA) and assists with Family and Medical Leave Act (FMLA) issues. They are also responsible for providing supervisory training on Equal Employment Opportunity (EEO)/ADA and sexual harassment law and issues.

Recruitment and Selection

The Recruitment and Selection Division is responsible for the recruitment, assessment, and processing of new and current employees for the departments of the Board of County Commissioners. Primary functions include: sourcing and processing candidates for open positions utilizing efficient HRIS technology; accurately evaluating applications and referring qualified candidates to departmental hiring authorities; developing, administering, and evaluating legally defensible examinations for a variety of job classes; responding to complaints/inquiries about the applicant selection process; extending job offers and conducting background checks on potential hires; and conducting new employee orientations regarding County rules, regulations, and conditions of employment.

Training & Organizational Development

The Training & Organizational Development Division provides learning and development services that cultivate outstanding employee performance and organizational excellence. The core services include: planning, scheduling, and implementing year-round learning programs which are promoted through a yearly catalog; directing the Leadership Development Programs; providing consulting and facilitation services to the County departments; providing customized training to County departments; providing career development services to County employees; registration and tracking of training including maintaining the training histories of all County employees; tracking attendance at mandatory programs such as new supervisor training and telephone communication training; and designing and/or implementing new programs, and enhancements to current programs.

FY 2018 Highlights & Accomplishments

- Compensation and Records (C&R) staff processed over 3,500 Personnel Action (PA) forms, over 1,200 New Employee Requisitions (NERs), over 1,400 position descriptions, 195 reclassification requests, 6 special salary increases, 67 lead worker forms, 200 WHC forms, 15 temporary promotion forms, over 50 Paid Parental Leaves, 92 DROP enrollments, and 123 DROP terminations, and over 3,400 verification of employment requests. C&R successfully provided 45 training workshops to 2,300 employees.
- C&R in conjunction with ISS completed an ADA module with workflow approval routing.
- Completed a Reclassification Module that converted a paper system to an electronic system. This has increased efficiencies and reduced the reclassification approval process from a few weeks to a few days.
- Fair Employment Programs (FEP) implemented new FMLA compliance procedures, which includes hands-on supervisory trainings and a comprehensive FMLA Leave Toolkit to assist supervisors with navigating the process.
- Recruitment and Selection (R&S) staff rated 29,505 applications for County Employment, and processed 1,000+ NERs to fill BCC vacancies. R&S staff On-Boarded more than 558 new hires and facilitated employee conversions from nonmerit to merit positions.
- R&S/Testing and Assessment (T&A) staff presented seven training workshops to County staff on: conducting legally defensible interviews, advanced interviewing techniques, employment application completion and improving interview performance; and reviewed/approved 6,540 interview questions for 533 positions Countywide.
- R&S/T&A sourced 725 entry-level Firefighter applicants and hired 57 candidates for two Fire-Rescue (F/R) Recruit Classes; we developed/administered seven F/R promotional processes that included seven written exams and four practical exams for 157 total candidates.
- Leadership NeXt remains the most requested T&OD program. 120+ applications were received for 40 available seats. Sessions in FY 2018 provided emerging leadership development training for representatives of 19 departments.
- FY 2018 saw the graduation of the first class of The Leadership EXperience Program. The Leadership Experience provided greater competency based skill building, participant led department tours, and countywide team-based leadership projects across three-multiday, experiential sessions throughout the year.

- C&R in conjunction with ISS is currently creating a scheduler module that allows supervisors to easily schedule daily staffing needs and create standby schedules for extended periods.
- C&R acquired a scanning application that will allow for full automation of electronic personnel files to redact, track, and store public records requests. Enhancements of HRIS are required to convert existing new hire paperwork into electronic forms that employees can complete thereby reducing redundancies in data entry between Recruiters and Compensation Technicians.
- Human Resources has contracted Evergreen to perform a countywide compensation survey. The survey will address employee compensation and the benefits package and is part of a strategic plan to improve marketplace competitiveness and workplace satisfaction and effectiveness.
- Ongoing evolution of the County's Emergency Response Procedures requires development of an efficient interdepartmental process for handling FMLA and ADA Accommodation requests.
- A rise in fitness for duty concerns will require the County to develop an efficient method for processing ADA Accommodation requests, which includes developing a plan for monitoring return to work capabilities.
- Electronic data housed within the Online Employment Application system and related job file data has been active for more than four years, leading to the need for HR and ISS to explore options and implementation scenarios for deletion of digital recruitment records per state of Florida destruction schedules.
- Given the expanded need for training opportunities at managerial, professional, and staff levels, Human Resources will be reviewing online management systems for implementation.
- There is increased demand for T&OD training initiatives, an urgent need for agility to provide compliance training, and new ownership of the County's several leadership development content; all with a very lean budget. One professional level position is no longer sufficient to provide the quantity and quality required of today's increasing training needs to almost 6,000 employees.

Human Resources			Palm B	each County,
	Actual	Estimated	Projected	
DBJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>Type</u>
ompensation and Records				
In conjunction with ISS, create a new HRIS reclassific	ation reques	t module and	provide end-	user training.
Number of Systems Improved	3	4	5	Efficiency
Number of Training Programs Provided	4	3	3	Output
Number of Employees Trained	405	125	200	Output
Employee Relations				
To ensure consistency with County Merit Rules and C thoroughly review and log all disciplinary actions.	ommunicatio	ons Workers o	of America (O	CWA) contrac
Number of disciplinary actions reviewed per Employee Relations Specialist	81	78	82	Efficiency
To provide excellent customer service by processing g	rievances wi	•	-	
Percentage of grievances processed within 60 days of receipt	94%	94%	94%	Efficiency
Assist departments in solving problems related to perfe equitable treatment of employees by advising and mon arbitrations.				
Number of grievances filed by employees	61	63	65	Demand
Fair Employment Programs (FEP)				
• Maintain a workplace free from discrimination and lin of internal complaints within 90 days of receipt.	nit the Count	y's liability by	completing	investigation
Number of internal FEP charges	20	20	30	Demand
Percentage of investigations completed within 90 days	60%	75%	100%	Demand
ecruitment and Selection				
Produce referral lists on average, within 25 days of rec	eipt of NER			
Average days to generate a referral list	26.67	25	23	Efficiency
Utilize a Training and Experience criteria function in I applications.	HRIS to expe	edite rating inc	coming empl	oyment
Number of employment applications rated	28,645	28,000	30,000	Demand
raining and Organization Development				
Deliver two instructor-led sessions of the Leadership N Experience, and provide 60 Personal and Professional			session of Tl	ne Leadership
Average cost per employee trained	21.07	24.00	24.00	Cost
Average yearly rating of program effectiveness (1 to 4, with 4 being the highest)	3.9	3.25	3.25	Outcome
Number of full time equivalents (FTEs) trained	1,155	1,200	1,200	Output
Number of Learning Programs delivered	71	60	60	Demand
 Coordinate with new Training and Organizational Dev continuing education programs for EEO/ADA/FMLA 	1 `	&OD) staff to	create and i	mplement

- Research, develop and implement Supplemental Questionnaires as prescreening devices in the Online Application System for 2-3 job titles that require rating of over 200 applications per average recruitment, to allow R&S staff to rate smaller numbers of pre-screened applications to more quickly generate referral lists.
- Resume the Case Management System, initiated by ISS. The original project only included discrimination investigations, and resuming the project will include reasonable accommodations in compliance with the ADA.
- Transfer remaining Non-TEA departments to the TEA time system; eliminate paper time records and provide end-user training.

								<u> Change (FY 18 -</u>	<u>- FY 19)</u>
		F	Y 17 Actual	FY	Y 18 Budget	FY	Y 19 Budget	\$	%
<u>Non-Ad Valorem Reve</u>	nues								
Charges for Services		\$	15	\$	-	\$	-	\$ -	-
Other			558		-		-	-	-
	SubTotal	\$	573	\$	-	\$	-	\$ -	-
Appropriations	-								
Personal Services		\$	2,638,188	\$	2,912,795	\$	2,958,375	\$ 45,580	2%
Operating Expenses			187,217		310,122		380,750	70,628	23%
Capital Outlay			2,995		3,000		3,000	-	-
	SubTotal	\$	2,828,400	\$	3,225,917	\$	3,342,125	\$ 116,208	4%
Ad Valorem Funding	-	\$	2,827,827	\$	3,225,917	\$	3,342,125	\$ 116,208	4%
	Positions_		32		33		34	1	3%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Appropriations Positions - 1

Budget Process - 1: Assistant Director

Operating Expenses - \$70,000 increase due to learning management software application.



INFORMATION SYSTEMS SERVICES

Steve Bordelon, Director

301 North Olive Avenue, 4th & 8th Floor West Palm Beach, Florida 33401 Phone: 561-355-2823

Website Address: http://discover.pbcgov.org/iss/

MISSION STATEMENT

To build and optimize the County's information technology (IT) infrastructure as a secure, reliable, and affordable resource for automating work processes, enabling management decision-making, and providing public access to County information and programs. Centralized oversight of technology resources will be established through enterprise policies, standards, strategic plans, and governance committees.

Department Overview

Information Systems Services (ISS) provides a broad range of IT services including: installation and maintenance of the County's fiber optic network; technical support for computing platforms such as UNIX and Windows servers, desktop computers, laptops, tablet PCs, printers, and smart phones; developing custom software applications for County agencies; maintaining an inventory of more than 350 in-house software applications; the enterprise email system and numerous commercial vendor packages; Oracle database administration; enterprise Geographic Information Systems (GIS); installation and maintenance of all landline, cellular telephones, and related equipment including voice over IP (VoIP); video conferencing; IT project management; 24x7 Help Desk; user training; enterprise software licensing; and document imaging and scanning. In addition, ISS is responsible for back-up and recovery, security, and IT Resource Management for the procurement of IT-related goods and services.

Application Services

Responsible for developing, implementing, and maintaining business applications in close cooperation with County agencies; supporting vendor commercial software packages; serving as liaison to user agencies to communicate plans, coordinate service requests, and provide general consulting and project management services; and implementing a vast array of Oracle, SQL, and FoxPro databases for development and production environments. Additionally, the system administration function was implemented to oversee the operation and maintenance of department-specific applications.

Computing Platforms

Responsible for processing, storing, and protecting the County's vital information for its agencies and departments. Key responsibilities include a 24x7 Network Operations Center (NOC) as part of the Customer Care Center which also includes the ISS Help Desk, the desktop support function; application database hosting; data storage and recovery; enterprise printing and scanning; and end user training. In addition, this division includes the Countywide GIS function.

Other IT Operations

This is a grouping of the remaining programs that do not have divisional status, including IT Security, Quality Assurance, and the Countywide GIS Program.

Network Services

Responsible for providing reliable, survivable, and cost effective voice, video, and data communications services. Key responsibilities include design, deployment, and maintenance of enterprise voice and data services; maintenance of a comprehensive security program to safeguard information; video conferencing and streaming; providing wireless access to the County's network; and providing the public with remote access to e-government applications. The Division is also responsible for the maintenance and build-out of the County's fiber-optic network and overall management of telecommunications expenses.

Finance & Administrative Services

The Finance and Administrative Services is responsible for administering technology procurement and contracts; budget preparation and monitoring; cost allocation plan development and billing; employee payroll and timekeeping; financial reporting; asset receiving and inventory tracking; audit coordination; and a variety of special projects. The Division's purpose is to efficiently administer these tasks in direct support of ISS service operations, our employees, and customer base.

FY 2018 Highlights & Accomplishments

- Awarded Top Ten national ranking in 2018 Digital Counties Survey.
- Implemented and upgraded multiple internal systems including: Phase II of the Medical Examiner Case Management System, Phase II of eFDO System, upgrade to PAPA website and online applications, Online Public Records Request System, Summer Camp Database, HRIS replacement for legacy TimeServer application, and Countywide Email upgrade to Microsoft Exchange 2016.
- Added three new agreements for IT services provided by ISS to external agencies.
- Implemented new Countywide Interactive Voice Response (IVR) System.
- Selected new email archiving system and began converting archive Outlook records.
- Began conversion of former enterprise data center to office and cubicle work spaces.
- Increased data storage capacity with implementation of new enterprise data storage platforms.
- Provided critical staff support to Supervisor of Elections during multiple elections.
- Prepared an updated strategic plan for ISS Department for 2019 through 2021.
- Implemented capability for periodic security tests of employee phishing vulnerability.
- Installed 445 strand miles of fiber optic network cabling.
- Phase out of leased voice and data circuits reduced AT&T costs by \$360,500 annually.
- Revised Computer Operators' work schedules to reduce overtime by almost \$38,000 annually, and reassigned a vacant position for increased efficiency.
- Implemented Sharepoint Search as a replacement for Google Search for www.pbcgov.com.
- Installed Cylance Protect on all ISS managed agencies desktops as an endpoint threat protection in real-time as well as Trend Micro Deep Security on all enterprise servers.
- Refreshed enterprise wintel server hardware at Emergency Operations Center (EOC) and Operations Support Center (OSC).
- Upgraded OpenScape Contact Center to version 9 for more reliability and enhanced features.
- Maintained 16 Student Intern positions and hired two former Student Interns as full-time ISS employees.

- Some ISS staff will be displaced by renovations to the fourth floor in the Governmental Center and temporary office space must be identified.
- Competing capital funding priorities must address the need to upgrade components of the County's aging fiber-optic and wireless networks.
- Increased public interest and scrutiny of government operations and procurement practices underscore the need for countywide implementation of applications such as eKPI for performance management and eCMS for contract management.
- Cyber security remains a top priority in the face of increased threats of data theft and system disruption.
- Integrating the Traffic Division's fiber-optic network into the County network and recruiting the School District as a shared services partner could save substantial taxpayer dollars.
- Reorganization of the IT support function for Court Administration establishes a dotted-line reporting relationship of the Court Technology CIO and the ISS CIO.
- Opportunities for additional IT consolidation, if pursued, could reduce costs and complexity.
- Aging work force with numerous long-term employees will require the ability to attract highly skilled workers and implement succession planning.
- Retirement of long-term CIO and other management positions will usher in new leadership for the ISS Department.

Information Systems Services			Palm B	each County, FL
	Actual	Estimated	Projected	
OBJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>Туре</u>
Administration				
• Continue to expand the IT Partnership Program by esta public sector agencies.	blishing five	new service	agreements v	with local
Total number of External Service Agreements	46	48	63	Demand
Applications Services				
Complete Phase 3 of eFDO project to automate process % Completion of eFDO Project	ses for mana 15%	ging projects, 35%	assets and c 80%	ontracts. Outcome
• Implement online system for certifying payments to SE	BE subcontra	ctors.		
% Completion of Online SBE Payment System	0%	0%	100%	Outcome
• Achieve 80% completion of HRIS 2.0 project to includ System, Disaster Module, Personnel Action/ADA/ and		yee Requisitio	0.	h of the Time
% Completion of HRIS 2.0 Project	25%	50%	80%	Outcome
• Complete technology refresh of ePZB Zoning module.				
% Completion of ePZB Technology Refresh Project	40%	75%	100%	Outcome
Select and implement automated solution to replace ex. % Implementation of Electronic Agenda Tracking Sys	isting paper- 0%	based BCC ag 0%	genda proces 100%	s. Outcome
Computing Platforms				
Implement Mobile Device Management solution to ma		-owned and H		es.
% Completion of Mobile Device Management Solution	0	0	100%	Outcome
 Implement Deep Security with Vmware NSX advanced where security patches cannot be applied. 	d security to	protect operat	ing system e	nvironments
% Implementation of Security Project (Wmware NSX)	0%	0%	100%	Outcome
• Plan and coordinate renovation and repurposing of space floor of the Governmental Center.	ce formerly o	occupied by th		er on the 4th
% Completion of Project Plan for 4th Floor Reno	0%	0%	100%	Outcome
Department-wide				
Reduce overdue work orders by 50% and improve com % Overdue Work Orders	munications N/A	with custome N/A	ers regarding 50%	project status. Workload
Network Services				
• Convert AT&T data service from Metro-E technology		••		_
% of AT&T data service Converted; Metro-E to ASE	0%	25%	50%	Outcome
• Establish partnership with a local exchange carrier to p Internet Protocol (VoIP) service.				
Agreement date, Backup Circuits-VoIP Locations	N/A	N/A	3/31/2019	Outcome
• Optimize departmental utilization of unified communic video team collaboration.	ations capab	oilities, includ	ing enhanced	l voice and
% Complete, Plan to Optimize UC Capabilities	0%	50%	100%	Outcome
Revamp wireless infrastructure to include newer radios				
% Wireless Infrastructure Upgraded	0%	0%	40%	Outcome
Other IT Operations				
Create Open Data site for public access to GIS-related Go-Live Date for GIS Open Data Site	data sets. N/A	N/A	1/2/2019	Outcome

								(Change (FY 18	- FY 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
Non-Ad Valorem Reve	nues									
Charges for Services		\$	8,854,674	\$	10,132,172	\$	10,661,157	\$	528,985	5%
Other			27,121		-		-		-	-
	SubTotal	\$	8,881,795	\$	10,132,172	\$	10,661,157	\$	528,985	5%
<u>Appropriations</u>	-									
Personal Services		\$	22,307,632	\$	24,021,228	\$	24,413,935	\$	392,707	2%
Operating Expenses			8,895,904		10,018,923		11,151,839		1,132,916	11%
Capital Outlay			47,385		54,310		102,910		48,600	89%
	SubTotal_	\$	31,250,921	\$	34,094,461	\$	35,668,684	\$	1,574,223	5%
Ad Valorem Funding	-	\$	22,369,126	\$	23,962,289	\$	25,007,527	\$	1,045,238	4%
	Positions_		212		213		213		-	_

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Charges for Services - \$528,985 increase in revenue is due to \$662,695 increase in ISS Enterprise Services allocations to non-general government agencies, \$98,190 increase in ISS Professional Services, and (\$232,400) decrease for services provided to external agencies.

Appropriations

Operating Expenses - \$1,132,916 increase is primarily due to \$540,750 for temp services/contracted workers, \$175,100 for communication services to reflect increased rates for data lines, and \$320,000 for network security software.



LEGISLATIVE AFFAIRS

Rebecca De La Rosa, Director

301 North Olive Avenue, Suite 1101 West Palm Beach, Florida 33401 Phone: 561-355-3451

Website Address: http://discover.pbcgov.org/legislativeaffairs/

MISSION STATEMENT

To assure the support of Palm Beach County's objectives before the Florida Legislature and the United States Congress and to provide coordination and assistance to the thirteen-member Legislative Delegation, League of Cities, and other local agencies and associations.

Department Overview

On federal issues, the Legislative Affairs Office routinely meets with congressional offices and federal agencies regarding County issues and actively works with the National Association of Counties to support and develop federal legislative priorities. Other services of the Legislative Affairs Office include coordinating the activities of contract lobbyists, providing grant writing assistance to County departments, scheduling periodic meetings with the Legislative Delegation and other outside agencies, and coordinating Palm Beach County's Lobbyist Registration Program.

The Legislative Affairs Office is responsible for preparing the Federal and State Legislative Program for consideration by the Board of County Commissioners (BCC) and advocating those priorities before the Executive Branch of United States Government, United States Congress, the Executive Branch of the State of Florida, and the Florida Legislature. The Legislative Affairs Office assists the Legislative Delegation of Palm Beach County with matters such as guiding local bills through the legislative process and monitoring the status of proposed bills. Advocacy in Tallahassee for legislation includes meetings with Legislators and staff, coordinating Palm Beach County Day activities, and testifying before legislative committees. The Legislative Affairs Office coordinates with the Florida Association of Counties and is active in the development of their statewide legislative agenda.

FY 2018 Highlights & Accomplishments

- Hosted tours for elected officials and staff at the following locations: Palm Beach County Libraries, Emergency Operations Center, Palm Beach County Food Bank, as well as other locations.
- Coordinated with various local organizations in developing legislative strategies for their priorities including: the Economic Council, Business Development Board, School Board, Scripps Florida, the League of Cities, Florida Atlantic University, Palm Beach State College, CareerSource, South East Behavioral Health, ChildNet, among others.
- Lobbied for funding for the top priorities of the County including: Affordable Housing/Homelessness, Opioid Abuse/Sober Homes, Transportation and Infrastructure, Hurricane Preparedness and Criminal Justice. In addition, worked with partners to attain funding for projects of statewide significance, including libraries, transportation, and criminal justice programs.
- Assisted in the successful passage of several pieces of legislation directly related to the County's top state legislative priorities, including: HB 21, which places significant reforms on prescription opioids, as well as \$53 million in funding towards opioid abuse treatment, and SB 1392, which establishes a pre-arrest diversion program for adults and juveniles.
- Assisted in supporting opposition to legislation not supported by the County, including: HB 3, which would have placed significant requirements on county economic development and tourism, HB 733, which keeps the prohibition on local governments from regulating the frequency and duration of vacation rentals, and HB 1033, which would have preempted local governments from regulation of bicycle sharing.
- Secured over \$1.4 million for County affordable housing programs, \$15 million in Small County Outreach Program (SCOP) funding. The Glades area had much success including: \$990 thousand for the Pahokee Marina, and \$1 million for street resurfacing and reconstruction, \$1.5 million for the Everglades Workforce Training Program, \$24 million for beach restoration, and over \$2 million for water projects.
- Federal accomplishments include: lobbied Congress and the White House for the Water Resources Development Act, which authorized numerous Florida projects, including authorization of a reservoir south of Lake Okeechobee that will help mitigate toxic algal blooms, lobbied for FAA reauthorization, which includes a prohibition for FEMA from deobligating previously awarded disaster funds for projects that have been certified complete by the state for at least three years, and the Opioid Crisis Response Act of 2018, which reauthorizes funding from the Cures act and adds \$61.7 million a year towards the crisis for Florida.
- Held three Legislative Delegation public hearings and three Legislative Delegation workshops with the Palm Beach County League of Cities, with the Palm Beach County Board of Commissioners, and one with the Palm Beach County School District.

- Monitor the Sadowski and Transportation Trust Funds to ensure those funds are used for their intended purposes and not rolled into General Revenue.
- Monitor discussions and funding opportunities to battle the opioid crisis in Palm Beach County.
- Medicaid will continue to be an issue in terms of local-state cost share and how it will affect future revenue sharing for Palm Beach County.
- Continue to monitor the Tariff Aid and the methodology of how aid is rationed out to our agricultural communities.
- Continue to develop the County's grant program in light of an increase in the need to apply for federal grants in lieu of Congressional earmarks.
- Monitor development of funding allocations for County revenue sources, such as the Community Development Block Grant (CDBG), oppose efforts to remove the tax-exempt status for municipal bonds, and do away with private activity bonds.
- Monitor the development and changes to the National Flood Insurance Program (NFIP).
- Monitor proposals regarding Enterprise Florida funding, proposals adversely affecting Palm Beach County's farming community, proposals to increase funding for housing, and proposals to promote tourism.

Legislative Affairs			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	Туре
• Propose and advocate for the FY 2019 State and Federa Number of state and federal legislative priorities successfully advocated for.	ll Legislative 35	Program. 35	35	Output
• Secure discretionary funding in the state budget for Pale Amount of discretionary funding secured in the state budget for Palm Beach County	m Beach Cou \$62M	unty. \$60M	\$60M	Output
• Provide weekly legislative updates during session and c remainder of the year.		eeks and peri	odic updates	throughout the
Number of legislative updates per year - weekly during session and committee weeks and periodically during the year.	10	15	15	Output
• Liaison between the Florida Association of Counties, N County/Legislative related organizations by attending a meetings and events.			· · ·	
Number of legislative conferences and NACo/FAC events attended by Legislative Affairs staff or other County staff as directed by Legislative Affairs (combined total)	9	9	10	Input
• Facilitate the meeting schedule for County Officials due Number of meetings scheduled for Palm Beach County Day attendees.	ring Palm Be 45	ach County] 47	Day in Tallał 49	nassee. Output
• Facilitate County staff use of outside grant consulting. Number of staff participating in eCivis grant consulting program.	55	45	50	Input
• Service 99% of customer information requests within 2 Service 99% of customer information requests within 24 hours	4 hours. 97%	97%	99%	Efficiency
• Conduct six total public hearings, delegation meetings,	and worksho	ops.		
Conduct six public hearings, delegation meetings, workshops	6	6	6	Output
• Coordinate and participate in meetings with legislators, Number of Meetings participated in with legislators, media, interest groups, agencies, and constituents	media, inter 355	est groups, ag 400	gencies, and 380	constituents. Output
(combined total)				
• Write three competitive grant solicitations. Competitive grant solicitations	4	3	3	Input
Implement Legislative Intern Program. <i>Number of interns</i>	1	1	1	Efficiency
• Produce public service television programs with member delegations.	ers of the loc	al, state, and	federal legis	•
Number of public television programs produced	7	8	8	Output

		DEP	ARTMENT	FINA	ANCIAL SU	MMA	ARY			
								<u>(</u>	Change (FY 18 -	<u>- FY 19)</u>
		FY	Y 17 Actual	FY	18 Budget	FY	19 Budget		\$	%
Non-Ad Valorem Reven	ues									
Licenses & Permits		\$	10,025	\$	-	\$	-	\$	-	-
Other			210		-		-		-	-
	SubTotal	\$	10,235	\$	-	\$	-	\$	-	-
Appropriations	-									
Personal Services		\$	267,890	\$	288,704	\$	296,905	\$	8,201	3%
Operating Expenses			124,028		187,341		187,634		293	-
Capital Outlay			1,700		-		-		-	-
	SubTotal	\$	393,618	\$	476,045	\$	484,539	\$	8,494	2%
Ad Valorem Funding	-	\$	383,383	\$	476,045	\$	484,539	\$	8,494	2%
	Positions		3		3		3		-	-

195



MEDICAL EXAMINER Michael D. Bell, M.D., Medical Examiner

3126 Gun Club Road West Palm Beach, Florida 33406 Phone: 561-688-4575

Website Address: http://discover.pbcgov.org/medicalexaminer/

MISSION STATEMENT

To provide services to all citizens of Palm Beach County by providing professional, compassionate, and efficient Medicolegal Death Investigation, Gross Examination, Toxicology, and Microscopic examinations to determine the cause and manner of death.

Department Overview

The Medical Examiner's Office investigates all deaths that may fall under Florida Statute Chapter 406 and Florida Administrative Code II G and determines the cause and manner of death in these cases. The Medical Examiner Office provides twenty-four-hour forensic investigative support to all local, County, State, and Federal Law Enforcement Agencies. The Medical Examiner's Office reviews all cremation requests for all funeral homes and provides death causation factors along with statistical data to all requesting agencies. Additionally, the Medical Examiner's Office provides support to law enforcement agencies in the presentation of forensic evidence to the court system and will provide testimony in judicial proceedings. The Medical Examiner's Office will respond to any disaster that may occur in Palm Beach County or other counties within the State of Florida as requested under mutual aid agreements.

FY 2018 Highlights & Accomplishments

- Provided reimbursement for toxicology testing by participating in the Florida Enhanced State Opioid Overdose Surveillance (FL-ESOOS) Program.
- Taught nine Florida Atlantic University (FAU) and two Nova Southeastern osteopathy school 4th-year medical students in our forensic pathology elective as a part of FAU's Charles E. Schmidt College of Medicine training program.
- Had poster and platform presentations during the scientific program at the annual National Association of Medical Examiners (NAME) in Scotsdale, AZ.
- Completion of the new web-based case management application for all medical examiner cases.

- Monitor changing patterns of opioid deaths for the State of Florida and Palm Beach County.
- Replace aging radiological equipment with rapid Lodox x-ray unit in documenting injuries during postmortem examinations.
- Adding operations manager to growing staff in response to increasing work load.
- Retirement of the Chief Medical Examiner and an Associate Medical Examiner.

Medical Examiner			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual FY 2017	Estimated FY 2018	Projected FY 2019	Туре
• Decrease turnaround time for professional postmortem	examination	ns from 19 ho	urs (FY 2017) to 17 hours.
Turnaround time for postmortem examination (hrs)	19	18	17	Efficiency
• Facilitate and increase the number of life-saving or life corneas.	e-enhancing p	procurement of	of organs, tiss	sue, and
Total number of cases involving organ, tissue, or cornea donations	74	80	85	Outcome
• Increase training hours for medical examiner staff to in Board of Medicolegal Death Investigators certification		ssional educa	tion and incr	ease American
Total forensic training person-hours provided to medical examiner staff	180	200	220	Outcome
Percentage of investigators with American Board of Medicolegal Death Investigators registry certification	33%	43%	57%	Outcome
• Increase participation in a collaborative study of Sudde Total number of cases provided to SUID study	en Unexpecte 4	ed Infant Deat 6	ths (SUID). 8	Outcome
• Increase participation in the surveillance of drug abuse (FDLE).	with the Flo	rida Departm	ent of Law E	Enforcement
Total number of drug abuse cases provided to FDLE	1,015	1,100	1,200	Outcome
• Provide sworn testimony in civil or criminal trials and	depositions.			
<i>Total number of sworn depositions and trial testimony appearances</i>	135	140	145	Outcome
• Increase forensic pathology training to medical student	ts.			
<i>Total number of medical students trained by the medical examiner office</i>	274	280	285	Outcome
• Increase research presentations or publications in forem	sic sciences.			
<i>Total number of research presentations or publications in forensic science</i>	2	2	4	Outcome
• Maintain accreditation by the National Association of	Medical Exa	miners.		
Average turnaround time for investigator report completion (days)	21	21	18	Efficiency
Percentage of professional reports completed and signed within 90 days	95%	95%	97%	Efficiency
Average turnaround time for case completion (days)	46	46	40	Efficiency
Average number of autopsies performed by pathologist	259	259	239	Efficiency

								<u>c</u>	Change (FY 18	8 - FY 19)
		F	Y 17 Actual	FY	Y 18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Charges for Services		\$	364,255	\$	347,300	\$	379,000	\$	31,700	9%
Grants			-		3,000		3,000		-	-
Other			2,290		-		-		-	-
	SubTotal	\$	366,545	\$	350,300	\$	382,000	\$	31,700	9%
Appropriations	-									
Personal Services		\$	2,779,924	\$	3,165,489	\$	3,530,849	\$	365,360	12%
Operating Expenses			788,371		803,714		814,415		10,701	1%
Capital Outlay			20,747		14,200		496,690		482,490	3398%
	SubTotal_	\$	3,589,042	\$	3,983,403	\$	4,841,954	\$	858,551	22%
Ad Valorem Funding	-	\$	3,222,497	\$	3,633,103	\$	4,459,954	\$	826,851	23%
	Positions		23		23		25		2	9%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Appropriations

Positions - 2 :

Budget Process - 2: A Manager Medical Examiner Operations and Forensic Investigator I was added to address the increased workload and help control overtime costs due to the opioid epidemic.

Personal Services - Increase of \$365,360 includes cost of new Manager Medical Examiner Operations, Forensic Investigator I, 3% increase for staff, as well as bringing overall personnel budget in line with actual expenditures.

Capital Outlay - Increase of \$482,490 is due to approved supplemental request for the purchase of a Lodox x-ray system (\$445,000) and 10 autopsy carts (\$37,490).

OFFICE OF FINANCIAL MANAGEMENT & BUDGET

Sherry Brown, Director

301 North Olive Avenue, 7th Floor West Palm Beach, Florida 33401 Phone: 561-355-2580

Website Address: http://discover.pbcgov.org/ofmb/

MISSION STATEMENT

To maintain the sound financial condition of the Palm Beach County government by providing management with timely and accurate decision-making information regarding policy and operating issues; advising the Board of County Commissioners and the County Administrator on the availability and allocation of fiscal resources; monitoring and reporting budget and operational performance; establishing financial policies and procedures to govern operating practices; and providing centralized control over County assets, records, and contractual obligations.

Budget Division

The Budget Division prepares and administers the County's annual budget in accordance with Florida Statutes and policies of the Board of County Commissioners, and fulfills an oversight role on behalf of County Administration and the Board of County Commissioners. The division also provides general guidance and assistance to County departments, members of the public, media representatives, and other government agencies. Primary services include preparing the County's annual operating and capital budgets; analyzing and processing changes to the adopted budget; planning for future operating and capital requirements; reporting financial trends and issues, major project status, and departmental performance measurement data; reviewing and commenting on the fiscal impact of Board agenda items; and providing financial expertise, assistance, and information to the Board, Administration, departments, citizens, and media representatives.

Contract Development & Control Division

The Contract Development & Control Division serves as the clearing house for coordinating all formal contracts and related documents to ensure compliance with Board policies, as well as, State Records Management requirements. To carry out its mandate, the Division facilitates the initiation, completion, and approval process of contract related items through the review of contracts, agenda items, Request for Proposals (RFP), bid documents and Change Orders (CO), Work Orders, Consultant Service Authorizations (CSA), surety bonds, and letters of credit. A database is maintained for tracking, updating, and monitoring all contracts and related items approved by the Board. Reports are provided in relation to change activity for approved contracts. The Division is represented or serves as Chair for many countywide committees. Services include Records Management Compliance for the Board as required by Florida Statutes.

Financial Management Division

The Financial Management Division includes Debt Management, Fixed Assets Management (FAMO), the Impact Fee Program, and the Revenue Collection Program. Primary services include debt management and planning for future financing needs, recording acquisitions and disposals of County owned property, conducting periodic inventories and reconciliations of fixed assets, managing the surplus asset disposal program and the Thrift Store, ensuring the accurate calculation of impact fees, reviewing impact fee refund requests and conducting impact fee compliance reviews of municipalities, providing financial analysis support for Department of Housing and Economic Sustainability (DHES) HUD loan program and selected Purchasing RFPs, maximizing the collection of monies due to the County, and developing related countywide financial policies and procedures.

Performance Management Division

The Performance Management Division supervises all activities related to the long-term strategic plan and assists the Board of County Commissioners (BCC), Executive Team, Department Directors, and staff with the development of long-term goals, objectives, strategies, and actions. The division assists the administrative team with the development, adoption, and implementation of initiatives supporting countywide strategic planning, continuous improvement efforts, process improvement, and performance management. The division leads the performance management processes which include program evaluation and other analytical activities designed to assess the efficiency of County services in achieving the County's long-term goals and objectives. The division also reports departmental performance measurement data in the County's annual operating and capital budget book.

FY 2018 Highlights & Accomplishments

- Provided training to County employees in relation to contracting and records management, including custom tailored training for the benefit of specific County departments and agencies.
- Reviewed County department contract documents for compliance with changes and additions to language and provisions mandated by the State of Florida.
- Elevated review of Performance Bonds and Letters of Credit.
- Established department liaisons for records management responsibilities, which will assist in future training.
- Formed a Fixed Assets performance management team.
- Refunded all of the outstanding Series 2011 Revenue Improvement Bonds (Ocean Avenue Lantana Bridge and Max Planck Corporation Projects) for a Present Value Cash Flow Savings of \$1,002,098.
- Maintained County's AAA Bond Rating despite tight budget constraints.
- Initiated four requests for IRS Arbitrage Rebate Liability Refunds totaling over \$2.5 million.
- The Collections Section, together with contracted vendors Penn Credit and Unique Management Services, recovered over \$1.6 million in delinquent debts, liens and judgements.
- Created "Feed Your Mind" Strategic Planning and Performance Management Lunch and Learn Session I and Session II, training over 1,000 employees (over 10% of County) strategic planning and performance management concepts.
- Scheduled and presented electronic Key Performance Indicators (eKPI) system demos to all departments in preparation of having all departments using the system to manage and report their metrics.
- Kicked off and facilitated strategic plans and high performance teams in multiple County departments.
- Integrated strategic planning curriculum in the County's FY 2019 organizational and development catalog.
- Created cross-department high performance teams to address the County's six strategic priorities.
- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA).
- Implemented a new eKPI system to capture countywide performance management goals and metrics.

- Meeting with various departments to provide guidance for substantive inconsistencies in agenda items and in developing internal standardized contracts.
- Maintaining a tracking system for Records Management.
- Continuing the transfer of the Contract Division's hard copy files and documents to the expanded Contract Register.
- Updating County contract documents to reflect new Equal Business Opportunity ordinance.
- Reviewing documents that change existing contracts and agreements to ensure compliance with contract terms, conditions, and established policies and procedures. Additionally, contract documents must contain changes mandated by the State and Federal Governments, as well as the BCC. This includes changing existing policies and procedures.
- On-board a Senior Performance Management Analyst to help drive strategic planning and performance management across the County.
- Finalize and publish the Strategic Planning and Performance Metrics Book.
- Monthly scorecard reporting from each County department via the eKPI system.
- Implement County-Wide Private Activity Questionnaire.

	Actual	Estimated	Projected	Beach County
DBJECTIVES & PERFORMANCE MEASUREMENTS	<u>FY 2017</u>	<u>FY 2018</u>	FY 2019	Type
	1 1 2017	1 1 2010	112012	<u>-,p+</u>
Budget Division	. 11 51	1.0		
Receive Truth in Millage (TRIM) Certification as requ State approval of TRIM material	Approved	Approved	Approved	Outcome
Assure receipt of GFOA'S Distinguished Budget Prese uses best practices in budget reporting.	entation Awa	ard to indepe	ndently vali	date the County
Receipt of GFOA's Budget Presentation Award	Proficient	Proficient	Proficient	Outcome
Submit budget recommendations for BCC consideration two public hearings.	on through a	n minimum of	f two budget	t workshops and
Budget Workshops and Public Hearings to review funding recommendations	4	4	4	Output
Assure all budget transfers and amendments are process policies and procedures of the County.	ssed in com	pliance with	Florida Statı	utes and the
Number of budget transfers and amendments	1,110	1,200	1,200	Demand
Review records destruction requests submitted by depa Records Destruction request reviewed & processed	artments and 178	l submit fina 120	l annual repo 120	ort to State. Output
• Ensure compliance with established policies and proce substantive issues/conflicts in relation to BCC agenda <i>Percentage of contract related agenda items requiring</i> <i>rework</i>				locuments, and Outcome
Contract related agenda items reviewed and processed	1,606	1,000	1,000	Output
Provide workshops to County Staff based on contracting	ng and recor	ds procedure	e requiremen	nts.
Conduct Contracting and Records Workshops to County staff	6	5	5	Output
Financial Management Division				
Track and monitor annual debt metrics stated in our Fi	nancial Poli	cies.		
Debt per capita (overall)	\$575	\$529	\$540	Outcome
• Conduct three municipal impact fee reviews to ensure Development Code (ULDC), and County policy.	compliance	with applica	ble State lav	vs, Unified Lan
Impact Fee compliance review of municipalities	1	2	3	Outcome
Coordinate and record the results of the annual inventor prescribed by Chapter 274, F.S.	ory of the Co	ounty's tangil	ole personal	property as
Report to the Board of County Commissioners	06/20/17	05/10/18	05/10/19	Outcome
Monitor collection reports to maximize dollars collected	ed.			
Dollars collected by internal/external efforts (\$ in 1,000)	\$175/730	\$181/752	\$186/775	Outcome
Performance Management Division				
Heighten the awareness of the elements of performanc courses as part of the County's training and education				
Number of Performance Management/Improvement related courses offered	N/A	N/A	6	Demand
Develop the Performance Management Center of Exce improvement projects and provides performance impro			rtments iden	tify process
Number of Departments with an active PMCOE qualified performance improvement project	N/A	N/A	5	Effectiveness

Office of Financial Management & Budget

								<u>(</u>	<u> Change (FY 18 - FY 19)</u>	
		FY 17 Actual		FY 18 Budget		FY 19 Budget			\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Charges for Services		\$	454,099	\$	257,068	\$	243,507	\$	(13,561)	(5%)
Other			158,123		180,000		180,000		-	-
	SubTotal	\$	612,222	\$	437,068	\$	423,507	\$	(13,561)	(3%)
Appropriations	-									
Personal Services		\$	3,155,478	\$	3,481,252	\$	3,524,583	\$	43,331	1%
Operating Expenses			225,777		320,879		350,736		29,857	9%
Capital Outlay			2,911		153,000		153,000		-	-
	SubTotal	\$	3,384,166	\$	3,955,131	\$	4,028,319	\$	73,188	2%
Ad Valorem Funding	-	\$	2,771,944	\$	3,518,063	\$	3,604,812	\$	86,749	2%
	Positions_		32		32		33		1	3%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Appropriations Positions - 1

Budget Process -1: Senior Performance Management Analyst



OFFICE OF RESILIENCE

Megan S. Houston, Director

2300 North Jog Road, 4th Floor West Palm Beach, Florida 33411 Phone: 561-681-3812

Website Address: http://discover.pbcgov.org/resilience/

MISSION STATEMENT

To ensure that Palm Beach County remains a great place for residents, businesses, and visitors by addressing sustainable development and the physical, social, and economic challenges related to a changing climate and extreme weather events.

Department Overview

The Office of Resilience helps the County to continue to provide the services upon which the community relies, and facilitates opportunities for all people and businesses to thrive, adapt to climate change, and live and operate more sustainably by: 1) coordinating with County departments to embed resilience strategies into operations, policies, procedures, and projects; 2) developing, implementing, and tracking the County's climate action plan; 3) facilitating best-practice sharing and collaboration between County, local, state, federal, and 4) other external stakeholders; promoting sustainable development and integrating social equity into climate change planning; and collaborating with the Southeast Florida Regional Climate Change Compact to implement adaptation and mitigation approaches regionally.

- Release "Resilience and Sustainability in County Capital Projects" Policy and Procedure Manual (PPM) and develop an accompanying checklist.
- Develop a grant application with the Southeast Florida Regional Climate Change Compact to analyze greenhouse gas emissions and integrate energy efficiency in affordable housing projects.
- Partner with Southeast Palm Beach County coastal municipalities to assess climate vulnerability study data and Florida "Peril of Flood" statutory compliance.
- Establish and coordinate an inter-departmental team to help produce geographic information systems (GIS) products related to sea level rise, storm surge, and other climate change impacts for Palm Beach County.
- Streamline administration and improve record-keeping for Palm Beach County Property Assessed Clean Energy (PACE) program, ensuring compliance with Palm Beach County's PACE Program Ordinance.
- Develop a strategy to improve Palm Beach County's SolSmart certification level from silver to gold, further facilitating renewable energy opportunities for residents and business owners.
- Participate on cross-department strategic priorities working groups to integrate resiliency and sustainability.
- Continue to promote Palm Beach County's resilience efforts through social media platforms.
- Re-design the publicly-facing Office of Resilience website and launch a quarterly newsletter for subscribers to the Office of Resilience.
- Monitor Volkswagen diesel settlement award status for electric vehicle purchases.

Office of Resilience			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual FY 2017	Estimated FY 2018	Projected FY 2019	Type
Climate Adaptation, Mitigation, and Sustainable Development				
• Quantify 90% of County greenhouse gas emissions to o Annual percentage of total emissions collected	support benc N/A	hmarking and N/A	target setting 90%	g. Outcome
• Quantify 90% of Community-Wide greenhouse gas en Annual percentage of total emissions collected	nissions to su N/A	pport benchm N/A	arking and ta 90%	arget setting. Outcome
• Increase total energy, renewable energy and wind miting Number of projects started	gation projec N/A	ts by 10%. 400	440	Outcome
• Successfully facilitate and administer Property Assess Perform compliance review for all quarterly PACE reports within 30 days after receipt	ed Clean Ene N/A	rgy (PACE) p N/A	rojects. 30	Outcome
• Develop a scorecard / checklist for Capital Projects to features. Complete scorecard / checklist	incorporate r N/A	esilience and s	sustainable p	rinciples and Outcome
 Contribute to successful grant proposals totaling \$50,0 			1	
Dollars and in-kind support for projects with PBC Office of Resilience as a partner	N/A	N/A	\$50,0000	Outcome
Community Engagement				
• Create two newsletters on resilience and sustainability	initiatives.			
Number of annual newsletters	N/A	N/A	2	Outcome
• Increase PBC Office of Resilience monthly web traffic	c by 25%.			
Number of monthly views	N/A	330	412	Outcome
• Create 100 new followers for Facebook, Twitter, Insta	gram, and Li	nkedIn social	media platfo	rms.
Number of followers	N/A	0	100	Outcome
• Present at 12 community outreach events. <i>Number of events attended</i>	N/A	N/A	12	Outcome
• Collaborate with sustainability, environmental, commustakeholders within the region once per month.	unity develop	ment, and eco	onomic devel	opment
Average number of meetings per month	N/A	N/A	1	Outcome

DEPARTMENT FINANCIAL SUMMARY

							(<u>Change (FY 18</u>	- FY 19)
		FY 17 Actual	FY	18 Budget	FY	7 19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues								
Interfund Transfers		\$ -	\$	229,023	\$	204,023	\$	(25,000)	(11%)
	SubTotal	\$ -	\$	229,023	\$	204,023	\$	(25,000)	(11%)
Appropriations	_								
Personal Services		\$ -	\$	289,119	\$	288,768	\$	(351)	-
Operating Expenses		-		98,003		73,354		(24,649)	(25%)
	SubTotal	\$-	\$	387,122	\$	362,122	\$	(25,000)	(6%)
Ad Valorem Funding	-	\$ -	\$	158,099	\$	158,099	\$	-	_
	Positions	-		3		3		-	

SIGNIFICANT CHANGES

The Office of Resilience was established by the Board of County Commissioners on meeting date June 20th, 2017, to be operational on October 1, 2017.

Non- Ad Valorem Revenues

Interfund Transfers - Decrease of (\$25,000) is due to unexpended funds that were carried forward from FY 2017 to FY 2018 to cover costs for the annual environmental compact event.

Appropriations

Operating Expenses - Decrease of (\$24,649) is due to unexpended funds carried forward to FY 2018 as described above.

PALM BEACH TRANSPORTATION PLANNING AGENCY

Nick Uhren, P.E., Executive Director

2300 North Jog Road, 4th Floor West Palm Beach, Florida 33411 Phone: 561-684-4170

Website Address: http://www.PalmBeachTPA.org/

Mission Statement

To collaboratively plan, prioritize, and fund transportation.

Agency Overview

The Palm Beach Transportation Planning Agency (TPA) was created in 1977 to provide a cooperative, comprehensive, and continuing transportation planning and decision-making process. The process encompasses all transportation modes and covers both short-range and long-range transportation planning. The TPA Board is composed of five County Commissioners, 15 elected officials from 13 cities, and one elected official from the Port of Palm Beach. The Board prioritizes short range (5-year) transportation investments totaling over \$1 billion for an urbanized area comprised of 1.4 million people within 39 municipalities and the unincorporated County. The Board also adopts a Long Range (25-year) Transportation Plan (LRTP) based upon regional needs identified through the process for forecasting travel demand, evaluating system alternatives, and selecting those options which best meet the mobility needs of the County, considering financial, environmental, and social constraints. As part of the Miami Urbanized Area, the TPA closely coordinates its activities with Martin, Broward, and Miami-Dade Counties. 23 CFR §450C and FLA. STAT. § 339.175(1)

FY 2018 Highlights & Accomplishments

- Changed the agency's name to Palm Beach Transportation Planning Agency (TPA).
- Created a TPA Procurement Policy and Process.
- Created a new Public Participation Plan with a user-friendly, visually appealing, and up-to-date format.
- Completed US-1 Multimodal Corridor Study & Health Impact Assessment encompassing 14 communities in Palm Beach County aimed at creating a unified vision and implementable plan for continuous sidewalks, bicycle lanes, and enhanced transit service.
- Completed a Pedestrian and Bicycle Safety Study analyzing pedestrian and bicyclist's crash data in Palm Beach County identifying the 10 most dangerous intersections and corridors and possible countermeasures.
- Created a Tri-Rail Coastal Link Extension Subcommittee focused on identifying new service and funding options for the proposed Tri-Rail link project.
- Created a Complete Streets Guidebook tailored for Palm Beach County roadways to assist the County, state, and municipalities in designing complete streets solutions.
- Hosted the 2018 Regional Safe Streets Summit along with the Broward MPO and Miami-Dade TPO in the City of West Palm.

- Update the 2045 Long Range Transportation Plan.
- Create a Vision Zero Action Plan to eliminate all traffic fatalities and serious injuries.
- Prepare the fiscal year 2020 2024 Transportation Improvement Program.
- Implement new federally required Performance Measures for Safety, Pavement Condition, and Bridges.
- Update the fiscal year 2045 Regional Transportation Plan with our regional partners.

Palm Beach Transportation Planning Agency			Palm Bea	ch County, F
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual FY 2017	Estimated FY 2018	Projected FY 2019	<u>Type</u>
Assure a competitive process to prioritize, fund, and in as approved by the TPA Board in the Transportation In				ative projects
Required reports (LRTP, TIP, Unified Planning Work Plan, TD Service Plan)	4	4	2	Output
Implement the 2040 Regional and Palm Beach Long R	ange Transpo	ortation Plans (LRTP).	
Number of Implemented projects from the LRTP	1	1	1	Output
Increase the TPA's investment in transit and non-moto new projects and including them in the TIP.	rized transpor	tation modes b	y actively pla	anning for
Newly funded non-motorized projects in TIP	3	3	3	Output
Develop and implement a multimodal congestion man	agement proc	ess for project	evaluation fo	or the TIP.
Completion of Congestion Management Report	1	1	1	Output
Administer the Transportation Disadvantaged (TD) Lo	ocal Coordinat	ing Board.		-
Schedule, prepare agendas, and attend the Transportation Disadvantaged Local Coordinating Board meetings	4	4	4	Output
 Improve community awareness of the types of projects website, engaging the public actively via social media, governments to conduct innovative planning studies and 	, attending eve	ents, and partne		
Number of meetings (TPA, TD, Technical Advisory Committee, Citizens Advisory Committee, Bicycle	40	40	40	Output

Committee, Citizens Advisory Committee, Bicycle, Greenway, and Pedestrian Advisory Committee)

Palm Beach Transportation Planning Agency

		2 11							Change (FY 18	- FV 19)
		F	Y 17 Actual	FY	Y 18 Budget	FY	7 19 Budget	2	Snange (F 1 16	<u>- F1 17)</u> %
Non-Ad Valorem Reve	nues									
Charges for Services		\$	2	\$	-	\$	-	\$	-	-
Grants			1,941,296		3,205,466		3,069,688		(135,778)	(4%)
Other			1,715		-		-		-	-
Fund Balance			438,461		430,873		1,174,454		743,581	173%
	SubTotal	\$	2,381,474	\$	3,636,339	\$	4,244,142	\$	607,803	17%
<u>Appropriations</u>	-									
Personal Services		\$	1,068,447	\$	1,179,423	\$	1,516,513	\$	337,090	29%
Operating Expenses			1,002,937		1,381,284		1,279,257		(102,027)	(7%)
Capital Outlay			6,600		7,500		7,500		-	-
Reserves			-		1,227,694		1,535,226		307,532	25%
	SubTotal_	\$	2,077,984	\$	3,795,901	\$	4,338,496	\$	542,595	14%
Ad Valorem Funding	-	\$	102,999	\$	159,562	\$	94,354	\$	(65,208)	(41%)
	Positions		13		13		13			

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - \$743,581 increase reflects carry forward project funding for the Florida Highway Administration and Federal Transit Administration planning funds.

Appropriations

Personal Services - \$337,090 increase due to planned salary adjustments supported by grant awards.

Reserves - \$307,532 increase is due to lower than expected expenditures over revenues.

PALM TRAN

Clinton B. Forbes Executive Director

3201 Electronics Way West Palm Beach, Florida 33407 Phone: 561-841-4200

Website Address: http://discover.pbcgov.org/palmtran/

MISSION STATEMENT

To provide access to opportunity to everyone: Safely, Efficiently, and Courteously.

Palm Tran Connection

Palm Tran Connection is responsible for Palm Tran's paratransit programs and services for seniors and individuals with disabilities. Several federal and state programs require paratransit services, including Americans with Disabilities Act (ADA) Complementary Paratransit Services; Chapter 427, Florida Statues which mandates transportation for individuals defined as "Transportation Disadvantaged" (TD); and the Division of Senior Services (DOSS) program established by the Older American's Act. All on-the-street transportation services are provided by private contractors. Palm Tran Connection staff is responsible for all administrative functions of the program, including contract management, eligibility certification, booking reservations, scheduling of service, and customer service monitoring.

Palm Tran Fixed Route

Established in 1971 to serve the residents and visitors of Palm Beach County. Palm Tran travels to every major destination in Palm Beach County - from Jupiter to Boca Raton and from Palm Beach to the Glades with a fleet of 158 buses, operating from facilities in West Palm Beach, Delray Beach, and Belle Glade. This service requires 129 buses for 34 routes during peak times.

- Completed the planning and designing of the system wide route modification and conducted over 50 public outreach events prior to the launch, on October 1, 2018, of the Route Performance Maximization (RPM) Project, the largest system wide change in 22 years.
- Successfully implemented the Route 4 Extension, to serve the Ballpark of Palm Beaches and Veteran's Administration Medical Center, resulting in ridership increase in excess of 100% on the route.
- Palm Tran Statistics (PT-Stat) developed 52 performance improvement initiatives focused on the enhancement of safety, efficiency, and overall customer service. The nine cross-functional teams focused on gathering data, reviewing and analyzing day-to-day operations, and agency performance.
- Completed the assessment of the Fixed Route Fare Systems and the development of a strategic plan for the implementation of the Fare Technology Interoperability Project.
- Successfully negotiated a three year (October 2017 September 30, 2020) labor agreement with SEIU, Florida Public Services Union.
- Completed the design and engineering for the Delray Beach South County Maintenance and Administrative Facility Program.
- Installed deceleration lights on all paratransit vehicles and retrofitted fixed route buses with flashing lights to reduce rear-end collisions. The program for fixed route buses received recognition from the Safety Council of Palm Beach County and was awarded by the National Association of Counties and American Public Transportation.
- · Completed federal mandated Transit Asset Management Program.
- Completed the FY2018-2027 Transit Development Plan (TDP) Annual Update and submitted to the Florida Department of Transportation (FDOT).
- Initiated the Connection Turnpike Efficiency Program to allow paratransit vehicles to access the Florida Turnpike which decreased costs, and improved service delivery and travel time.
- Began a data migration from Palm Tran to Emergency Operations Center (EOC) Data Center to improve system reliability and resilience while reducing costs.
- Enhanced customer experience on fixed route buses by implementing free Wi-Fi on all buses.
- Expanded social media presence to include: Twitter, Instagram, YouTube, and doubled likes on Facebook.
- Instituted a pilot program for blind spot monitoring on our cut-away paratransit vehicles.
- Customer Service answered about 110,000 fixed route calls and 575,153 paratransit calls. These included 1,414 commendations and complaints were reduced by approximately 31% in comparison to the prior year.
- Initiated and promoted Stuff-the-Bus, which collected 300 toys for needy children.

- Begin construction on the Delray Beach South County Maintenance and Administration facility in January 2019.
- Implement the Fare Technology Interoperability Project to allow passengers to use expanded payment methods such as credit cards, wearables, mobile phones, or smart cards to pay fares and to transfer seamlessly between all South Florida transit systems and create a technological road map for regional fare collection with Miami-Dade, Broward and SFRTA.
- Implement a new Connection Flex ridership pilot program for the Glades area that provides better transportation options for the western community.
- Reviewing our bus fleet composition and assessing our ridership to maintain and improve our on-time service.
- Begin an evaluation of the fixed route system bus shelters to improve customer experience. This includes the expansion, replacement, and ADA retrofits.
- Continue the planning and development of premium transit services such as, Bus Rapid Transit (BRT) or light rail along US1, Okeechobee Blvd and Lake Worth Avenue corridors, to improve service and reduce traffic congestion.
- Completed the Palm Tran Data Center migration to the EOC Data Center, this will include the migration of all physical and virtual servers, including SQL, Trapeze, Avail, March Networks Servers.

Palm Tran			Palm E	Beach County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected FY 2019	<u>Type</u>
Connection				
• Improve On-time Performance (OTP) to 90%. OTP is scheduled window. A trip is on time when the vehicle				
Monthly average on-time performance	84%	80%	90%	Efficiency
• Improve riders transported per service hour to 1.8 to redaily, as well as allow for better on-time performance			, vehicles, ar	nd miles traveled
Riders per service hour	1.47	1.50	1.80	Efficiency
• Maintain the number of valid complaints to two or les the on-time performance and changing the method for valid customer complaints.				
Concerns per 10,000 trips	2.11	1.90	2.0	Efficiency
• Increase the number of commendations by increasing better scheduling.	-		-	-
Monthly number of commendations	*	1.1	1.0	Efficiency
Fixed Route				
• Maintain on-time performance standard of arrival non than five minutes late.	more than zer	o minutes ear	ly, and to lea	ave no more
Monthly average on-time performance	72%	73%	77%	Efficiency
• Improve Fixed Route service quality by increasing the	e average mil	es between ro	ad calls (brea	akdowns).
Miles between road calls	4,901	5,000	6,000	Efficiency
• Reduce the ratio of customer concerns to three or less <i>Concerns per 10,000 riders</i>	per 10,000 ri 4.0	iders. 3.5	3	Efficiency
• Increase the number of commendations per 10,000 rid Monthly number of commendations	lers. *	.12	.5	Efficiency
				-

							Change (FY 18	8 - FY 19)
	ł	FY 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
Non-Ad Valorem Revenues								
Charges for Services	\$	12,425,093	\$	12,772,766	\$	12,753,830	\$ (18,936)	-
Grants		14,723,817		56,571,429		54,044,515	(2,526,914)	(4%)
Licenses & Permits		42,565		36,000		36,000	-	-
Other		1,813,766		1,821,880		1,590,000	(231,880)	(13%)
Fund Balance		(1,103,129)		-		-	-	-
SubTotal	\$	27,902,112	\$	71,202,075	\$	68,424,345	\$ (2,777,730)	(4%)
Appropriations								
Personal Services	\$	49,124,668	\$	51,969,185	\$	52,906,438	\$ 937,253	2%
Operating Expenses		41,822,285		46,767,326		48,523,541	1,756,215	4%
Capital Outlay		3,415,795		36,168,978		33,649,712	(2,519,266)	(7%)
Grants and Aids		22,000		22,000		22,000	-	-
Transfers		64,906		64,906		102,809	37,903	58%
SubTotal	\$	94,449,654	\$	134,992,395	\$	135,204,500	\$ 212,105	-
Ad Valorem/Equivalent Funding								
Ad Valorem	\$	23,870,522	\$	29,660,320	\$	32,598,155	\$ 2,937,835	10%
Gas Taxes	\$	34,043,309	\$	34,130,000	\$	34,182,000	\$ 52,000	-
Positions		622		623		627	4	1%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Appropriations

Positions - 4

Budget Process - 4: Two Operation Supervisors to enhance safety and reliability of service in the western communities; one Maintenance Superintendent funded by grant dollars to enhance quality and management of staff, and two Customer Service Representatives to enhance service at the call center and to ensure customers get information needed to use the transit system.

Transfer - Increase due to an increase in the 800 MHz FY 2019 radio allocation set by Fleet Management. The renewal and replacement fee charged per subscriber is updated every three years and resulted in higher costs to users.



PARKS AND RECREATION

Eric Call, Director

2700 6th Avenue South Lake Worth, Florida 33461 Phone: 561-966-6600

Website Address: http://discover.pbcgov.org/parks/

MISSION STATEMENT

We make the quality of life for Palm Beach County residents and visitors better by providing diverse, safe and affordable recreation services, welcoming parks, and enriching social and cultural experiences. We achieve this by promoting wellness, fostering environmental stewardship, contributing economic value, and by improving our community every day for current and future generations.

Department Overview

The Parks and Recreation Department serves residents countywide through 106 regional, district, community, beach, and neighborhood parks encompassing 8,696 acres. Services include public safety, grounds maintenance, recreation programs, and a vast array of specialized facilities that include aquatic centers, community centers, nature centers, championship golf courses, fishing piers, equestrian centers, amphitheaters, athletic fields and courts, boating facilities, beaches, and historical and cultural museums. Development and renovation of new and existing parks and recreational facilities to meet the needs of residents and visitors occurs through the Department's Capital Program, which is primarily funded from Park Impact Fees, Grants, General Fund, and Bonds.

Aquatics Division

The Aquatics Division is committed to providing diverse, safe, and cost effective aquatic opportunities, and water safety education to all residents and visitors with a well-trained team of aquatic professionals.

Parks Operations Division

Supporting the Department's Mission by providing safe, clean, functional, and attractive parks, structures, and open spaces, which meet the passive and active recreational needs of the visiting public.

Recreation Services Division

The Recreation Services Division provides inclusive, affordable, and diverse facilities, programs and services, which enhance the quality of life for residents and visitors of Palm Beach County.

Special Facilities Division

The Special Facilities Division is dedicated to providing customer focused leisure and cultural opportunities to Palm Beach County residents and guests that will deliver value, excellent service, and quality experiences to all residents and visitors.

Financial and Support Services

In the spirit of excellence, integrity, and dedication, the Financial and Support Services Division is committed to providing timely, accurate, clear, and complete information and support to our customers and other divisions, helping to enhance the quality of life for Palm Beach County residents and visitors.

Planning, Research, and Development

To plan and develop a quality park system through sound research, strategic partnerships, and sustainable design, which promotes wellness, encourages connectivity, and enhances overall quality of life.

Office of Public Engagement

The Office of Public Engagement is committed to increasing the public's knowledge of and engagement with the department's parks, beaches, facilities, and services, and communicating the many benefits each offers. We achieve this by cultivating relationships with residents and visitors, building partnerships with community leaders and media outlets, and providing the highest standard of customer service in the dissemination of information.

- In the aftermath of Hurricane Irma, Parks teams mobilized to provide preliminary damage and safety inspections for all park facilities impacted to varying degrees. Thousands of pounds of storm debris were collected throughout the system. All 85 developed parks were reopened to the public within 20 days of the storm event.
- The Parks Operations Division, in collaboration with the Community Services Department and non-profit partners, implemented a "Parks to Work" Program offering chronically homeless individuals paid employment, housing opportunities, and wrap around services.
- Okeeheelee Park South new boating facility opened, including a canoe, kayak, and small boat launch, car and trailer parking, restroom facilities, and trail head.
- Bert Winters Park improvements were completed including additional car/trailer parking spaces, ADA compliant restroom facilities, renovation of existing boat ramps, and the addition of three floating staging docks.
- Aquatics Division staff provided ocean and general water safety education to more than 15,000 people.
- Ocean Rescue won 1st place in the Southeast Regional United States Lifesaving Association (USLA) Lifeguard Competition.
- Accepted Florida Recreation and Park Association's (FRPA) Public Relations Award for showing impact of parks through an animated video campaign.
- Accepted the National Gold Medal Award for excellence in the field of park and recreation management, one of the highest achievements possible for parks and recreation agencies.
- The Morikami Museum and Japanese Gardens achieved reaccreditation of the museum and gardens by the American Alliance of Museums (AAM).
- The Morikami Museum and Japanese Gardens was recognized by the Cultural Council of Palm Beach County with the Legacy Muse Award for representing the heart of Palm Beach County for 40 years.
- Audubon International recognized Okeeheelee Golf Course for 10 years of certification as an Audubon International Cooperative Sanctuary through its commitment to environmental stewardship and efforts to maintain a comprehensive environmental management program focused on wildlife and habitat management, water conservation, resource management, and outreach and education.
- John Prince Golf Learning Center, Osprey Point Golf Course, Okeeheelee Golf Course, and Park Ridge Golf Course were awarded Top 50 honors by the Golf Range Association of America (GRAA) in its yearly ranking for best practice ranges in the United States.
- Jim Brandon Equestrian Center was selected by the United States Hunter Jumper Association (USHJA) as the location for its Gold Star Clinic. These clinics are the pinnacle of the USHJA Emerging Jumper Rider Program operated by Olympic caliber clinicians and are live streamed across the nation and internationally.

- Establishing alternative forms of revenue and increasing the number of fee-based programs and services will be required and need to be supported in the future to maintain service levels.
- An increasing number of park facilities are being utilized by sports, film, and cultural agencies, enhancing our economy through destination tourism.
- Public demand for parks and facilities continues to place stress on existing resources, creating overcrowding and overuse. The provision of public safety resources will be critical and require alternate funding strategies.
- Changing trends in the camping industry are straining existing infrastructure resources and demand modernization.
- Social issues (homelessness, substance abuse, mental health, etc.) continue to challenge the manner in which services are delivered. Creative partnerships with non-profits and the private sector must be pursued.
- Long term staff shortages make it increasingly difficult to meet established levels of service and public demand.

	Actual	Estimated	Projected	1 Beach County, H
DBJECTIVES & PERFORMANCE MEASUREMENTS	FY 2017	FY 2018	<u>FY 2019</u>	<u>Type</u>
Aquatics				
Provide water and beach safety awareness education t	o 13.000 ind	lividuals to he	elp prevent a	and reduce the
number of aquatic accidents and deaths by drowning t				
Number of people reached through water safety presentations conducted in the community	12,260	13,000	13,000	Output
Financial and Support Services				
Maintain Administrative Division expenditures at no	more than 10)% of total op	perating exp	enditures.
Administrative Division expenditures as a percentage of total operating expenditures	6%	7%	7%	Outcome
Office of Public Engagement				
 Increase the number of public outreach events by 24% facilities, programs, and services. 	to increase	public aware	ness of the o	department's
Percent increase in the number of public outreach events participated in by the public	29%	24%	24%	Output
Parks Operations				
 Maintain 90% of trails, paths, and roadways in accord accessibility, safety, and aesthetics. 	ance with st	andards as ev	videnced by	proper
Percentage of trails, paths, and roadways maintained in accordance with standards	93%	90%	90%	Output
• Maintain 95% of all athletic fields in a safe, functiona				
standards as demonstrated by a minimum of 3" of infi	•	•		
Percentage of all athletic fields maintained in a safe, functional, and attractive condition	95%	95%	95%	Output
 Maintain 90% of playgrounds in a safe, functional, an variety of skill and sensory activities. Special attention playground surfaces, and on the condition of all movin 	n is placed o	n safety facto	1	
Percentage of playgrounds maintained in a safe and attractive condition and provide children with a variety of skills and sensory activities	89%	90%	90%	Output
• Maintain 50% of the park natural areas in accordance management plans.	with best ma	anagement pr	actices or si	te specific
Percentage of the park natural areas maintained in accordance with best management practices or site specific management plans	47%	50%	50%	Output
Planning, Research, and Development				
Meet or exceed four developed park acres per 1,000 re	esidents.			
Developed park acreage per 1,000 residents Recreation Services	4.3	4.25	4.2	Outcome
• Promote Parks and Recreation to County residents and they will return to use the services again.	d visitors. Ha	ave at least 95	5% of partic	ipants indicate
Percentage of County residents and visitors rating participation as important and will return Special Facilities	98%	95%	95%	Effectiveness
-	ame at Divis	ion facilities	to increase	aross rovonues h
Implement marketing and revenue management progr 5%.				
Percentage increase of Division Gross Revenues	5.4%	5%	5%	Outcome
Manage operating costs per round of golf at 85% of o	perating reve	enues per rou	nd of golf.	

		22							<u>Change (FY 18 - FY 19)</u>	
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	•	\$	%
Non-Ad Valorem Reve	nues									
Charges for Services		\$	18,588,933	\$	19,708,159	\$	19,499,580	\$	(208,579)	(1%)
Other			266,172		(142,370)		(122,122)		20,248	14%
Fund Balance			4,666,379		4,149,234		3,282,028		(867,206)	(21%)
	SubTotal	\$	23,521,484	\$	23,715,023	\$	22,659,486	\$	(1,055,537)	(4%)
Appropriations	-									
Personal Services		\$	42,566,419	\$	45,582,420	\$	46,833,449	\$	1,251,029	3%
Operating Expenses			21,975,146		24,792,643		24,983,918		191,275	1%
Capital Outlay			2,179,416		3,473,376		4,307,548		834,172	24%
Debt Service			409,044		266,607		253,659		(12,948)	(5%)
Grants and Aids			-		-		1,500,000		1,500,000	100%
Reserves			-		2,396,621		700,847		(1,695,774)	(71%)
	SubTotal_	\$	67,130,025	\$	76,511,667	\$	78,579,421	\$	2,067,754	3%
Ad Valorem Funding	-	\$	48,379,904	\$	52,796,644	\$	55,919,935	\$	3,123,291	6%
	Positions		586		588		588		-	-

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$867,206) decrease is primarily attributed to the Osprey Point Golf Course Clubhouse Expansion Project. The increase in expenditures has also decreased the reserves.

Appropriations

Capital Outlay - \$834,172 increase is due to the Osprey Point Golf Course Clubhouse Expansion Project. These funds will be moved from the operating fund to a new golf course capital projects fund at the beginning of FY 2019.

Grants & Aids - \$1,500,000 increase is for a contribution for the Orange Bowl Field at Glades Pioneer Park.



PLANNING, ZONING, AND BUILDING

Patrick W. Rutter, Executive Director

2300 North Jog Road West Palm Beach, Florida 33411 Phone: 561-233-5000

Website Address: http://discover.pbcgov.org/pzb/

MISSION STATEMENT

To create and sustain a high quality community and a safe and healthy lifestyle for the citizens of unincorporated Palm Beach County. By the use of comprehensive planning, growth management, and the implementation of zoning regulations, citizens benefit from orderly growth and the application of valuable performance and aesthetic standards and principles in current and future development activities. Health and safety in the built environment are accomplished through the enforcement of the building and technical codes and certification of contractor competencies in construction activities. Sustainability of the quality community is accomplished through the enforcement of land development, building, and property maintenance codes within the existing environment.

Administration

Provides the infrastructure for the Department by performing the following functions: personnel advisement, budget, addressing, policy and procedures, facility maintenance, collection of fees, and records management.

Building

Ensures life and property safety within our community in the built environment through efficient and effective administration of the enacted building codes, and by taking a leadership role in code development and education.

Code Enforcement

Ensures compliance with the Unified Land Development Code (ULDC) and related property maintenance codes. Responds to citizen complaints and achieves compliance through education, warnings, notices of violation, and Special Magistrate hearings.

Contractors Certification

Promotes a safe and healthy community environment through a contractor certification regulation and enforcement program, thereby minimizing losses to citizens by unlawful contractor activities.

Planning

Maintains a quality community through comprehensive planning that responds to the changing needs and values of the community. Primary services include implementing and updating the Comprehensive Plan as necessary, including the Future Land Use Atlas. The division also provides direct support for environmental sustainability initiatives, workforce housing, intergovernmental issues, and the protection of our historic resources through the County Archaeologist.

Zoning

Ensures the appropriate use and techniques of land development through enforcement of the ULDC, and by facilitating the timely review of development applications by various agencies for certification and approval by the Development Review Officer and BCC. Review of building permits is performed to ensure final implementation. Staff also oversees ULDC updates and processes the amendments through public hearings.

- Zoning Division obtained BCC adoption for major amendments to the ULDC, Article 2 Application Processes and Procedures, in January 2018.
- Zoning Division and ISS completed the implementation of the ePZB Application for Development Review Officer (DRO) Administrative Process.
- Further improved response time to complaints from the public to three days for regular cases, and one day for lifesafety code violations.
- Enhanced Divisions Online Portal, a web based and paperless contractor licensing business processing, to include County contractors and two trade licenses.
- Continued contractor oversight and field audits for other County departments.
- Planning Division staff continued revisions to the Workforce Housing Program, working closely with the Housing Summit Steering Committees Regional Subcommittees. Staff also finalized the U.S. Census Bureau's Local Update of Census Addressing program in anticipation of the 2020 Census.
- Worked with County Administration and the GIS Division to provide funding and logistical support to the County United States Geological Survey (USGS) LIDAR Grant project to develop and maintain more accurate digital topographical data to be utilized to perform future studies with the intent of creating more accurate Flood Insurance Rate Maps (FIRMs) for the County. This will also provide more accurate and current building footprint data.
- Implemented streamlined permitting processes and renovations to improve customer service. These processes included a Type 1 Permitting service counter area to be staffed by clerical and technical staff to expand "while you wait" permitting.

- Zoning Division will continue in 2019 with Industry/Interested Parties meetings on amendments to the ULDC to address new or updated Industry practices/trends.
- Code Enforcement will increase inter jurisdictional investigations with other agencies to include PBSO, Public Safety, and State of Florida Health Department in addressing Adult Entertainment industry-related issues
- Code Enforcement will seek to establish a Rental Registration and Safety Inspection Ordinance to both short-term vacation and longer-termed rental units in PBC.
- Enhance Division's Online Portal, a web based and paperless contractor licensing business processing for all trade licenses.
- Provide citizens/community/trade organizations training on how to become a licensed contractor.
- Planning Division staff will implement the updated policies of the Workforce Housing Program, pending direction by the Board of County Commissioners. Planning Division staff will work closely with U.S. Census Bureau on the Participant Statistical Area Program in anticipation of the 2020 Census.
- Continue to evaluate the staffing structure in the Building Division to include two new programs; a "step" type program to encourage more multi-licensed employees, and a multi-year full-time paid internship program to develop employees for licensure. Both of these programs will assist with the hiring challenges we will continue to face.
- Development continues on the Electronic Plan Review System with an anticipated delivery dated of March 2019. This new system will reduce delays by allowing multiple reviewers to check the same plans at the same time.
- Continue to work with County Administration and the County GIS Division to fund and facilitate Hydraulic and Hydrology studies utilizing the digital topographical data obtained from the LIDAR Grant project to be submitted to FEMA to revise inaccurate obsolete map data, which detrimentally impacts residents who are actually at a low risk for flooding hazard due to bad information.

Planning, Zoning and Building				Beach County
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	<u>Type</u>
Administration				
• Respond to customer requests for all divisions of PZB	effectively.			
Number of PZB main (web) requests/responses	413	450	475	Output
Number of customer record requests processed	16,164	17,413	19,000	Output
Building	_ = ; _ = :	_ , ,		
 Maintain the maximum number of inspections per day 	and applicat	ion turnaroun	d times with	in establishe
goals: Maximum Inspections per Day = 16, Targeted I 45	11			
• Continue to restructure the Building Division while ad positions.	apting to the	competitive	workforce for	r license
Number of permits issued	65,552	65,000	67,000	Output
Number of technical construction plan reviews performed	64,113	65,000	67,000	Output
<i>Percentage of inspections not performed on requested day</i>	2.77%	2.50%	2.00%	Output
Average review turnaround residential (days)	25	25	25	Efficiency
Average review turnaround commercial (days)	29	40	35	Efficiency
Code Enforcement				
Increase the number of self-initiated / proactive cases,	from 1,000 c	cases per year,	to 2.500 cas	ses per year.
• To continue to improve customer service and response violations within 3 days of assignment.	times to citi	zen complain	ts to potentia	l code
Number of customer initiated complaints	5,723	6,304	6,500	Demand
Total Number of violation notices issued	3,846	3,917	4,000	Output
Contractor Certification				
Continue to increase county contractors licensing appl	ications			
Educational outreach events	10	15	15	Demand
County contractor licensing applications	129	150	170	Output
Contractor cases investigated	400	800	900	Output
Planning				
• Continue to develop appropriate policies to support the workforce.	e creation of	housing that s	erves the Co	ounty's
Number of Private and County Amendments	24	26	29	Output
Number of public inquiries	2,134	2,241	2,353	Output
Percent of Concurrent Planning/Zoning applications	75%	76%	77%	Operating Statistic
 Provide intergovernmental coordination with municipa pockets for provision of efficient service delivery. 	alities to elim	ninate unincor	porated encla	aves and
Number of Development Review Officer plans reviewed Zoning	176	185	194	Output
 Implement the recently adopted 2018 Unified Land De (Review Processes) and 7 (Landscape Code) by ensuring processes clearly defined for staff and applicant and complexity 	ng all online	applications a	are updated,	internal
Number of applications reviewed for Public Hearing per month	14	20	21	Efficiency
Number of ULDC Amendments processed	140	145	152	Output
Total Number of Zoning Public Hearing and Admin applications processed	5,070	7,033	7,385	Efficiency

Planning, Zoning and Building

		DE		I. II.						
								<u>(</u>	Change (FY 18	- FY 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
Non-Ad Valorem Rever	nues									
Charges for Services		\$	4,858,330	\$	3,798,100	\$	4,130,100	\$	332,000	9%
Fines & Forfeitures			1,764,251		845,000		1,175,000		330,000	39%
Grants			25,000		-		-		-	-
Licenses & Permits			19,103,028		16,953,000		18,003,000		1,050,000	6%
Other			1,868,128		432,170		783,443		351,273	81%
Interfund Transfers			25,000		25,000		25,000		-	-
Fund Balance			39,249,107		41,803,704		49,505,545		7,701,841	18%
	SubTotal	\$	66,892,844	\$	63,856,974	\$	73,622,088	\$	9,765,114	15%
Appropriations	—									
Personal Services		\$	21,675,351	\$	24,579,614	\$	25,947,301	\$	1,367,687	6%
Operating Expenses			4,905,941		5,958,847		6,830,119		871,272	15%
Capital Outlay			157,688		232,000		723,000		491,000	212%
Grants and Aids			25,549		-		-		-	-
Transfers			38,805		38,804		62,286		23,482	61%
Reserves			-		42,706,958		49,493,820		6,786,862	16%
	SubTotal	\$	26,803,334	\$	73,516,223	\$	83,056,526	\$	9,540,303	13%
Ad Valorem Funding	-	\$	6,544,893	\$	9,659,249	\$	9,434,438	\$	(224,811)	(2%)
	Positions		291		300		315		15	5%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - \$7,701,841 increase due to higher than expected revenues from building permit fees and various other fees. This also resulted in an increase in reserves.

Appropriations

Positions - 11

Mid Year FY 2018 - Building 4: Three Senior Clerk Typists and One Field Investigator.

Budget Process - 11: To improve services and alignment of work responsibilities.
 Planning & Zoning - Zoning 3: Two Senior Site Planners and One Site Planner I.
 Building - 8: Two Building Inspector I, One Administrative Assistant, One Assistant Deputy of Plan Review, One Building Division Operations Manager, Three Clerical Specialists.

Capital Outlay - The increase of \$491,000 is due to \$80,000 for 40 laptops for field staff, \$155,000 for five vehicles, and \$256,000 for hardware for ePlan review project propose implementation.



PUBLIC AFFAIRS

Lisa De La Rionda, Director

301 North Olive Avenue, Suite 1102 West Palm Beach, Florida 33401 Phone: 561-355-2754

Website Address: http://discover.pbcgov.org/publicaffairs/

MISSION STATEMENT

To plan, coordinate, and communicate information about County services and programs to the public through print, video, and digital materials.

Administration/Media and Public Information

Coordinates Emergency Management training for the department and handles all press conferences and the media at the Emergency Operations Center (EOC) during activation. Additionally, this division plans, coordinates, and organizes Board of County Commissioners (BCC) joint meetings, retreats, press conferences, ribbon cuttings, and other high profile meetings. Media and Public Information handles lobbyist registration and monitors and tracks the production of Countywide policies and procedures. Administration also promotes Palm Beach County information pursuant to current subject matter which annually includes Palm Beach County Day and the South Florida Fair. Acts as the point of contact and coordinates all public records requests made to BCC departments. Public Affairs also guides public records requests to other agencies and constitutional offices.

Digital Marketing and Communications (DM&C)

Develops and distributes information on County programs, achievements, and matters of concern to the public. DM&C solicits and responds to public opinion and questions regarding County government operations and conveys information to the BCC and County Administration. The division designs and manages Palm Beach County's website content; assists County departments and divisions with writing, editing, and distribution of their printed publications and press releases; produces proclamations for the BCC; publishes the Count-e-Line, an online employee newsletter; publishes the Count-e-News, an email newsletter for the public; and coordinates responses to email inquiries from the public. The division also provides administrative support to the Board of County Commissioners and Administration offices, including a quarterly Breakfast with County Administrator event. The Information Technology (IT) unit provides technical training and support to County agencies and maintains and enforces County web design and Social Media standards and policies.

PBC TV Channel 20 Productions

Produces video and digital content for live broadcast, recorded replay, and online streaming. PBC TV produces and presents County government information and educational programming to cable subscribers and online streaming viewers in Palm Beach County. The Channel's primary services include broadcasting County government meetings, government informational programs, BCC priorities, and critical public safety information in formats such as PSAs, short briefs and full-length programming. PBC TV supports the Public Safety Department by disseminating emergency preparedness, survival and disaster recovery information and maintaining a storm-ready live broadcast studio at the County's EOC, as well as, live broadcast facilities at the downtown Governmental Center and the Vista Center. PBC TV also provides video production services to support County departments, agencies, and Board sponsored organizations to facilitate the education of residents about available County services, along with important programs and activities. Programming includes broadcasting a Community Bulletin Board, which provides graphical announcements of job opportunities, bid opportunities with PBC Purchasing for local businesses, road construction projects, along with County transit information and general government announcements. The division is also responsible for providing a video record/documentation of BCC meetings for public records requests and online viewing by staff and the public.

Graphics and Marketing Services

Provides and coordinates quality printing, copying, bulk mailing, graphic design, and marketing services in a timely and cost effective manner to BCC departments, divisions, offices, and other taxing agencies. Graphic design and marketing services provide marketing campaigns and events, forms, brochures and publication layout and design, and logo and branding design work. Digital copying and printing are produced on high-speed printers with in-line finishing options including booklet making and hole punching for coil binding. Offset printing is produced on single color and multi-color equipment. Bindery services include cutting, folding, perforating, scoring, booklet making, and specialty die cutting. Mailing services include variable data printing, mailing list address quality management, and Every Door Direct Mail (EDDM) services. Wide format services including mounting and laminating. Registration as a certified chain of custody printer with the Forestry Stewardship Council (FSC) and the Rainforest Alliance. Acts as a Resource manager for inhouse and outsource printing and copying for all County departments.

- Changed the approach to public messaging in response to Hurricane Irma. During the recent Red Tide and post Irma incidents, it was found that sending bursts of important information quickly through social media was more expedient than writing a press release, especially for quickly changing conditions. Small situational changes are easy to send out via social media and avoids a lengthy approval process that can slow down information release, especially when other organizations may release information prior to the County.
- Palm Beach County (PBC) Day 2018 was very successful and had the highest attendance since sponsors were eliminated in 2012. Operating on registration only requires near perfect planning to stay within budget, which is based on how many people attend. The logistics of planning food and hotel rooms months in advance not knowing how many guests will attend is difficult, but made easier with the steady rise in attendance.
- 4,115,903 annual visits to pbcgov.com; 6,237 Facebook likes (53% increase); 48,100 Twitter followers (12% increase).
- Conducted 64 live broadcasts on Periscope with 24,550 viewers since October 2017.
- Launched design and functionality overhaul for the County's Intranet website.
- Created a digital friendly hurricane guide and human trafficking website for Victim Services.
- Graphics and Marketing Services installed a new four-color digital offset printing press to provide high volume, full color printing services at a lower cost than previous xerographic equipment.
- Featured and distributed programs and services information, and gathered related survey data for 20 County departments and agencies using the PBC TV Channel 20 monthly program guide.
- PBC TV began providing captions for BCC meetings streamed live online and for BCC meetings available on demand.
- Channel 20 completed the conversion of its two studios to high definition (HD) recording and live broadcast facilities.
- PBC TV added two half-hour programs from the Tourist Development Council to its programming lineup that promotes PBC as a premier tourist destination.
- Channel 20 began airing Palm Beach Sheriff's Office (PBSO) programming that features law enforcement's community involvement and advanced-security readiness to complement PBC TV's programming.
- A fourth cable TV provider agreed to begin distributing PBC TV Channel 20 programming to its PBC subscribers.

- With an ever growing amount of public records requests (PRR), Public Affairs has transitioned from an email based online PRR system to an automated request system that tracks the request throughout the whole process. The online database/request system is going to be made available to all user departments in order to streamline the request process for the public. This will require training and cooperation with the PRR Coordinator and several departments.
- Operating system upgrades to staff PCs to ensure Adobe Software is performing optimally.
- Ongoing training and site monitoring to ensure Americans with Disabilities Act (ADA) compliance going forward.
- Additional live streaming solutions that allow multicasting through several social media platforms and live captioning.
- · Graphics and Marketing Services to expand on-line print job ordering to include business cards.
- Providing captions for more live meeting broadcasts and for other PBC TV Channel 20 informational programming.
- PBC TV will be upgrading all live meeting control rooms and the master control media playout server to HD.

Public Affairs			Palm Be	ach County, Fl
	Actual FY 2017	Estimated FY 2018	Projected FY 2019	Type
OBJECTIVES & PERFORMANCE MEASUREMENTS	<u>r i 2017</u>	<u>I I 2010</u>	<u>II 2017</u>	<u>1 ypc</u>
Administration-Media and Public Information				
Continue communications plan to educate the public all revenues. Plan will include all aspects of communication	• 1	•	•	ture Surtax
Number of presentations coordinated and made to the public in relation to surtax dollars	13	26	24	Demand
BCC Special events, outreach opportunities coordinated	13	16	18	Demand
• Maintain a service level of 100% for acknowledging an business days.	nd initial respo	onse to public	e record reque	ests within 3
Percentage of Public Records Requests responded to within 3 business days	100%	100%	100%	Outcome
• Build upon past successes with annual lobbying event of leverage to drive County priorities within the community	• • •	Tallahassee	and use our c	ombined
Legislative partners travelling to PBC Day	229	247	260	Demand
• Develop public information plan to educate citizens ab communication including digital, print, and video.	out 2020 Cen	sus. Plan will	include all a	spects of
Number of presentations coordinated and delivered to the public in relation to the 2020 Census	N/A	5	24	Outcome
Digital Marketing and Communications				
• Continue to increase the number of digital subscribers live streaming video.	to Count-e-Ne	ews and socia	ll media outle	ets, including
Total number of Digital Subscribers per month	35,021	40,000	45,000	Outcome
• Continue to improve the look, feel, and functionality of	f PBCGOV.co	om and Intrar	et Website.	
Number of visits to Internet homepage per month	985,478	1,100,000	1,200,000	Outcome
Graphics and Marketing Services				
• Continue to focus on department online catalog to inclu with expanded customer training to improve customer				
Percentage timely delivery from customer survey	99.07%	100%	100%	Outcome
Percentage quality satisfaction from customer survey	99.19%	100%	100%	Outcome
Value of work orders processed	\$1,426,160	\$1,550,000	\$1,650,000	Demand
 Increase use of Every Door Direct Mail service 				
Number of Every Door Direct Mail Mailers	278,362	300,000	360,000	Demand
PBC TV Productions				
• Explore all avenues to establish and maintain a 24/7 br major cable TV providers in the County within 12 mon		nel position o	r on demand	access on all
Percentage of major cable TV providers in PBC carrying PBC TV Channel 20 programming	75%	75%	100%	Outcome
• Establish a collaboration with County departments to u	se the monthl	y PBC TV C	hannel 20 Pro	ogram Guide
survey card for marketing, research, and feedback on p		•		
Number of departments using the monthly PBC TV program guide survey card	3	6	10	Demand
 Increase by 10% the number of public service announc bulletin board (CBB) announcements broadcast PBC T initiatives during the FY 2018. 				
Number of PSA's, programs, features, and graphics produced	400	550	600	Demand

								<u>(</u>	Change (FY 18	- FY 19)
		F	Y 17 Actual	FY	Y 18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Charges for Services		\$	506,234	\$	439,000	\$	536,000	\$	97,000	22%
Other			18,873		6,300		4,400		(1,900)	(30%)
Fund Balance			995,925		408,665		261,736		(146,929)	(36%)
	SubTotal	\$	1,521,032	\$	853,965	\$	802,136	\$	(51,829)	(6%)
Appropriations	-									
Personal Services		\$	3,305,398	\$	3,639,216	\$	3,814,780	\$	175,564	5%
Operating Expenses			1,348,715		1,399,305		1,473,021		73,716	5%
Capital Outlay			253,513		155,002		110,001		(45,001)	(29%)
Reserves			-		257,463		197,636		(59,827)	(23%)
	SubTotal	\$	4,907,626	\$	5,450,986	\$	5,595,438	\$	144,452	3%
Ad Valorem Funding	-	\$	4,109,911	\$	4,597,021	\$	4,793,302	\$	196,281	4%
	Positions_		43		44		44		-	

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Charges for Services - \$97,000 increase primarily due to the County Library Happenings publication changing from single color on plain offset stock to full color on brochure stock and an increase in the total pages.

Fund Balance - (\$146,929) decrease due to projects in the Public Affairs Frequency Replacement Fund for the digital conversion and transition of Channel 20 broadcast operations. This also resulted in a decrease in other (\$1,900 - Interest), reserves (\$59,827), and capital outlay (\$45,001).



PUBLIC SAFETY

Stephanie Sejnoha, Director

20 South Military Trail West Palm Beach, Florida 33415 Phone: 561-712-6400

Website Address: http://discover.pbcgov.org/publicsafety/

MISSION STATEMENT

To protect, enhance, and improve the health, safety, welfare, and quality of life in Palm Beach County with employee teamwork and public service through an organization of diverse programs and services.

Administration

To manage and coordinate the department's administrative and financial needs including personnel, billing and budgetary activities, contracts, asset management, and policies and procedures.

9-1-1 Technical Services

Palm Beach County 9-1-1 Technical Services has an ongoing commitment to enhance the life and safety of the public by providing and maintaining a fast, efficient 9-1-1 System through advanced 'Next Generation' technology and training.

Animal Care and Control

To prevent and investigate cruelty to animals and prevent unwanted pets through low cost spay/neuter efforts, manage a licensing program for pets, handle public complaints, conduct investigations for civil infractions, provide sheltering and medical care for impounded/unwanted animals, and facilitate release of animals through adoption or rescue partnering. Services include public health/safety programs for rabies surveillance and testing; humane education; and pet sterilization.

Consumer Affairs

To protect consumers utilizing County and state consumer protection ordinances and statutes by: investigating and enforcing unfair and deceptive trade practices; equipping consumers with information to select businesses providing fair value for services and merchandise; conducting informal dispute mediation with businesses and landlords; enforcing the "price gouging" ordinance during emergencies; and administering the moving, vehicle for hire, water taxi, towing, adult entertainer, and home caregiver ordinances.

Emergency Management

To coordinate County resources in the preparedness for, response to, recovery from, and mitigation against all hazards, natural or human-generated. Primary services include: maintaining the Emergency Operations Center (EOC) and its staff's readiness for activation, managing the 24-hour County Warning Point, conducting annual assessments of hazardous materials and critical facilities, providing public alerts, warnings, and after-hour emergency notification to County agencies, conducting training with our Community Emergency Response Teams (CERT), coordinating emergency management plans, training and exercises, regulating countywide Emergency Medical Services activities, and maintaining the special needs registry and sheltering programs.

Justice Services

To provide a variety of highly professional age and issue specific programs which enhances public safety and assists the Justice System and the citizens of the County. Primary services include the identification and treatment of substance abuse issues through drug court programs, reentry services for high risk ex-offenders, providing information to the court so informed decisions can be made regarding pre-trial release, supervision and monitoring of individuals referred by the court, and providing psychological assessments/evaluations.

Victim Services

To provide comprehensive direct services to crime victims and advocate on their behalf within the criminal justice system and the community. Primary services include: 24-hour hotline and crisis field response for victims and surviving family members of sexual assault, domestic violence, homicide, and other violent crimes; provide court accompaniment, safety planning, legal advocacy, assistance with filing victim compensation claims, and information and referral; conduct sexual assault forensic examinations; provide individual and group therapy sessions; and serve as the coordinating agency for the County's Sexual Assault Response Team (SART).

- Division of 9-1-1 Technical Services (911) implemented County-wide Text to 9-1-1.
- 911 conducted a Cybersecurity benchmark assessment of all 9-1-1 sites, reviewed findings and took the appropriate steps to address any issues.
- 911 completed a complete system audit (Class A) of fifteen County 9-1-1 centers.
- Division of Animal Care and Control (ACC) maintained a live release rate of dogs at 85-88%.
- ACC built a partnership with the Peggy Adams Animal Rescue League to house many of our stray animals. Animals are now transferred over to their shelter almost daily, freeing up much needed cage space.
- Division of Consumer Affairs (CA) migrated to a modern platform, improving businesses processes and creating the framework for development of future customer focused initiatives. Staff documented more than 70,000 license and compliance activities through administration of six ordinances and the dispute mediation program.
- CA implemented ordinance enhancements to the adult entertainer work ID requirements to increase screening for human trafficking resulting in 41 compliance activities and issuance of 1,292 licenses, nearly doubling the output of the prior year.
- Division of Emergency Management (EM) received grant awards totaling \$866,000. Funds were utilized for shelter supplies, EOC enhancements, equipment, training, and staff salaries. EM is processing the countywide reimbursement of approximately \$43 million dollars in response to Hurricane Irma.
- EM in collaboration with County Administration and Departments implemented the Employee Disaster Response Plan (EDRP). In response to Hurricane Irma, 1,075 employees worked in various disaster roles.
- Division of Justice Services (JS) Reentry program assisted 1,056 ex-offenders returning to Palm Beach County and reduced recidivism rates by 50% for all County-funded reentry initiatives.
- JS enhanced the supervised release program by creating levels of supervision, providing transportation assistance and drug testing services as part of the County's Safety and Justice Challenge initiative.
- JS completed the request for proposals bid process resulting in three-year contract awards for providers to the adult, family and juvenile drug courts.
- Division of Victim Services (VS) received a 2018 Achievement Award by the National Association of Counties (NACo) for the Human Trafficking Awareness Program.
- VS secured a 3-year grant with the Florida Council Against Sexual Violence to assist sexual assault victims and their family members with a special emphasis on the lesbian, gay, bisexual and transgender (LGBT) communities.

- Conduct extensive testing to validate the enhanced 9-1-1 caller location accuracy as announced by the Cellular Telecommunications Industry Association (CTIA).
- Review routing of 9-1-1 calls by individual cell towers in an effort to reduce transfers between 9-1-1 centers.
- Prepare for a three year phased renovation, to ACC Belvedere shelter. This may include outsourcing some programs and/or operating some sections from a different location to ensure continuity of operations during construction.
- Strengthen the Home Caregiver Ordinance to prohibit unlicensed caregivers from operating.
- Legislative priorities particularly, Public Records exemptions for damage assessment and shelter related information.
- Remain cognizant of the shifting domestic security landscape, by continuing to plan, train, and exercise for human generated disasters.
- Create more peer advocate involvement in all aspects of reentry programming. Successful peers are more likely to convince clients to enroll in programs with emphasis on substance abuse and mental health treatment and services.
- Enhance services to the judiciary by fully implementing a pretrial risk assessment tool which will help judges determine defendants risk to the community upon release from jail.
- Expand services to surviving family members of impaired driving crashes and develop a comprehensive, multidisciplinary team response addressing the unmet and complex needs of victims.

Public Safety	Å c 4 1	F ~44 4 P		Palm Beach County,		
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	<u>Type</u>		
011 Program Services						
Increase by 50% (of FY 2018 estimate) the number of audits conducted by 9-1-1 staff to visit sites and inspec Management Services guidelines.						
Number of PSAP compliance audits conducted	2	4	6	Output		
Complete three cybersecurity attack simulations as par Plan.	t of the NG9	11 network ar	nd equipment	Cybersecur		
Number of cybersecurity attack simulations Animal Care & Control	0	1	3	Output		
• Increase live release of cats to 79% of overall cat intak Vaccinate, and Return (TNVR) and owner retention pr		hanced adopti	on programs	, Trap, Neute		
Cats saved	3,429	3,441	3,649	Outcome		
 Reduce cat intake through sterilization and TNVR pro Cat intake 	grams. 5,043	4,710	4,620	Demand		
Consumer Affairs						
• Increase the number of outreach events and presentation information on the latest regulatory issues and scams.	·	× ×	,			
Number of outreach events and presentations	18	30	36	Output		
 Increase number of administrative and enforcement ac FY 2017 actual to ensure compliance with ordinances 	•			vities from the		
Number of administrative/enforcement activities	47	125	150	Output		
Emergency Management						
• Maintain the Division's Multi-Year Training and Exerc	cise Plan (MY	· · · · · · · · · · · · · · · · · · ·				
Number of trainings	27	29	33	Output		
Number of exercises	7	7	8	Output		
• Increase number of attendees at Division's community	-		2.226	D 1		
Number of attendees at outreach events Iustice Services	1,480	2,225	2,336	Demand		
 Provide case management to 1,200 juvenile and adult of 	av offenders	convicted in a	nd natuming	to DDC		
Juvenile and adult ex-offenders enrolled	1,062	1,200	1,200	Demand		
 Provide a pretrial services program that serves as an al 		,	,			
the cost of County incarceration.			Peruing at a	100017/00		
Number of pretrial interviews completed prior to first appearance court	12,614	12,000	12,000	Output		
Average daily number of criminal defendants out of custody pending trial under supervision by the pretrial services office	875	930	875	Demand		
Victim Services						
Provide on average 10 units of comprehensive advocation	cy and therap	y services per	crime victin	n served.		
Number of crime victims served	2,672	2,700	2,700	Demand		
Average units of comprehensive advocacy and therapy services provided per crime victim	10.78	10.70	10.74	Output		
• Maintain current level of trainings, awareness events, j and the general public about services, victimization, vi						
Number of trainings, awareness events, presentations, and outreach activities	238	238	238	Output		
Number of individuals trained	12,246	12,250	12,250	Output		

Public Safety

								<u> Change (FY 18 - FY 19</u>		
	F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%	
Non-Ad Valorem Revenues										
Charges for Services	\$	3,441,898	\$	3,478,280	\$	3,380,080	\$	(98,200)	(3%)	
Fines & Forfeitures		3,945		1,500		2,100		600	40%	
Grants		9,629,920		10,243,718		10,699,448		455,730	4%	
Licenses & Permits		698,014		638,000		716,100		78,100	12%	
Other		480,856		(188,520)		(197,770)		(9,250)	5%	
Interfund Transfers		722,842		852,101		1,343,836		491,735	58%	
Fund Balance		6,998,212		6,876,258		4,812,410		(2,063,848)	(30%)	
SubTotal	\$	21,975,687	\$	21,901,337	\$	20,756,204	\$	(1,145,133)	(5%)	
<u>Appropriations</u>										
Personal Services	\$	18,186,792	\$	19,869,258	\$	20,876,859	\$	1,007,601	5%	
Operating Expenses		8,021,903		9,097,704		9,171,051		73,347	1%	
Capital Outlay		645,876		222,984		216,872		(6,112)	(3%)	
Grants and Aids		3,557,469		3,741,423		3,702,571		(38,852)	(1%)	
Transfers		975,528		4,508,307		3,459,051		(1,049,256)	(23%)	
Reserves		-		2,858,066		2,918,733		60,667	2%	
SubTotal	\$	31,387,568	\$	40,297,742	\$	40,345,137	\$	47,395	-	
Ad Valorem Funding	\$	15,875,046	\$	18,396,405	\$	19,588,933	\$	1,192,528	6%	
Positions		263		262		267		5	2%	

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Interfund Transfers - Increase is due to \$345,111 from the Criminal Justice Commission for the MacArthur Foundation Safety and Justice Challenge Grant. It is also due to a \$150,000 transfer from the Domestic Violence Trust Fund for a three year project to improve the response to domestic violence cases countywide and conduct training for law enforcement agencies and prosecutors.

Fund Balance - Decrease of (\$2,063,848) is the result of transfers from the Emergency Communications E911 Fund to fund allocations to the E911 system and capital improvements.

Appropriations

Positions - 5

Mid Year - 4: One Pretrial Services Interviewer, two Pretrial Services Counselor I, and one Reentry Program Coordinator.

Budget Process - 1: One Animal Care Coordinator (Pharmaceutical Inventory).

Transfers - Decrease of (\$1,049,265) is primarily due to a transfer for E911 capital projects upgrades and enhancements. It is somewhat offset by a decrease in the transfer to PBSO for capital replacements.



PURCHASING

Kathleen Scarlett, Director

50 South Military Trail, Suite 110 West Palm Beach, Florida 33415 Phone: 561-616-6800

Website Address: http://discover.pbcgov.org/purchasing/

MISSION STATEMENT

To procure non-construction related goods and services for departments under the Board of County Commissioners in accordance with the Palm Beach County Purchasing Code; to provide a central warehouse that includes a store and storage facility; and to provide the delivery of interdepartmental mail, stored items, and stock goods to County departments.

Department Overview

Pursuant to the Purchasing Code (Sections 2-51 through 2-58 of the Palm Beach County Code), the Purchasing Department procures non-construction related goods and services valued at or exceeding \$5,000 and also monitors all procurements under \$5,000 made by County departments through the Decentralized Purchase Order (DPO) process. The procurement of goods and services is accomplished through various methods including a Request for Quote (RFQ), Invitation for Bid (IFB), Request for Submittal (RFS), Request for Proposal (RFP), and alternative source selections, including but not limited to, Sole Source purchases, Emergency purchases, and Piggyback purchases.

Warehouse/Stores

Services include the processing of stock requisitions through the automated Inventory Control Subsystem and providing stock items (i.e., basic operating supplies) to County departments; delivering interdepartmental and U.S. Mail, and publications; providing centralized shipping, receiving, and storage operations for County departments; maintaining an inventory of emergency supplies; and delivering storage items and stock goods as requested.

Purchasing

Primary services include procuring non-construction related goods and services for Palm Beach County; monitoring term contracts to ensure that gaps in service do not occur; monitoring DPOs made by County departments to ensure that appropriate policies and procedures are observed; providing suggestions to County departments with regard to alternative source selections; addressing all vendor protests, including those pertaining to construction related procurements; coordinating and participating in protest hearings conducted before a Special Master; providing procurement training, advice, and assistance to all County departments; and, Vendor Registration and Vendor Self Service (VSS) administration and implementation.

- Procured approximately \$183,541,529 in non-construction related goods and services.
- Received and responded in detail to 10 protests. Of the 10 protests received, two hearings were requested before a Special Master.
- Purchasing met with all County Departments in order to better understand their specific procurement needs and to determine any future changes that may be necessary to the County's procurement process.
- Attended the Office of Small Business Assistance's Annual Matchmaker Conference and Expo to inform and assist vendors with the County's purchasing process.
- Participated as a committee member of the Office of Community Revitalization, Resident Education to Action Program (REAP) and Neighborhood Engagement and Transformation (NEAT) Grants Programs.
- Processed over 695 documents related to public records requests.
- Maintained the percentage of warehouse items under contract at 80.8% of active items.
- Delivered 333,268 warehouse items to 268 County Departments at 304 locations.
- Filled 94.4% of the commodity lines on stock requisitions within five days.
- Achieved .50% inventory variance.
- Maintained vendor on-time deliveries at 79.5%.
- Reduced inventory turnover to 4.31 to improve backorder rate.
- FY 2018 files scanned: 29,645 pages of contracts and 66,597 pages of procurement contracts/purchase orders.
- Purchasing is continuing to work closely with the Clerk & Comptroller's Office to streamline both the vendor payment process and the County Department procurement process for specific goods or services procured through the Direct Payment Process.
- Participated in the discussion and drafting of the Equal Business Opportunity Ordinance.
- In conjunction with the County Attorney's Office, Purchasing has implemented PPM CW-L-049, Procurement of All Non-Construction Related Goods or Services Purchased or Reimbursed with Federal Funds. The PPM is necessary to ensure compliance by County Departments when using federal funds.
- Established sample federal solicitation documents and contracts for use by County Departments and modified the Purchasing Department's federal solicitation documents and contracts to conform with Federal Law.
- Sent email blast and mass mail out to two groups of vendors: Registered Vendors who did not register commodity codes and Registered Vendors who have not activated their Vendor Self Service Accounts.

- Purchasing continues to move toward consolidation of the County's 400+ multi-function device (copier) contracts. The consolidation of these contracts will standardize the County's copier/scanner/printer machines making it easier and much more efficient for all users and contract administrators. We are hopeful that the consolidation of these contracts will take place mid FY 2019.
- Participating in the drafting of the new Equal Business Opportunity Program PPM.
- Purchasing plans to conduct procurement training for County Departments. This is necessary with the high turnover and number of new employees due to persons retiring or re-locating within other County Departments and for educating staff on the new Equal Business Opportunity Ordinance and PPM.
- The Purchasing Code will need to be amended to include a reference to the procurements of goods and services with federal funds, and make it consistent with new policies established by the BCC and County Administration.
- Work with Clerk & Comptroller's Office to establish "paperless" goals.
- Update Purchasing 101 for County Departments to use as a reference guide for solicitations.
- Become more active in National Institute of Governmental Purchasing (NIGP) and Florida Association of Public Procurement Officials (FAPPO) with regard to legislative changes pertaining to Procurement Law, Public Records Law, Sunshine Law, and Contract Law.

Purchasing				each County
	Actual <u>FY 2017</u>	Estimated FY 2018	Projected <u>FY 2019</u>	<u>Type</u>
OBJECTIVES & PERFORMANCE MEASUREMENTS		<u>1° 1 4010</u>		<u>1 ypc</u>
Purchasing Division		a 10 a ·		
• Assist with vendor registrations and vendor modificat			•	
Number of vendor modifications requested	1,270	1,020	1,020	Demand
Number of new vendors registered in VSS	1,080	1,108	1,108	Demand
Total Number of County Vendors	14,464	15,500	16,500	Input
• Fulfill County Departments needs for procurement of		•	oods and ser	vices.
Number of County Department requests for the procurement of non-construction related goods and services	4,391	4,300	4,300	Demand
 Fulfill public record requests, except for information r 10 workdays or less. 	narked "conf	idential" by v	endor, withir	n an average
Average number of workdays to fulfill public record requests	1	10	10	Efficiency
Number of public record requests	672	643	643	Demand
• Review and verify all Decentralized Purchase Orders procedures.		Ĩ		1
Number of DPOs issued by County Departments	8,583	8,500	8,500	Demand
<i>Percentage of DPOs reviewed requiring clarification</i> <i>from County Departments</i>	11%	11%	11%	Outcome
• Determine responsiveness of vendor responses to Req (RFPs), Request for Quotes (RFQs), Invitation for Bic within an average of 7 workdays or less.				
Number of RFSs, RFPs, RFQs, IFBs and RPQs	554	550	550	Output
Average workdays to determine responsiveness to RFSs, RFPs, RFQs, IFBs, and RPQs	3	7	7	Efficiency
Warehouse				
• Fill 95% of the commodity lines on stock requisitions	within 5 wor	kdays.		
Percentage of line items filled within 5 workdays	94.4%	95.0%	95.0%	Efficiency
• Maintain inventory variance of 0.25% or less.				
Annual inventory variance	.12%	.25%	.25%	Outcome
 Maintain inventory turnover of 4.5 or more. 	- · · ·			
Inventory turnover	4.86	4.50	4.50	Outcome
-		1.50	1.50	Guicome
		5.0%	5.0%	Efficiency
• Reduce back orders as a percentage of total orders to 3 Back orders as a percentage of total orders	5.6%			
Back orders as a percentage of total orders				
 Reduce back orders as a percentage of total orders to 5 Back orders as a percentage of total orders Maintain vendor on time deliveries at 85% or greater. Percentage of on time vendor deliveries 		85.0%	85.0%	Efficiency

Purchasing

	DE	PARTMENT	FIN	ANCIAL SU	MM	ARY			
							<u>(</u>	Change (FY 18	- FY 19)
	F	FY 17 Actual	F	FY 18 Budget		FY 19 Budget		\$	%
Non-Ad Valorem Revenues									
Charges for Services	\$	12	\$	550	\$	310	\$	(240)	(44%)
Fines & Forfeitures		1,500		1,500		1,500		-	-
Other		15,905		200		440		240	120%
SubTota	I \$	17,417	\$	2,250	\$	2,250	\$	-	-
<u>Appropriations</u>									
Personal Services	\$	3,644,987	\$	3,799,954	\$	3,956,357	\$	156,403	4%
Operating Expenses		239,774		303,180		315,548		12,368	4%
SubTota	I \$	3,884,761	\$	4,103,134	\$	4,271,905	\$	168,771	4%
Ad Valorem Funding	\$	3,867,344	\$	4,100,884	\$	4,269,655	\$	168,771	4%
Position	s	45		45		45		-	



RISK MANAGEMENT

Scott Marting, Director

100 Australian Avenue, Suite 200 West Palm Beach, Florida 33406 Phone: 561-233-5400

Website Address: http://discover.pbcgov.org/riskmanagement/

MISSION STATEMENT

To provide cost-effective, efficient management of potential loss exposures and to provide group life and health insurance programs that support employee recruitment and retention.

Employee Assistance Program

Promotes the mental health and wellness of County employees and their families. Services aim at timely intervention of conditions which negatively impact health, well-being, or job performance and seek to restore employees and family members to optimum functioning in all life areas.

Group Insurance

Provides excellent customer service to group insurance participants and properly administers the County's various employee group insurance (health, life, dental, flexible spending accounts, and short and long term disability) plans in accordance with federal law and County policies. Offers programming that fosters positive physical and mental wellbeing both within and outside the workplace for employees and their families, through wellness education, activities, and opportunities.

Employee Safety/Loss Control

Provides programs and services to the departments of the Board of County Commissioners (BCC) to prevent injury and illness to County employees, harm to the public, and property losses to the County.

Occupational Health

Provides services that focus on the promotion, protection, and restoration of the health and safety of Palm Beach County employees. By providing high quality, cost effective medical surveillance, and timely medical and rehabilitative services employees are able to achieve the highest level of occupational health and wellness.

Property and Casualty

Provides cost-effective and efficient oversight of the various insurance and self-insurance programs protecting the County against financial loss resulting from damage to County-owned assets and/or negligence. The Division serves as an advisor to the County analyzing and recommending appropriate risk avoidance and transfer methods.

Workers' Compensation

Manages and oversees the administering of the County's self-insured Workers' Compensation claims. The County's claims are administered by a third party administrator with three on-site adjusters and additional administrative support located at the third party administrator's office. The County's claim administration is in accordance with the Florida Workers' Compensation Law (F.S. 440).

- The Workers' Compensation Division (WC), with assistance from their claims administrator, Preferred Governmental Claims Solutions (PGCS), prepared for a new law that expanded workers' compensation benefits for first responders who suffer from employment related PTSD.
- The Occupational Health Clinic (OHC) provided cost-effective, in-house medical treatment and case management for injured workers
- The Property and Casualty Insurance Division (PCI) welcomed a new Claims Administrator, PGCS, with an on-site adjuster.
- The Loss Control Division (LC) collaborated with the Clerk's office to implement a risk management database using the Health and Safety module of the existing PeopleSoft system. This database allows Risk Management to capture, track, and analyze employee incidents, claims, vehicle accidents, and property damage in one system.
- LC implemented an Ergonomic Assessment Program. The purpose of this program is to reduce or eliminate hazards that contribute to the development of musculoskeletal injuries, and/or disorders that are caused, precipitated, or aggravated by repetitive motions.
- The Employee Assistance Program (EAP) maintained a high level of counseling services, supervisor training, learning forums, and support groups.
- The Group Insurance Division (GI) added a second Cigna medical plan service representative on an on-site basis, as well as utilizing the Cigna Onsite Well-Being Coordinator and deployed these resources to County departments, thereby offering additional service options for County medical plan members.
- GI renewed several benefit programs at flat or reduced cost, including premium cost reduction for the group term life
 insurance program for the County as well as the employees and negotiated increased life insurance benefits for
 supplemental and spousal life on behalf of County employees. Dental insurance was also negotiated to renew without
 any premium increases although the contract included premium increase options. The Flexible Spending Account
 (FSA) administration was also renewed at a decrease in administrative cost per member.

- The statute expanding benefits for first responders who suffer from employment related PTSD took effect on October 1, 2018, which will likely increase the County's workers' compensation claim costs.
- WC will continue to experience increased litigation as a result of the attorney's fee statute being declared unconstitutional. The Florida Legislature has so far failed to pass litigation to standardize these fees.
- WC is continuing to monitor the Florida Legislature's attempts to pass a bill providing for a presumption that firefighters diagnosed with certain cancers contracted the disease as a result of their employment. If passed, it will significantly increase the County's workers' compensation claim costs.
- PCI is working with the insurance broker Arthur J Gallagher to get appraisals on the County's high-dollar facilities starting with the ballpark FITTEAM Ballpark of the Palm Beaches in November of 2018.
- LC will be implementing the PeopleSoft database across departments in FY 2019, beginning with Fire Rescue and Palm Tran. This system will assist the departments in managing employee safety and tracking vehicle accidents.
- EAP will implement a new system for case tracking demographics, problems, and outcomes to effectively promote increased quality in counseling services.
- GI continues to meet incremental deadlines from the Patient Protection and Affordable Care Act (Act) until it reaches its scheduled fruition in 2022. At this time and in the foreseeable future, the landscape of the Act and employer sponsored health insurance benefits continues to develop and exhibits a greater level of uncertainty. GI must continually monitor and ensure compliance with the Act.

Risk Management			Palm B	each County, I
DBJECTIVES & PERFORMANCE MEASUREMENTS	Actual FY 2017	Estimated FY 2018	Projected FY 2019	Туре
Employee Assistance Program				
• The Employee Assistance Program will increase the nu employee awareness of this benefit.	umber of emp	ployee cases ł	by 5% by inc	reasing
Employee cases	229	250	262	Demand
Increase in employee cases	8%	9%	5%	Demand
• The Employee Assistance Program will increase the nu Educational and training programs	umber of edu 83	cational and t 87	training prog 91	rams by 5%. Output
Increase in educational and training programs	5%	5%	5%	Output
Employee Safety/Loss Control	270	270	270	o urp ut
• The Employee Safety/Loss Control Program will revie	w 100% of e	employee inci	dent reports	
Review of employee incident reports.	100%	100%	100%	Output
Group Insurance				
• The Group Insurance Program will increase participati	on in wellne	ss program ac	tivities by 50	2/0
Employees participating in wellness program activities	2,211	2,366	2,508	Demand
Increase employees participating in wellness program activities.	5%	7%	5%	Demand
Occupational Health				
• The Occupational Health Clinic will treat at least 65%	of Workers'	Compensatio	n cases in-ho	ouse.
Workers' Compensation cases treated in-house	65%	74%	77%	Output
• The Occupation Health Clinic will complete at least 99 request.	% of post-of	ffer physical e	exams within	two days of
Post-offer exams completed within 48 Hours	99%	99%	99%	Efficiency
Property and Casualty				
• The Property and Casualty Program will complete at le two days of request.	east 90% of r	equests for in	surance requ	irements withi
Insurance requirements completed within 2 days	94%	90%	90%	Efficiency
• The Property and Casualty Program will review at leas	t 90% of cor	ntracts within	two days of	request.
Contracts reviewed within 2 days	95%	90%	90%	Efficiency
Workers' Compensation				-
• The Workers' Compensation Program will achieve a cl	aims closing	ratio of at lea	ast 100%.	
Claims closing ratio	104%	100%	100%	Output
• The Workers' Compensation Program will achieve a Pl	PO network	nenetration of	f at least 90%	, D
The workers compensation rogram will demeve a r		penetration of	at reast 507	••

								CI (EV 10	$\mathbf{E}\mathbf{V}(10)$
								Change (FY 18	
	_	ł	FY 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
<u>Non-Ad Valorem Reven</u>	ues								
Charges for Services		\$	91	\$	-	\$	-	\$ -	-
Other			97,782,164		103,924,752		101,672,268	(2,252,484)	(2%)
Fund Balance			24,548,788		23,162,573		34,476,886	11,314,313	49%
	SubTotal	\$	122,331,043	\$	127,087,325	\$	136,149,154	\$ 9,061,829	7%
Appropriations	-								
Personal Services		\$	2,634,377	\$	2,726,005	\$	2,813,530	\$ 87,525	3%
Operating Expenses			87,893,873		101,098,721		101,003,349	(95,372)	-
Capital Outlay			2,279		-		-	-	-
Reserves			-		23,605,586		32,685,387	9,079,801	38%
	SubTotal	\$	90,530,529	\$	127,430,312	\$	136,502,266	\$ 9,071,954	7%
Ad Valorem Funding	-	\$	345,741	\$	342,987	\$	353,112	\$ 10,125	3%
	Positions_		30		30		30		

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - Increase of \$11,314,313 is primarily due to lower than expected self-insured health plan claims, workers compensation claims and increases in premiums collected.

Other - Decrease of (\$2,252,484) is primarily due to a reduction in employee health insurance premiums. The reduction is in line with prior years' actuals.

Appropriations

Reserves - Increase of \$9,079,801 is due to lower than expected self-insured health plan claims and workers compensation claims.



TOURIST DEVELOPMENT COUNCIL

Glenn Jergensen, Executive Director

2195 Southern Boulevard, Suite 500 West Palm Beach, Florida 33406 Phone: 561-233-3130

Website Address: http://discover.pbcgov.org/touristdevelopment/

DEPARTMENT SUMMARY

MISSION STATEMENT

To lead the promotion of tourism in Palm Beach County by empowering collaborative partnerships, advocating appropriate destination defining developments, and ensuring the steady growth of visitors.

Convention Center (PBCCC)

A general public assembly facility owned by Palm Beach County. The purpose of the facility is to provide the general public with a place to hold meetings, conferences, banquets, trade shows, etc. through license agreements. Emphasis is placed on attracting out-of-town attendees who will occupy local hotels and motels resulting in a favorable economic impact to the community.

Other Tourist Development Council (TDC) Funded Programs

Funding of the 1st Cent is earmarked to construct, extend, enlarge, remodel, repair, and/or improve the Convention Center and debt service on the convention center parking garage including operational and maintenance costs of the Convention Center and planning and design costs incurred prior to issuance of bonds. The 1st Cent also funds professional sports franchise facilities and all renewal and replacement of tourism assets. The 4th Cent funding is designated for the payment of debt service on Roger Dean stadium, Convention Center and the Ballpark of the Palm Beaches including planning and design costs incurred prior to issuance of bonds and operation and maintenance costs of the Convention Center for ten years. The Beach Programs provide beach improvement, maintenance, renourishment, restoration, and erosion control with emphasis on dune restoration where possible. Beach Programs is administered by the Palm Beach County's Environmental Resource Management (ERM) Department. The TDC administers the Special Projects Program which considers funding to attract visitors to events held in Palm Beach County.

Discover The Palm Beaches (DTPB)

Develops a brand strategy and implements marketing and sales programs to increase visitation to the County by leisure tourists, groups and meetings, and other visitors in key markets throughout the United States and internationally. This is accomplished through on-line and off-line consumer and trade advertising and targeted sales programs directed to different geographic and niche segments of the marketplace.

Cultural Council

Promotes and markets Palm Beach County as a "cultural tourism" destination. Creates a positive economic impact by promoting cultural experiences and developing audiences, through multiple media channels to tourists, visitors, and residents; administers grants to non-profit organizations and artists; expands arts and cultural educational opportunities; advocates for funding and arts-friendly public policies; and develops donors through membership programs.

Film and Television Commission (FTC)

Generates a positive impact on business tourism and the economy in Palm Beach County through the growth of the film, television, digital media, and still photography industries by attracting on-location production, educating our local workforce, and providing superior services to both the visiting and the indigenous production community. Content programming through the sponsorship program is evolving.

Sports Commission

The Palm Beach County Sports Commission promotes and markets the County as a sports destination. The Sports Commission attracts and develops sporting events and activities to enhance occupancy of hotel room nights and economic impact on the Palm Beach County economy (with a focus on the off-season); to maximize the utilization of County facilities; and to promote the image of Palm Beach County as a sports tourism destination on a national and international level.

- The Film and Television Commission resulted for the fifth consecutive fiscal year in a production revenue that is on track to break records and is estimated to reach approximately \$230 million, exceeding our goal of \$215 million by 7%. The first of its kind The Palm Beaches TV tourism channel officially launched in October 2017, now offering Palm Beach County-branded content 24 hours a day, 7 days a week.
- The Sports Commission produced a record setting year for sports tourism in The Palm Beaches. During FY 2018, the Sports Commission hosted its largest collection of sporting events since its inception. The Commission's portfolio included 176 sports events that attracted visitors from across the state, nation, and globe. These sports events generated 241,735 trackable room nights Room night generation increased 41% over a five-year span (from 170,997 in FY 2013 to 241,735 in FY 2018).
- The Cultural Council created and produced 11 travel blogs and eight new video spots that were shared across platforms and with TDC partners for art and culture content. It hosted four unique cultural familiarization media visits for national media members to introduce writers to The Palm Beaches and secure national media placements that tell the dynamic story of Florida's Cultural Capital. The Cultural Council also produced a Biennial Audience Survey Report from 15,880 collected surveys. Highlights in the report include: 3.825 million visitors to cultural organizations with 34% nonresidents; 268,293 room nights booked resulting in \$55 million in paid lodging with an average of 6.7 nights' stay; \$584 million in cultural spending by visitors and cultural organizations.
- Discover The Palm Beaches' (DTPB) Official Visitors Guide ranked top three in Florida by the Florida Magazine Association. DTPB was approved and funded by the TDC Board to partner with Discover The Palm Beaches in the creation of a Master Plan for Tourism Development and PBCCC Futures study. The DTPB hosted first Tourism Education Seminar for Legislative Delegation and it also Reimagined the Meeting Planner Guide for all of Palm Beach County
- PBCCC posted the highest grossing revenue in their operating history, exceeding last year's record year by 37%. It actualized over 48,000 room nights, which exceeded goal by 20%. The estimated economic impact from these actualized room nights was \$38.4 million. The Governor's Hurricane Conference was the largest single meal of the year with 1,300 attendees.

- The Film and Television Commission its expected to continue its competition with other states and countries that offer incentives to attract the film, television, and digital industry.
- The Sports Commission faces increased competition from other communities across Florida and the United States. This competition makes it more difficult to recruit tourism generating sports events to The Palm Beaches. Florida communities are building new facilities for sports, which will compete directly with Palm Beach County's sports tourism efforts. The cost of hosting tourism generating sports events is rising. Facility costs, site fees, and food and beverage expenses are increasing. Bid fees and incentives being offered by competing destinations are also rising.
- The Cultural Council and its Concierge program increased focus on engagement with conference planners, event planners, travel agents, hotel staff, and other travel professionals. This will push staffing requirements higher. These businesses bring larger numbers of travelers to Palm Beach County and have unserved needs that the program can meet and creates a retention tool to generate return business.
- The Discover The Palm Beaches and it's FY 2019 Destination Marketing Plan is anchored by DTPB's vision: "To position The Palm Beaches as Florida's premier tourism destination" and mission: "Grow the tourism economy", as laid out in the strategic plan. The partnership with TDC on the creation of the Tourism Master Plan will require building relationships with Cities, Towns, Chambers of Commerce, the Business Development Board, Economic Council, and the universities and colleges across the County to perform the required needs assessment.
- The Convention Center is scheduling major capital improvement projects that are key to our long-term success, during our extremely heavy year around event schedule. PBCCC is working with County IT to provide the needed technology upgrades and service levels to our clients while still abiding by County IT safety protocols.

Tourist Development Council			Palm Be	ach County, FI
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	Type
Convention Center				
• Achieve total gross rental revenue of \$1,850,000.				
Gross rental revenue	\$1,924,667	\$2,128,441	\$1,854,678	Output
Realize Convention Center food and beverage net sale				
Food and Beverage Sales (Net)	\$1,603,601	\$1,542,070	\$1,754,651	Output
Cultural Council				
 Increase awareness of Palm Beach County as a cultura and public relations efforts. 	l destination t	hrough integr	ated advertis	ing, marketing
Number of website visits	706,604	600,000	600,000	Outcome
Estimated number of cultural room nights - visitors.	586,352	585,000	631,800	Demand
Discover The Palm Beaches				
• Generate 1,680,000 unique visitors to the DTPB web s	ite.			
Number of unique visitors to web site	1,391,032	1,600,000	1,680,000	Demand
• Book 148,000 Discover (DTPB) only room nights for	hotel meeting	s leads.		
Booked room nights (hotel leads)	145,104	145,000	148,000	Demand
• 50,000 Group Level booked room nights shared by D7	TPB and Conv	ention Center	r sales staff.	
Group level shared booked room nights (Convention Center)	58,463	48,000	50,000	Demand
Film and Television Commission (FTC)				
• Generate 16,800 FTC related hotel room nights.				
Number of FTC hotel room nights	13,418	16,000	16,800	Demand
• Develop 83 content marketing programs on an on-goir television, one-off episodes, commercials and promos	0 0		•••	1
Number of content marketing programs	11	75	83	Demand
Sports Commission				
• Achieve 250,000 sports related hotel room nights.				
Number of supported sports related room nights	223,650	215,000	250,000	Demand
 Host or support 165 sports events/activities. 				
Number of events hosted or supported	162	155	165	Demand

Tourist Development Council

	22						Change (FY 18	- FY 19)
	F	FY 17 Actual	F	Y 18 Budget	F	Y 19 Budget	<u>s</u>	<u>%</u>
Non-Ad Valorem Revenues								
Charges for Services	\$	4,601,902	\$	4,662,736	\$	4,923,498	\$ 260,762	6%
Tourist Development Taxes		48,534,859		50,963,030		53,490,268	2,527,238	5%
Other		655,897		(2,174,043)		(2,330,324)	(156,281)	7%
Fund Balance		25,802,804		22,279,039		24,427,310	2,148,271	10%
SubTotal	\$	79,595,462	\$	75,730,762	\$	80,510,752	\$ 4,779,990	6%
Appropriations								
Personal Services	\$	476,554	\$	486,535	\$	570,688	\$ 84,153	17%
Operating Expenses		25,240,430		30,954,405		33,443,059	2,488,654	8%
Grants and Aids		4,757,632		5,288,600		5,787,600	499,000	9%
Transfers		23,576,129		22,651,631		21,220,551	(1,431,080)	(6%)
Reserves		-		16,349,591		19,488,854	3,139,263	19%
SubTotal	\$	54,050,745	\$	75,730,762	\$	80,510,752	\$ 4,779,990	6%
Ad Valorem Funding	\$	-	\$	-	\$	-	\$ -	-
Positions		4		4		5	1	25%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - Increase of \$2,148,271 due to higher than expected bed tax collections.

Appropriations

Positions - 1

Budget Process - 1: Addition of one Financial Analyst I to cover additional workload with new reimbursement process in place with agencies.

Personal Services - Increase of \$84,153 due to additional TDC position for first time in 18 years.

Reserves - Increase of \$3,139,263 due to increased bed tax collections.



WATER UTILITIES DEPARTMENT

Jim Stiles, Director

8100 Forest Hill Boulevard West Palm Beach, Florida 33413 Phone: 561-493-6000

Website Address: http://discover.pbcgov.org/waterutilities/

MISSION STATEMENT

To provide the highest quality potable water, reclaimed water, and wastewater service to customers in a fiscally and environmentally sound manner. The Water Utilities Department's vision for the future is "Best Water, Best Service, and Best Environmental Stewardship."

Department Overview

The Department provides potable water distribution and wastewater collection services to approximately 585,000 residents within 1,200 square miles of the primarily unincorporated area of Palm Beach County. The Department operates five regional water treatment plants with a total treatment capacity of 160.88 million gallons per day (mgd). The Department owns and operates the 35 mgd Southern Region Water Reclamation Facility, a state-of-the-art wastewater treatment and water reclamation facility. Additionally, the Department owns 23.5 mgd of capacity in the East Central Regional Wastewater Treatment Plant, which is operated by the City of West Palm Beach. The Department also operates a Central Region Operations Center, a Southern Region Operations Center and Central Laboratory, and a Customer Service Facility.

Customer Service

Facilitates the provision of water and wastewater utility services, including direct external and internal customer assistance for existing and potential customers. Examples of provided services include prompt initiation and connection of new accounts; accurate reading of customer meters and calculation of related billings; timely response to customer inquiries, whether in person, by telephone, via the internet, or through correspondence; management of departmental contracts and agreements; and diligent enforcement and collection of fees owed.

Potable Water Treatment and Delivery

Ensures delivery of a high quality level of potable water to the department's customers through its capital facilities and infrastructure. These functions assure the integrity of the distribution system and availability of potable water to meet future needs in accordance with standards established for the health and safety of the department's customers. Primary services include 24 hour on demand availability of potable water service through various treatment technologies, water quality that exceeds state and federal standards, and engineering services to develop and implement all capital facilities necessary to ensure adequate levels of potable water service.

Wastewater Collection, Treatment, and Disposal

Ensures environmentally sound wastewater collection, treatment, and reclamation through the facilities owned by the department, as well as additional capacity at the East Central Regional Water Reclamation Facility, operated by the City of West Palm Beach. Primary services include 24 hour on demand availability of wastewater treatment and disposal; wastewater treatment that exceeds state and federal standards; and engineering services to develop and implement all capital facilities necessary to ensure proper collection, treatment, and reclamation of wastewater.

FY 2018 Highlights & Accomplishments

- The Capital Improvement Program encumbered over \$53 million in projects.
- Finalized the contract for the engineering design services for a reclaimed water transmission pipeline to deliver reclaimed water from Broward County to southern Palm Beach County as part of the Regional Reclaimed Water System.
- Finalized a bulk agreement with North Springs Improvement District for the provision of bulk potable water service and to establish emergency interconnects.

FY 2019 Emerging Issues

• It is imperative that the Department maintains its Capital Improvement Schedule to ensure the continuity of excellent service. Additionally, the Department is placing an even greater emphasis on improving its asset management system.

Water Utilities			Palm Be	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected FY 2019	<u>Type</u>
Customer Service				
• Review re-read service orders to ensure billing accuracy	for Water U	tilities' consu	imers.	
Number of yearly re-read service order numbers	9957	6896	6000	Demand
Engineering Division				
• Fully implement Capital Improvement Program within	five years.			
Annual Capital Expenditures	\$56,880,900	\$53,218,900	\$55,701,800	Output
Operations & Maintenance				
Increase operational efficiency at water plants				
Cost Per Thousand Gallons of Potable Water	\$1.39	\$1.39	\$1.43	Efficiency
• Increase operational efficiency at wastewater plants				
Cost Per Thousand Gallons to Treat Wastewater	\$2.72	\$2.72	\$2.81	Output
• Increase the percentage of work orders that are categori	zed as prever	ntative mainte	enance to ove	er 85%
Percentage of Preventative Maintenance work orders of all Department work orders	82%	86%	88%	Outcome

Water Utilities

	DEIAKIMENI			Change (FY 18	R - FV 19)
	FY 17 Actual	FY 18 Budget	FY 19 Budget	<u>Change (1116</u> \$	<u>%</u>
Non-Ad Valorem Revenues					
Charges for Services	\$ 81,471	\$ -	\$ -	\$ -	-
Other	12,430,269	-	-	-	-
Interfund Transfers	165,849,558	172,467,000	187,806,000	15,339,000	9%
Fund Balance	9,913,861	2,977,620	2,632,755	(344,865)	(12%)
SubTotal	\$ 188,275,159	\$ 175,444,620	\$ 190,438,755	\$ 14,994,135	9%
Personal Services	\$ 46,163,934	\$ 50,471,099	\$ 52,787,520	\$ 2,316,421	5%
Operating Expenses	93,870,300	111,656,812	125,954,881	14,298,069	13%
Capital Outlay	4,611,833	9,796,000	8,161,000	(1,635,000)	(17%)
Transfers	111,380	144,144	136,807	(7,337)	(5%)
Charge Offs	(5,909,843)	-	1	1	100%
Reserves	-	3,376,565	3,398,546	21,981	1%
SubTotal	\$ 138,847,604	\$ 175,444,620	\$ 190,438,755	\$ 14,994,135	9%
Positions	585	591	597	6	1%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$344,865) decrease is primarily due to carrying forward balances for projects that were funded but not completed in FY 2018.

Interfund Transfers - \$15,339,000 increase in funding from the WUD Revenue Fund (4000) primarily to cover increases in repair & maintenance expenses.

Appropriations

Positions - 6

Non-Ad Valorem Funded: Fiscal Specialist, Technical Assistant III, Contract Management Clerk, Utility Maintenance Planner/Scheduler, Utility Plant Operator, and Utility Field Customer Service Superintendent positions are needed to meet continuing service needs.

Capital Outlay - (\$1,635,000) decrease is due to one-time purchases in FY 2018 for emergency generators, which will not reoccur in FY 2019.

Operating Expenses - \$14,298,069 increase is due to accelerated replacement of meters as required by regulatory mandate (\$4.6 million), major maintenance work: roof replacements, air conditioning system replacements, and plant R&R (8.4 million), and cost of living salary increase, including fringe benefits (\$1.2 million).

YOUTH SERVICES Tammy K. Fields, Director

50 South Military Trail, Suite 203 West Palm Beach, FL 33415 561-242-5700

Website Address: http://discover.pbcgov.org/youthservices/

MISSION STATEMENT

To administer programs and initiatives of the Board of County Commissioners to ensure the healthy growth, development, education, and transition of children and youth to young adulthood and the workforce.

Residential Treatment and Family Counseling

Provides educational, outreach, and residential services (Highridge Family Treatment Facility) to youth and families. Primary services include prevention programs aimed at diverting "at-risk" youth from the juvenile justice system; psychological and therapeutic services in the form of family therapy, psychological testing, residential care, and psycho-educational groups for parents and youth.

Administration

Manages and evaluate various Department Divisions and programs; and coordinate with other governmental and non-profit organizations providing youth programs and services.

Finance, Contracting and Administrative Services

Provides timely, accurate, clear, and complete information with regard to the financial, contractual, and administrative needs of the Youth Services Department (YSD), including the provision of a centralized support system responsible for the coordination and management of personnel, payroll, budget, procurement, contracts, grants, agenda items, fixed asset management, records management, emergency management, information technology issues, and other administrative support.

Outreach and Community Programming

Assists with the development, implementation, and evaluation of recommendations derived from the Child and Youth Symposium as well as the goals outlined in Palm Beach County's Comprehensive Plan (Health & Human Service Element). The Division collaborates with community-based organizations in order to achieve these goals and recommendations.

- Birth to 22: United for Brighter Futures, Highridge Family Center, Future Leaders United for Change, and My Brother's Keeper (MBK) were recognized with National Association of Counties (NACO) Achievement Awards.
- Guardian Ad Litem County employees joined the department.
- The Ready by 21 Conference was held in Palm Beach County.
- Birth to 22 and Future Leaders were featured by the American Public Health Association at their Annual Conference.
- A Conversation about Equity was held with Karen Pittman, Founder of the Forum for Youth Investments.
- The Department of Health and Human Services, Office of Adolescent Health, featured Future Leaders in a podcast.
- Birth to 22 Business Breakfast event was held in conjunction with community partners.
- YSD was the only County asked to present at the National Academies of Sciences, Engineering and Medicine Committee on Neurobiology and Socio-behavior Science of Adolescent Behavior and Its Application.
- Summer Food Service Program (SFSP) addressed summer food shortage, expanding service area with 255,418 meals served at 91 sites, including 30 new sites and all seven Commission Districts served.
- YSD hosted the 4th Annual Super Summer Spelling Bee with 364 spelling contestants.
- Provided more than 4,200 youth with summer camp scholarships totaling over \$3 million leveraged from Children Service Council, with an increase in educational enrichment camps and an added focus in sports, special needs, and specialized camps.
- Future Leaders: hosted a Youth Leadership Conference with more than 200 youth attendees and completed more than 1,000 community service hours throughout the year.
- YSD accepted proposals for the Community Based Agencies (CBA) program. The Department received 33 proposals resulting in 14 negotiated contracts.
- YSD supported year-round and summer programs, providing supportive and preventive services to 2,552 youth, 990 parents/caregivers and 79 service organizations by contracts (18 CBA; 3 YEC (Youth Empowerment Center)).
- YSD funding supported 136 summer internship/employment opportunities for youth and college students, including collaborations with Environmental Resource Management and Parks and Recreation Departments.
- MBK was honored by the Palm Beach County Alumni Chapter of Bethune-Cookman University.
- The Highridge Family Center (HRFC) successfully completed Year 2 of a 3-year Sanctuary Model certification process to provide trauma-informed care to Palm Beach County youth and families.
- Youth and Family Counseling (YFC) provided on-site, behavioral health services at 22 District schools for 390 students, and expanded behavioral health school based services in the North County.
- The Family Violence Intervention Program (FVIP) served 152 youth, successfully diverted 112 youth from the Juvenile Justice System, and has assisted youth through the expunction process.
- Education and Training Center facilitated doctoral student placements to provide high quality psychological services to the community at a nominal cost to the County. One postdoctoral resident, two doctoral interns, and six psychology practicum trainees successfully completed clinical placements at the Residential Treatment and Family Counseling Division (RTFC); an additional one postdoctoral fellow, four doctoral interns, four psychology practicum trainees are actively engaged in providing psychological care.
- YSD participated in the 5th Annual Student Mental Health and Wellness Conference by representing the Department in the annual resource fair, and offering workshops on Trauma 101, Emotionally Free to Learn, and Best Practices in Developing Cultural Competency: Understanding Barriers and Strategies.

- Mental Health and Adverse Childhood Experiences are priorities especially after the Parkland Shootings with increased demand for services.
- Renovations will be occurring which will centralize services for families.
- CBA Monitoring database and SFSP database is in development.
- Preparation for the retirement of Dr. Tony Spaniol, Director of RTFC after 23 years of service.

				each County,
DBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected <u>FY 2019</u>	<u>Type</u>
Dutreach & Community Programming (OCP)				
 Provide Educational Enrichment Camp services (form Summer Camp Scholarship Program (SCSP). 	erly school re	eadiness) at 30) locations en	nrolled in the
Number of Educational Enrichment Camp locations enrolled in the SCSP.	22	27	30	Efficiency
• Achieve a 5% increase in meals served in the Summer Number of meals served in the SFSP	r Food Servic 222,037	e Program (Sl 246,760	FSP) annuall 252,071	y. Output
Percentage increase of meals served in the SFSP	-4%	5%	5%	Outcome
 Provide 120 summer employment opportunities to you Departments. 	uth through co	ontracted ager	ncies and Co	untry
Number of summer employment jobs for youth through contracted agencies and County Departments	170	75	120	Output
• Maintain a 10% increase in the number of public and p (MBK) network annually.	private partne	erships that jo	in the My Br	other's Keepe
Number of MBK public and private partnerships	150	151	166	Output
Percentage increase in public and private MBK network partnerships	10%	10%	10%	Outcome
 Provide youth leadership opportunities through partici meetings. 	-			eaders
Number of youth engaged in Future Leaders	69	70	75	Output
• Achieve student participation of at least 275 annually Beach County.		-		-
Number of students served at Youth Empowerment Centers	456	250	275	Output
Residential Treatment & Family Counseling (RTFC)				
Provide more than 125,000 behavioral/mental health c Direct Service Hours	127,046	125,000	126,000	Output
• Achieve a treatment completion rate of 65% as indicat <i>Treatment Completion Rate</i>	ted by success 69%	sful completio 65%	on of treatme 65%	nt regimen. Outcome
 Provide school based behavioral/mental health service Number of students receiving school-based services 	es to 400 stud 414	ents. 400	400	Output
 Provide community/office based behavioral/mental se Number of families receiving community/office-based services 	ervices to 500 539	families. 500	500	Output
• Ensure 85% of youth who are pervasively impaired in Adolescent Functional Assessment Scale (CAFAS).	nprove with tr	reatment acco	rding to the (Child and
Percentage of pervasively impaired youth who improved with treatment at Highridge Family Center (HRFC)	87%	85%	85%	Outcome
• Achieve a 75% completion rate for cases/families part	ticipating in tl 69%	he FVIP. 75%	75%	Outcome
Percentage of cases/families that complete the FVIP				
Youth Services Administration	a .			
 Percentage of cases/families that complete the FVIP Youth Services Administration Increase attendance at community events providing in Number of community outreach & educational events attended 	formation on n/a	available serv 62	vices. 68	Output

Youth Services

	DE	PARTMENT	FIN	ANCIAL SU	MM	IARY			
							<u> Change (FY 18 - FY</u>		
	F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%	
Non-Ad Valorem Revenues									
Fines & Forfeitures	\$	1,044	\$	-	\$	-	\$ -	-	
Grants		552,497		681,898		681,898	-	-	
Other		29,344		43,185		44,052	867	2%	
Interfund Transfers		284,327		256,950		257,000	50	-	
Fund Balance		42,338		47,572		50,718	3,146	7%	
SubTotal	\$	909,550	\$	1,029,605	\$	1,033,668	\$ 4,063	-	
<u>Appropriations</u>									
Personal Services	\$	5,816,836	\$	6,590,320	\$	6,830,166	\$ 239,846	4%	
Operating Expenses		4,121,536		3,694,924		2,864,506	(830,418)	(22%)	
Capital Outlay		6,355		62,100		62,100	-	-	
Grants and Aids		1,575,584		3,526,133		4,588,120	1,061,987	30%	
SubTotal	\$	11,520,311	\$	13,873,477	\$	14,344,892	\$ 471,415	3%	
Ad Valorem Funding	\$	10,610,761	\$	12,843,872	\$	13,311,224	\$ 467,352	4%	
Positions		78		84		84	-	_	

SIGNIFICANT CHANGES

<u>Appropriations</u>

Operating Expenses - Decrease (\$830,418) is due to Head Start match operating expenses.

Grants and Aids - Increase \$1,061,987 is mainly due to the reallocation of \$1,100,000 from Head Start. Both Grants and Aids and Operating Expenses offset each other.



Non-Department Agencies



FISCAL YEAR 2019



COMMISSION ON ETHICS

Mark E. Bannon, Executive Director

The Historic 1916 Palm Beach County Courthouse 300 North Dixie Highway, Suite 450 West Palm Beach, FL 33401 Phone: 561-355-1915

Website Address: http://www.palmbeachcountyethics.com/

DEPARTMENT SUMMARY

MISSION STATEMENT

To foster integrity in public service, to promote the public's trust and confidence in that service, and to prevent conflicts between private interests and public duties.

Department Overview

Authorized under Palm Beach County Code Article V, Division 8, Section 2-254, the Commission on Ethics (COE) was created and established in Palm Beach County to: 1) issue advisory opinions regarding County ordinances within the jurisdiction of the COE as requested by elected and appointed County and municipal officials, County and municipal employees, vendors of the County or municipalities located within the County, and lobbyists, employers and principals of lobbyists who lobby the County or any municipality located within the County; 2) make legal sufficiency and probable cause determinations of complaints alleging violations of any ordinance within COE jurisdiction, approve settlement agreements, issue public reports and final orders regarding disposition of complaints, and impose penalties where indicated; 3) develop educational programs and materials and engage in community outreach to inform and educate County and municipal officials and employees, County or any municipality within the County, as well as, the public at large about County ethics ordinances and the importance of ethics to the public's confidence in County and municipal government; and 4) review laws relating to ethics in government.

- Processed 17 advisory opinions, 35 sworn complaints and six inquiries based upon information obtained from anonymous or unsworn sources. Staff also conducted eight live ethics training sessions and five overview presentations, as well as 13 policy review and training verifications for various municipal agencies.
- Provided approximately 38 prior advisory opinions to individuals resolving the need for the publication of new opinions.
- Staff for the COE attended meetings in each of the 38 municipalities under COE jurisdiction, as well as the City of Westlake, and Lake Worth CRA, Delray Beach CRA, Delray Beach Housing Authority and Riviera Beach Housing Authority.
- Improvements to COE database and ability to search for specific Complaints, Gift Forms, Advisory Opinions, Voting Conflict forms, and Outside Employment Waivers were made over the course of the year, making this function more user friendly.

- After completing reviews of the Code of Ethics, Commission on Ethics Ordinance, and the Lobbyist Registration Ordinance, complete the process of having several sections changed.
- Monitor any state legislative activity which may impact the department's operations.
- Revise existing ethics training for County and municipal officials and employees and other applicable public entities to offer new updated training information.
- Review and revise the comprehensive training program delivered to commissioners as needed to be more effective in communicating their responsibilities as a decision making body with a quazi-judicial function.
- Monitor website usage of newly updated advisory opinion database to gauge effectiveness of search capabilities, and make changes where needed.
- Update department website as needed, including addition of links to "COE partners" section, such as the PBC Office of Inspector General and the Public Ethics Academy at FAU.
- Increase community outreach efforts using all COE staff with the goal of educating stakeholders and the public as to the department's mission of promoting public trust in government.

Commission on Ethics			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual FY 2017	Estimated FY 2018	Projected FY 2019	Туре
• Continue to train public officials and employees as to both online, and in-person, on-site training when requesite site training sessions for a minimum of ten government	ested, with a			
In-person training presentations	13	15	12	Output
 COE staff liaisons to attend at least one municipal cou COE jurisdiction. Continue discussions with the newer adopt the PBC Code of Ethics and Lobbyist Registrati one meeting of the Palm Beach County Commission (meeting for each of the taxing authorities and/or public -local agreement. Number of council meetings attended by staff 	st municipal on Ordinanc BCC). Exect	ity (West lake e, and Executi utive Director), with a goal ive Director t to attend at l	l of having them to attend at least east one
• Complete at least ten Training Compliance reviews of Beach County, and public entities having inter-local ag goals set by their policies have been met.	greements w	ith the COE to	ensure train	within Palm ing compliance
Training compliance reviews completed	9	11	13	Output
 Continue to timely respond to requests for advisory op under the jurisdiction of the Commission on Ethics and opinion formation. 				
Average time for completion of advisory opinions	27	30	33	Efficiency
• Continue to investigate allegations of violations of the Post Employment Ordinance, with a goal of completin of assignment, and complicated investigations within of <i>Average completion time for inquiries and routine</i> <i>investigations</i>	g inquiries a	and routine inv	vestigations v	vithin 60 days

Commission on Ethics

		DEP	ARTMENT	FINA	ANCIAL SU	MMA	ARY			
								<u>C</u>	<u></u>	- FY 19)
		FY	7 17 Actual	FY	18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Rever</u>	nues									
Other		\$	328	\$	-	\$	-	\$	-	-
	SubTotal	\$	328	\$	-	\$	-	\$	-	-
Appropriations	-									
Personal Services		\$	616,049	\$	629,002	\$	654,621	\$	25,619	4%
Operating Expenses			18,560		23,191		24,912		1,721	7%
Capital Outlay			-		2,000		2,000		-	-
	SubTotal	\$	634,609	\$	654,193	\$	681,533	\$	27,340	4%
Ad Valorem Funding	-	\$	634,281	\$	654,193	\$	681,533	\$	27,340	4%
	Positions		5		5		5		-	_



CRIMINAL JUSTICE COMMISSION

Kristina Henson, Executive Director

301 North Olive Avenue, Suite 1001 West Palm Beach, Florida 33401 Phone: 561-355-4943

Website Address: http://discover.pbcgov.org/criminaljustice/

DEPARTMENT SUMMARY

MISSION STATEMENT

The Criminal Justice Commission (CJC) was established by County Ordinance in 1988 to study all aspects of the criminal justice and crime prevention systems within the federal, state, county, municipal, and private agencies within the County. This purpose shall include the study of the health and human services and educational systems, among others, as they pertain to criminal justice or crime prevention.

Department Overview

The CJC is comprised of 21 public sector members representing local, state and federal criminal justice and governmental agencies, 10 private sector business leaders nominated by the Economic Council of the County, and one clergy member nominated by a variety of clergy associations in the County representing a broad-range of faiths. The CJC is now respected as the forum for review of any policy, procedure, program, grant, legislation, or issue that impacts the criminal justice system in the County.

Staffing and Operations

Under the leadership of the Executive Director, the CJC staff facilitates the various committees and projects, as well as, does the minutes, agendas, research, and behind-the-scenes consensus building. The CJC's Research and Planning Unit conducts research to support issues that arise during CJC committee meetings. The CJC's Program Development Unit identifies and implements pilot programs that further the CJC's adopted priorities. Initially, the CJC obtained a comprehensive study of the entire criminal justice system in the County. This 1990 study resulted in almost 100 recommendations for improving the cost effectiveness and efficiency of the system. The CJC then created eight task forces, including the Criminal Justice Information System, Corrections, Drug/Alcohol Abuse Prevention, Crime Prevention, Court System, Human Services, Juvenile Justice/Education, and Law Enforcement to assess the recommendations and develop implementation plans. Over the years this committee structure has evolved into its present form. The CJC has operated through this committee process and invites professionals, citizens, and interested parties from a wide range of disciplines to participate. Over 200 people volunteer their time and talents.

FY 2018 Highlights & Accomplishments

- Celebrated its 30th Anniversary. The Criminal Justice Commission (CJC) was created by County Ordinance in 1988.
- Received a grant of \$2-million for two years through the Safety and Justice Challenge Grant of the MacArthur Foundation. The County was one of 20 sites selected from across the country. The grant is a data-driven exercise to study ways to reduce the local jail population and racial disparities.
- Held monthly meetings of the CJC's Community Engagement Task Force to work toward strengthening relationships between criminal justice system agencies and the community. The Task Force held three Community Conversations on February 22nd in West Palm Beach, May 31st in Boynton Beach, and June 18th in Belle Glade with over 200 participants collectively.
- Created a School Safety Subcommittee that met monthly to ensure that in the event of an active attack, the County's 25 local law enforcement and 11 fire rescue agencies and Emergency Operations Center, have coordinated plans to minimize the loss of life and effectively manage the aftermath.
- The CJC members toured the new Palm Beach Gardens Law Enforcement Tactical Training Center and Emergency Communications Center which provides the latest technology in simulation training for firearms, use of force, and driving, as well as a live indoor firearms range and defensive tactics area.
- Provided research services for the numerous task forces and committees under the auspices of the CJC.
- Conducted two 10-week Citizen Criminal Justice Academy's for the Eastern communities and conducted the second four-week Academy for the Western communities with over 150 participants.
- Managed the County Justice Assistance Grants from the U.S. Department of Justice totaling close to \$500,000 per year.
- Continued to monitor and evaluate local criminal justice programs and policies funded by the CJC.
- Created an Elder Abuse Prevention Task Force to bring federal, state and local agencies together for better networking and guided services to the elder population to prevent economic exploitation.
- Provided input to County's Consumer Affairs Division on the revisions to the County's caregiver ordinance to strengthen its protection of the elderly.
- Developed a public campaign to educate the elderly and community about the resources and agencies available to serve them.

FY 2019 Emerging Issues

- Conducting more community engagement activities to build positive relationships between the community and the criminal justice system.
- Implementation of the MacArthur Safety and Justice Challenge strategies:

Safely reducing the jail population through the use of a validated risk assessment instrument and enhanced pretrial services;

Improving case processing efficiency;

Ending the cycle of incarceration and homelessness for frequent low-level offenders with mental health issues by implementing Palm Frequent Users System Engagement (FUSE);

Reducing failure to appears for court through the implementation of a text-based court reminder system;

Identifying and addressing racial and ethnic disparities in our jail population; and

Building data capacity to continuously analyze and improve the system.

- Continue working in a collaborative process to ensure school safety through coordination of the 25 local law enforcement agencies and 11 fire rescue agencies and the behavioral health care system to provide oversight and care for those identified at risk.
- Implement the Elder Abuse Prevention Task Force public campaign to educate the elderly and the community about the resources available to serve them and protect them from economic exploitation.

Criminal Justice Commission			Palm Bea	ch County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected FY 2019	Type
• 100% of Criminal Justice Commission's nine meetings	will have a q	uorum.		
Number of Criminal Justice Commission meetings with a quorum	9	9	9	Output
• Hold 80% of regularly scheduled meetings (i.e., not car	celled due to	b lack of quoru	m or busines	s).
Number of meetings scheduled	108	75	103	Output
Number of meetings held	102	60	82	Output
• Study/vet 90% of all practices, policies, legislative bills	, and program	ms identified b	y the CJC.	
Number of practices, policies, legislative bills, and programs identified	42	20	20	Output
Number of practices, policies, legislative bills, and programs studies/vetted	42	18	18	Output

Criminal Justice Commission

								(<u>Change (FY 18 - FY</u>	
		F	Y 17 Actual	FY	Y 18 Budget	FY	Y 19 Budget	-	\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Fines & Forfeitures		\$	370,016	\$	370,000	\$	306,000	\$	(64,000)	(17%)
Grants			410,917		493,550		470,124		(23,426)	(5%)
Other			51,120		7,400		44,420		37,020	500%
Interfund Transfers			32,884		-		-		-	-
Fund Balance			215,152		277,473		1,924,392		1,646,919	594%
	SubTotal	\$	1,080,089	\$	1,148,423	\$	2,744,936	\$	1,596,513	139%
Appropriations	-									
Personal Services		\$	817,072	\$	867,433	\$	1,031,432	\$	163,999	19%
Operating Expenses			151,991		122,244		920,367		798,123	653%
Capital Outlay			-		-		41,405		41,405	100%
Grants and Aids			71,578		200,000		501,398		301,398	151%
Transfers			271,022		495,151		866,836		371,685	75%
Reserves			-		206,302		113,542		(92,760)	(45%)
	SubTotal	\$	1,311,663	\$	1,891,130	\$	3,474,980	\$	1,583,850	84%
Ad Valorem Funding	-	\$	891,040	\$	742,707	\$	730,044	\$	(12,663)	(2%)
	Positions		9		9		11		2	22%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Other - \$37,020 primarily due to interest income in the new MacArthur Foundation's Safety and Justice Challenge Grant Fund.

Fund Balance - \$1,646,919 increase is primarily due to the Balance Brought Forward in the MacArthur Foundation's Safety and Justice Challenge Grant Fund approved November 7, 2017 in the amount of \$2M for two years to reduce jail population and any racial disparities identified in that population.

Appropriations

Positions - 2

Mid-Year Adjustment 2018 - 2: One Senior Criminal Justice Analyst and one Program Coordinator.

Personal Services - \$163,999 increase is primarily due to the MacArthur Foundation's Safety and Justice Challenge Grant. This grant is also responsible for increases of \$798,123 in operating expenses, \$41,405 in capital outlay, and \$301,398 in grants and aids.

Transfers - \$371,685 increase in transfer to Public Safety for three positions and operating expenses funded by the MacArthur Foundation's Safety and Justice Challenge Grant.

Reserves - (\$92,760) decrease is a result of the decrease in fund balance in the Crime Prevention Fund.



OFFICE OF COMMUNITY REVITALIZATION

Houston L. Tate, Director

2300 North Jog Road, 2nd Floor West Palm Beach, Florida 33411 Phone: 561-233-5303

Website Address: http://discover.pbcgov.org/ocr/

DEPARTMENT SUMMARY

MISSION STATEMENT

To strengthen and improve Palm Beach County neighborhoods by engaging citizens' participation, enhancing governmental response to community needs, and providing education, technical, and financial assistance to help residents plan and implement sustainable neighborhood improvements.

Department Overview

The Office of Community Revitalization (OCR) facilitates and coordinates community revitalization initiatives within designated residential neighborhoods in unincorporated Palm Beach County. These initiatives are undertaken in partnership with other County departments and outside agencies. In addition, the OCR works with other departments to review annexations and development proposals for consistency with community revitalization goals.

Designed to provide neighborhoods with a link to County government, the OCR offers a wide variety of services and programs to assist residents in effectively accessing and utilizing County services and community resources, as well as offer greater opportunities for all citizens and government to interact with each other, contribute and listen, and discuss issues that are important to them. These programs and services are also intended to enable residents to manage community related issues, reverse community decline, and enhance the quality of life in Palm Beach County's neighborhoods.

Primary services include: coordinating and facilitating the Countywide Community Revitalization Team (CCRT) and the Glades Technical Advisory Committee initiatives; assisting residents with accessing and using County services and other community resources; facilitating community-based problem solving and consensus; supporting neighborhood based development through grant programs, technical assistance, and community leadership training; identifying and procuring funding sources in support of OCR programs and initiatives; and collaborating with other County departments in the review of annexations, land use amendments, and development proposals for consistency with community revitalization goals. Programs include the Abundant Community Initiative, the Neighborhood Street Lighting Program, the Neighborhood Home Beautification Program, and the Residents Education to Action Program.

One of the core OCR initiatives is its Community Connect Initiative, designed to provide neighborhoods with a link to County government; increase citizens' access to news and information; increase understanding of local government structure, available programs, services, and community resources; enhance citizens engagement and participation in local problem-solving and decision making; and foster a proactive interaction with local government built on trust, reciprocity, and understanding. The initiative is comprised of a website, a monthly e-mail publication, ongoing news and resource alerts, handouts, individual and community connection meetings, speaking engagements, citizen education, workshops, brochures and handouts, and a referral program.

FY 2018 Highlights & Accomplishments

- OCR was awarded a 2018 Community Collaborators Award from Nonprofit First for the War on Hunger Collaborative formed to ensure that no homeless kid or families in need go hungry. Through the collaborative, comprised of hundreds of partners from the public, private, and nonprofit sectors, a total of 3,864,168 snacks where hand delivered in 214,676 White Boxes to over 215,000 PBC residents struggling with poverty and hunger within a two-month span.
- Revised the OCR America's Next Top Neighborhood Grant Program, now known as OCR's Neighborhood Engagement and Transformation (NEAT) Grants Program, to simplify the application process, form a new grant review committee, increase the grant amount to \$10,000, and limit funding to projects located in specific areas in need of funding assistance.
- The Cabana Colony and San Castle community groups, through the implementation of OCR's Abundant Community Initiative, have become empowered to tackle issues with limed outside assistance, and have been very successful in their efforts to bring neighbors together, connect their existing talents and strengths, and foster a sense of safety, community pride, and belonging.
- Funded 24 neighborhood organizations for the implementation of 30 community improvement projects totaling \$245,900 through OCR's NEAT Grants Program.
- Continued to collaborate with the Hispanic Education Coalition of Palm Beach County in its efforts to increase access for Hispanic students to educational programs, engage members of the Hispanic community to understand their concerns and desires regarding public education, and promote initiatives geared towards increasing residents' awareness of available community resources.
- Continued to collaborate with Rebuilding Together of the Palm Beaches and the Paint Your Heart Out Palm Beach County to assist seniors with disabilities, local veterans, families in need, and community groups with exterior painting, home repairs, landscaping improvements, and community cleanups countywide.
- Facilitated several meetings and events to provide technical assistance, training, information and referral to community groups, and collaborated with several local organizations to assist with community initiatives in neighborhoods throughout the County.
- OCR secured the John I. Leonard High School and the West Jupiter Recreation Center as the new North and Central County hosting sites for the annual Palm Beach County Back to School Bash, and registered more than 6,000 students from CCRT neighborhoods to participate in the event. OCR partnered and leveraged funding once again with all participating agencies to coordinate this year's program, and provided over 17,000 disadvantaged students Kindergarten through 12th grade countywide with school supplies, haircuts, recreational activities, health checkups and immunizations, and other services and resources.
- Partnered and leveraged funding once again with all participating agencies to coordinate this year's program, and provided over 17,000 disadvantaged students Kindergarten through 12th grade countywide with school supplies, haircuts, recreational activities, health checkups and immunizations, and other services and resources.

FY 2019 Emerging Issues

- Continue to expand community outreach efforts in CCRT neighborhoods with limited staff and budget resources.
- Increase coordination with County departments to leverage funding opportunities and expand OCR initiatives.
- Develop new community partnerships and identify other resources to help address community needs. Increase in the demand for service deliverables in the CCRT communities continues to be an issue.

Office of Community Revitalization			Palm B	each County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated <u>FY 2018</u>	Projected FY 2019	Туре
• Continue to strengthen and develop community partner fulfill Office of Community Revitalization's (OCR) init				
Number of new resources identified and obtained	8	10	15	Output
• Complete the implementation of the Abundant Commu communities, support the formation of one additional m neighborhood connections, and develop a resource guide <i>Number of Calls & E-mail inquiries responded to</i>	eighborhood	by facilitatin	g asset ident	01
• Continue to promote and support leadership developme training, technical assistance, and partnership opportun Program and other OCR initiatives.	ities through	the Resident		
Continue to respond to and address ongoing specific co	•			
Number of community projects, community meetings and/or events initiated/planned/completed	100	120	150	Output
Number of groups/associations created through the implementation of the Abundant Community Initiative	1	2	2	Outcome
• Promote greater citizens' awareness of OCR programs, community outreach efforts.	services, and	l community	resources thr	ough
Number of people assisted through grants, community connect and other publications, speaking engagements, community outreach efforts, training, technical assistance, referrals, and other resources	19,000	20,000	25,000	Output

								(Change (FY 18	<u>- FY 19)</u>
		F	Y 17 Actual	F	Y 18 Budget	FY	Y 19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Other		\$	29,195	\$	14,250	\$	27,550	\$	13,300	93%
Fund Balance			1,640,859		1,600,017		1,704,893		104,876	7%
	SubTotal	\$	1,670,054	\$	1,614,267	\$	1,732,443	\$	118,176	7%
<u>Appropriations</u>	-									
Personal Services		\$	640,133	\$	672,799	\$	742,661	\$	69,862	10%
Operating Expenses			120,864		1,390,074		1,331,315		(58,759)	(4%)
Grants and Aids			198,916		463,879		625,000		161,121	35%
Transfers			75,000		-		-		-	-
Reserves			-		118,812		134,685		15,873	13%
	SubTotal	\$	1,034,913	\$	2,645,564	\$	2,833,661	\$	188,097	7%
Ad Valorem Funding	-	\$	1,068,052	\$	1,031,297	\$	1,101,218	\$	69,921	7%
	Positions		6		6		7		1	17%

SIGNIFICANT CHANGES

<u>Non-Ad Valorem Revenues</u> Fund Balance - \$104,876 increase due to estimated FY 2018 expenditures being less than budgeted, which also increased available reserves in FY 2019.

Appropriations

Positions - 1

Budget Process - 1: Planner I was added to the staffing compliment to assist with the increased workload of the agency.

Grants and Aids - \$161,121 increase due expenditures related to the FY 2019 NEAT program.



OFFICE OF EQUAL OPPORTUNITY

Pamela Guerrier, Director

301 North Olive Avenue, 10th Floor West Palm Beach, Florida 33401 Phone: 561-355-4884

Website Address: http://discover.pbcgov.org/equalopportunity

DEPARTMENT SUMMARY

MISSION STATEMENT

To promote a discrimination free quality of life for Palm Beach County residents through outreach and education and enforcement of federal and local civil rights laws through investigation.

Disability Accessibility

Coordinates and monitors the Disability Accessibility Awareness Grant Program and provides services promoting and protecting the rights of persons with disabilities through referrals and responses to requests for assistance. Additionally, this program disseminates information through training and outreach activities to increase the awareness of physical, attitudinal, programmatic, and accessibility barriers throughout the County.

Equal Employment

Receives, investigates, seeks to conciliate, and issues final determinations on complaints of employment discrimination against employers in the County. Primary services include providing intake services, counseling, and referrals; providing workshops and training to employers; investigating and issuing final decisions on complaints of discrimination; and serving as a referral agency to federal counterparts when the Office of Equal Employment Opportunity (OEO) lacks jurisdiction.

Fair Housing

Receives, investigates, seeks to conciliate, and issues final determinations on complaints of housing discrimination involving an unfair housing practice in the County. Primary services include providing intake services, counseling, and referrals; providing workshops and training to realtors, attorneys, and housing providers; investigating and issuing final decisions on complaints of discrimination; and serving as a referral agency to state and federal counterparts when OEO lacks jurisdiction or enforcement authority.

FY 2018 Highlights & Accomplishments

- Investigated or resolved 104 charges of employment discrimination dual-filed with the U.S. Equal Employment Opportunity Commission (EEOC).
- Investigated 72 complaints of housing discrimination dual-filed with the U.S. Department of Housing and Urban Development (HUD) and sponsored fair housing month events during April.
- Conducted 36 accessibility site visits.

FY 2019 Emerging Issues

- There continues to be a steady increase in the number of individuals requesting reasonable accommodations to a housing community's "no pet" policy. The individuals choose not to separate from their animals since they believe the animals provide them with companionship and/or emotional support to assist with their disability.
- The County's Housing and Places of Public Accommodation Ordinance was amended in 2014 requiring the County to file and maintain a civil action on behalf of aggrieved persons who elect to have their claims decided in a civil action. We have an election request that may require the need for additional funding.
- The County's Housing and Places of Public Accommodation Ordinance was amended in 2015 to expand the definition of what is a place of public accommodation under the Ordinance. Additionally, the Ordinance may be amended to allow for an administrative hearing option. We have seen a slight increase in complaints which may require the need for additional staff.
- The County's Housing and Places of Public Accommodation Ordinance contains provisions that are in conflict with Florida Statutes. OEO has requested assistance from the County's Legislative Affairs to amend Florida Statutes.
- The OEO oversees the contract for the Wage Dispute Program with Legal Aid Society of Palm Beach County, Inc. (LAS). LAS has requested funding for the Program for another year. OEO has recommended funding the Program for another year.

Office of Equal Opportunity			Palm B	Beach County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual FY 2017	Estimated FY 2018	Projected FY 2019	Туре
Disability Accessibility				
• Conduct accessibility site visits within ten days of citi	zens' compla	int.		
Number of accessibility site visits	23	32	35	Demand
Percent of accessibility site visits completed within 10 days	100%	100%	100%	Efficiency
• Issue an accessibility written report within five days a	fter each site	visit.		
Percent of accessibility reports issued within 5 days of site visit	100%	100%	100%	Efficiency
Equal Employment				
• Close or issue determinations for dual-filed charges of contract.	f employmen	t discriminatio	on as require	d by EEOC
Number of charges investigated	96	100	105	Demand
• Provide at least 20 equal employment intake services. <i>Number of intakes referred to EEOC</i>	30	30	30	Demand
Fair Housing				
 Close or charge 50% of dual-filed fair housing complete days. 	aints per HUI	D population of	classification	within 100
Number of cases closed or charged within 100 days	6	9	20	Efficiency
Percent of cases closed or charged within 100 days	9%	10%	50%	Output
• Close or charge 95% of dual-filed aged fair housing c	omplaints car	rried over fror	n the prior fi	scal year.
Percent of cases closed or charged within one year from receipt	100%	100%	100%	Efficiency
• Close or charge at least 15 complaints per HUD popul	ation classifi	cation.		
Number of cases closed or charged	64	68	70	Demand
• Consistently and affirmatively seek to eliminate all pr participation in educational or outreach events.	ohibited prac	tices under th	e laws enford	ced through
Number of Individuals trained	730	430	485	Demand
Number of Educational and Training Programs Conducted	14	15	16	Output

									Change (FY 18	8 - FY 19)
		FY	7 17 Actual	FY	7 18 Budget	FY	7 19 Budget	<u> </u>	<u>s</u>	<u>%</u>
<u>Non-Ad Valorem Reve</u>	nues									
Charges for Services		\$	72,600	\$	80,000	\$	74,000	\$	(6,000)	(8%)
Fines & Forfeitures			5,000		-		-		-	-
Grants			578,300		300,000		300,000		-	-
Other			3,997		-		-		-	-
Fund Balance			57,722		45,473		-		(45,473)	(100%)
	SubTotal	\$	717,619	\$	425,473	\$	374,000	\$	(51,473)	(12%)
Appropriations	-									
Personal Services		\$	672,537	\$	929,885	\$	980,781	\$	50,896	5%
Operating Expenses			74,457		79,088		142,203		63,115	80%
Grants and Aids			14,743		30,000		30,000		-	-
	SubTotal	\$	761,737	\$	1,038,973	\$	1,152,984	\$	114,011	11%
Ad Valorem Funding	-	\$	95,634	\$	613,500	\$	778,984	\$	165,484	27%
	Positions		12		12		12		-	_

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$45,473) decrease due to the elimination of the transfer previously required to eliminate the fund balance from a closed fund (Fund 1250).

Appropriations

Operating Expenses - \$63,115 increase is primarily due to required training necessary for four new employees, as required by a HUD grant received by OEO.

OFFICE OF INSPECTOR GENERAL

John A. Carey, Inspector General

100 Australian Avenue West Palm Beach, Florida 33406 Phone: 561-233-2350

Website Address: http://www.pbcgov.com/OIG/

DEPARTMENT SUMMARY

MISSION STATEMENT

To provide independent and objective, insight, oversight, and foresight in promoting integrity, efficiency, and overall effectiveness in government.

Department Overview

Authorized under Article XII, Section 2-422 Palm Beach County Code, the Office of Inspector General (OIG) is created and established in Palm Beach County to provide independent oversight of County and Municipal operations; to promote economy, efficiency, and effectiveness in the administration of and, as its priority, to prevent and detect fraud and abuse in programs and operations administered or financed by the County or Municipal agencies; to conduct audits and investigations of, require reports from, and receive full and unrestricted access to the records of all County and Municipal offices; and to deter, detect, prevent, and eradicate fraud, waste, mismanagement, misconduct, and other abuses by elected and appointed County and Municipal officials, employees, County and Municipal agencies and instrumentalities, contractors, their subcontractors, lower tier subcontractors, and other parties doing business with the County and a Municipal funds.

Details on reports issued, recovered costs, and other information can be found on the Office of Inspector General website. Please visit: http://www.pbcgov.com/oig/

								Change (FY 18 - FY	
		F	Y 17 Actual	FY	Y 18 Budget	FY	19 Budget	\$	%
<u>Non-Ad Valorem Rever</u>	nues								
Charges for Services		\$	333	\$	3,000	\$	3,000	\$ -	-
Inspector General Fee			983,702		999,612		1,061,121	61,509	6%
Other			5,257		3,000		3,000	-	-
	SubTotal	\$	989,292	\$	1,005,612	\$	1,067,121	\$ 61,509	6%
Appropriations	—								
Personal Services		\$	2,136,279	\$	2,560,086	\$	2,797,304	\$ 237,218	9%
Operating Expenses			632,992		486,088		488,759	2,671	1%
Capital Outlay			-		10,000		2,000	(8,000)	(80%)
Reserves			-		50,000		50,000	-	-
	SubTotal_	\$	2,769,271	\$	3,106,174	\$	3,338,063	\$ 231,889	7%
Ad Valorem Funding	-	\$	1,779,979	\$	2,100,562	\$	2,270,942	\$ 170,380	8%
	Positions		23		23		25	2	9%

SIGNIFICANT CHANGES

Appropriations Position - 2

Budget Process - 2: One Investigator II and an Auditor III were added to provide adequate oversight to the County, Solid Waste Authority, Children's Services Council, and cities within the County.



OFFICE OF SMALL BUSINESS ASSISTANCE

Tonya Davis Johnson, Director

50 South Military Trail, Suite 202 West Palm Beach, Florida 33415 Phone: 561-616-6840

Website Address: http://discover.pbcgov.org/osba/

DEPARTMENT SUMMARY

MISSION STATEMENT

To provide County departments and small businesses with excellent customer service, professional assistance, and technical responsiveness to promote the economic growth, expansion, and increased productivity of small business enterprises in Palm Beach County in accordance with established compliance policies and guidelines.

Department Overview

The Office of Small Business Assistance's (OSBA) primary services include providing business counseling and training to Small Business Enterprises (SBE); assisting individuals in starting a small business; assisting all businesses in obtaining financing; promoting economic opportunity by working with internal and external partners in support of small, minority, and women business enterprises (S/M/WBE); certifying S/M/WBEs; monitoring S/M/WBE participation goals, bids, and County projects; monitoring and reporting S/M/WBE utilization on County contracts; ensuring that SBE subcontractors and subconsultants are paid by Prime contractors via data entry into "Payment Monitoring System"; providing advocacy services to SBEs; arranging networking opportunities between primes and subcontractors; and serving as a voting member of short list and selection committees for contract awards.

FY 2018 Highlights & Accomplishments

- The Board of County Commissioners (BCC) accepted the Disparity Study conducted by Mason Tillman Associates, Ltd. on December 17, 2017.
- In partnership with Mayor Melissa McKinlay's office, delivered a presentation on the programs and services offered by OSBA to entrepreneurs and small business owners in the Glades. OSBA through Grassroots Consulting, presented the first of three eight week courses in South Bay which focused on small business start-up, business and marketing plan development, and certification. Subsequent courses will be offered to Belle Glade and Pahokee during FY 2019.
- Presented the 5th Annual Small Business Week activities which included a doing business with Palm Beach County workshop, a presentation of successful certified SBE's detailing their experiences doing business with Palm Beach County, and a small business boot camp.
- Participated in the 12th Annual Palm Beach Partners Business Matchmaker Conference & Expo. This event brought together more than 35 sponsors/vendors and over 210 conference attendees to participate in workshops and power talks which provided information on upcoming projects for partner agencies.
- Presented Certification 101 sessions during a six week course on entrepreneurship and business growth and development for local small businesses sponsored by the City of Riviera Beach Community Redevelopment Agency (CRA).

FY 2019 Emerging Issues

- Implementation of the Equal Business Opportunity (EBO) Program as approved by the Board of County Commissioners, to become effective January 1, 2019, in response to the findings of the Palm Beach County Disparity Study completed by Mason Tillman Associates, Ltd.
- In partnership with Information Systems Services, develop the Enterprise Contract Management System (ECMS) which will be used to track and report all contracts and certified/non-certified vendor information and payment history.
- Due to the increase of contracting opportunities with the County, the School District, and other resource partners, OSBA will offer training for S/M/WBEs with its resource partners to address responsive and responsible responses to solicitations; correct selection of commodity codes, How to do Business with Palm Beach County, and Certification 101 workshops.

Office of Small Business Assistance			Palm l	Beach County, FL
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected FY 2019	Туре
• Revision and implementation of the revised SBE Progr	am compon	ents.		
<i>Revise SBE Ordinance and PPM to include suggested remedies provided by the consultant and community stakeholders</i>	N/A	N/A	1	Outcome
• Implementation of the M/WBE Program.				
Create M/WBE Ordinance and PPM to include suggested remedies as provided by the consultant and community stakeholders	N/A	N/A	1	Outcome
• Improve the reporting of S/M/WBE utilization for FY	2019.			
<i>Meet with ISS monthly to review programs designed to capture data</i>	6	6	12	Outcome
• Sponsor and/or participate in 60 outreach events annua	lly.			
Number of outreach events sponsored or participated	55	45	60	Input
• Provide professional assistance through access to 10 sr up and existing businesses.	nall busines	s development	t training ses	ssions for start-
Training sessions for start-up and existing businesses	N/A	10	10	Output
• Present five seminars for local small businesses for the in May 2019.	6th Annual	Small Busine	ss Week act	ivities to be held
Small Business Week Activities	4	4	5	Outcome
• Hold four planning meetings to renew interest and part	icipation in	the PBC Bank	ting Consort	tium.
PBC Banking Consortium planning meetings	4	4	4	Outcome
• Generate \$35,000 in revenue for fees collected for cert applications.	ification. rec	certification, e	xpedited, an	d modification
Revenue generated	\$37,152	\$35,000	\$35,000	Outcome
• Complete compliance reviews within 15 days of receip	ot.			
Percentage of compliance reviews completed within 15 days	100%	100%	100%	Efficiency
• Complete certification/recertification application revie	w within 90	business days	•	
Percentage of certification/recertification application completion within 90 business days	100%	100%	100%	Efficiency

								<u>(</u>	Change (FY 18	<u>- FY 19)</u>
		FY	7 17 Actual	FY	18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Licenses & Permits		\$	35,850	\$	35,000	\$	35,000	\$	-	-
Other			1,302		-		-		-	-
	SubTotal	\$	37,152	\$	35,000	\$	35,000	\$	-	-
<u>Appropriations</u>	-									
Personal Services		\$	702,753	\$	777,346	\$	912,446	\$	135,100	17%
Operating Expenses			146,587		185,405		207,875		22,470	12%
	SubTotal_	\$	849,340	\$	962,751	\$	1,120,321	\$	157,570	16%
Ad Valorem Funding	-	\$	812,188	\$	927,751	\$	1,085,321	\$	157,570	17%
	Positions		7		7		10		3	43%

SIGNIFICANT CHANGES

Appropriations

Positions - 3

Budget Process - 3: Addition of one Strategic Planning and Performance Analyst, one M/WBE Development Specialist II, and one Financial Analyst II to support the Small/Minority/Women Business Enterprise (S/M/WBE) program.

Personal Services - \$135,100 increase primarily due to the addition of three positions to the staffing complement. This also resulted in an increase to operating expenses.

Non-Department Operations



FISCAL YEAR 2019

							<u>(</u>	Change (FY 18 -	- FY 19)
]	FY 17 Actual	I	FY 18 Budget	ŀ	FY 19 Budget		\$	%
Non-Ad Valorem Revenues									
Charges for Services	\$	2,125	\$	-	\$	-	\$	-	-
Other		154,956		-		-		-	-
SubTotal	\$	157,081	\$	-	\$	-	\$	-	-
<u>Appropriations</u>									
Personal Services	\$	23,103	\$	200,000	\$	200,000	\$	-	-
Operating Expenses		15,237,229		17,469,247		17,944,025		474,778	3%
Charge Offs		(19,819,992)		(20,967,130)		(21,819,568)		(852,438)	4%
SubTotal	\$	(4,559,660)	\$	(3,297,883)	\$	(3,675,543)	\$	(377,660)	11%
Ad Valorem Funding	\$	4,716,741	\$	(3,297,883)	\$	(3,675,543)	\$	(377,660)	11%

SIGNIFICANT CHANGES

Appropriations

Operating Expenses - \$474,778 increase in Utilities/Electric offset by decreases in other administrative expenses such as communication services, utilities/water, property assessments, legal services, etc.

Charge-Offs - (\$852,438) increase is primarily due to an increase in the Indirect Cost Allocation Plan cost pools and changes in usage by departments.

This budget provides for certain administrative expenses of the County as listed below:

	FY 2018 Budget	FY 2019 Budget
Unemployment Compensation	\$200,000	\$200,000
Legal Services	10,000	20,000
Audit Services	821,000	845,224
Communication Services	1,780,000	1,900,000
Utilities/Electric	5,820,000	5,820,000
Utilities/Water	1,256,600	1,400,000
Utilities/Waste Disposal	597,400	597,400
Ins & Surety Bonds Outside	150,000	150,000
Casualty Self Ins Premiums	3,448,866	3,384,923
Property Assessments	300,000	300,000
Filing Fees	100,000	100,000
Inspector General Fee	2,100,562	2,270,942
Telephone Equipment/Install	5,000	5,000
Dues & Memberships	592,719	608,836
Other	487,100	541,700
Charge-offs (Indirect Cost Allocation Plan)	(20,967,130)	(21,819,568)
Total	(\$3,297,883)	(\$3,675,543)

		DEP	ARTME	NT I	FINANCIAL S	UM	MARY			
								<u>C</u>	<u></u>	<u>FY 19)</u>
		FY 17	Actual]	FY 18 Budget		FY 19 Budget		\$	%
Appropriations										
Reserves		\$	-	\$	108,197,831	\$	131,699,890	\$	23,502,059	22%
	SubTotal	\$	-	\$	108,197,831	\$	131,699,890	\$	23,502,059	22%
Ad Valorem Funding	-	\$	_	\$	108,197,831	\$	131,699,890	\$	23,502,059	22%

SIGNIFICANT CHANGES

This category includes various operating reserves not related to any specific department. The following is a list of these reserves.

	FY 2018 Budget	FY 2019 Budget
General Fund		
Reserves for Contingency	\$20,000,000	\$20,000,000
Reserves for Balance Brought Forward	87,497,943	110,988,835
Bond Waiver Fund	699,888	711,055
Total	\$108,197,831	\$131,699,890

Community Redevelop	mmunity Redevelopment Agencies Operations											
	DEPARTMENT FINANCIAL SUMMARY											
				<u>(</u>	<u> Change (FY 18 - FY 19)</u>							
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%		
<u>Appropriations</u>	-											
Grants and Aids		\$	34,225,588	\$	39,519,200	\$	42,873,773	\$	3,354,573	8%		
	SubTotal	\$	34,225,588	\$	39,519,200	\$	42,873,773	\$	3,354,573	8%		
Ad Valorem Funding	-	\$	34,225,588	\$	39,519,200	\$	42,873,773	\$	3,354,573	8%		
	Positions		-		-		-		-	_		

Upon adoption of a Community Redevelopment Plan, pursuant to Chapter 163.387, Florida Statutes, the real property assessment level within the boundaries of the district is frozen for all taxing entities except the School Board, Health Care Taxing District and Children's Services Council. Taxing entities within the boundaries are required to appropriate an amount equal to the difference between taxes generated upon the total assessed value and the taxes on the frozen "Base Year" assessed value. Funds are to be used by the agencies for community redevelopment.

The above amount includes \$41,885,171 from the General Fund and \$988,602 from Fire Rescue for the Westgate/Belvedere Home Redevelopment Agency.

								<u>(</u>	Change (FY 18	<u>- FY 19)</u>
		FY	17 Actual	FY	18 Budget	FY	7 19 Budget		\$	%
Non-Ad Valorem Reven	nues									
Charges for Services		\$	41,147	\$	37,000	\$	36,000	\$	(1,000)	(3%)
Fines & Forfeitures			17,133		17,000		16,000		(1,000)	(6%)
Other			9,874		1,100		2,150		1,050	95%
Fund Balance			87,993		49,594		17,632		(31,962)	(64%)
	SubTotal	\$	156,147	\$	104,694	\$	71,782	\$	(32,912)	(31%)
Appropriations	-									
Transfers		\$	108,915	\$	100,000	\$	70,000	\$	(30,000)	(30%)
Reserves			-		4,694		1,782		(2,912)	(62%)
	SubTotal	\$	108,915	\$	104,694	\$	71,782	\$	(32,912)	(31%)
Ad Valorem Funding	-	\$	-	\$	-	\$	-	\$	-	-

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$31,962) decrease due to funding ongoing operations. This decrease has a direct correlation to the decrease in transfers.

Appropriations

Transfers - (\$30,000) decrease is based on diminishing available funds due to the spend down of fund balance.

Programs/Services

For any fine imposed by law for any criminal offense, Florida Statutes Chapter 893.16 authorizes the courts to impose an additional fine to support assistance grants for drug abuse treatment or relevant State Attorney programs. The Palm Beach County Drug Abuse Trust Fund was established in 1989 for the purpose of receiving these fines and disbursing assistance grants. Administrative responsibility for the fund was transferred to the Criminal Justice Commission in 1992.

Around 2002, the State Attorney redirected half of the cost of prosecution revenue to the Drug Abuse Trust Fund. This allowed the fund to accumulate a fund balance. The State later directed the State Attorney to use the revenue to cover the State Attorney's budget shortfall. Any Cost of Prosecution revenues that are still posted to the Drug Abuse Trust Fund relate to charges earlier than 2009.

				1 11 1.							
								<u>(</u>	<u>Change (FY 18</u>	- FY 19)	
		F	Y 17 Actual	FY	18 Budget	FY	19 Budget		\$	%	
Non-Ad Valorem Reve	nues										
Charges for Services		\$	168	\$	-	\$	-	\$	-	-	
Fines & Forfeitures			45,195		20,000		20,000		-	-	
Other			30,067		13,250		21,800		8,550	65%	
Fund Balance			1,805,354		1,567,057		1,395,848		(171,209)	(11%)	
	SubTotal	\$	1,880,784	\$	1,600,307	\$	1,437,648	\$	(162,659)	(10%)	
Appropriations	-										
Personal Services		\$	130,691	\$	8,443	\$	28,131	\$	19,688	233%	
Operating Expenses			192,674		122,591		224,112		101,521	83%	
Transfers			-		229,023		204,023		(25,000)	(11%)	
Reserves			-		1,240,250		981,382		(258,868)	(21%)	
	SubTotal	\$	323,365	\$	1,600,307	\$	1,437,648	\$	(162,659)	(10%)	
Ad Valorem Funding	-	\$	-	\$	-	\$	-	\$	-	-	
	Positions_		-		-		-		-		

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$171,209) decrease is due to spending of previously collected amounts and reduced revenues. This decrease has a direct correlation to the decrease in reserves.

Appropriations

Personal Services - \$28,131 increase is due to realigning the budget to support expenditures in FY 2018.

Operating Expenses - \$101,521 increase is primarily due to expenses related to the monitoring of the Lake Worth Lagoon.

Transfers - (\$25,000) decrease is due to a reduction in the transfer to the General Fund related to the annual environmental compact event.

Programs/Services

The Pollution Recovery Trust Fund was created to collect fines and penalties levied for violation of environmental laws. Appropriations from this fund are designated for the enhancement of the environmental resources and pollution control activities of Palm Beach County, and not for general operations and maintenance. Projects may proposed by either the Department of Environmental Resources Management or the Palm Beach County Public Health Department. Disbursement from the fund is by concurrence of both departments and authorized by resolution of the Board of County Commissioners.

								<u>(</u>	Change (FY 18	<u>- FY 19)</u>
		FY	7 17 Actual	FY	18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Rever</u>	nues									
Charges for Services		\$	282,486	\$	270,000	\$	265,000	\$	(5,000)	(2%)
Other			8,750		-		5,000		5,000	100%
	SubTotal	\$	291,236	\$	270,000	\$	270,000	\$	-	-
<u>Appropriations</u>	-									
Operating Expenses		\$	571,014	\$	620,000	\$	620,000	\$	-	-
Capital Outlay			1,757		-		-		-	-
	SubTotal	\$	572,771	\$	620,000	\$	620,000	\$	-	-
	-									
Ad Valorem Funding	-	\$	281,535	\$	350,000	\$	350,000	\$	-	-
	Positions		-		-		-		-	

Programs/Services

The Value Adjustment Board (VAB) is a quasi-judicial body composed of County Commission, School Board, and citizens members. The VAB hears appeals from property owners concerning the valuation (for tax purposes) of their property. The VAB may appoint Special Magistrates to hear petitions on its behalf. Funding is split between the County (60%) and the School Board (40%). Partial expenses are offset by a filing fee of \$15.00 per petition. Recommendations from the Special Magistrates are taken into consideration when the petition is determined. The VAB is facilitated by the Clerk & Comptroller's Board Services Department. It is the Clerk's statutory duty (Chapters 193 and 194, Florida Statutes) to collect petitions, hold hearings provide notices, and prepare and hold VAB meetings.

								(Change (FY 18	- FY 19)
		F	Y 17 Actual	F	Y 18 Budget	FY	Y 19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Other		\$	991,797	\$	906,000	\$	912,000	\$	6,000	1%
Fund Balance			687,258		663,772		802,069		138,297	21%
	SubTotal	\$	1,679,055	\$	1,569,772	\$	1,714,069	\$	144,297	9%
Appropriations	-									
Operating Expenses		\$	813,418	\$	1,045,000	\$	1,168,883	\$	123,883	12%
Reserves			-		524,772		545,186		20,414	4%
	SubTotal	\$	813,418	\$	1,569,772	\$	1,714,069	\$	144,297	9%
Ad Valorem Funding	-	\$	-	\$	-	\$	-	\$	-	-
	Positions		-		-		-		-	-

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - \$138,297 increase due to estimated FY 2018 expenditures being less than budgeted.

Appropriations

Operating Expense - \$123,883 increase is due to law enforcement patrol costs increasing as well as increased costs of maintaining the natural areas.

Programs/Services

Proceeds from the Conservation Lands Bond Referendum, approved March 1999, are being used to purchase land in the agricultural reserve area (Ag Reserve) which is leased out for agricultural purposes. The Palm Beach Soil and Water Conservation District is responsible for managing this property and has contracted with the County's Property and Real Estate Management Division to perform the work. Lease revenues are used to cover management costs, implement agricultural enhancement programs, purchase additional property, and meet other needs as may be identified.

								Change (FY 18 -	FY 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
Non-Ad Valorem Reve	nues								
Other		\$	3,676	\$	-	\$	-	\$ -	-
	SubTotal	\$	3,676	\$	-	\$	-	\$ -	-
Appropriations	-								
Operating Expenses		\$	3,445,542	\$	1,345,101	\$	1,364,335	\$ 19,234	1%
Grants and Aids			373,198		691,135		691,135	-	-
	SubTotal	\$	3,818,740	\$	2,036,236	\$	2,055,470	\$ 19,234	1%
Ad Valorem Funding	-	\$	3,815,064	\$	2,036,236	\$	2,055,470	\$ 19,234	1%

Programs/Services

In this category are various non-department operating appropriations made during the past two years and/or to be made in FY 2019. The following is a list of these operations and, where applicable, the budgeted appropriations:

	FY 2018	FY 2019
	Budget	Budget
Impact Fee Office	\$8,067	\$2,500
Other Court Costs	55,000	60,000
Information Syst Impl	660,034	679,835
Tuition Reimbursement	75,000	75,000
Municipal Expense	550,000	550,000
Wage Dispute Project	140,000	140,000
Non-Depart Collection Services	7,000	7,000
FEMA Mapping	250,000	250,000
Pahokee Marina FEMA Match	100,000	100,000
County Fire Control	41,135	41,135
Hurricane Preparedness	150,000	150,000
Total	\$2,036,236	\$2,055,470

									Change (FY 18 -	FY 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	_	\$	%
<u>Non-Ad Valorem Reve</u>	nues									
Fines & Forfeitures		\$	596,189	\$	580,000	\$	592,000	\$	12,000	2%
Other			21,125		(17,600)		(18,200)		(600)	3%
Fund Balance			1,171,753		1,229,451		1,285,277		55,826	5%
	SubTotal	\$	1,789,067	\$	1,791,851	\$	1,859,077	\$	67,226	4%
Appropriations	-									
Grants and Aids		\$	559,906	\$	1,791,851	\$	1,859,077	\$	67,226	4%
	SubTotal	\$	559,906	\$	1,791,851	\$	1,859,077	\$	67,226	4%

Programs/Services

For each fine imposed by law pertaining to civil traffic penalties, Florida Statutes Chapter 318.1215, the "Dori Slosberg Driver Education Safety Act," authorized the courts to impose and collect an additional fine of up to \$5. This additional fine is required to be used for driver education programs in public and non-public schools. The Palm Beach County Driver Education Trust Fund was established in 1992 by the Board of County Commissioners (BCC) with the adoption of a \$3 surcharge for each civil traffic penalty. In 2006, they increased the surcharge from \$3 to \$5. Funds are collected by the Clerk and Comptroller and distributed to the Palm Beach County School District each quarter. Disbursement of funds to non-public schools are available as part of the grant program. Eligibility requirements for non-public schools are outlined in Ordinance 2002-071.

								<u>(</u>	<u>Change (FY 18</u>	- FY 19)
		FY	7 17 Actual	FY	18 Budget	FY	7 19 Budget		\$	%
<u>Non-Ad Valorem Reve</u>	enues									
Fines & Forfeitures		\$	63,730	\$	58,000	\$	54,000	\$	(4,000)	(7%)
Other			9,206		1,850		6,800		4,950	268%
Fund Balance			287,912		329,752		405,801		76,049	23%
	SubTotal	\$	360,848	\$	389,602	\$	466,601	\$	76,999	20%
Appropriations	-									
Transfers		\$	17,046	\$	-	\$	150,000	\$	150,000	100%
Reserves			-		389,602		316,601		(73,001)	(19%)
	SubTotal	\$	17,046	\$	389,602	\$	466,601	\$	76,999	20%

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Other - \$4,950 increase in interest revenue reflects actual revenues collected in previous years.

Fund Balance - \$76,049 increase is a result of no expenditures in FY 2018 and higher than anticipated revenue.

Appropriations

Transfers - \$150,000 increase in transfers is due to a transfer to the Public Safety Department for a three-year project to improve domestic violence cases countywide and conduct training for law enforcement agencies and prosecutors.

Reserves - (\$73,001) decrease is a reflection of the increase in fund balance, which is offset by the increase in transfers.

Programs/Services

The Domestic Violence Trust Fund was established in Fiscal Year 2002 by Florida Statutes 938.08. The Statute requires that, in addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge of \$201. A portion of the surcharge, in the amount of \$115, shall be provided to the governing board of the County and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

								Change (FY 1	<u>8 - FY 19)</u>
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
Non-Ad Valorem Reve	nues								
Other		\$	6,707,883	\$	5,131,900	\$	3,924,450	\$ (1,207,450)	(24%)
Fund Balance			3,544,674		1,370,309		1,933,261	562,952	41%
	SubTotal	\$	10,252,557	\$	6,502,209	\$	5,857,711	\$ (644,498)	(10%)
Appropriations									
Grants and Aids		\$	6,947,747	\$	-	\$	-	\$ -	-
Reserves			-		6,502,209		5,857,711	(644,498)	(10%)
	SubTotal	\$	6,947,747	\$	6,502,209	\$	5,857,711	\$ (644,498)	(10%)

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Other - (\$1,207,450) decrease represents the projection of anticipated school impact fees and interest earnings.

Fund Balance - \$562,952 increase is driven by spending of previously collected amounts and increased revenues. Both sources of Non-Ad Valorem revenue have a direct impact on the reduction in reserves.

Programs/Services

The County collects school impact fees in the unincorporated area and in those incorporated areas for which an interlocal agreement for collection has been executed. Municipalities collecting school impact fees in incorporated areas will remit funds collected to the County.

The County will remit funds for capital facility costs (land purchases and construction costs) to the School Board upon request. The funds available for remittance will consist of the school impact fee collected less two percent retained by the local government collecting the fees plus any interest earned.

Other County Funded Programs



FISCAL YEAR 2019

Mission Statement

To follow the Health and Human Services Element of the Comprehensive Plan of Palm Beach County goals and objectives and the recommendations of the Citizens Advisory Committee that address the availability of health and human services necessary to protect the health, safety, and welfare of its residents, by providing funding to qualifying non-profit organizations to provide health and human services related to the approved service categories.

Funds may be used to provide a wide range of health and human services within six competitive service categories including Behavioral Health, Domestic Abuse/Sheltering, Economic Stability/Poverty, Homelessness, Senior Services, and Special Needs. An additional category is Non-Competitive. These are long standing partnerships that deliver critical services the County has invested in with agencies that serve a countywide demand or special projects that are part of a strategic initiative in which the County is participating.

Financially Assisted Agencies			Palm Beach County, FL				
OBJECTIVES & PERFORMANCE MEASUREMENTS	Actual <u>FY 2017</u>	Estimated FY 2018	Projected <u>FY 2019</u>	Туре			
Behavioral Health							
• Reduce behavioral health challenges to 80% of Behavioral adequate funding to provider agencies and evaluating provider agencies agenc	1	0 1		•			
Program participants will learn strategies to reduce behavior health challenges	55%	80%	80%	Outcome			
Domestic Abuse/Sheltering							
• Increase access to 79% of Domestic Abuse/Sheltering p providing adequate funding to provider agencies and ev	aluating pro	vider perform	ance through	contract term.			
Program participants will increase access to violence free living conditions	78%	79%	79%	Outcome			
Economic Stability/Poverty							
• Increase Self-Sufficiency for 84% of Economic Stability	y/Poverty pa	rticipants pro	gram particip	oants.			
Program participants will increase self-sufficiency	61%	84%	84%	Outcome			
Homelessness							
• Assist 76% of Homeless program participants to find sta	able housing	•					
Program participants, homeless families or those at risk for becoming homeless, will become stably housed	93%	76%	76%	Outcome			
Senior Services							
• Ensure 80% of Senior Services program participants en	joy high qua	lity of life.					
Program participants will remain in highest quality living condition that meets their basic needs	87%	80%	80%	Outcome			
Special Needs							
• Increase the independence of 84% of Special Needs pro	gram partici	pants.					
Program participants will achieve goals to build social, emotional, intellectual, and/or physical skills increasing their independence.	92%	84%	84%	Outcome			

		DE	PARTMENT	FIN	ANCIAL SU	MM	IARY		
					<u>Change (FY 18 -</u>	<u>FY 19)</u>			
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
<u>Non-Ad Valorem Reve</u>	nues								
Other		\$	2,313	\$	-	\$	-	\$ -	-
	SubTotal	\$	2,313	\$	-	\$	-	\$ -	_
Appropriations	-								
Grants and Aids		\$	11,822,900	\$	12,615,187	\$	12,912,143	\$ 296,956	2%
	SubTotal	\$	11,822,900	\$	12,615,187	\$	12,912,143	\$ 296,956	2%
Ad Valorem Funding	-	\$	11,820,587	\$	12,615,187	\$	12,912,143	\$ 296,956	2%

Programs/Services

The Financially Assisted program was established in the early 1980s to overcome the adverse impact of reduced federal funding. It is now an important component of the federal, state, and local funding sources that support our County's system of care. The Board of County Commissioners has directed staff to pursue datadriven, evidenced based programming and outcome measures that ensure effective changes in people's lives in our community. Funded organizations are monitored by the Community Services Department to maintain programmatic and fiscal accountability. Contracts included the following safeguards to protect the County: insurance coverage is mandatory, funds are paid out on a unit cost basis, and funds cannot be used to initiate or to pursue litigation against the County.

Health Care District]	Palm Beach Coun	ty, FL		
		DE	PARTMENT	FIN	NANCIAL SU	MM	IARY					
		FY 17 Actual FY 18 Budget FY 19						<u>Change (FY 18 - FY 19)</u>				
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%		
<u>Appropriations</u>	•											
Grants and Aids	_	\$	15,000,000	\$	15,000,000	\$	15,000,000	\$	-	-		
	SubTotal_	\$	15,000,000	\$	15,000,000	\$	15,000,000	\$	-	_		
Ad Valorem Funding	-	\$	15,000,000	\$	15,000,000	\$	15,000,000	\$	-	-		

Programs/Services

Funding to the Health Care District of Palm Beach County is provided to manage the Edward J. Healey Rehabilitation and Nursing Center (formerly known as the Palm Beach County Home) and to contribute toward Palm Beach County's required contribution to state Medicaid funding. The funding to the Healey Center is \$9,100,000 with the remaining used towards Medicaid match. During the 2013 Florida Legislative session, Senate Bill 1520 was enacted, establishing a fixed percentage of responsibility to each county. Palm Beach County's required contribution is 5.9% of the adopted state amount of \$298.5 million. The amount required for Medicaid match is \$17.30 million in FY 2019 with the County contributing \$5.9 million and Health Care District funding \$11.40 million.

Fublic Health Departin				Г	ann deach Coun	цу, Г Ц				
		DEI	PARTMENT							
								<u>(</u>	Change (FY 18 -]	FY 19)
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
<u>Appropriations</u>	-									
Grants and Aids		\$	2,114,162	\$	2,114,162	\$	2,114,162	\$	-	-
	SubTotal	\$	2,114,162	\$	2,114,162	\$	2,114,162	\$	-	-
	_									
Ad Valorem Funding	_	\$	2,114,162	\$	2,114,162	\$	2,114,162	\$	-	-

Polm Roach County FI

Programs/Services

Public Health Department

The Palm Beach County Health Department (PBCHD) Environmental Health section provides services specified by County ordinance including inspection and licensing for water services for public drinking water systems, private water wells, irrigation wells, sewage and waste services, individual septic tanks, sewage treatment plants, private lift stations, landfills, hazardous waste, and biomedical waste handling. Environmental hazards services are provided for sanitary nuisances, air pollution control, lead monitoring, beach water sampling, and illegal or accidental hazardous spill investigations. Zoonotic and vector-borne disease prevention services are provided such as mosquito/encephalitis monitoring and rodent and arthropod investigations. Public health planning and preparedness services are provided for post-disaster community needs assessments, emerging pathogens, pandemic influenza, and smart growth/healthy community issues. The department also provides family day care and child care facility licensing.

		DEI	PARTMENT	FIN	ANCIAL SU	MM	ARY		
				<u> Change (FY 18 - FY 19)</u>					
		F	Y 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
<u>Appropriations</u>	-								
Grants and Aids		\$	6,464,702	\$	7,196,725	\$	7,011,270	\$ (185,455)	(3%)
	SubTotal	\$	6,464,702	\$	7,196,725	\$	7,011,270	\$ (185,455)	(3%)
Ad Valorem Funding	-	\$	6,464,702	\$	7,196,725	\$	7,011,270	\$ (185,455)	(3%)

Programs/Services

	FY 2018	FY 2019
	Budget	Budget
Tri-Rail Extension Operating Deficit	\$1,565,000	\$1,565,000
RTA Funding	2,670,000	2,670,000
Code Enforcement Services Glades Communities	361,725	126,270
County Culture Program	200,000	250,000
DJJ Pre-Disposition Costs	2,400,000	2,400,000
Total	\$7,196,725	\$7,011,270



MISSION STATEMENT

To protect, preserve, and maintain the public records and public funds with integrity and accountability.

Department Overview

The Florida Constitution established the independent office of the Clerk & Comptroller as a public trustee, responsible for safeguarding public records and public funds in the roles of the County's Chief Financial Officer, Treasurer, Inspector General/Auditor, Clerk of the Board of County Commissioners, Clerk of the Court, and County Recorder. As an elected constitutional officer, the Clerk & Comptroller is directly accountable to the residents of Palm Beach County. As the third largest of the 67 Clerk's offices in Florida, the Clerk & Comptroller's employees serve a local population of approximately 1.4 million citizens from seven locations and reach customers throughout the world on the internet at www.mypalmbeachclerk.com. The organization is committed to being a world-class leader in customer service, employee satisfaction, and standards of excellence. As recognition of these accomplishments, the office has been a recipient of the coveted Governor's Sterling Award for Organizational Performance Excellence, Centre for Fiduciary Excellence Certification, the Government Finance Officer's Certificate of Achievement for Excellence in Financial Reporting, Popular Annual Financial Reporting, and the Distinguished Budget Presentation Award. Most recently, the office was recognized by Harvard University's Ash Center for Democratic Governance and Innovation at the John F. Kennedy School of Government in American Government Bright Ideas award.

Programs and Services

The Clerk & Comptroller monitors the County budget, revenue, debt, and spending. The Clerk processes payments for the County ensuring each serves a public purpose, complies with the law, and is within the County's budget. The Clerk also maintains an accurate set of financial records in order to produce all required financial statements and reports to comply with state and federal laws and generally accepted accounting principles. As Treasurer, the Clerk actively manages and earns interest income on the County's \$1.9 billion investment portfolio. As Inspector General/Auditor, the Clerk conducts independent risk-based and financial audits, including the audit of all County expenditures. Accountability is ensured through regular independent audits conducted by eleven state, local, and judicial entities. As Clerk of the Board of County Commissioners, the Clerk maintains the records of the County Commission and other meetings and provides all meeting minutes and video to the public via the Clerk's website.

FY 2018 Highlights & Accomplishments

- Continued use of the Wells Fargo Payment Manager Program, which provides vendors the option to receive payment via a merchant account vs. a paper check, generating a cash rebate for the County of \$306,782 for FY 2017.
- Continued implementation of the electronic retention of County financial records initiative with County Information System Services (ISS) eliminating the need for costly storage space and shelving.
- Received the Award for Excellence in Financial Reporting for the County's Comprehensive Annual Financial Report (CAFR) for the 28th consecutive year.
- Received the Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) for the 11th consecutive year.
- Received the Centre for Fiduciary Excellence (CEFEX) certification for implementing best practices in the investment management of County funds for 8th consecutive year.
- Earned the highest yield on the investment of County funds (FYE) for the fourth year in a row when compared to 38 large peer counties nationwide.
- Implemented a "Virtual Fund Review Dashboard" which effectively replaced work paper files with an electronicallylinked, fully-automated system. This system won the Florida Government Finance Officers Association "ACE" (Advanced Commitment to Excellence) award in the summer of 2017.
- Implemented enhancement phases I through III for the Finance Special Assessment (FSA) system.
- Finalized the transition of the merchant services credit card terminals from voice to data jacks in response to the County's new Voice Over Internet Protocol (VOIP) phone system.
- Completed the implementation of a fully paperless process for County payroll by providing pay cards in lieu of paper checks for County employees.
- Implemented automated spousal support processing.
- Implemented automated ACH for Payroll vendors.

- The primary issue continues to be the need to leverage technology to both streamline processes for efficiency and provide long-term cost effectiveness to minimize the financial burden on tax payers. To address this issue, the Clerk's Office is proactively developing strategies to: 1) Identify an automated and comprehensive electronic content management system for County financial records; 2) Enhance the utilization of banking and treasury management services which provide a revenue return to the County; 3) Eliminate the need for manual processing of all information between the numerous systems within the County.
- The security of financial information is another issue the Clerk's Office is addressing. With the incidents of financial fraud continuing to increase and Florida having one of the highest identify theft complaint rates in the nation, our office continuously works to identify and develop solutions to protect County credit card/financial transactions and lower the risk of data theft.

Clerk & Comptroller

		DE	PARTMENT	FIN	ANCIAL SU	MM	IARY		
								<u>Change (FY 18 -</u>	<u>FY 19)</u>
		F	FY 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
<u>Non-Ad Valorem Reve</u>	nues								
Excess Fees		\$	528,061	\$	500,000	\$	500,000	\$ -	-
	SubTotal	\$	528,061	\$	500,000	\$	500,000	\$ -	-
Appropriations	-								
Transfers		\$	12,567,844	\$	13,299,247	\$	13,942,693	\$ 643,446	5%
ISS Transfers			1,426,980		1,266,427		1,281,769	15,342	1%
	SubTotal	\$	13,994,824	\$	14,565,674	\$	15,224,462	\$ 658,788	5%
Ad Valorem Funding	-	\$	13,466,763	\$	14,065,674	\$	14,724,462	\$ 658,788	5%
	Positions		139		139		140	1	1%

SIGNIFICANT CHANGES

Appropriations Positions - 1

Budget Process - 1: Addition of one Senior Business Analyst position.

MISSION STATEMENT

To protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

Department Overview

Palm Beach County is served by the Fifteenth Judicial Circuit under the direction of the Chief Judge and Court Administrator, pursuant to the State Constitution and Florida Rules of Court, specifically Rule 2.010 and 2.050. It is one of twenty judicial circuits in the state. The Circuit is comprised of two levels of court: Circuit Court and County Court. The Court Administrator has support staff to assist the Chief Judge in administrative functions including personnel, finance, court support programs, technology, court reporting, court interpreting, and intergovernmental relations. The Main Judicial Center is located in downtown West Palm Beach. Courthouse annexes are located in Palm Beach Gardens, Delray Beach, Belle Glade, and the Criminal Justice Complex on Gun Club Road. The Circuit Court has jurisdiction over civil cases with a value of \$15,000 and higher, as well as felony, domestic relations, foreclosure, juvenile, probate, and County Court appeal cases. A total of 35 Judges preside in the Circuit Court. The County Court has jurisdiction over civil cases with a value up to \$15,000, as well as misdemeanor and traffic cases. A total of 19 Judges preside in the County Court.

FY 2018 Highlights & Accomplishments

- The Mental Health Specialty Division continues to process litigants swiftly, returning competent defendants to the original division so they can face their charges, and sending incompetent and not guilty by reason of insanity defendants to community or hospital treatment, which reduces jail days and provides defendants with needed treatment.
- Since inception, Therapeutic Court has served 37 children, with 12 children reaching permanency through adoption, two through permanent guardianship, and one through reunification while significantly reducing placement changes (144 to 54), Baker Acts (84 to 22), runaway episodes (56 to 31), school changes (97 to 47), and psychiatric medication use (64 to 42).
- Early Childhood Court began in 2016 as a collaborative problem solving court for dependent families with children from birth to three years of age. The program has assisted 21 families (25 children), with 13 children reaching permanency through reunification and two children reaching permanency through adoption, by providing child parent psychotherapy, more frequent judicial oversight, increased visitation, and ensuring children's development needs are being met.
- The Palm Beach County Adult Drug Court began in 2002. To date, 1,847 participants have graduated. Over this time period, 70 drug free babies were born due to the treatment their mother received. Participants are required to commit to a minimum of one year of Drug Court. If a participant successfully graduates, their criminal charges are dismissed. Participant numbers has fluctuated recently due to the opioid crisis.
- Through the Reminder Notification Program and via case management effort, the number of days that a juvenile spends at the Palm Beach County Detention Center has been reduced. The program has also increased the appearance rate for juvenile arraignments. The benefit is twofold, a savings to the Palm Beach County tax payers and an increased likelihood that a juvenile defendant will be directed to the services that he or she needs.
- Delinquency Drug Court began in 2008 as a collaborative problem solving court for juveniles (ages 14-18) in the delinquency system with substance abuse issues. The program has assisted approximately 150 youth and their families. Graduates of the program have lower recidivism rates and increased academic performance while reducing substance use/abuse.
- The Witness Management Program conducts approximately 8,000 depositions annually. The ability for law enforcement, civilian witnesses, defense attorneys, and state attorneys to meet in a centralized and secure location for low cost depositions, as operated by Court Administration staff, promotes the Circuit's goal of efficient and timely cash flow.
- Veterans Court has assisted 1,622 veterans by linking them to services available in the local community, and referring veterans to the Veterans Health Care Administration. This Court has reduced incarceration time, and offered treatment services thereby saving Palm Beach County taxpayers \$2,727,000. The Fifteenth Judicial Circuit received a Davis Productivity Award from the Governor's Florida Tax Watch Program in 2013.

- The Court and its staff continue to face office space constraints for staff and the lack of large courtrooms, which would be used for large jury pools, ensure public safety, and allow for multiple defendant trials without creating a safety concern. The Court continues to ask for the buildout of a courtroom floor, with another floor for the consolidation of Court Administration and the Chief Judge, with a large conference room when funding becomes available.
- The Main Courthouse requires secure hearing rooms for the Magistrate events. The Chief Judge and her staff continue to work with the County on the construction of the Juvenile Magistrate hearing rooms in 2019.

	DE	PARTMENT	FIN	ANCIAL SU	MM	ARY			
							<u>(</u>	Change (FY 18	<u>- FY 19)</u>
]	FY 17 Actual	F	Y 18 Budget	F	Y 19 Budget		\$	%
Non-Ad Valorem Revenues									
Charges for Services	\$	158,742	\$	151,572	\$	149,394	\$	(2,178)	(1%)
Other		12,953		-		-		-	-
Interfund Transfers		327,479		315,000		292,936		(22,064)	(7%)
SubTot	tal \$	499,174	\$	466,572	\$	442,330	\$	(24,242)	(5%)
Appropriations									
Personal Services	\$	791,745	\$	865,161	\$	838,651	\$	(26,510)	(3%)
Operating Expenses		711,872		1,276,380		1,258,397		(17,983)	(1%)
SubTot	tal \$	1,503,617	\$	2,141,541	\$	2,097,048	\$	(44,493)	(2%)
Ad Valorem Funding	\$	1,004,444	\$	1,674,969	\$	1,654,718	\$	(20,251)	(1%)
Positio	ns	13		13		12		(1)	(8%)

SIGNIFICANT CHANGES

Appropriations Positions - (1)

Budget Process - (1): Deletion of one Judicial Law Clerk position that became vacant effective September 30, 2018.

Department Overview

Court Technology provides a diverse and rapidly expanding range of services to the County and Circuit Courts. Court Technology's 15 staff members are responsible for a complex range of services, including desktop support of over 1,000 devices in 77 courtrooms; web design and hosting; systems administration and application development/support; training and business analysis. To ensure that courtroom proceedings remain uninterrupted due to technical failure, Court Technology provides primary support for all court partners in all court rooms. This support includes hardware, software, and staff supporting the Clerk of Court, State Attorney, Public Defender, and Regional Conflict Counsel, as well as computers provided for use by any party appearing before the court. Additionally, Court Technology is responsible for the research and development of new products and services, and the timely compliance with Legislative and Supreme Court mandates for the implementation of new services, including e-filing, e-service, e-signature, file-less courtrooms and the continuing development of judicial software that aggregates all case information and document images together for judges to use on the bench in lieu of paper files in the courtroom.

FY 2018 Highlights & Accomplishments

- Developed and deployed critical feature enhancements in the new judicial viewer (JVS).
- Renewed Supreme Court Certification of the JVS system.
- Continued development of the court technology central recording storage room to a court technology data center.
- Successfully concluded the Remote Court Interpreting project with one-time funding for the hardware/software necessary to manage the remote appearance of court interpreters. After a pilot project in 2016, additional rooms have been added each year. As a result, 16 rooms have been successfully installed with one time funding. The ability of the Court to secure one time funding has resulted in a budget request reduction to the County of \$200,000.

- The explosive demand for technology services continues to outstrip the funding made available by the County. The growth is due to the shift in responsibility from the County to the Court after the County decommissioned the Banner Case Management System, as well as a Legislative mandate to convert the court system from a paper system to an electronic one. Educating the County to the sharp increase in technology necessary for the Court to function is a prerequisite to ensure funding to meet the demands upon the Court system.
- Legislative/Supreme Court mandates for e-everything courts and court partners continue to increase the demand for court technology services both for the court, and for the judicial partner's Court Technology supports in the Circuit's 77 courtrooms/hearing rooms.
- Engaging Palm Beach County's self-represented litigants (often those who are too poor to afford an attorney), by increasing the efficacy technological solutions and providing access to technology in lieu of paper.
- A growing demand for interpreting services in the Palm Beach court system requires new technology driven solutions. Remote court interpreting allows a centralized group of certified court language interpreters to appear via video, significantly increasing the number of hearings each interpreter can appear at each day.
- Increasing the response time to the public and court partners by converting the request process for the official court record to an electronic one. This will enable the record to be provided to the judiciary and justice partners via secure intranet, as well as providing access to contractual transcriptionists via secure extranet.
- Mandates have prompted significant expansion in courtroom hardware which is reaching end of life. The funding requested to replace/extend warranties was cut by the County for FY 2019. Continuity strategies must be developed should these devices begin failing without funding for replacement equipment.
- Additional staff is required to assist with court technology services and infrastructure.

								<u>(</u>	Change (FY 18	- FY 19)
		F	Y 17 Actual	FY	Y 18 Budget	FY	19 Budget		\$	%
<u>Non-Ad Valorem Reven</u>	nues									
Charges for Services		\$	2,472,269	\$	2,150,000	\$	2,450,000	\$	300,000	14%
Other			(34)		(107,500)		(107,500)		-	-
	SubTotal	\$	2,472,235	\$	2,042,500	\$	2,342,500	\$	300,000	15%
Appropriations	-									
Personal Services		\$	1,178,269	\$	1,389,173	\$	1,545,673	\$	156,500	11%
Operating Expenses			2,640,577		2,900,010		2,775,438		(124,572)	(4%)
Capital Outlay			255,736		442,438		332,438		(110,000)	(25%)
	SubTotal	\$	4,074,582	\$	4,731,621	\$	4,653,549	\$	(78,072)	(2%)
Ad Valorem Funding	-	\$	1,611,555	\$	2,689,121	\$	2,311,049	\$	(378,072)	(14%)
	Positions		15		15		16		1	7%

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Charges for Services - \$300,000 increase to reflect historical trend.

Appropriations

Positions - 1

Budget Process - 1: Addition of one Software Training Specialist for "in-house" open source software applications, one Court Chief Information Officer for supervision of staff, and the deletion of one Systems Administration II position that is now State funded.

Personal Services - \$156,500 increase primarily due to the addition of the Court Chief Information Officer position.

Capital Outlay - (\$110,000) decrease primarily due to the spending down of a one-time approved request for equipment for the State Attorney's Check Point Firewall system.

Department Overview

The Palm Beach County Law Library serves the legal and law-related informational needs of Palm Beach County. The law library provides an access point for equal justice under the law to Palm Beach County residents, judges, attorneys, students, local government officials, and pro-se patrons. It provides legal reference and referral services within the guidelines of Florida Statue 454.23. The law library cooperates with the community to enhance knowledge of the law and to facilitate access to the justice system. The Palm Beach County Law Library's goal is to provide patrons with up-to -date legal information.

FY 2018 Highlights & Accomplishments

- The Palm Beach County Law Library served approximately 13,243 pro se litigants, attorneys, and other members of the public. This included 8,870 in the main judicial complex, 3,083 in the south courthouse, and 1,335 in the north courthouse.
- Twelve attorneys became members of the law library.

- The budget from FY 2017 to FY 2018 declined by 8% yet costs to maintain library services rose, including the cost of providing public access to Westlaw, a legal research database which increased by 3% from FY 2017 to FY 2018, making it a challenge to continue providing services to library users. Westlaw continues to be used regularly by the public. Statistics on FY 2018 usage show that the Westlaw Public Access terminal is being used on average 17 hours per week (not counting for courthouse holidays and other closures).
- There is a continued growing trend of pro se litigants. According to the National Center for State Courts, approximately 2/3 of all individual litigants are pro se, and specifically for family and housing courts, it is over 80% who are representing themselves. The majority of visitors to the Law Library are pro se litigants (approximately 54% according to available 2018 data).

		2						(Change (FY 18	- FY 19)
		FY	7 17 Actual	FY	18 Budget	FY	7 19 Budget	_	\$	%
Non-Ad Valorem Reve	nues									
Charges for Services		\$	279,343	\$	284,800	\$	282,913	\$	(1,887)	(1%)
Licenses & Permits			38,465		36,500		36,500		-	-
Other			47,653		14,487		14,328		(159)	(1%)
Fund Balance			497,455		418,015		242,033		(175,982)	(42%)
	SubTotal	\$	862,916	\$	753,802	\$	575,774	\$	(178,028)	(24%)
Appropriations	-									
Personal Services		\$	243,726	\$	288,526	\$	293,156	\$	4,630	2%
Operating Expenses			162,698		171,043		182,432		11,389	7%
Capital Outlay			58,907		28,765		59,310		30,545	106%
Reserves			-		265,468		40,876		(224,592)	(85%)
	SubTotal	\$	465,331	\$	753,802	\$	575,774	\$	(178,028)	(24%)
Ad Valorem Funding	-	\$	-	\$	-	\$	-	\$	-	-
	Positions		5		5		5		-	_

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Fund Balance - (\$175,982) decrease due to the spending down of previously collected revenues. This also resulted in a decrease to reserves.

Appropriations

Capital Outlay - \$30,545 increase primarily due to additional costs of subscriber portals.

MISSION STATEMENT

To provide high quality legal representation to people whose lives or liberty are at stake.

Department Overview

The Public Defender's Office provides quality criminal defense representation at trial and appellate levels involving juvenile, misdemeanor, felony, capital felony offenses, and civil commitment proceedings for persons who have been determined indigent by the courts as prescribed in Florida Statute 27.52.

- The State of Florida is requesting agencies go paperless in more areas, such as budget, accounting, payroll, and personnel. The electronic transmission of these documents will increase the security of sending documents instead of sending them via email or fax. To meet these needs additional funding is required for software and hardware. The vendor, Computer Information and Planning, Inc. (CIP) will need to make changes and add additional features to the current software package. These changes will result in an increased annual maintenance cost for future budget cycles.
- After 26 years, the office space at 421 3rd Street is in need of significant maintenance projects. The projects include walk/front porch cleaning, carpet cleaning, carpet replacement, and patching and repainting of the office space.
- Additional attorney and support offices are needed in the downtown office.
- Increased advocacy for pretrial release and efforts to obtain services for clients upon release as pretrial detention is costly to the County, decreases public safety, and adversely impacts lives. Research shows incarcerating low risk individuals pretrial increases recidivism.

Judicial - Public Defender

								(Change (FY 18	- FY 19)
		FY	17 Actual	FY	18 Budget	FY	719 Budget		\$	%
Non-Ad Valorem Reve	nues									
Other		\$	396	\$	-	\$	-	\$	-	-
	SubTotal	\$	396	\$	-	\$	-	\$	-	-
Appropriations	-									
Operating Expenses	_	\$	182,596	\$	267,770	\$	257,008	\$	(10,762)	(4%)
	SubTotal	\$	182,596	\$	267,770	\$	257,008	\$	(10,762)	(4%)
	_									
Ad Valorem Funding	-	\$	182,200	\$	267,770	\$	257,008	\$	(10,762)	(4%)

DEPARTMENT FINANCIAL SUMMARY

336

MISSION STATEMENT

To promote the fair, impartial, and expeditious pursuit of justice, ensure safer communities, and encourage effective coordination in the criminal justice system.

Department Overview

The State Attorney's Office (SAO) is a law enforcement agency that serves a dual function of prosecution and investigation. Prosecution efforts include handling over 60,000 felony, misdemeanor, and juvenile cases every year in an effort to protect this community. The cases range from the most heinous homicides to criminal traffic offenses. The office has over 110 prosecutors, approximately 180 staff and 12 sworn police investigators who work as a committed team to hold individuals who commit crimes accountable for their actions. Prosecutorial responsibilities range from reviewing all arrests that occur in Palm Beach County and filing or diverting cases, to disposing and trying all cases in the courtroom. Investigative duties focus on human trafficking, violent crimes, organized crime, money laundering, child pornography, domestic offenses, sober homes, and public corruption related offenses. Prosecutors and law enforcement work closely to build very serious and complicated cases against those who prey upon our most vulnerable. The special role the office plays in the criminal justice system carries with it a major responsibility to this community.

- As courtrooms become more digitized and use less paper there are multiple issues that arise. Digitizing cases requires a three pronged approach. Law enforcement must digitize and upload their reports and evidence, the SAO must link to the Clerk and Comptroller's Showcase software to quickly access documents, and finally SAO staff need to scan and upload remaining documents to finalize digitization and eliminate the need for more warehouse space. The use of body cameras and other video devices by law enforcement is increasing the SAO case related workload exponentially. Additionally, there is a major increase in public record requests for redacted copies of these videos. Each camera and each video must be viewed by the SAO in real-time to determine its evidentiary value prior to filing a case. Scanning and video redaction software and servers to hold these videos will be primary expenditures for the Information Technology budget this year.
- The SAO has expanded it's work on public corruption investigations and prosecutions, in addition to investigation and prosecution of fraud crimes against the elderly, human trafficking, drug trafficking, sober homes abuses, and local gangs. The Assistant State Attorney's work directly with law enforcement at crime scenes and during investigations exposing them to safety and security issues as any other law enforcement officer.

								(<u>Change (FY 18 - FY 19</u>	
		FY	7 17 Actual	FY	18 Budget	FY	19 Budget		\$	%
Non-Ad Valorem Reven	nues									
Other		\$	686	\$	-	\$	-	\$	-	-
	SubTotal	\$	686	\$	-	\$	-	\$	-	-
Appropriations	-									
Operating Expenses		\$	251,190	\$	385,139	\$	410,096	\$	24,957	6%
Capital Outlay			-		60,945		-		(60,945)	(100%)
Transfers			2,537		2,960		4,689		1,729	58%
	SubTotal	\$	253,727	\$	449,044	\$	414,785	\$	(34,259)	(8%)
Ad Valorem Funding	-	\$	253,041	\$	449,044	\$	414,785	\$	(34,259)	(8%)

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

<u>Appropriations</u> Capital Outlay - Decrease of (\$60,945) is due to a one-time expense for radio equipment in FY 2018.

Transfers - Increase of \$1,729 is due to increased costs for capital repair and replacement of radios.

MISSION STATEMENT

To provide a fair and equitable tax roll according to Florida Statutes, administer all exemptions, and serve the public of Palm Beach County in a courteous manner.

Department Overview

The Property Appraiser, an elected Constitutional Officer, is responsible for identifying, locating and valuing all property within the County for ad valorem tax purposes. The office applies tax rates as adopted by the various taxing authorities to each parcel of property in order to produce a tax roll upon which ad valorem taxes are collected. This is the tax base for ad valorem funds that provides for the function of County government, the School Board, municipalities, and other various ad valorem districts.

The Property Appraiser also administers various types of exemptions including homestead, disability, senior citizen, widow/widower, historic property, and economic exemptions and maintains the county base map. The office manages property ownership records, descriptions of buildings and property characteristics, and other relevant property specific information. The Property Appraiser's office is a primary source of real estate and personal property information which is available to the public through its website, www.pbcgov.org/papa.

	DEPARTMENT FINANCIAL SUMMARY							
							<u> Change (FY 18 - FY 19)</u>	
	F	FY 17 Actual	F	Y 18 Budget	F	Y 19 Budget	\$	%
<u>Appropriations</u>								
Property Appraiser Commission	\$	19,316,750	\$	20,210,000	\$	20,288,000	\$ 78,000	-
Refund - Property Appraiser Commission		(1,669,431)		(1,000,000)		(1,000,000)	-	-
Postage Expense		258,695		270,000		270,000	-	-
SubTotal	\$	17,906,014	\$	19,480,000	\$	19,558,000	\$ 78,000	-
Positions		260		253		245	(8)	(3%)

The commissions paid to the Property Appraiser are calculated based on the proportionate share of taxes levied the previous fiscal year times the Property Appraiser's appropriation budget. The County's proportionate share increased by 0.2% compared to last year. The Property Appraiser's appropriation budget increased by 1.1% from \$24.4 million to \$24.7 million, resulting in an increase in commissions paid to the Property Appraiser.

Department Overview

The Sheriff, an independently elected constitutional officer, is the chief law enforcement officer of Palm Beach County. The Sheriff enforces the laws of the State of Florida and the ordinances of the County - criminal, traffic, and civil. The Sheriff's Office is responsible for providing uniformed law enforcement services to the citizens, securing the courts, serving all warrants and processes issued by the courts, and operating the County detention and correction facilities. The Sheriff's Office is comprised of three programs: Sheriff's Operations, Law Enforcement Trust Fund, and Sheriff's Grants.

Operations

The Sheriff's Office maintains law and order through crime prevention and law enforcement programs, operates the County's detention facilities, and serves the orders of the Court and Board of County Commissioners. The Operations program includes all major functional areas of the Sheriff's budget: 1) General Law Enforcement; 2) Corrections and Detention Alternative Facilities; 3) Court Services & Bailiffs; and 4) Other Expenses.

Law Enforcement Trust Fund

The Law Enforcement Trust Fund (LETF) is a special trust established by the Board of County Commissioners as authorized under Florida Statute 932.705. The trust fund is derived from the sale of forfeited property and interest earned. These funds may be expended only upon request of the Sheriff to the Board of County Commissioners and are used exclusively for law enforcement purposes. Florida Statute 932.7055 prohibits LETF revenues and expenditures from being included in the adoption and approval process of the Palm Beach County budget. However, existing fund balances from previous activity are budgeted as amounts received in prior years.

Grants

The Palm Beach County Sheriff's Office Grants Department continues to pursue alternative funding. In addition to the pursuit of new funding opportunities, the Sheriff's Office continues to manage the financial and programmatic aspects of all current grant awards received. The Palm Beach County Sheriff's Office Grants Department will continue to expand in terms of both the acquisition of new funding and in the management of new and established grant-funded programs.

\$ 76,0 5,2 3,2	Budget 511,059 435,000 437,764 10,000 - 381,000	F \$	Y 19 Budget 77,643,554 433,000 8,545,010 10,000	\$	<u>Change (FY 18</u> \$ 1,032,495 (2,000) 3,107,246	<u>8 - FY 19)</u> % 1% - 57% -
\$ 76,0 5,2 3,2	511,059 435,000 437,764 10,000		77,643,554 433,000 8,545,010 10,000	\$	1,032,495 (2,000)	1%
3,2	435,000 437,764 10,000	\$	433,000 8,545,010 10,000	\$	(2,000)	-
3,2	435,000 437,764 10,000	\$	433,000 8,545,010 10,000	\$	(2,000)	-
5,2 3,2	437,764 10,000 -		8,545,010 10,000 -			- 57% -
3,	10,000		10,000		3,107,246	57% - -
3,2	-		-		-	-
3,2	- 381,000		-		-	-
	381,000					
2.4			3,023,000		(358,000)	(11%)
3,0	087,290		783,644		(2,303,646)	(75%)
\$ 88,9	962,113	\$	90,438,208	\$	1,476,095	2%
\$ 2	285,000	\$	285,000	\$	-	-
636,0	532,421		671,636,934		35,004,513	5%
2,0	589,268		1,344,056		(1,345,212)	(50%)
\$ 639,0	606,689	\$	673,265,990	\$	33,659,301	5%
\$ 550,0	644,576	\$	582,827,782	\$	32,183,206	6%
	4,186		4,259		73	2%
	\$ 88,9 \$ 636,0 \$ 639,0	\$ 88,962,113 \$ 285,000 636,632,421 2,689,268 \$ 639,606,689 \$ 550,644,576	\$ 88,962,113 \$ \$ 285,000 \$ 636,632,421 2,689,268 \$ 639,606,689 \$ \$ 550,644,576 \$	\$ 88,962,113 \$ 90,438,208 \$ 285,000 \$ 285,000 636,632,421 671,636,934 2,689,268 1,344,056 \$ 639,606,689 \$ 673,265,990 \$ 550,644,576 \$ 582,827,782	\$ 88,962,113 \$ 90,438,208 \$ \$ 285,000 \$ 285,000 \$ 636,632,421 671,636,934 \$ 2,689,268 1,344,056 \$ \$ 639,606,689 \$ 673,265,990 \$ * 550,644,576 \$ 582,827,782 \$	\$ 88,962,113 \$ 90,438,208 \$ 1,476,095 \$ 285,000 \$ 285,000 \$ - 636,632,421 671,636,934 35,004,513 2,689,268 1,344,056 (1,345,212) \$ 639,606,689 \$ 673,265,990 \$ 33,659,301 * \$ 550,644,576 \$ 582,827,782 \$ 32,183,206

DEPARTMENT FINANCIAL SUMMARY

SIGNIFICANT CHANGES

Non-Ad Valorem Revenues

Grants - Increase of \$3,107,246 in the Sheriff's Grants Fund as the budget is based on mid-year actual collections. The FY 2019 budget will be amended to reflect grant activity that occurred following budget development.

Fund Balance - Decrease of (\$2,303,646) primarily due to the spending down of funds in the Law Enforcement Trust Fund. This also resulted in a decrease (\$1,345,212) to reserves.

Appropriations

Positions - 73

Mid-Year FY 2018 - 16: 15 grant funded Law Enforcement Deputies to address drug trafficking activities and violent crimes and one grant funded Detective for the Special Investigations Division (SID) to investigate sex crimes against victims ages 11 years or age and older.

Budget Process - 57: 15 Law Enforcement Deputies and 42 positions added to meet expanded civilian support and contractual requirements.

MISSION STATEMENT

To provide an environment to conduct fair and nonpartisan County, State, and Federal elections for the voters of Palm Beach County.

Department Overview

The Supervisor of Elections' (SOE) personnel perform several functions which include, but are not limited to 1) Maintenance of voter records including party affiliation, updated mailing information, and voter history; 2) Recruiting, training, and scheduling of precinct poll workers for elections and maintaining poll workers' work history; 3) Service to support Early and Absentee Ballot Voting options, an increasingly preferred choice for voting; 4) Voting Equipment maintenance and storage to ensure premium working condition of the SOE's voting equipment, preparation of the equipment for elections, and management of equipment distribution to and from polling precincts; 5) Information Technology management of Palm Beach County voter records in the Florida Voter Registration System, tabulation of all election results, and oversight of all computer operations; and 6) Management of business related affairs including the SOE's fiscal requirements, permanent and temporary staff payroll, human resources, purchasing, and business accounts.

Four offices are strategically located in West Palm Beach, Belle Glade, Palm Beach Gardens, and Delray Beach to serve the voting public. In addition, the SOE's Service Center, in Riviera Beach, is the location for voting equipment storage, voting tabulation, absentee ballot processing, and voter records retention.

FY 2018 Highlights & Accomplishments

- Successfully conducted a Special State Senate District 31 Primary and General Election.
- Provided services to 22 municipalities for the March 2018 Uniform Municipal Elections.
- Refined utilization and programming of ePollBooks used by election workers for voter check-in at Early Voting and Precinct locations. The ePollBook sign in promptly records and reports accurate voter history and enhances election workers' productivity.
- Reviewed cyber-security provisions and added additional filters to address security concerns regarding computer operations.

- Continued growing trend in early voting and Vote By Mail voting.
- Growing diversity in the voting population, requiring increased language capability of election office staff and poll workers.
- Legislative actions and election law changes which require appropriate training of staff.

Supervisor of Elections

	DE	DEPARTMENT FINANCIAL SUMMARY						
							<u>Change (FY 18</u>	- FY 19)
]	FY 17 Actual	FY	Y 18 Budget	F	Y 19 Budget	\$	%
Non-Ad Valorem Revenues								
Charges for Services	\$	509,395	\$	-	\$	-	\$ -	-
Grants		107,899		-		-	-	-
Excess Fees		1,622,258		1,000,000		1,000,000	-	-
Other		162		-		-	-	-
SubTo	tal \$	2,239,714	\$	1,000,000	\$	1,000,000	\$ -	-
Appropriations								
Operating Expenses	\$	617,456	\$	-	\$	-	\$ -	-
Transfers		11,469,978		9,667,598		21,946,124	12,278,526	127%
SubTo	tal \$	12,087,434	\$	9,667,598	\$	21,946,124	\$ 12,278,526	127%
Ad Valorem Funding	\$	9,847,720	\$	8,667,598	\$	20,946,124	\$ 12,278,526	142%
Positio	ns	51		51		52	 1	2%

SIGNIFICANT CHANGES

Appropriations Positions - 1

Budget Process - 1: Addition of one Elections Specialist for the Poll Worker department.

Transfers - \$12,278,526 increase primarily due to a one-time expense for the purchase of voting equipment.

MISSION STATEMENT

As a constitutional officer, the Tax Collector is responsible for the collection and distribution of taxes and fees for the benefit of our community.

Department Overview

The Tax Collector, an elected constitutional officer, is responsible for the collection and distribution of Ad Valorem taxes and Non-Ad Valorem assessments levied by the County, School Board, municipalities, and special taxing districts. Additional responsibilities include collection of business tax receipts, issuance of adult entertainment licenses, and collection of tourist development tax for Palm Beach County. The Tax Collector is also the Executive Agent for the State of Florida to register and title motor vehicles and vessels, sell hunting and fishing licenses, issue driver's licenses, and collect certain sales taxes and other miscellaneous fees. Final approval authority for the budget of the Tax Collector resides with the State Department of Revenue. Funding for the operation of the Tax Collector's Office is provided from various commissions charged by the Tax Collector for services provided. "Excess Revenues" (additional funds remaining after all expenditures have been paid) are returned at the end of the fiscal year, on a pro rata basis, to the various taxing/assessment authorities that have been charged commissions.

DEPARTMENT FINANCIAL SUMMARY Change (FY 18 - FY 19) % FY 17 Actual \$ FY 18 Budget FY 19 Budget **Appropriations Tax Collector Commission** \$ 39,284,980 \$ 42,200,000 \$ 44,700,000 \$ 2,500,000 6% **Refund - Tax Collector** (32,756,389) (27,700,000)(31,200,000) (3,500,000)13% Commission **Postage Expense** 77,663 85,000 85,000 --**SubTotal** \$ 6,606,254 \$ 14,585,000 \$ 13,585,000 (7%) \$ (1,000,000)**Ad Valorem Funding** \$ \$ 14,585,000 \$ 13,585,000 (7%) 6,606,254 \$ (1,000,000)Positions 322 322 322 --

What is it and why do we have one?

County government provides needed and desired urban services to the public. In order to provide these services, the County must furnish and maintain capital facilities and equipment, such as airports, roads, and parks. The Capital Improvement Program (CIP) is a proposed schedule for the expenditure of funds to acquire or construct needed improvements over the next five-year period. It represents a comprehensive and direct statement of the physical development policies of the County. The program has great significance in that it touches the life of each County resident and visitor through the provision of health, safety, transportation, recreation, and other services upon which we all depend.

Purpose and Benefits of Capital Programming

- 1. Provides a means for coordinating and consolidating various departmental requests, thereby preventing duplication of projects and equipment.
- 2. Establishes a system of examining and prioritizing the needs of the County, assuring that the most essential improvements are provided first.
- 3. Provides an important implementation device for growth management.
- 4. Allows sufficient time for investigation of project financing and implementation measures, and proper technical design.
- 5. Coordinates physical with financial planning, allowing maximum benefit from available public funds.
- 6. Helps provide an equitable distribution of public improvements throughout the County.

Development of the Capital Improvement Program

Only projects that meet the definition of a capital improvement are included in the Capital Improvement Program. Capital improvements are defined as physical assets, constructed or purchased, that have a minimum cost of \$25,000 and an expected useful life in excess of one year.

Examples of typical capital improvements include:

- ▶ Road construction and paving.
- Large scale rehabilitation or replacement of existing facilities.
- > The cost of engineering or architectural studies and services relative to a specific improvement.
- > New and expanded physical facilities for the community.
- > Purchase of equipment items that have a relatively long period of usefulness.
- > The acquisition of land to build a community facility such as a park, highway, library, airport, etc.

Each year, the CIP is prepared from project requests submitted on project proposal forms completed by the various departments and agencies of the County. The completed forms provide a project description, justification, cost projections, statement of impact on the County's annual operating budget, implementation schedule, as well as support for the County's Comprehensive Plan. Concurrently, with the preparation of the project proposal forms, information concerning the financial resources available to the County is prepared by the Office of Financial Management and Budget.

The program recommended by the County Administrator is used by the Board of County Commissioners to develop the annual budget which becomes effective October 1st of each year. The first year of the Five-Year CIP is formally adopted by the Board as the Capital Budget with the following four years showing projected, but unfunded, requirements. The CIP is an important tool for implementing the County's Comprehensive Plan. The Board of County Commissioners utilizes the CIP to analyze the County's fiscal capability to finance and construct capital improvements in the future.

Responsibilities in Program Preparation and Implementation

The Capital Improvement Program, by virtue of its comprehensive character, involves the full realm of County operations. The County Administrator, departments, boards, and the County Commission must coordinate their actions to accomplish a successful program for capital improvements in the community.

Operating Departments: The key role in the initial stages of capital programming falls upon the operating departments and department heads. By virtue of their technical knowledge and experience in the individual fields, it becomes their responsibility to initiate project requests, and to develop a program that outlines the requirements of each project, as well as, its relative importance in the department's program.

Office of Financial Management and Budget: The Office of Financial Management and Budget (OFMB) provides information concerning the County's past, present, and future financial resources. OFMB prepares and distributes the package utilized by departments and agencies to submit project requests. As the program develops, OFMB assists in the review and evaluation of project submissions, and guides the administration of the program through its function of budget control.

Engineering and Facilities Development & Operations Departments: In providing staff assistance, these departments have the following responsibilities in the capital programming process:

- 1. Provides assistance, if needed, in the preparation of requests.
- 2. Receives and reviews the cost projections in project requests.
- 3. Provides information and assistance to OFMB in the analysis of the County's financial requirements.
- **4.** Provides assistance to the County Administrator, County Commission, and staff in preparing the Commission adopted program.

County Commission: While departments, boards, and committees play a very significant role in the capital improvement programming process, the ultimate success of the program rests with the County Commission. Only Commissioners, as elected officials, can authorize the expenditure of public funds, in this case by adopting the first year of the capital improvement program as that fiscal year's capital budget. Therefore, the final priorities placed on community needs and the subsequent satisfactions of those needs are a matter of legislative decision and control.

Priority Ranking

Criteria for establishing the prioritization of capital project proposals are established in the Capital Improvement Element of the Comprehensive Plan in Objective 1.4. The criteria address issues such as why the project is needed and what type of service the project will support. Other criteria included in the objective deal with the physical location of the project as being identified in a revitalization/ redevelopment area or a coastal high-hazard area. In addition, each proposal is identified by one of the following Growth Management Tiers:

Urban/Suburban * Exurban * Rural * Glades * Agricultural Reserve

Why a Project is needed: The following is a list of acceptable reasons why a project is needed:

- 1. Correct public hazards;
- 2. Eliminate existing deficiencies as described by the minimum levels of service;
- **3.** Provide capacity for developments that have received a determination as a Committed Development when such developments are within the Urban Service Area;
- 4. Maintain levels of service as new growth occurs;
- 5. Increase existing levels of service to desired levels of service;
- 6. Provide for the renewal/replacement, and improvement to, existing public infrastructure and physical assets; and
- 7. Implement the Goals, Objectives, and Policies or other Plan Elements.

Type of Service the Project will Provide: The following is a list of project prioritization categories:

- 1. *Essential:* projects that are directly related to protecting the immediate health and safety of citizens from an existing or imminent hazard. An example would be an expenditure request which responds to a danger arising from an imminent bridge failure. Essential services shall be provided throughout the County.
- 2. *Necessary:* projects that are directly related to maintaining the level of service for concurrency items mandated by State law and Fire-Rescue services. Examples include expenditure requests which are necessary to meet the minimum level of service standards for concurrency regarding roadway, mass transit, potable water, wastewater, solid waste, storm water protection, recreation/open space, and fire-rescue. Necessary services shall be provided throughout the County.
- **3.** *Desirable:* projects that are related to enhancing the desirability of Palm Beach County as a place to live or visit. More specifically, to enhance quality of life, or maintain physical assets; but are not needed to correct imminent health and safety hazards and are not needed to maintain level of service.

Physical Location: Policy requires that projects that correct service and infrastructure deficiencies within the Revitalization and Redevelopment Overlay in unincorporated Palm Beach County receive "special consideration" in establishment of the project priority. Special consideration gives these projects top priority consideration within each of the following prioritization categories: essential, necessary, and desirable.

Growth Management Tiers: The Urban/Suburban Tier shall be given the highest priority within the category of desirable, followed by the Exurban Tier, and then the Rural Tier. Policy restricts use of public funds for infrastructure expansion or improvements in Coastal high-hazard areas unless such funds are necessary to:

- **1.** Provide services to existing development;
- 2. Provide adequate evacuation in the event of an emergency; or
- 3. Provide for recreational needs and other appropriate water-dependent uses.

Relationships Between the Operating and Capital Budgets

There are many features that distinguish Palm Beach County's operating budget from its capital budget. The operating budget includes expenses that are generally of a recurring nature and are appropriated for one year only. It provides for the provision of all County services that do not result in major physical assets for the County. Year to year, changes in the operating budget are expected to be fairly stable, and represent incremental changes in the following: cost of doing business; size of the County; and types and levels of services provided. Resources for the operating budget are generally provided by taxes, user fees, and inter-governmental payments that generally recur from year to year.

The capital budget, on the other hand, includes one-time costs for projects that may last several years. The projects result in major physical assets in the County. Resources for the capital budget are generally provided by bond proceeds, impact fees, grants, and taxes.

In spite of these differences, the operating and capital budgets are closely linked. The most obvious connection is the fact that the operating budget includes the cost of maintaining and operating new facilities and infrastructure built under the capital budget.

Operational needs often drive the capital budget. For example, major expansion requirements in the FY 2019 capital budget are roads, parks and buildings which were necessitated for the County's role in providing these basic services to its citizens. Included in this document is the backlog of infrastructure, repair, and replacement projects that will be funded by the one cent sales surtax that was passed during the November 8, 2016 election.

Long term operations and maintenance costs resulting from the Five-Year Capital Improvement Program are addressed in this section under "Impact of Capital Projects on the Operating Budget" and "Estimated Operating Impact of Capital Projects" on pages 386 and 387-388.

The FY 2019 Capital Improvement Program (CIP) has appropriations totaling \$1.489 billion which reflects all new funding and project balances from prior years. The CIP is financed primarily through bonds, impact fees, balances brought forward, and taxes. The chart on pages 352 and 353 provides a summary by category of the FY 2019 CIP budget adopted by the Board.

The CIP document, published separately, includes a detail listing for each capital project approved for FY 2019 as well as estimates for FY 2020 to FY 2023. The following is a link to the CIP Document.

http://discover.pbcgov.com/ofmb/budget/Pages/Capital-2019.aspx

The total <u>new</u> capital approved by the Board for FY 2019 totals \$301 million. Projects are grouped as large or small following the definitions listed below.

Large Project (nonrecurring): a capital project (new construction or renovation) with an anticipated total cost of \$250,000 or more, excluding all maintenance projects regardless of total cost. However, requests for capital projects relating to the issuance of a bond, regardless of the total cost of the project, and projects consisting of both renovation and renewal/replacement are grouped in this category.

Small Project/Capital Maintenance: a capital projects (new construction or renovation) with an anticipated total cost of less than \$250,000, including all capital maintenance (renewal/replacement) projects regardless of the total cost. All requests for capital projects to aid government agencies or private organizations such as grants, subsidies and contributions regardless of the total cost of the project.

Pages 358 through 386 include a summary by department of new approved capital projects including the funding source. For "large" (nonrecurring) projects, the project description is also included.



	Criminal Justice	Environmental Land & Bchs.	Fire Rescue	General Government	County Library
Ad Valorem Taxes	\$0	\$250,000	\$5,950,000	\$32,540,437	\$7,800,000
Enterprise Revenue	0	0	0	0	0
Interest & Other	60,450	1,801,834	325,000	11,096,542	472,300
Gas Tax	0	0	0	0	0
Grants	0	1,425,815	0	0	0
Assessments	0	0	0	0	0
Impact Fees	216,000	0	1,100,000	1,400,000	605,000
Loan/Bonds Proceeds	0	0	0	0	0
One Cent Infrastructure Surtax	0	0	0	0	0
Tourist Development					
Tax	0	6,444,223	0	0	0
Balances Forward	4,335,967	23,158,419	22,957,273	140,587,321	30,299,823
Total Revenue	\$4,612,417	\$33,080,291	\$30,332,273	\$185,624,300	\$39,177,123

CAPITAL BUDGET

CAPITAL BUDGET

	Criminal Justice	Environmental Land & Bchs.	Fire Rescue	General Government	County Library
Projects	\$883,635	\$31,053,218	\$28,008,335	\$151,906,772	\$7,618,421
Transfers	0	297,121	0	8,593,775	0
Reserves	3,728,782	1,729,952	2,323,938	25,123,753	31,558,702
Appropriations	\$4,612,417	\$33,080,291	\$30,332,273	\$185,624,300	\$39,177,123

REVENUES BY CATEGORY

Parks and Recreation	Infrastructure Surtax	Five Year Road Program*	Street & Drainage	Airports	Water Utilities	Total
\$3,900,000	\$0	\$0	\$0	\$0	\$0	\$50,440,437
0	0	0	0	64,161,168	46,254,300	110,415,468
2,828,065	(3,724,378)	26,259,617	149,300	1,644,000	60,000	40,972,730
0	0	6,796,092	0	0	0	6,796,092
200,000	0	4,417,421	0	33,376,670	926,349	40,346,255
0	0	0	700,000	0	422,000	1,122,000
2,640,000	0	13,734,240	0	0	0	19,695,240
0	0	0	0	0	0	0
0	74,487,561	0	0	0	0	74,487,561
0	0	0	0	0	0	6,444,223
20,325,251	111,205,680	419,139,329	11,108,430	141,524,896	214,025,133	1,138,667,522
\$29,893,316	\$181,968,863	\$470,346,699	\$11,957,730	\$240,706,734	\$261,687,782	\$1,489,387,528

APPROPRIATIONS BY CATEGORY

Parks and Recreation	Infrastructure Surtax	Five Year Road Program*	Street & Drainage	Airports	Water Utilities	Total
\$18,531,813	\$157,535,599	\$152,239,010	\$1,077,623	\$144,709,011	\$214,978,245	\$908,541,682
0	7,344,527	1,027,375	0	38,164,168	11,453,000	66,879,966
11,361,503	17,088,737	317,080,314	10,880,107	57,833,555	35,256,537	513,965,880
\$29,893,316	\$181,968,863	\$470,346,699	\$11,957,730	\$240,706,734	\$261,687,782	\$1,489,387,528

* Based on the Five Year Road Program Adopted by the BCC on July 10th, 2018.

HISTORY CAPITAL PROJECTS BY TYPE

Project Type	Actual FY 2017	Budget FY 2018	Estimated FY 2018	Budget FY 2019
Criminal Justice	\$613,832	\$4,705,141	\$606,197	\$4,612,417
Environmental Lands & Beaches	6,959,584	\$29,930,236	1,796,035	33,080,291
Fire Rescue	1,590,476	\$24,483,443	1,762,407	30,332,273
General Government	120,988,042	\$190,647,440	40,732,255	185,624,300
County Library	169,458	\$30,080,930	191,699	39,177,123
Parks and Recreation	13,318,758	\$32,953,528	7,450,515	29,893,316
Five Year Road Program *	29,503,290	\$456,845,813	31,397,598	470,346,699
Street & Drainage	117,741	\$11,184,814	155,984	11,957,730
Infratstructure Surtax	14,770,696	116,199,644	9,081,046	181,968,863
Department of Airports	50,159,276	\$235,713,068	24,962,715	240,706,734
Water Utilities Department	68,008,811	\$250,247,478	45,706,119	261,687,782
Total	\$306,199,964	\$1,382,991,535	\$163,842,570	\$1,489,387,528

Most capital projects span multiple years from initial appropriation to completion. The above data for FY 2016-2019 reflects the actual and estimated amount of the project budgets expended during that year. The FY 2019 reflects all new funding and project balances from prior years.

*Based on the Five Year Road Program Adopted by the BCC on July 10, 2018.



Reserves included in FY 2019 Capital Budget \$ 176.5M NAV 08 CTF, Jail Expand/Pub Bldg 19,950 Law Enfc/Impct Fees Z2 Rd Patl 3.708.832 **Criminal Justice** \$ 3,728,782 \$ Unit 11 Acquisition/Enhancement 697.236 South Lox Sl Wetland Restoration 153,064 **Beach** Improvement 610,118 South Lake Worth Inlet 252.584 Environmental Capital Projects Fund 16,950 **Environmental Lands & Beaches** \$ 1,729,952 Fire Rescue Improvement \$ 920,720 Fire Rescue Impact Fees 1.403.218 **Fire Rescue** 2,323,938 \$ 10.0M NAV 13 CP. ISS VOIP \$ 33.951 27.8M NAV Tax 13 CP, Convention Center Hotel 27,913 68M Public Imp Rev Bond 15A CP, Conv Ctr Garage & Airport Ct 1,498,242 65.360M NAV Pub Imp Tax Rev Bond 15C CP, Prof Sports Fac Pr 803,848 56.645M NAV Pub Imp Rev Bonds, 15D CP, Prof Sports Fac Proj 591,297 Impact Fee Assistance Program - Roads Zone 1 718.964 Impact Fee Assistance Program - Roads Zone 2 630,492 Impact Fee Assistance Program - Roads Zone 3 341,518 Impact Fee Assistance Program - Roads Zone 4 370.842 Impact Fee Assistance Program - Roads Zone 5 768,862 Impact Fee Assistance Program - Parks Zone 1 47,759 Impact Fee Assistance Program - Parks Zone 2 46,575 Impact Fee Assistance Program - Parks Zone 3 110,280 Pud Civic Site Cash Out 2,287,795 12,053,893 RR&I for 800 Mhz Sys Public Building Impr Fund _ Public Building Impact Fees 2.971.551 TDC-Bldg Renewal & Replacement 210,700 Impact Fee Program - Public Building 113,040 **Capital Outlay** 1,495,765 Information Technology Capital Improvements 466 E911 Carry Forward Capital **General Government** \$ 25,123,753 Library Improvement Fund \$ 3,617,883 24,346,597 Library Expansion Prgm Library Impact Fees 3,594,222 \$ 31,558,702

County Library

erves included in FY 2019 Capital Budget	
25.0M GO 03, Recreational & Cultural Facilities	\$ 3,201
25.0M GO 05, Recreational & Cultural Improvements	-
50.0M GO 06, Waterfront Access	165,135
6.1M Sunshine#8 06, Park & Marina Improv	5,339
Park Improvement Fund	253,827
Park Impact Fees Z-1	1,372,298
Park Impact Fees Z-2	3,896,290
Park Impact Fees Z-3	5,665,413
ks and Recreation	\$ 11,361,5
Transportation Improvmt Fund	\$ 135,466,236
Road Impact Fee Zone 1	23,030,354
Road Impact Fee Zone 2	38,646,453
Road Impact Fee Zone 3	19,139,856
Road Impact Fee Zone 4	24,370,737
Road Impact Fee Zone 5	48,721,580
Abacoa Trust Sub Account	5,322,500
Proportionate Share Trust Fund	17,716,269
Proportionate Share Fund - Zone 2	531,590
Proportionate Share Fund - Zone 3	1,943,013
Proportionate Share Fund - Zone 5	2,191,726
Year Road Program	\$ 317,080,3
Unicorp Improvement Fund	\$ 10,880,107
et & Drainage	\$ 10,880,1
One-Cent Infrastructur Surtax	\$ 17,088,737
al Government One-Cent Infrastructure Surtax	\$ 17,088,7
Airport Capital Projects	\$ 1,766,523
Airports Imp & Dev Fund	14,601,542
Airport Passenger Facility Chgs	41,031,149
Noise Abatement & Mitigation	395,628
Airports Restricted Assets Fd	 38,713
oorts	\$ 57,833,5
Renewal & Replacement	\$ 1,000,000
Capital Improvements	28,543,314
	4,480,233
WUD FPL Reclaimed Water Renewal & Replacement WUD FPL Debt Service Coverage Fund	1,232,990

TOTAL RESERVES IN CAPITAL BUDGET	\$ 513,965,880
----------------------------------	----------------

DEPARTMENT OF AIRPORTS Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description		Other Enterprise	Passenger Facility	&	Total
		Grants	Revenues	Charges	Other	Budget
_	apital Projects	0	220	0	0	220
A303	General Aviation Airports - Security Systems	0	220	0	0	220
A372	Lantana Airport - Perimeter Fence	0	150	0	0	150
A367	North County Airport - Transient Apron	0	405	0	0	405
A359	Pahokee Airport - Construct Hangars	0	275	0	0	275
A323	PBIA - Air Handler	0	2,000	0	0	2,000
A370	PBIA - Economy Parking Lot Improvements	0	750	0	0	750
A375	PBIA - Maintenance Compound	0	3,000	0	0	3,000
A271	PBIA - Revenue Control System	0	500	0	0	500
A308	PBIA - Security	0	400	0	0	400
A368	PBIA - Terminal Condensation Remediation	0	2,000	0	0	2,000
A369	PBIA - Terminal Public Address System	0	0	4,900	0	4,900
A342	PBIA - Terminal Switchgears	0	1,500	0	0	1,500
A371	PBIA - Utility Atlas	0	250	0	0	250
Small Ca	ipital Projects					
A107	All Airports - Design and Engineering	0	2,000	0	0	2,000
A253	Lantana Airport - Miscellaneous Projects	0	15	0	0	15
A232	North County Airport - Miscellaneous Projects	0	76	0	0	76
A254	Pahokee Airport - Miscellaneous Projects	0	10	0	0	10
A039	PBIA - Demolition	0	50	0	0	50
A043	PBIA - Environmental Projects	0	25	0	0	25
A030	PBIA - Equipment Airport Administration	0	108	0	0	108
A031	PBIA - Equipment Grounds Maintenance	0	487	0	0	487
A032	PBIA - Fire Rescue Improvements	0	10	0	0	10
A186	PBIA - Permits and Fees	0	10	0	0	10
A173	PBIA - Project Administration	0	10	0	0	10
A212	PBIA - Terminal Improvements	0	5,055	0	0	5,055
A035	PBIA - Terminal Maintenance Equipment	0	88	0	0	88
A175	PBIA - Testing and Miscellaneous Engineering	0	10	0	0	10
	Total Appropriations	0	19,404	4,900	0	24,304
			Other	Passenger	Interest	
			Enterprise	Facility	&	Total
Fund	Funding recap	Grants	Revenues	Charges	Other	Budget
4110	Airport Capital Projects	0	743	0	0	743
4111	Airport Suprovement and Development Fund	0	18,661	4,900	0	23,561
	Total	0	19,404	4,900	0	24,304

Large Capital Projects - Department of Airports

General Aviation Airports - Security Systems - This project will provide for the improvement of the general aviation (GA) security systems at the Lantana, Pahokee, and North County GA Airports.

Lantana Airport - Perimeter Fence - This project will provide for a new perimeter fence at Lantana Airport.

North County Airport - Transient Apron - This project will provide for a new apron at North County Airport.

Pahokee Airport - Construct Hangars - This project will provide for new hangars at Pahokee Airport.

PBIA - Air Handler - This project will provide for the replacement of the Palm Beach International Airport terminal air handler system.

PBIA - Economy Parking Lot Improvements - This project will provide improvements to the Palm Beach International Airport Economy parking lot.

PBIA - Maintenance Compound - This project will provide for a new maintenance compound at Palm Beach International Airport.

PBIA - Revenue Control System - This project will provide for a revenue control parking system for Palm Beach International Airport.

PBIA - Security - This project will provide for the improvement of the Palm Beach International Airport terminal security systems.

PBIA - Terminal Condensation Remediation - This project will provide for a system to remove condensation from the main terminal at Palm Beach International Airport.

PBIA - Terminal Public Address System - This project will provide for a new public address system for the main terminal at Palm Beach International Airport.

PBIA - Terminal Switchgears - This project will provide for the replacement of Palm Beach International Airport terminal switchgears, which are used for power in the terminal.

PBIA - Utility Atlas - This project will provide a new utility atlas for Palm Beach International Airport.

ENGINEERING AND PUBLIC WORKS Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

		Ad		Total
Project #	Description	Valorem	Surtax	Budget
Large Cap	ital Projects			
1542	Bridge Modifications-Lake Osborne Dr over Lake Bass Canal	0	450	450
1521	Bridge Modifications-Smith Sundy Rd over LWDD Lat. 33 Canal	0	450	450
1616	Bridge Replacements-Congress Ave over LWDD Lat. 24 Canal	0	150	150
1614	Bridge Replacements-Congress Ave over PBC Lat. 2 Canal	0	200	200
1612	Bridge Replacements-CR880 (Old SR80) over C-51 Canal	0	2,700	2,700
1613	Bridge Replacements-Florida Mango Rd over LWDD Lat. 8 Canal	0	700	700
1520	Bridge Replacements-Kudza Rd over LWDD Lat. 8 Canal	0	550	550
1504	Bridge Replacements-Prairie Rd over LWDD Lat. 8 Canal	0	450	450
1615	Bridge Replacements-Sam Senter Rd over Ocean Canal	0	150	150
1617	Drainage Improvements-A1A from US-1 to Donald Ross Rd	0	100	100
R118	Pavement Management/Roadway Striping FY2019	6,000	0	6,000
1540	Resurfacing-Brown's Farms Rd	0	200	200
1539	Resurfacing-CR880	0	300	300
1623	Resurfacing-Frederick Small Rd/Central Blvd to Military Trl	0	300	300
1625	Resurfacing-Frederick Small Rd/Military Trl to Palmwood Rd	0	200	200
1618	Resurfacing-Jog Rd/Lake Ida Rd to Boynton Beach Blvd	0	1,800	1,800
1622	Resurfacing-Jog Rd/Summit Blvd to Gun Club Rd	0	400	400
1620	Resurfacing-Lantana Rd/I-95 to US-1	0	500	500
1626	Resurfacing-Northtree (Residential Roads)	0	100	100
1621	Resurfacing-Pinehurst Dr/Lake Worth Rd to Forest Hill Blvd	0	500	500
1619	Resurfacing-S.W. 18th St/SR7 to Boca Rio Rd	0	900	900
1624	Resurfacing-Woolbright Rd/Lawrence Rd to Congress Ave	0	200	200
1628	Street Lighting-Belvedere Homes	0	180	180
1627	Street Lighting-Street Lighting FY 2019	0	820	820
	Total Appropriations	6,000	12,300	18,300
		Ad		Total
Fund	Funding Recap	Valorem	Surtax	Budget
3900	Capital Outlay	6,000	0	6,000
3950	Surtax	0	12,300	12,300
	Total	6,000	12,300	18,300

Large Capital Projects - Engineering and Public Works

Bridge Modifications-Lake Osborne Dr over Lake Bass Canal - Bridge Modifications - Lake Osborne Drive over Lake Bass Canal (PB934354)

FY 2019 CAPITAL PROJECTS

Congress

CR880 (Old

Large Capital Projects - Engineering and Public Works continued Bridge Modifications-Smith Sundy Rd over LWDD Lat. 33 Canal - Bridge Modifications - Smith Sundy Road over LWDD Lat. 33 Canal (PB934411) Bridge Replacements-Congress Ave over LWDD Lat. 24 Canal - Bridge Replacements - Congress Avenue over LWDD Lat. 24 Canal (PB934479) Bridge Replacements-Congress Ave over PBC Lat. 2 Canal - Bridge Replacements Avenue over PBC Lat. 2 Canal (934251) Replacements-CR880 (Old SR80) over C-51 Canal -Bridge Bridge Replacements -SR80) over C-51 Canal (930940) Bridge Replacements-Florida Mango Rd over LWDD Lat. 8 Canal - Bridge Replacements - Florida Mango Road over LWDD Lat. 8 Canal (PB934338) Bridge Replacements-Kudza Rd over LWDD Lat. 8 Canal - Bridge Replacements - Kudza Road over LWDD Lat. 8 Canal (P34312) Bridge Replacements-Prairie Rd over LWDD Lat. 8 Canal - Bridge Replacements - Prairie Road over LWDD Lat. 8 Canal (PB934334) Bridge Replacements-Sam Senter Rd over Ocean Canal - Bridge Replacements - Sam Senter Road over Ocean Canal (SFWMD Lat. 13 Canal) (934513) Drainage Improvements-A1A from US-1 to Donald Ross Rd - Drainage Improvements - A1A from US-1 to Donald Ross Road Pavement Management/Roadway Striping FY2019 - There is a continued need for resurfacing and road repairs. Several of the major arterial roadways are starting to show severe signs of deterioration. Resurfacing-Brown's Farms Rd - Resurfacing - Brown's Farms Road Resurfacing-CR880 - Resurfacing - CR 880 Resurfacing-Frederick Small Rd/Central Blvd to Military Trl - Resurfacing - Frederick Small Road / Central Blvd to Military Trail Resurfacing-Frederick Small Rd/Military Trl to Palmwood Rd - Resurfacing - Frederick Small Road / Military Trail to Palmwood Road Resurfacing-Jog Rd/Lake Ida Rd to Bovnton Beach Blvd - Resurfacing - Jog Road / Lake Ida Road to Boynton Beach Blvd Resurfacing-Jog Rd/Summit Blvd to Gun Club Rd - Resurfacing - Jog Road / Summit Blvd to Gun Club Road Resurfacing-Lantana Rd/I-95 to US-1 - Resurfacing - Lantana Road / I-95 to US-1 Resurfacing-Northtree (Residential Roads) - Resurfacing - Northtree (Residential Roads) Resurfacing-Pinehurst Dr/Lake Worth Rd to Forest Hill Blvd - Resurfacing - Pinehurst Drive / Lake Worth Road to Forest Hill Blvd Resurfacing-S.W. 18th St/SR7 to Boca Rio Rd - Resurfacing - S.W. 18th Street / SR 7 to Boca Rio Road Resurfacing-Woolbright Rd/Lawrence Rd to Congress Ave - Resurfacing - Woolbright Road / Lawrence Road to Congress Avenue Street Lighting-Belvedere Homes - Street Lighting - Belvedere Homes Street Lighting-Street Lighting FY 2019 - Street Lighting - Street Lighting FY 2019

ENVIRONMENTAL RESOURCES MANAGEMENT Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

		Ad		Total
Project #	Description	Valorem	Other	Budget
	oital Projects			
E117	Environmental Restoration FY 2019	250	0	250
M028	NCCSPP - Juno Beach	0	400	400
M053	NCCSPP - South Jupiter	0	2,350	2,350
M015	Ocean Ridge Shore Protection	0	200	200
M044	South Palm Beach Shore Protection	0	2,075	2,075
Small Cap	ital Projects			
M051	Central Boca Shore Protection	0	25	25
M040	Coral Cove Dune Restoration	0	300	300
M041	Delray Beach Shore Protection	0	200	200
M033	Emergency Beach Responses	0	150	150
M039	North Boca Shore Protection	0	25	25
M034	Palm Beach Midtown	0	100	100
M035	Palm Beach Phipps Shore Protection	0	25	25
M100	Shoreline Protection Activities	0	75	75
M037	Singer Island Dune Restoration	0	200	200
M016	South Boca Shore Protection	0	100	100
M046	South Lake Worth Inlet Management	0	200	200
	Total Appropriations	250	6,425	6,675
		Ad		Total
Fund	Funding Recap	Valorem	Other	Budget
3652	Beach Improvement	0	6,425	6,425
3654	Environmental Resources Capital Projects	250	0	250
	Total	250	6,425	6,675

Large Capital Projects - Environmental Resources Management

Environmental Restoration FY 2019 - This project includes restoration of natural areas and bodies of water such as Lake Worth Lagoon, Chain of Lakes, and Loxahatchee River. Continued funding is required to replace diminishing non-ad valorem funds available for the restoration and management of the County's natural areas. These funds also provide a source of matching funds for State and Local grants.

NCCSPP - **Juno Beach** - This project includes design, engineering, permitting, construction, and monitoring of a beach restoration project in the vicinity of Juno Beach. Construction includes offshore dredging, placement of fill, and planting of native salt-tolerant vegetation. The funding sources used in the "Other" category include Tourist Development Tax, interest earnings, and reserves. NCCSPP - North County Comprehensive Shore Protection.

Large Capital Projects - Environmental Resources Management continued

NCCSPP - **South Jupiter** - This project includes design, engineering, permitting, construction, and monitoring of a dune and/or beach restoration project in the vicinity of South Jupiter. Construction includes offshore dredging, placement of fill, and planting of native salt-tolerant vegetation. The funding sources used in the "Other" category include Tourist Development Tax, interest earnings, and reserves. NCCSPP - North County Comprehensive Shore Protection.

Ocean Ridge Shore Protection - This project includes planning, design, permitting, construction, monitoring, and maintenance of a beach nourishment/restoration project between South Lake Worth Inlet and 1.42 miles south. The funding sources used in the "Other" category include Tourist Development Tax, interest earnings, and reserves.

South Palm Beach Shore Protection - This project provides funding for design, engineering, permitting, and construction of a shore stabilization project located within the towns of South Palm Beach and Lantana. This is a reimbursement project with the Town of South Palm Beach and the State. The funding sources used in the "Other" category include Tourist Development Tax, interest earnings, and reserves.

_

FACILITIES DEVELOPMENT AND OPERATIONS Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description	Ad Valorem	Impact Fees	Surtax	Other	Total Budget
Large Ca	apital Projects					
B661	Analog Line Remediation Plan	300	0	0	0	300
Q008	Animal Care and Control - Belvedere Expansion	0	0	6,000	0	6,000
Q009	Central County Housing Resource Center	0	0	5,700	0	5,700
Q004	Courthouse Electronics System R/R Command	0	0	3,000	0	3,000
	Center			,		,
Q001	Housing Units For Homeless	0	0	2,550	0	2,550
B650	Medical Examiner Expansion	421	0	0	0	421
B651	Mosquito Control Redevelopment	1,600	0	0	0	1,600
B593	PBSO Detention Facilities Phase 3-5	0	0	14,700	0	14,700
B665	PBSO District 1 Substation and EOD Special	0	300	0	0	300
	Operations					
B451	PBSO Forensic Sciences and Tech Facility (fka	0	0	3,740	0	3,740
	Evidence Bldg)					
B545	PBSO Headquarters Renew/Replace/Renovate	0	0	11,047	0	11,047
B607	PBSO Lake Worth Substation Renovation	0	0	1,214	0	1,214
Q007	PBSO Vehicle Replacement	0	0	3,651	0	3,651
B652	Supervisor of Elections Production Facility	1,500	0	0	0	1,500
Small Ca	pital Projects					
B626	Ballpark of the Palm Beaches Renewal &	0	0	0	550	550
	Replacement					
B655	Clerk Card Readers Expansion	69	0	0	0	69
B656	Clerk Evidence Vaults Card Access and Activity Lo	og 31	0	0	0	31
B660	Constitutional Facility Improvements FY 19	0	0	0	1,000	1,000
B666	Countywide Building Renewal & Replacement FY 19	6,860	0	0	0	6,860
B667	Countywide Electronic Systems Renewal &	2,045	0	0	0	2,045
D007	Replacement FY 19	2,043	0	0	0	2,045
B668	Countywide Parks Facility Renewal & Replacemen	t 760	0	0	0	760
Dooo	FY 19	700	v	0	0	700
B654	Countywide Various Facility Improvements FY 19	250	0	0	0	250
B633	Courthouse Camera Brackets	277	0	0	0	277
B634	Courthouse Courtroom AV Mixers	378	0	0	0	378
B657	Courthouse Panic Buttons	56	0	0	0	56
B636	Courthouse Replace Article V Furniture	100	0	0	0	100
B658	EOC Hardened Walkway/Meeting Rooms	50	0	0	0	50
B659	GAL Interior Improvements	44	0	0	0	44
B664	Government Center PAO Renovation	240	0	0	0	240
B662	PBSO Training CCTV Expansion 364		0	0	0	31
D002		51	U	U	U	51

						-
B653	Radio System Renewal & Replacement	0	0	0	2,000	2,000
B648	Roger Dean Stadium Renewal & Replacement	0	0	0	950	950
B663	State Attorney Main Building Elevator Lobby	38	0	0	0	38
	Security					
	Total Appropriations	15,050	300	51,602	4,500	71,452
		Ad	Impact			Total
Fund	Funding recap	Valorem	Fees	Surtax	Other	Budget
3801	800 Mhz RR+I Fund	0	0	0	2,000	2,000
		°	0	-	· · ·	-
3803	Law Enfc/Impct Fees Z2 Rd Patl	0	300	0	0	300
3804	Public Building Impr Fund	15,050	0	0	1,000	16,050
3950	Surtax	0	0	51,602	0	51,602
3807	TDC- Bldg Renewal & Replacement	0	0	0	1,500	1,500
	Total	15,050	300	51,602	4,500	71,452

FY 2019 CAPITAL PROJECTS

Palm Beach County, FL

Large Capital Projects - Facilities Development and Operations

Analog Line Remediation Plan - This project sustains a system for monitoring the status and reporting activations of fire alarms, intrusion alarms, elevator calls, building management systems, and generators at buildings countywide. This functionality is currently provided by analog landline telephone services that will be terminated by the carrier in 2020, and must be replaced with a system that meets National Fire Protection Association requirements for operation of certain life safety systems and notification to the appropriate authority.

Animal Care and Control - Belvedere Expansion - Renewal/Replacement of the kennels, barn, clinic, lobby, and adoption area at the ACC facility on Belvedere Road. The work will include renovations to increase functionality of key areas of the facility. The cost of this project includes the creation of temporary operating spaces to continue operations during the various phases of the work. This facility has been operating on a 24/7 basis for approximately 23 years.

Central County Housing Resource Center - This project is for the design and construction of a new approximately 18,000 square foot, 80 bed building to accommodate a Housing Resource Center. The newly constructed facility, to be located in the southern portion of central Palm Beach County, will serve to meet the needs of homeless families and individuals. Once constructed, the facility will complement those services offered at the Lewis Center. Programming includes: Engagement/One-stop Center where individuals and families will be assessed and provided services; Interim Housing for individual males and females; Health Services; Food Service; and Administration Support Areas; and a multi-use component to serve facility and community needs for space to conduct activities.

Courthouse Electronics System R/R Command Center - This project replaces Closed Captioned TV, card access, fire alarm, intercom, elevator, FEAR system and panic buttons in the Main Courthouse, State Attorney/Public Defender building, which are over 20 years old and are no longer serviceable. The replacement project and the replacement and renovation of the Command Center needs to be undertaken concurrently in order to ensure that there is no interruption or loss of functionality to the daily operations of the building.

Housing Units For Homeless - This project involves new construction or the acquisition and renovation of older, possibly rundown motel properties into efficiency units for use as temporary or longer term affordable housing for homeless and special populations.

FY 2019 CAPITAL PROJECTS

Medical Examiner Expansion - This project delivers an addition to the Medical Examiner's Office at the Criminal Justice Complex on Gun Club Road for the retention and management of legally mandated records. The existing facility has reached its physical capacity due in large part to the opioid epidemic and this expansion will facilitate repurposing of the existing records room to accommodate offices for existing Medical Examiner staff.

Mosquito Control Redevelopment - This project replaces the existing Mosquito Control complex and collocated Fleet fuel facility located at the northwest corner of Lantana Road and Lyons Road. The complex has reached the end of its useful life and is in need of substantial renewal/replacement improvements. To sustain operations, the new complex will be constructed in phases upon a County-owned parcel on the north side of Lantana Road approximately one half mile west of the current complex. Upon completion of the redevelopment and demolition of the current complex, the property is intended to become integrated into the County's adjacent Park Ridge Golf Course to support facility programming.

PBSO Detention Facilities Phase 3-5 - This project replaces infrastructure at the Main Detention Center and in a portion of the West Detention Center, both of which have been continuously occupied for over 22 and 35 years, respectively. This includes the replacement of all building systems including HVAC, certain structural steel, plumbing, lighting, backup power, and site infrastructure. The project also includes improvements to increase compliance with the current detention center standards. This project has been phased to maximize the work area without the presence of inmates to: 1) reduce the duration and the costs of the project, 2) maximize the size of the work space that is not inmate accessible at the time of work, and 3) maintain the security of the detention center. Phase 1 and 2 were funded by the Jail Facilities Expansion Bond (3053) and Jail Expansion Project Ad Valorem (3804).

PBSO District 1 Substation and EOD Special Operations - This project constructs a level two substation for PBSO District 1 to relocate from HQ to make space for renovation and expanded programming at HQ. Future construction will consist of a four bay operations station (similar to a four bay fire station) to house PBSO's Bomb Squad's apparatus and equipment, as well as a training room. The costs shown are the total costs of the substation and collocated Explosives and Ordinance Division (EOD) station occurring outside of the five year time frame.

PBSO Forensic Sciences and Tech Facility (fka Evidence Bldg) - This project will relocate the Technical Services Division (TSD) from the Headquarter's (HQ) Building to a new freestanding building. The presence of the TSD within the HQ building presents the highest risk for the introduction of chemical and biological contaminants and does not comply with currently available environmental barriers and controls for these hazards, thus presenting occupational and physical health and safety risks. In addition, by collocating the existing multiple satellite evidence facilities, the effectiveness of PBSO's evidence custodial/security functions will be significantly increased. The timing of the Evidence Building is also critical to performing the HQ Building R&R project, which will enhance the safety and security of the HQ Building, against environmental and manmade incidents, as the vacated space allows the HQ Building R&R project to proceed within the shortest amount of time without disrupting ongoing operations.

PBSO Headquarters Renew/Replace/Renovate - This project includes the replacement of all building systems, including the building envelop, HVAC, plumbing, electrical, ceiling, lighting, backup power, flooring, and painting. The work will include renovations to increase the functionality of key areas when the operations are relocated to accommodate the renewal/replacement work. The cost of this project includes the creation of temporary operating spaces to continue operations during the various phases of the project. This facility has been continuously operating on a 24/7 basis for Headquarters Modifications (3800) approximately 33 years. Previous includes PBSO funding and Public Building Improvement Fund (3804).

PBSO Lake Worth Substation Renovation - This project is intended to deliver a PBSO facility within the community.

PBSO Vehicle Replacement - This project funds a portion of the replacement costs associated with PBSO's vehicles and on-board equipment.

Supervisor of Elections Production Facility - This project is for the design and construction of an approximately 76,000 square foot facility for the storage of voting equipment and materials, as well as the production of ballots and other printed media, to support the operations of the Supervisor of Elections (SOE). This facility will be located at the County's Cherry Road Complex property in West Palm Beach and will replace a privately-owned facility in Riviera Beach that is currently leased to support these SOE operational needs.

FIRE RESCUE Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description	Ad Valorem	Impact Fees	Total Budget
	Dital Projects			
F122	Fire Rescue Art in Public Places	500	0	500
F123	Fire Station 17 Replacement	500	0	500
F124	Fire Station 19 Bunker Gear Storage & Generator Replacement	600	0	600
F125	Headquarters 500 Gallon Fuel Tank	350	0	350
F126	Headquarters Backup Generator	400	0	400
F127	Headquarters Multipurpose Pit	300	0	300
F128	Lake Worth West Station	0	400	400
F129	South District Maintenance Shop	1,900	700	2,600
Small Cap	ital Projects			
F117	Fire Station 15 Ceiling and Lighting Replacement	250	0	250
F118	Fire Station 25 Restroom Renovations	200	0	200
F119	Fire Station 27 Generator Replacement and LP Tank	225	0	225
F120	Fire Station 43 Interior Repairs and New Roof Over Bay	500	0	500
F121	Fire Station 51 Generator Replacement	225	0	225
	Total Appropriations	5,950	1,100	7,050
		Ad	Impact	Total
Fund	Funding Recap	Valorem	Fees	Budget
3704	Fire Rescue Impact Fees	0	1,100	1,100
3700	Fire Rescue Improvement	5,950	0	5,950
	Total	5,950	1,100	7,050

Large Capital Projects - Fire Rescue

Fire Rescue Art in Public Places - This project will provide funding necessary to decommission art at the Fire Rescue Headquarters Complex and select new art.

Fire Station 17 Replacement - The current modular building is presenting hazardous conditions for staff and has been unrepairable by Facilities Development & Operations. The primary users of this facility are firefighters and paramedics assigned to this station. This funding will replace the current modular building that has surpassed its useful life expectancy.

Fire Station 19 Bunker Gear Storage & Generator Replacement - This bunker gear storage room will support Fire Rescue's new policy to relocate bunker gear into a separate climate controlled room free of diesel emissions. Also, the existing generator does not power the entire Battalion 1 headquarters station. The new generator will be more efficient and reduce emissions.

Headquarters 500 Gallon Fuel Tank - This 500 gallon unleaded fuel tank will support the Training Division for daily use of equipment and support additional fuel for Administration vehicles during major events.

Large Capital Projects - Fire Rescue continued

Headquarters Backup Generator - The existing generator was not designed to support the entire Fire Rescue Administration Complex. This facility serves as the Fire Rescue command center during major events and a new area will be developed to support our dispatchers in the event of a major disruption of operations.

Headquarters Multipurpose Pit - This project will provide a water source to be used for training. Currently, the lake behind the Fire Rescue headquarters building is used to train fire engine drivers. This source is used by engines to draft water and it is a location used to facilitate spraying water at a high velocity. This has caused some erosion and environmental concerns. This multipurpose pit will eliminate the need to use the lake.

Lake Worth West Station - This project involves the construction of a new fire station to serve the area off of Lyons Road between Lake Worth Road and Lantana Road. Fire Rescue already owns a two acre civic site, which was conveyed to the County in 1996 by the Regency Lake Estate development to build a fire station. Just east of this site are 540 acres of open polo fields that are now being developed. Within the near future, this area will contain single family and multifamily homes along with a commercial area and a new high school. Within 1.5 road miles, this new station will respond to the fire rescue needs of an elementary school, a middle school, a new high school, and a new assisted living facility. If this station was opened today, it would cover 1,534 calls per year.

South District Maintenance Shop - This project involves the construction of a new eight-bay vehicle maintenance and repair shop in the southern area of the County, large enough to service 19 fire stations and future growth in the mid/south County area. This new maintenance shop will increase efficiency by reducing vehicle transportation time to the current shop at Vista Center. This shop will also provide needed additional warehouse space.

FIVE YEAR ROAD PROGRAM Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description	Impact Fees	Surtax	Other	Total Budget
Large Cap	ital Projects				
1363	10th Ave N. and Boutwell Rd	200	0	0	200
1499	45th St /E. of Haverhill Rd to E. of Military Trl	150	0	0	150
1529	60th St N. /140th Ave to E. of 120th Ave N.	1,500	0	0	1,500
0703	Administrative Support and Computer Equipment	0	0	370	370
0768	Annual Contract Advertising	0	0	20	20
1495	Belvedere Rd and Sansbury's Way	200	0	0	200
1386	Blue Heron Blvd and Australian Ave	350	0	0	350
1384	Blue Heron Blvd and Congress Ave	400	0	0	400
1883	Boynton Beach Blvd and Acme Dairy Rd	600	0	0	600
1432	Boynton Beach Blvd and Florida's Turnpike Southbound Ent	801	0	0	801
TBD	Camino Real and Military Trl to S. W. 7th Ave	0	0	840	840
1457	Central Blvd and University Blvd	500	0	0	500
1443	Church St/Limestone Creek to W. of Central Blvd	300	0	0	300
1528	Clint Moore Rd/Oaks Club Dr to Long Lake Dr	200	0	0	200
TBD	Coconut Blvd/Orange Blvd to S. of Temple Blvd	10	0	0	10
1881	Coconut Blvd/Temple Blvd to S. of Northlake Blvd	1,200	0	0	1,200
1369	Congress Ave/N. of Northlake Blvd to Alternate A1A	1,000	0	1,000	2,000
0621/1448	CR 880 (Old SR 80) Belle Glade to 20 Mile Bend	0	0	1,000	1,000
TBD	Donald Ross Rd Bascule Bridge	0	0	1,100	1,100
1519	Florida Mango Rd over PBC L-2 Canal	0	0	500	500
1475/1613	Florida Mango Rd/Edgewater Dr to S. of Barbados Rd	900	700	0	1,600
1527	Florida Mango Rd/S. of Barbados Rd to N. of Myrica Rd	1,000	0	0	1,000
1362	Forest Hill Blvd and Military Trl	1,650	0	0	1,650
1435	Gateway Blvd and Military Trl	1,700	0	0	1,700
0704	Glades Area - Repair and Renovation	0	0	700	700
1861	Hagen Ranch Rd and Atlantic Ave	500	0	0	500
1873	Happy Hollow Rd/Smith Sundy Rd to Lyons Rd	0	0	700	700
1878	Kirk Rd/Summit Blvd to Gun Club Rd	620	0	0	620
1367	Lake Worth Rd and Jog Rd	630	0	0	630
1426	Lantana Rd and Edgecliff Ave	350	0	0	350
TBD	Lawrence Rd/S. of Ponza Pl to Lantana Rd	100	0	0	100
1383	Linton Blvd and Military Trl	2,100	0	0	2,100

FY 2019 CAPITAL PROJECTS

Palm Beach County, FL

1 2017 (inn Deach C	· ·····j , - ·
1522	Loxahatchee River Rd and SFWMD C-18 Canal	0	0	1,500	1,500
1178	Lyons Rd/Lake Worth Rd to N. of LWDD L-10 Canal	2,500	0	0	2,500
336	Lyons Rd/N. of LWDD L-14 Canal to Lake Worth Rd	6,500	0	0	6,500
877	Lyons Rd/N. of LWDD L-30 Canal to Boynton Beach Blvd	1,900	0	0	1,900
BD	Lyons Rd/S. of LWDD L-38 Canal to Atlantic Ave	10,600	0	0	10,600
892	Mack Dairy Rd/Indiantown Rd to Old Indiantown Rd	0	0	1,230	1,230
966	Northlake Blvd/Seminole Pratt Whitney Rd to Coconut Blvd	8,000	0	0	8,000
0100	Ocean Ave Loan Repayment	0	0	1,029	1,029
424	Okeechobee Blvd and Church St	1,200	0	0	1,200
871	Okeechobee Blvd and Haverhill Rd	150	0	0	150
428	Old Dixie Hwy/Yamato Rd to Linton Blvd	1,000	0	0	1,000
503	Palmetto Park Rd/E. of Military Trl to I-95	800	0	0	800
NNUAL	Pathway Program - Countywide	0	0	1,500	1,500
434	PGA Blvd and Central Blvd	900	0	0	900
366	PGA Blvd and Military Trl	1,500	0	0	1,500
924	Recording Fees - Countywide	0	0	20	20
001	Reserve - Bridges/Culverts/Pipes - Countywide	0	0	1,000	1,000
ARIOUS	Reserve - Drainage - Countywide	0	0	500	500
ARIOUS	Reserve - Intersections - Countywide	0	0	2,500	2,500
VARIOUS	Reserve - Pavement Markings	0	0	400	400
VARIOUS	Reserve - Railroad Crossings - Countywide	0	0	600	600
ARIOUS	Reserve - Resurfacing - Countywide	0	0	5,000	5,000
ARIOUS	Reserve - Right of Way - Countywide	0	0	300	300
/ARIOUS	Reserve - Study/Drainage/Plans/Alignment - Countywide	0	0	300	300
603	Reserve - Traffic Calming - Countywide	0	0	20	20
NNUAL	Reserve - Traffic Signals - Countywide	0	0	600	600
427	Royal Palm Beach Blvd/M-Canal to S. of Orange Blvd	5,500	0	0	5,500
882	Royal Palm Beach Blvd/N. of Persimmon to N. of M Canal	1,250	0	0	1,250
620	Seminole Pratt Whitney Rd and Northlake Blvd	6,000	0	0	6,000
728	Seminole Pratt Whitney Rd/Orange Blvd to Northlake Blvd	8,400	0	0	8,400
884	State Rd 7 and Weisman Way	110	0	110	220
526	Yamato Rd/Lakeridge Blvd to W. of Florida's Turnpike	200	0	0	200
	Total Appropriations	73,471	700	22,839	97,010

Fund	Funding recap	Impact Fees	Surtax	Other	Total Budget
3501	Road Impact Fee Zone 1	4,950	0	1,000	5,950
3502	Road Impact Fee Zone 2	6,500	700	0	7,200
3503	Road Impact Fee Zone 3	34,670	0	110	34,780
3504	Road Impact Fee Zone 4	10,051	0	0	10,051
3505	Road Impact Fee Zone 5	17,300	0	0	17,300
TBD	To Be Determined	0	0	8,100	8,100
3500	Transportation Improvement Fund	0	0	13,629	13,629
	Total	73,471	700	22,839	97,010

Large Capital Projects - Five Year Road Program

10th Ave N. and Boutwell Rd - Intersection Improvements

45th St /E. of Haverhill Rd to E. of Military Trl - 0.6 miles, 6 Lanes

60th St N. /140th Ave to E. of 120th Ave N. - 1.6 Miles, 3 Lanes

Administrative Support and Computer Equipment - Funding for staff support and computer equipment for program.

Annual Contract Advertising - Advertising costs for annual agreements.

Belvedere Rd and Sansbury's Way - Intersection Improvements

Blue Heron Blvd and Australian Ave - Intersection Improvements

Blue Heron Blvd and Congress Ave - Intersection Improvements

Boynton Beach Blvd and Acme Dairy Rd - Intersection Improvements

Boynton Beach Blvd and Florida's Turnpike Southbound Ent - Intersection Improvements

Camino Real and Military Trl to S. W. 7th Ave - Milling, Resurfacing, and Safety Improvements

Central Blvd and University Blvd - Intersection Improvements

Church St/Limestone Creek to W. of Central Blvd - 0.5 Miles, 3 Lanes

Clint Moore Rd/Oaks Club Dr to Long Lake Dr - 0.8 Miles, 6 Lanes

Coconut Blvd/Orange Blvd to S. of Temple Blvd - Coconut Blvd/Orange Blvd to South of Temple Blvd 1.0 Mile, 5 Lanes

Coconut Blvd/Temple Blvd to S. of Northlake Blvd - Coconut Blvd/Temple Blvd to South of Northlake Blvd 1.0 Miles, 5 Lanes

Congress Ave/N. of Northlake Blvd to Alternate A1A - 0.6 Miles, 2 Lanes & 3 Lanes

CR 880 (Old SR 80) Belle Glade to 20 Mile Bend - Rehabilitation/Heavy Maintenance

Donald Ross Rd Bascule Bridge - Equipment

Florida Mango Rd over PBC L-2 Canal - Bridge Replacement

Florida Mango Rd/Edgewater Dr to S. of Barbados Rd - 0.6 Miles, 3 Lanes (LWDD L-8 Canal Bridge Replacement)

Florida Mango Rd/S. of Barbados Rd to N. of Myrica Rd - 0.7 Miles, 3 Lanes (LWDD L-7 Canal Culvert Replacement)

Forest Hill Blvd and Military Trl - Intersection Improvements

Large Capital Projects - Five Year Road Program continued

Gateway Blvd and Military Trl - Intersection Improvements

Glades Area - Repair and Renovation - Proposed improvements for this program include the resurfacing of County roads throughout the Glades area; including striping, replacement of old guardrails, and installation of new guardrails as needed.

Hagen Ranch Rd and Atlantic Ave - Intersection Improvements

Happy Hollow Rd/Smith Sundy Rd to Lyons Rd - 0.5 Miles, 2 Lanes

Kirk Rd/Summit Blvd to Gun Club Rd - 0.8 Miles, 3/5 Lanes

Lake Worth Rd and Jog Rd - Intersection Improvements

Lantana Rd and Edgecliff Ave - Intersection Improvements

Lawrence Rd/S. of Ponza Pl to Lantana Rd - 0.8 Miles, 3 Lanes

Linton Blvd and Military Trl - Intersection Improvements

Loxahatchee River Rd and SFWMD C-18 Canal - Slope Stabilization

Lyons Rd/Lake Worth Rd to N. of LWDD L-10 Canal - 1.1 Miles, 3 Lanes

Lyons Rd/N. of LWDD L-14 Canal to Lake Worth Rd - 1.1 Miles, 4 Lanes

Lyons Rd/N. of LWDD L-30 Canal to Boynton Beach Blvd - 3.0 Miles, 4 Lanes

Lyons Rd/S. of LWDD L-38 Canal to Atlantic Ave - 2.1 Miles, 4 Lanes

Mack Dairy Rd/Indiantown Rd to Old Indiantown Rd - 0.7 Miles, 2 Lanes

Northlake Blvd/Seminole Pratt Whitney Rd to Coconut Blvd - 3.4 Miles, 4 Lanes

Ocean Ave Loan Repayment - Debt service on the \$15 million loan to rebuild the Ocean Avenue bridge.

Okeechobee Blvd and Church St - Intersection Improvements

Okeechobee Blvd and Haverhill Rd - Intersection Improvements

Old Dixie Hwy/Yamato Rd to Linton Blvd - 3.0 Miles, 3 Lanes

Palmetto Park Rd/E. of Military Trl to I-95 - Intersection Improvements

Pathway Program - Countywide - This program develops a list of requested pathways which are then divided into three categories and prioritized. Elementary school pathways are given the highest priority, followed by Middle and High school pathways. Additionally, the program includes funding for maintenance of existing pathways.

PGA Blvd and Central Blvd - Intersection Improvements

PGA Blvd and Military Trl - Intersection Improvements

Recording Fees - Countywide - Provides funding for the expenses incurred in Right of Way (ROW) acquisitions. These include title searches, deed recordings, and other related legal expenses required for the purchases of ROW.

Reserve - Bridges/Culverts/Pipes - Countywide - Bridge Rehabilitation and Replacement

Reserve - Drainage - Countywide - Funding for Countywide drainage projects.

Reserve - Intersections - Countywide - The Intersection Improvement Program provides both minor and major improvements at intersections. These improvements increase capacity and improve safety. Projects are designed and constructed both in-house and through contracted services.

Reserve - Pavement Markings - Funding for County wide road striping projects.

Reserve - Railroad Crossings - Countywide - Railroad Crossing Rehabilitation and Upgrade

Reserve - Resurfacing - Countywide - Road Resurfacing

Reserve - Right of Way - Countywide - Funding for Right of Way acquisition costs for projects included in the program.

Large Capital Projects - Five Year Road Program continued

Reserve - Study/Drainage/Plans/Alignment - Countywide - Funding for design costs, study costs, and mitigation costs for projects included in the program.

Reserve - Traffic Calming - Countywide - This program provides funding for the installation of traffic slowing devices such as speed humps and traffic islands in neighborhoods, which require and demonstrate a need for such safety measures on their streets.

Reserve - Traffic Signals - Countywide - Funding to design and install traffic signals utilizing mast arm support structures in lieu of strain pole/span wire support system.

Royal Palm Beach Blvd/M-Canal to S. of Orange Blvd - 1.0 Mile, 5 Lanes

Royal Palm Beach Blvd/N. of Persimmon to N. of M Canal - 1.1 Miles, 5 Lanes

Seminole Pratt Whitney Rd and Northlake Blvd - Intersection Improvements

Seminole Pratt Whitney Rd/Orange Blvd to Northlake Blvd - 1.8 Miles, 4/6 Lanes

State Rd 7 and Weisman Way - Intersection Improvements

Yamato Rd/Lakeridge Blvd to W. of Florida's Turnpike - 1.1 Miles, 5/6 Lanes

INFORMATION SYSTEMS SERVICES Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

р · (Ad	Total
-	# Description	Valorem	Budget
I341	Capital Projects Belle Glade Fiber Run FY 2019	300	300
1375	Core Network Upgrades FY 2019	650	650
I391	Device/Software Inventory Management FY 2019	480	480
I391 I389	Disaster/Limited Recovery - Obsolete Equip Replace FY 2019	240	480 240
I387	Enterprise Storage - Obsolete Equipment Replacement FY 2019	480	480
I387 I383	Enterprise Storage RR&I (Growth) FY 2019	220	480 220
I373	Fiber Build-out of Enterprise Network FY 2019	380	220 380
I375 I385	Image and Video Archive FY 2019	380	380
1385 1388	Intel/Unix Server - Obsolete Equipment Replacement FY 2019	400	380 400
1388 I384	Intel/UNIX Server Growth FY 2019	400 240	400 240
1384 1386	Microsoft Office Suite Upgrade FY 2019	240 200	240 200
1380 1372	Network Equipment and Vendor Support FY 2019	200 700	200 700
1372 1376	Network/Internet Security/Threat Management FY 2019	200	200
1370 I374	Wireless Connectivity FY 2019	200 300	200 300
		300	300
Small C 1382	Capital Projects Enterprise Backup Systems Growth FY 2019	130	130
I302 I393	Enterprise Facsimile System Replacement/Upgrade FY 2019	90	90
I393 I381	Enterprise-vide IVR Implementation/Expansion FY 2019	90 75	90 75
I390	Identity and Access Management Replacement FY 2019	240	240
I392	OSC Data Center Environmental Management Systems FY 2019	100	240 100
1392 1379	UC Telephony Expansion FY 2019	50	50
1379 1377	Video Service Delivery FY 2019	30 20	30 20
I378	WAN In-Building Cabling FY 2019		
1378		125	125
	Total Appropriations	6,000	6,000
		Ad	Total
Fund	Funding Recap	Valorem	Budget
3901	Information Technology Capital Improvements	6,000	6,000
	Total	6,000	6,000

Large Capital Projects - Information Systems Services

Belle Glade Fiber Run FY 2019 - ISS is currently building out the network from the 20-Mile Bend near Loxahatchee to the West County Complex at the intersection of S.R. 80 and S.R. 15. This funding continues the network buildout from the West County Detention Center to South Bay and a possible intercept of Level 3 fiber for a secondary Florida LambdaRail Network (FLR) connection point. The long-term plan is to construct a fiber loop to connect all of the western communities, including Belle Glade and Pahokee. Having the County network presence in the western communities will also enable ISS to provide network service to numerous external agencies and increase network capacity for the 911 Public Safety Answering Point (PSAP). ISS will work with the Legislative Affairs Office to pursue State or Federal grant funds to help pay for the cost of the planned fiber loop.

Core Network Upgrades FY 2019 - Network Services needs to upgrade the core ring to 100GB over the next four years. Fourteen core/edge chassis also need to be replaced. The total cost will be approximately \$4 million, and most of the network costs will be front loaded. Internet routers are currently performance constricted and have been in service more than seven years. With the County providing more services online for the general public and our various partners, and the need for County and Constitutional staff to access more resources via the Internet, our growth rate has been steadily increasing, thus creating a demand to provide a higher level of performance to prevent service outages and/or slow downs.

Device/Software Inventory Management FY 2019 - This capital request supports the purchase of a secure enterprise platform that delivers and manages any application on any device. This is done by integrating identity, application, and enterprise mobility management and supports the management of mobile devices such as smart phones, tablets, and laptops. This solution will help protect County data from being compromised due to lost devices or devices connected to unsecure networks.

Disaster/Limited Recovery - Obsolete Equip Replace FY 2019 - This capital request supports the replacement of the Northwest Regional Data Center Intel Chassis for data storage, which has been in service for more than ten years.

Enterprise Storage - Obsolete Equipment Replacement FY 2019 - This capital request supports the replacement of storage devices, which can no longer be supported through maintenance agreements. Purchasing replacement hardware will allow the County to purchase new hardware rather than pay maintenance costs for existing hardware. ISS also needs to purchase additional storage to meet growth in requirements and to accommodate the consolidation of County departments storage to Enterprise-supported equipment.

Enterprise Storage RR&I (Growth) FY 2019 - The Enterprise Storage Renewal, Replacement, and Improvements (RR&I) (Growth) capital project supports the purchase of additional block storage space on Pure Storage and IBM Storage Volume Controllers (SVCs) as well as additional file storage space on the Netapp systems to support county departments shared computer file data storage.

Fiber Build-out of Enterprise Network FY 2019 - This project will continue to extend the County's private fiber network to County facilities for maximizing performance and reducing ongoing expenses paid to AT&T. The long term goal is to reduce reliance on AT&T and increase the County's ability to meet customer requirements. Targeted sites for FY 2019 include the I-95 corridor, southwest Boca, and the Glades region.

Large Capital Projects - Information Systems Services continued

Image and Video Archive FY 2019 - This request supports the purchase of appliance and storage subsystems to archive video, image, and audio data. These data types do not utilize the features of deduplication and compression. The upgraded archive solution will protect the files from accidental modification, corruption or deletion.

Intel/Unix Server - Obsolete Equipment Replacement FY 2019 - This capital request supports replacement of the Unix IBM 780 servers, which are six years old, with newer more efficient Power9 server systems. The maintenance support costs for the existing equipment are increasing due to age. The remaining current funding (FY18 - I368 -Intel/Unix Server Growth (FY2018)) will replace the 780 systems at the Vista Center; additional funding will replace the 780 systems at the Emergency Operations Center and the Northwest Regional Data Center.

Intel/UNIX Server Growth FY 2019 - This request supports the purchase of additional CPU and memory blades for the chassis at the Vista Data Center, Northwest Regional Data Center, and the Emergency Operations Center due to growth in the capacity needs of the County.

Microsoft Office Suite Upgrade FY 2019 - This request is to purchase the Microsoft software required to keep the desktop devices technically current throughout the County.

Network Equipment and Vendor Support FY 2019 - There are 89 network switches that are at the end of their useful life cycles and must be replaced at an estimated cost of \$922,000.

Network/Internet Security/Threat Management FY 2019 - Improved network authentication security is needed within the security boundary of the internal network. Cisco Identity Service Engine (ISE) is the solution that will function the most seamlessly within our existing network architecture.

Wireless Connectivity FY 2019 - ISS continues to expand the wireless network to eliminate AT&T circuits at existing locations and also bring new locations online where fiber is not a cost effective option. More than 1,000 in-building wireless access points are maintained utilizing this funding. This project includes a phased replacement of Tropos with Ubiquiti, a migration to 3.5Ghz licensed spectrum and a migration to 802.11AC technology for internal wifi.

COUNTY LIBRARY Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description	Ad Valorem	Impact Fees	Total Budget
Small Cap	bital Projects			
L067	A/C Replacement	813	0	813
L032	Carpet Replacement	75	0	75
L064	Parking Lot Repair/Renovation	110	0	110
L031	Security/Fire Alarm Systems	75	0	75
	Total Appropriations	1,073	0	1,073
		Ad	Impact	Total
Fund	Funding Recap	Valorem	Fees	Budget
3750	Library Improvement Fund	1,073	0	1,073
	Total	1,073	0	1,073

MISCELLANEOUS/ NON-DEPARTMENT Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description	Ad Valorem	Impact Fees	Other	Bonds	Total Budget
Large C:	apital Projects					
AG17	Electrical Grid for Mounts Botanical Garden of PBC	444	0	0	0	444
AG04	Mounts Botanical Garden of PBC Master Plan	100	0	0	0	100
X006	OCR and Countywide Community Revitalization Team Initiatives	1,200	0	0	0	1,200
AG18	Renovation of Building at Mounts Botanical Garden of PBC	29	0	0	0	29
E464	South Florida Water Management District Land Purchase	3,000	0	0	0	3,000
Small Ca	apital Projects					
B669	Lutheran Services Renewal and Replacement	140	0	0	0	140
AG16	Renovation of Cooperative Extension Office - Belle Glade	50	0	0	0	50
9260	Upgrades and Enhancements to NG911 System	0	0	3,257	0	3,257
	Total Appropriations	4,963	0	3,257	0	8,220
		Ad	Impact			Total
Fund	Funding recap	Valorem	Fees	Other	Bonds	Budget
3900	Capital Outlay	4,963	0	0	0	4,963
3905	E911 Carry Forward Capital	0	0	3,257	0	3,257
	Total	4,963	0	3,257	0	8,220

Large Capital Projects - Miscellaneous/ Non-Department

Electrical Grid for Mounts Botanical Garden of PBC - There is a need for increased electrical capacity at Mounts Botanical Garden of Palm Beach County (MBG of PBC) for lighting, water features, irrigation, interactive educational displays, and special events. The current source of electricity does not support current and future planned needs. Adding additional capacity at this time will serve the Department well for the next several decades. Capital funds are requested from ad valorem resources. This improvement will not significantly increase operating costs.

Mounts Botanical Garden of PBC Master Plan - This funding secures the former DMV site as indicated in the Master Plan for Mounts Botanical Garden of Palm Beach County (MBG of PBC). It also allows for the start of Phase II, including demolition of the building and pavement, grading, fencing, irrigation, boundary planning, and sod. Further progress on the Master Plan will include the construction of perimeter screening, changes to the parking area, concrete walls, loading area, and relocation of median cut to Golf Road. Funding also modifies irrigation, develops a Children's Garden, and adds a forested littoral area with small scale design and seating. Also, included in this project is the final phase of the underground utility grid, lighting, and architectural design for a Visitor's Center in the northeast section of MBG of PBC. Other sources of funding are from Friends of MBG of PBC. This project benefits the public and visitors to Palm Beach County by providing horticultural science education.

OCR and Countywide Community Revitalization Team Initiatives - These capital projects will stabilization efforts designated residential promote the and revitalization for neighborhoods in unincorporated Palm Beach County and the Lake Region municipalities of Belle Glade, Pahokee, and South Bay. The Office of Community Revitalization (OCR) has received requests for assistance with street lighting installation for the following areas: Canal Point, Gun Club Estates, Sky Ranch Estates, Seminole Manor, and Gramercy Park for a total amount of \$1,228,000. Other area requests include: Plantation Park - \$600,000, Limestone Creek Park Basketball Court Expansion - \$100,000, San Castle Community Park Basketball Court Expansion - \$100,000, Haverhill Park Fitness Zone - \$300,000, and Canal Point Fishing Pier - \$250,000.

Renovation of Building at Mounts Botanical Garden of PBC - The auditorium of the Mounts Botanical Garden of Palm Beach County (MBG of PBC) building is used for approximately 500 public educational meetings and programs a year. Renovation of the auditorium will provide a larger meeting space for groups and increased seating capacity, an upgrade to the electrical/data capacity for presentations, and additional functional storage space. The general public, County Departments, plant societies, and audiences of the County Cooperative Extension Service Department will all benefit from the renovations. Capital funds are requested from ad valorem resources. This change will not increase operating costs.

South Florida Water Management District Land Purchase - Purchase of McMurrain Farm property in Ag Reserve.

_

PARKS AND RECREATION Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

Project #	Description	Ad Valorem	Impact Fees	Surtax	Other	Total Budget
Large Ca	apital Projects					
T077	Aqua Crest Pool Facility Replacement	0	0	6,000	0	6,000
T071	Beach Access Dune Crossover and Dock Repair and	0	0	25	0	25
	Replacement					
T080	Burt Aaronson SCR Boundless Playground Surface	0	0	100	0	100
D702	Replacement	0	1.000	0	0	1.000
P793	Canyon District Park Design and Development	0	1,028	0	0	1,028
P860	DuBois Park Improvements	0	121	0	0	121
P781	John Prince Park Campground Phase III	0	200	0	0	200
P861	John Prince Park Sewer Expansion	0	250	0	0	250
T083	Jupiter Farms Parking Lot Light Replacement	0	0	60	0	60
T088	Limestone Creek ADA Playground Surface	0	0	40	0	40
	Replacement					
P824	Loxahatchee River Battlefield Park Improvements	0	121	0	0	121
T094	Ocean Inlet Park Pathway Repairs	0	0	7	0	7
T081	Ocean Inlet Park Street and Parking Lot Light	0	0	84	0	84
	Replacement					
Т073	Ocean Rescue Wooden Guard Tower Repair and Renovation	0	0	20	0	20
T091	Okeeheelee Park North Roadway Repairs	0	0	15	0	15
P527	Okeeheelee Park South Development Phase III	0	50	0	0	50
T028	Playground Replacement Countywide FY19	0	0	422	0	422
T095	Seminole Palms Parking Lot Repairs	0	0	6	0	6
T098	Seminole Palms Pathway Repairs	0	0	4	0	4
T096	South Bay Pathway Repairs	0	0	6	0	6
T093	South Inlet Parking Lot Repairs	0	0	8	0	8
T009	Sports Lighting Replacement Countywide FY19	0	0	200	0	200
T097	Veteran's Memorial Parking Lot Repairs	0	0	5	0	5
P862	Villages of Windsor Park Design and Development	0	710	0	0	710
	Phase I					
T092	West Boynton Park Parking Lot Repairs	0	0	10	0	10
T090	West Jupiter Park Basketball Court Resurfacing	0	0	20	0	20
Small Ca	pital Projects					
P856	Aquatic Facilities and Beach Repair & Renovations FY19	700	0	0	0	700
P863	Florida Boating Improvement Program	0	0	0	360	360
P855	General Park Repair and Renovation FY19	2,645	0	0	0	2,645
P858	General Recreation Facility Repair and Renovation	175	0	0	0	175
	FY19 381					

FY 2019 CAPITAL PROJECTS

Palm Beach County, FL

P859	Information Technology Equipment Expansion &	30	0	0	0	30
	Replacemnt FY19					
P857	Special Recreation Facilities & Museums Repair &	350	0	0	0	350
	Renov FY19					
	Total Appropriations	3,900	2,480	7,032	360	13,772
		Ad	Impact			Total
Fund	Funding recap	Valorem	Fees	Surtax	Other	Budget
3601	Park Impact Fees Zone 1	0	242	0	0	242
3602	Park Impact Fees Zone 2	0	1,210	0	0	1,210
3603	Park Impact Fees Zone 3	0	1,028	0	0	1,028
3600	Park Improvement Fund	3,900	0	0	360	4,260
3950	Surtax	0	0	7,032	0	7,032
	Total	3,900	2,480	7,032	360	13,772

Large Capital Projects - Parks and Recreation

Aqua Crest Pool Facility Replacement - This project will replace the Aqua Crest Pool facility, which was built in 1978. The renovations will include the pool deck replacement, filter system replacement, baby pool, playground replacement with a redesigned family friendly water feature, refurbished swim team rooms, adding moveable bulkhead, geothermal heating/cooling system, and shade structures.

Beach Access Dune Crossover and Dock Repair and Replacement - The project will repair and/or replace the beach access dune crossovers and docks for fishing Countywide.

Burt Aaronson SCR Boundless Playground Surface Replacement - This project will replace the boundless playground surfacing at Burt Aaronson South County Regional Park. This replacement is needed to maintain safe playground and fall zone integrity.

Canyon District Park Design and Development - Canyon District Park is an undeveloped 53 acre property in the Agricultural Reserve that has been approved for public park uses. This project includes the initial design of a master site plan and construction of infrastructure to support the phased construction of the park. As additional capital funding becomes available in future years, full development of the park will follow. This project will provide developed acres of district parks necessary to maintain the established Comprehensive Plan Level of Service as a result of permits issued for residential development. The improvements will provide additional recreational facilities to serve the needs of residents in the South Park District. Funding is from Zone 3 Park Impact Fees.

DuBois Park Improvements - This project will provide improvements to DuBois Park including fencing, lighting, landscaping, walkways, vegetation removal, guardhouse construction, and other improvements necessary to secure park property. Additional improvements include new decking, rip rap or other control measures to increase safety and use within the DuBois Lagoon. This project provides the additional beach park acres necessary to maintain established Comprehensive Plan Level of Service as a result of permits issued for residential development in Park Impact Fee Zone 1. Funding is from Zone 1 Park Impact Fees.

John Prince Park Campground Phase III - This project includes Phase III design and construction of sanitary sewers, upgraded electric, infrastructure, and other related improvements at the John Prince Park Campground. Upgrading and expanding sanitary sewers will allow expanded use of campground sites for RVs and FEMA-related emergency housing. Funding is from the Zone 2 Park Impact Fees.

FY 2019 CAPITAL PROJECTS

John Prince Park Sewer Expansion - John Prince Park is a 728 acre regional park located in central Palm Beach County. The existing antiquated restrooms, located at the Triplex, Boundless Playground, and Park Ranger building, are serviced by a failing septic system. This project would construct piping, lift stations, and other infrastructure needed to connect the restrooms to a primary sewer line. Funding is from Zone 2 Park Impact Fees.

Jupiter Farms Parking Lot Light Replacement - This project will replace the parking lot lights at Jupiter Farms to allow for adequate public safety.

Limestone Creek ADA Playground Surface Replacement - This project will replace the playground surfacing at Limestone Creek Park. This project will replace the surface with interlocking tiles throughout the playground to maintain public safety.

Loxahatchee River Battlefield Park Improvements - This project provides budget for the improvements at Loxahatchee River Battlefield Park located within Riverbend Park. This project includes the design and construction of a restroom and associated utility infrastructure connections to an existing maintenance compound. As Riverbend Park continues to grow in popularity, the need to provide permanent restroom facilities connected to public water and sewer is vital to serve the needs of the public and to protect the health of the Loxahatchee River. Funding is from Zone 1 Park Impact Fees.

Ocean Inlet Park Pathway Repairs - This project will repair the pathways at Ocean Inlet Park to ensure safe, hazard free, public use.

Ocean Inlet Park Street and Parking Lot Light Replacement - This project will replace the street and parking lot lights at Ocean Inlet Park. The street and parking lot light fixtures have exceeded their expected useful life cycle.

Ocean Rescue Wooden Guard Tower Repair and Renovation - This project will repair and renovate several existing wooden Ocean Rescue lifeguard towers in order to continue providing lifesaving services from an acceptable elevation. These towers are exposed to extreme weather conditions on the beach.

Okeeheelee Park North Roadway Repairs - This project will repair the roadway at Okeeheelee Park North. The park roadway is showing extreme fading, deteriorated surfaces, eroded edges, and root damage.

Okeeheelee Park South Development Phase III - This project provides budget for the expansion of Okeeheelee Park South. This project includes the design and construction of the Park's lakes, shorelines, culverts, primitive camping area, bike paths, equestrian and hiking trails, landscaping, exotic removal, environmental enhancements, forestation, and related infrastructure. This project will provide developed acres of regional park necessary to maintain the Comprehensive Plan Level of Service as a result of residential development in Park Impact Fee Zone 2. This project will also provide additional recreational facilities to serve the needs of residents in the Central Park District. Funding is from Zone 2 Park Impact Fees. Operating cost projections include staff and equipment related expenses.

Playground Replacement Countywide FY19 - This project will replace various playgrounds Countywide to ensure safe play for children.

Seminole Palms Parking Lot Repairs - This project will repair the parking lot at Seminole Palms Park. The parking lot is showing extreme fading, deteriorated surfaces, eroded edges, and root damage.

Seminole Palms Pathway Repairs - This project will repair the pathways at Seminole Palms Park to ensure safe, hazard free, public use.

South Bay Pathway Repairs - This project will repair the pathways at South Bay RV Park to ensure safe, hazard free, public use.

South Inlet Parking Lot Repairs - This project will repair the parking lot at South Inlet Park. The parking lot is showing extreme fading, deteriorated surfaces, eroded edges, and root damage.

Sports Lighting Replacement Countywide FY19 - This project will replace the sports field lighting Countywide to maintain safe play on the athletic fields.

Veteran's Memorial Parking Lot Repairs - This project will repair the parking lot at Veteran's Memorial Park. The parking lot is showing extreme fading, deteriorated surfaces, eroded edges, and root damage.

Villages of Windsor Park Design and Development Phase I - Villages of Windsor Park is an undeveloped 31.4 acre property that has been approved for public park uses. This project includes the initial design of a master site plan and construction of infrastructure to support the phased construction of the park. As additional capital funding becomes available, full development of the park will follow. This project will provide developed acres of district parks necessary to maintain the established Comprehensive Plan Level of Service as a result of permits issued for residential development. The improvements will provide additional recreational facilities to serve the needs of residents in the Central Park District. Funding is from Zone 2 Park Impact Fees.

West Boynton Park Parking Lot Repairs - This project will repair the parking lot at West Boynton Park. The parking lot is showing extreme fading, deteriorated surfaces, eroded edges, and root damage.

West Jupiter Park Basketball Court Resurfacing - This project will resurface the basketball court at West Jupiter Park in order to provide a safe surface for play.

WATER UTILITIES DEPARTMENT Approved FY 2019 Capital Projects by Funding Source (\$ in 1,000)

	User		Total
Project # Description	Fees	Other	Budget
Large Capital Projects			
W039 6543 Broward Reclaimed Water Distribution Main	10,000	0	10,000
Small Capital Projects			
W010 6545 Southern Region Water Reclamation Facility R&R	11,800	0	11,800
W006 6502 Systemwide Buildings and Other Improvements	764	0	764
W004 6541 Systemwide Wellfield Rehabilitation and Replacement	2,000	0	2,000
W007 6543 Utility Line Relocations - County Road Projects	200	0	200
W019 6547 Wastewater Collection System Extension	3,000	0	3,000
W031 6546 Wastewater Collection System Lift Station Rehabilitation	6,895	0	6,895
W031 6547 Wastewater Collection System Pipe Rehabilitation	6,000	0	6,000
W026 6541 Water Treatment Plant #11 Improvements	1,319	0	1,319
W001 6541 Water Treatment Plant #8 Renewal and Replacement	2,134	0	2,134
W005 6541 Water Treatment Plant #9 Renewal and Replacement	3,012	0	3,012
Total Appropriations	47,124	0	47,124
	User		Total
Fund Funding Recap	Fees	Other	Budget
4011 Capital Improvements	47,124	0	47,124
Total	47,124	0	47,124

Large Capital Projects - Water Utilities Department

Broward Reclaimed Water Distribution Main - The department desires to make reclaimed water available to large users in the southern portion of Palm Beach County, but currently lacks sufficient available reclaimed water to service this need. Broward County is willing to provide this water, because it is the most cost efficient and environmentally beneficial way to alleviate their current disposal issues. This joint project will require the Department to manage the project and get reimbursed for 100% of the capital costs up front from Broward County. Broward County will then be subsequently reimbursed for these costs through user fees collected from customers.

OPERATING IMPACT OF CAPITAL PROJECTS

After a capital project has been completed, it is possible for the project to have a continuing impact on the operating budget. For some capital improvements, such as new or expanded roadways, the impact on the County's operating budget is relatively small or may reduce costs due to maintenance savings (such as replacement of fire trucks and water lines). On the other hand, projects such as the Jail Expansion Program will require additional operations and maintenance costs to operate new or expanded facilities.

The future fiscal impact on the operating budget is outlined in each large capital project proposal. The operating cost projection section identifies costs related to operating the capital project when it is placed into service. Operating projections are developed using four categories: Staff (personnel services), Operating/Maintenance (O&M), Equipment, and Other. Operating costs may begin either at the start of a fiscal year or at some interim date during the fiscal year. Operating costs may also include one-time start-up costs that will occur only in the initial fiscal year.

Each proposal and its impact on the operating budget are reviewed by County Administration to determine its funding priority and level. The increase/decrease to the operating budget as a result of the approved capital projects is reflected in the final adopted budget.

The FY 2019 operating budget has increased by \$115,000 due to capital projects expected to be completed. The following department's operating budgets have been impacted by these future capital projects:

Department of Airports

There is no impact to the operating budget as projects include renovations/upgrades to existing infrastructure.

Engineering and Public Works/5 Year Road Program

There is no impact to the operating budget.

Environmental Resource Management

A total of \$10,000 will be added in FY 2020, primarily due to design and construction of passive recreational and support facilities.

Facilities Development & Operations

A total operating budget of \$1.5 million is anticipated in FY 2020 to accommodate the design & consruction of a Central County Housing Resource Center.

Fire Rescue

A total operating budget of \$3,000 will be added in FY 2020 due to the addition of the following items at Fire Rescue Headquarters: 500 gallon fuel tank, backup generator, and multi-purpose pit..

Information System Services

There is no impact to the operating budget.

County Library There is no impact to the operating budget.

Miscellaneous/Non Departmental

A total operating budget of \$46,000 is being added in FY 2022 to secure the former DMV site for Mounts Botanical Garden and to start phase II of the project.

Parks and Recreation

A total of \$115,000 will be added in FY 2019, primarily due to design, construction, and expansion of parks.

Water Utilities Department

There is no impact to the operating budget.

ESTIMATED OPERATING IMPACT OF CAPITAL PROJECTS

FY 2019 Through FY 2023

(\$ in 1,000)

	FY	2019	F	Y 2020	F	Y 2021	F	Y 2022	F	Y 2023
Environmental Resource Management										
Hungryland Slough Natural Area Trails and Facilities	\$	-	\$	-	\$	-	\$	13	\$	13
Lake Park Scrub Natural Area Trails and Facilities		-		-		-		9		9
Lantana Scrub Natural Area Trails & Facilities		-		-		-		-		8
Royal Palm Beach Pines Natural Areas-Rec and Support		-		10		10		10		10
Total	\$	-	\$	10	\$	10	\$	32	\$	40
Facilities Development & Operations										
Central County Housing Resource Center	\$	-	\$	1,490	\$	1,490	\$	1,490	\$	1,490
PBSO Main Courthouse Lobby Control Room	\$	-	\$	-	\$	71	\$	71	\$	71
PBSO North County Courthouse Lobby Control Room	\$	-	\$	-	\$	71	\$	71	\$	71
PBSO North County Substation	\$	-	\$	-	\$	-	\$	-	\$	98
Total	\$	-	\$	1,490	\$	1,632	\$	1,632	\$	1,730
Fire Rescue										
Agriculture Reserves Central	\$	-	\$	-	\$	2,619	\$	2,619	\$	2,619
Agriculture Reserves North		-		-		-		-		2,619
Fire Station 19 Bunker Gear Storage & Generator Replaceme	n	-		-		1		1		1
Headquarters 500 Gallon Fuel Tank		-		1		1		1		1
Headquarters Backup Generator		-		1		1		1		1
Headquarters Multi-Purpose Pit		-		1		1		1		1
Lake Worth West Station		-		-		2,619		2,619		2,619
South District Maintenance Shop		-		-		-		20		20
Total	\$	-	\$	3	\$	5,242	\$	5,262	\$	7,881
Miscellaneous/Non-Departmet										
Mounts Botanical Garden of PBC Master Plan	\$	-	\$	-	\$	-	\$	46	\$	47
Total	\$	-	\$	-	\$	-	\$	46	\$	47

OPERATING IMPACT OF CAPITAL PROJECTS

ESTIMATED OPERATING IMPACT OF CAPITAL PROJECTS

FY 2019 Through FY 2023

(\$ in 1,000)

	FY 2	2019	FY	2020	FY	2021	F	Y 2022	F	Y 2023
Parks & Recreation										
Canyon District Park Design and Development		90		180		180		180		180
Canyon District Park New Park Development		-		-		110		195		195
Carlin Park Improvements		-		-		2		2		2
Community Park New Development		-		-		-		20		20
Dubois Park Park Improvements		-		2		-		-		-
John Prince Park Campground Phase III		20		20		20		20		20
John Prince Park Campground Phase III		-		-		-		5		5
Loxahatchee River Battlefield Park Improvements		-		2		-		-		-
Lake Lytal Park Maintenance Building Replacement		-		-		-		-		2
Lake Lytal Park West Side Expansion		-		-		-		65		57
Loxahatchee River Battlefield Park Improvements		-		2		2		2		2
Morikami Museum and Japanese Gardens Expansion		-		-		-		10		10
Riverbend/Reese Grove Park Phase IV		5		5		5		5		5
Samuel Friedland District Park Expansion		-		-		5		5		5
South Bay RV Campground Electrical Upgrade		-		-		-		5		5
South Inlet Park Expansion		-		-		-		2		2
Villages of Windsor Park Design and Development Phase I		-		-		2		-		-
West Delray Regional Park Improvements		-		-		-		5		5
Total	\$	115	\$	211	\$	326	\$	521	\$	515
Grand Total	\$	115	\$ 1	l ,714	\$ 7	,210	\$	7,493	\$ 1	10,213

This section of the Budget Document provides comprehensive information regarding Palm Beach County's Debt Service (principal and interest related to long-term debt) for FY 2019, and in future years.

Palm Beach County covenants and agrees that it will not issue any indebtedness or incur any indebtedness from or supported by a pledge of non-ad valorem revenues unless the County can show that following the issuance of or incurrence of such additional indebtedness, (i) the total amount of non-ad valorem revenues (based on the most recent fiscal year for which audited financial statements are available) will be greater than 2.00 times the maximum debt service, (ii) the total amount of non-ad valorem revenues in each fiscal year in which the bonds are outstanding will be greater than 2.00 times the non-self supporting debt service in each fiscal year, and (iii) the aggregate principal amount of non-self supporting debt bearing a variable interest rate will not exceed 25% of the aggregate principal amount of the non-self supporting debt.

Summary of Outstanding Bond Issues and Installment Debt

The table on pages 390 through 394 shows there are currently 31 County bond issues. Six are General Obligation issues, 18 are Non-Self Supporting Revenue bonds, and seven are Self-Supporting Enterprise Issues. At original issue, total County debt for these issues was \$1,373,275,521. The current outstanding balance on these issues is \$998,188,062.

Debt Service Summary by Function FY 2019

The table on page 394 shows the FY 2019 funding requirement is \$127.2 million for County debt. This amount includes interest payments, principal, and fiscal charges on the debt.

Future Debt Service Requirements After FY 2019

The table on page 395 summarizes debt service requirements after FY 2019 based on currently outstanding County bond issues and other debt. The amounts are as follows:



Debt Service Ratios

Pages 396 and 397 provide a variety of statistical information, expressing the County's Debt Service in terms of common ratios used to present the debt capacities of the County. Based on these ratios, Palm Beach County is in a healthy debt capacity position.

Issue/Purpose	Amount Issued	Issue Date	Maturity Date	Amount Outstanding as of 10/1/18	Moody's Investor's Service	Standard & Poor's and Fitch
General Obligation Bonds						
16.0M Refunding Bonds, Series 2005A						
Partial refunding of series 1999A Bonds	16,025,000	5/11/05	8/1/19	1,920,000	Aaa	AAA
115.8M Taxable Refunding Bonds Series 2006						
Refund outstanding series 1999B and 2001A Go Bonds for Acquisition of Environmentally Sensitive Lands, Water Resources, Greenways, Agriculture Lands & Open Spaces	115,825,000	7/10/06	6/1/20	18,985,000	Aaa	AAA
19.5M Refunding Bonds, Series 2010						
Refund a portion of outstanding series 2003 Library Expansion Facilities	19,530,000	9/7/10	7/1/23	10,150,000	Aaa	AAA
28.7M Refunding Bonds, Series 2010						
Refund a portion of outstanding series 2003A and 2005, Recreation and Culture Facilities	28,700,000	10/6/10	7/1/25	18,705,000	Aaa	AAA
11.9M Refunding Bonds, Series 2014						
Refund a portion of outstanding series 2006, Library facilities	11,865,000	8/19/14	8/1/25	9,655,000	Aaa	AAA
28.0M Refunding Bonds, Series 2014						
Refund a portion of outstanding series 2006, Waterfront Access	28,035,000	8/19/14	8/1/26	23,435,000	Aaa	AAA
Total - General Obligation Bonds	\$219,980,000			\$82,850,000		

Issue/Purpose A	mount Issued	Issue Date	Maturity Date	Amount Outstanding as of 10/1/18	Moody's Investor's Service	Standard & Poor's and Fitch
Non-Self-Supporting Revenue Bonds						
94.2M Public Improvement Rev. Refunding Bond Initial funding for Max Planck project and refunding of outstanding Sunshine State loans	Is, Series 2008 94,235,000	11/13/08	11/1/18	4,355,000	Aa1	AAA, AA+
11.6M Taxable Public Imp Rev. Bonds Series 201 Permanent Financing Convention Ctr. Hotel Land initially paid for with Bond anticipation note	0 11,598,107	4/28/10	11/1/24	6,395,511	Aal	AAA, AA+
62.8M Public Improvement Rev. Refunding Bond Refunding Public Improvement Revenue Bonds for the Convention Center Project	ls, Series 2011 62,775,000	8/31/11	11/1/30	54,485,000	Aa1	AAA, AA+
16.2M Capital Improvement Refunding Bonds, S Refund BAN for public building improvements - Four Points	eries 2012 16,189,340	4/17/12	3/1/27	10,075,945	Aa1	AAA, AA+
147.0M Public Improvement Rev. Refunding Bor Refund Series 2004, 2004A and 2005A	nds, Series 2012 147,000,000	6/28/12	6/1/25	103,340,000	Aa1	AAA, AA+
10.0M Public Improvement Rev. Bonds, Series 20 For the replacement of the County's telephone system)13 10,032,000	2/27/13	11/1/19	2,945,946	Aa1	AAA, AA+
13.2M Public Improvement Rev. Bonds, Series 20 For a grant to Max Planck)13 13,180,000	10/9/13	12/1/28	10,158,172	Aa1	AAA, AA+
10.7M Improvement Rev. Bonds, Series 2013 For Sheriff equipment	10,667,000	10/25/13	12/1/18	2,186,334	Aa1	AAA, AA+
28.1M Taxable Public Improvement Rev. Bonds, To construct the Convention Center Hotel	Series 2013 28,075,000	10/29/13	11/1/43	25,845,000	Aa1	AAA, AA+
17.8M Public Improvement Rev. Bonds, Series 20 For Palm Tran Connection equipment)14 17,830,000	6/12/14	9/1/19	3,650,000	Aa1	AAA, AA+
72.4M Public Improvement Rev. Refunding Bond Refund Series 2006, 2007A, 2007B and 2007C	ls, Series 2014 A 72,445,000	10/1/14	11/1/27	71,485,000	Aal	AAA, AA+

Issue/Purpose	Amount Issued	Issue Date	Maturity Date	Amount Outstanding as of 10/1/18	Moody's Investor's Service	Standard & Poor's and Fitch
63.6M Public Improvement Rev. Refunding B	<i>,</i>					
Refund Series 2008A and 2008-2	63,635,000	3/11/15	11/1/28	58,035,000	Aal	AAA, AA+
63.2M Public Improvement Rev. Bonds, Series	s 2015A					
To construct Convention Center Parking	63,155,000	5/20/15	11/1/35	58,445,000	Aa1	AAA, AA+
Garage and Airport Center improvements	, ,			, ,		,
18.8M Public Improvement Rev. Bonds, Series	s 2015B					
For a grant to Max Planck	18,805,000	10/14/15	12/1/25	15,440,000	Aa1	AAA, AA+
65.4M Public Improvement Rev. Bonds, Series	s 2015C					
To construct Ballpark of the Palm Beaches	65,360,000	12/9/15	12/1/45	64,940,000	Aa1	AAA, AA+
56.6M Public Improvement Rev. Bonds, Series	s 2015D					
To construct Ballpark of the Palm Beaches	56,645,000	12/9/15	12/1/45	56,645,000	Aa1	AAA, AA+
121.0M Public Improvement Rev. Refunding I	Bonds, Series 2016	j				
Partial Refunding of Public Improvement	121,035,000	4/27/16	5/1/38	121,035,000	Aa1	AAA, AA+
Revenue Bonds for the Jail Expansion						
Project/Public Buildings						
22.5M Revenue Improvement Refunding Bond	ls, Series 2018					
Refunding of Public Improvement Revenue	22,540,000	9/28/18	8/1/31	22,540,000	Aa1	AAA, AA+
Bonds for the Ocean Avenue Bridge and Max	, ,			, ,		<i>,</i>
Planck, Florida Corporation Projects						
Total - Non-Self-Supporting Revenue Bonds	\$895,201,447			\$692,001,908		

Issue/Purpose	Amount Issued	Issue Date	Maturity Date	Amount Outstanding as of 10/1/18	Moody's Investor's Service	Standard & Poor's and Fitch
Self-Supporting Revenue Bonds						
16.9M Airport System, Taxable Refunding Bo Refund & Decrease Portions of Series 2001 and 2002	nds, Series 2006B 16,855,000	5/17/06	10/1/20	9,150,000	A1	A+
57.1M Airport System, Revenue Refunding Bo Refund Series 2006A	onds, Series 2016 57,070,000	7/26/16	10/1/36	56,970,000	A1	A+
68.1M Water & Sewer Revenue Refunding Bo Acquisition, construction, and improvements for FPL reclaimed water project	onds, Series 2009 68,115,000	7/22/09	10/1/40	51,720,000	Aaa	AAA
72.4M Water & Sewer Revenue Refunding Bo Refund portion of Series 2006A Bonds	onds, Series 2013 72,430,000	2/27/13	10/1/33	72,430,000	Aaa	AAA
26.9M Water & Sewer Revenue Refunding Bo Refund portion of Series 2006A Bonds	onds, Series 2015 26,930,000	3/11/15	10/1/36	23,385,000	Aaa	AAA
Glades Utility Authority Debt - Wells Fargo Glades Utility Authority (GUA) was absorbed by County along with the outstanding debt.	6,987,733	5/1/13	4/1/20	2,219,670	No Rating	No Rating
Glades Utility Authority Debt - FDEP Glades Utility Authority (GUA) was absorbed by County along with the outstanding debt.	9,706,341	5/1/13	5/15/33	7,461,484	No Rating	No Rating
Total - County Self-Supporting Bonds	\$258,094,074			\$223,336,154		
All County Budgetary Controlled Bonds	\$1,373,275,521			\$998,188,062		

Moody's Investors Service, Standard & Poors, and Fitch ratings currently assign ratings of Aaa, AAA, and AAA, respectively, to the County's General Obligation Bonds and Aa1, AAA, and AA+, respectively, to the County's Revenue Bonds supported by a pledge on Non-Ad Valorem revenues. The above ratings were assigned at the time of issuance of the bonds and may not reflect the current rating assigned by the rating agency.

		General	Physical	
Fund	Principal		Environment Transportation	Total
			÷	
16.0M GO Refunding Bonds, Series 2005	1,920,000	87,650		2,007,650
115.8M GO Taxable Ref. Bonds, Series 2006	11,355,000	1,125,288		12,480,288
19.5M GO Refunding Bonds, Series 2010	2,050,000	306,100		2,356,100
28.7M GO Parks & Culture Ref. Bonds, Series 2010	2,745,000	936,750		3,681,750
11.9M GO Refunding Bonds, Series 2014	1,190,000	422,400		1,612,400
28.0M GO Refunding Bonds, Series 2014	2,475,000	977,900		3,452,900
11.7M Public Improv Revenue Note, Series 2008	584,884	181,899		766,783
94.2M Pub Imp Rev & Ref Bonds, Series 2008	4,355,000	121,263		4,476,263
11.6M Tax Rev Bds Conv Ctr. Hotel Ld, Series 2010	774,007	329,507		1,103,514
30.7M Revenue Improvement Bonds, Series 2011	1,397,034	699,650		2,096,684
62.8M Convention Ctr Rev Ref Bonds, Series 2011	3,050,000	2,650,642		5,700,642
16.2M Pub Improvement Revenue Bonds BAN, Series 2012	1,064,302	240,504		1,304,806
147.0M Public Improvement Revenue Bonds, Series 2012	14,395,000	5,082,300		19,477,300
72.4M Public Improvement Rev Ref Bonds, Series 2014A	5,755,000	3,191,275		8,946,275
63.6M Public Improvement Rev Ref Bonds, Series 2015	1,005,000	2,680,675		3,685,675
121.0M Public Improvement Rev Ref Bonds, Series 2016	3,660,000	6,053,250		9,713,250
10.0M Public Improvement Revenue Bonds, Series 2013	1,463,606	28,342		1,491,948
13.2M Public Improvement Revenue Bonds, Series 2013	815,009	250,916		1,065,925
10.7M Improvement Revenue Bonds, Series 2013	2,186,334	12,900		2,199,234
28.1M Tax Public Improvement Revenue Bonds, Series 2013	580,000	1,210,763		1,790,763
17.8M Public Improvement Revenue Bonds, Series 2014	3,650,000	46,875		3,696,875
63.2M Public Improvement Revenue Bonds, Series 2015A	2,485,000	1,929,681		4,414,681
18.8M Pub Improvement Tax Revenue Bonds, Series 2015B	1,755,000	397,557		2,152,557
65.4M Pub Improvement Tax Revenue Bonds, Series 2015C	2,495,000	2,521,134		5,016,134
56.6M Pub Improvement Revenue Bonds, Series 2015D	0	2,833,750		2,833,750
73.9M Airport Bonds (1)	3,145,000		3,231,744	6,376,744
184.2M Water Utilities Bonds (2)	6,320,453		6,998,251	13,318,704
TOTAL COUNTY	82,670,629	34,318,971	6,998,251 3,231,744	127,219,595

NOTES:

- The expenditures included in the General Government column represent only interest payments and fiscal charges on general obligation and non-self-supporting debt.

- The expenditures in the Physical Environment and the Transportation columns represent interest payments and fiscal charges on selfsupporting debt. Water Utilities and Airports budget the October 1 principal and interest payments in the current year; however, for financial statement purposes, it is recorded in the year of payment.

(1) Two borrowings

(2) Five borrowings

Fiscal Year	General Obligation	Non-Self Supporting Revenue	Self-Supporting Revenue	Total County Debt
2020	\$18,687,775	\$76,119,119	\$19,655,214	\$114,462,108
2021	10,898,500	74,259,844	\$17,373,596	102,531,940
2022	10,895,900	73,030,754	\$17,371,971	101,298,625
2023	10,894,000	72,973,623	\$17,363,970	101,231,593
2024	6,956,800	66,379,082	\$17,357,921	90,693,803
Future	10,410,950	545,176,505	\$221,722,858	777,310,313
Total	\$68,743,925	\$907,938,927	\$310,845,528	\$1,287,528,380

Note: This table includes principal and interest on currently outstanding bond issues and bonds expected to be issued in Fiscal Year 2019.

General Obligation Debt refers to tax supported bond issues.

Non-Self-Supporting Revenue Debt refers to those bond issues and other debt which are supported from specific revenue sources other than property taxes or enterprise earnings. Examples of this category would include pledges of sales tax revenue, State revenue sharing, or other non-ad valorem revenues.

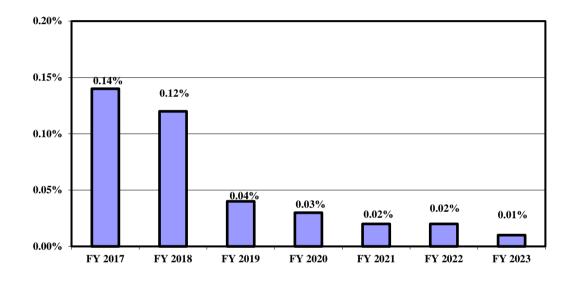
Self-Supporting Revenue Debt refers to the bonds of the County's enterprise operations which generate sufficient revenues to satisfy their own debt service needs. This category includes the County Airports and Water Utilities.

Ratios

The charts below and the table on page 397 describe various debt ratios used to present and analyze the debt position and capabilities of the County.

Net General Obligation Debt to Taxable Property Values

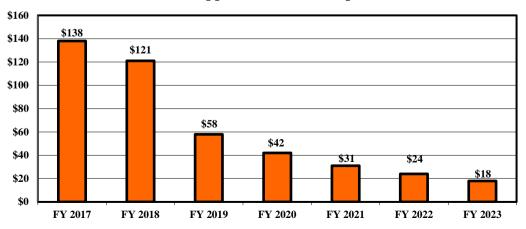
The first significant ratio is the ratio of net tax supported debt to taxable property values. This ratio indicates the proportion of tax supported debt (general obligation or voted debt), net of any debt service reserves, to the taxable values that can be assessed to support that debt. Palm Beach County currently has a ratio of 0.04%.



Net Tax Supported Debt to Taxable Property Values

Net General Obligation Debt per Capita

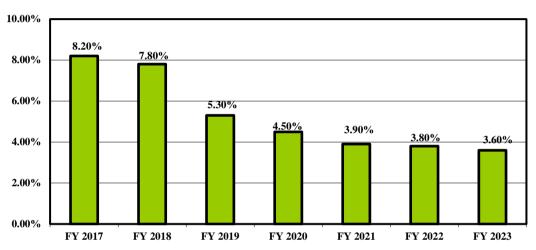
The second significant ratio is net tax supported debt per capita. This ratio indicates the net amount of tax support debt per person in the County. Palm Beach County projects to have a ratio of \$58 per person for outstanding bond issues in FY 2019, and is projected to be approximately \$18 per person in FY 2023.

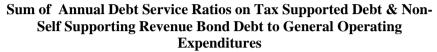


Net Tax Supported Debt Per Capita

Other Ratios

Two other significant ratios are the ratio of the annual debt service on tax supported debt to general operating expenditures; and the ratio of the annual debt service on non-self supporting revenue bond debt to general operating expenditures. These ratios indicate what proportion of the annual budget is going to debt service for governmental operations. Palm Beach County's ratios sum to 5.3% for FY 2019 with a projected decrease to 3.6% by FY 2023.





Restriction on Future Issuance on Non-Ad Valorem Debt

The County has covenanted in each fiscal year that its non-ad valorem revenues be at least twice the annual amount of debt service on non-self-supporting debt. Additionally, the County has covenanted that the aggregate principal amount of non-self-supporting debt bearing a variable interest rate will not exceed 25% of the aggregate principal amount of non-self-supporting debt.

The ratio of non-ad valorem revenues to debt service on non-self-supporting debt is projected to be 5.013 in FY 2019 and increase to 5.884 in FY 2023. The percentage of non-self-supporting variable rate debt to total non-self-supporting debt is projected to be 0.8% in FY 2019 and the County does not anticipate increasing its variable rate in the next couple of fiscal years.

In summary, Palm Beach County continues to be in a very strong debt capacity position.

	FY 2019 Adopted	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected
General Obligation debt (Net)	\$82,850,000	\$61,115,000	\$44,740,000	\$35,700,000	\$26,250,000
Taxable Values (in \$1000's)	\$187,799,111	\$197,189,067	\$207,048,520	\$217,400,946	\$228,270,993
Percent of Net General Obligation Debt to Taxable Values	0.04%	0.03%	0.02%	0.02%	0.01%
Population Estimates	1,433,417	1,465,900	1,485,446	1,501,346	1,517,246
Net General Obligation Debt per Capita	\$58	\$42	\$31	\$24	\$18
General Operating Expenditures	\$2,031,533,072	\$2,088,204,284	\$2,159,170,445	\$2,245,583,083	\$2,320,950,472
Annual Debt Service General Obligation Debt	\$25,185,893	\$18,687,775	\$10,898,500	\$10,895,900	\$10,894,000
Percent of Annual Debt Service on General Obligation Debt to General Operating Expenditures	1.2%	0.9%	0.5%	0.5%	0.5%
Annual Debt Service Non-Self- Supporting Revenue Bond Debt	\$82,307,362	\$76,119,119	\$74,259,844	\$73,030,754	\$72,973,623
Percent of Annual Debt Service on Non-Self- Supporting Revenue Bond Debt to General Operating Expenditures	4.1%	3.6%	3.4%	3.3%	3.1%
Non-Ad Valorem Revenues	\$412,600,690	\$416,726,696	\$420,893,963	\$425,102,903	\$429,353,932
Ratio of Annual Debt Service on Non-Self-Supporting Revenue Bond Debt to Non- Ad Valorem Revenues	5.013	5.475	5.668	5.821	5.884
Percent of Variable Rate Non- Self-Supporting Debt to Total Non-Self-Supporting Debt	0.8%	0.8%	0.8%	0.8%	0.7%

\$16.0M Recreational and Cultural General Obligation Refunding Bonds, Series 2005

	Amount
	Budgeted
Principal	\$1,920,000
Interest	86,400
Paying Agent Fees	1,250
Total	\$2,007,650

Budget Comment

This fund provides for the debt service on the refunding bonds, series 2005 issued to provide the funds required to refund a portion of the County's General Obligation Bonds, Series 1999A. The bonds mature from 2006 to 2019 and pay an annual interest rate of 2.625% to 4.5%. Funds to retire the bonds are provided from ad valorem taxes.

	Principal	Interest	Total
2005	\$0	\$166,254	\$166,254
2006	55,000	748,144	803,144
2007	55,000	746,700	801,700
2008	55,000	745,188	800,188
2009	55,000	743,620	798,620
2010	1,265,000	742,025	2,007,025
2011	1,330,000	678,775	2,008,775
2012	1,395,000	612,275	2,007,275
2013	1,465,000	542,525	2,007,525
2014	1,540,000	469,275	2,009,275
2015	1,605,000	401,875	2,006,875
2016	1,685,000	324,225	2,009,225
2017	1,760,000	248,400	2,008,400
2018	1,840,000	169,200	2,009,200
2019	1,920,000	86,400	2,006,400
	\$16,025,000	\$7,424,880	\$23,449,880

\$115.8M General Obligation Taxable Refunding Bonds, Series 2006

	Amount Budgeted
Principal	\$11,355,000
Interest	1,122,788
Paying Agent Fees	2,500
Total	\$12,480,288

Budget Comment

This fund provides for debt service on the \$115.8 million Taxable Refunding Bonds, Series 2006 for the purpose of providing funds required (1) to refund the County's General Obligation Bonds Series 1999B and 2001A and (2) to pay the cost of issuance. The bonds mature from 2006 to 2020 and pay an annual interest rate of 5.5% to 5.9%.

Amortization Schedule

	Principal	Interest	Total
2006	\$5,000	\$16	\$5,016
2007	6,450,000	5,987,562	12,437,562
2008	6,125,000	6,349,308	12,474,308
2009	6,470,000	6,004,225	12,474,225
2010	6,835,000	5,639,446	12,474,446
2011	7,230,000	5,249,510	12,479,510
2012	7,640,000	4,836,243	12,476,243
2013	8,080,000	4,398,089	12,478,089
2014	8,550,000	3,930,742	12,480,742
2015	9,035,000	3,435,014	12,470,014
2016	9,570,000	2,910,260	12,480,260
2017	10,125,000	2,352,520	12,477,520
2018	10,725,000	1,755,348	12,480,348
2019	11,355,000	1,122,787	12,477,787
2020	7,630,000	453,069	8,083,069
	\$115,825,000	\$54,424,139	\$170,249,139

Note: Coupon for these bonds is paid with Non-Ad valorem revenues and contained in Debt Service Fund 2519.

\$19.5M General Obligation Refunding Bonds, Series 2010

	Amount
	Budgeted
Principal	\$2,050,000
Interest	304,500
Paying Agent Fees	1,600
Total	\$2,356,100

Budget Comment

This fund provides debt service on the refunding bonds, series 2010 issued to provide the funds required to refund a portion of the County Library Expansion to General Obligation Bonds, Series 2003. The bonds mature from 2011 to 2023 and pay an annual interest rate of 2% to 3%. Funds to retire the bonds are provided from ad valorem taxes.

	Principal	Interest	Total
2011	\$330,000	\$430,649	\$760,649
2012	240,000	520,725	760,725
2013	245,000	515,925	760,925
2014	1,640,000	511,025	2,151,025
2015	1,675,000	478,225	2,153,225
2016	1,705,000	444,725	2,149,725
2017	1,750,000	402,100	2,152,100
2018	1,795,000	358,350	2,153,350
2019	2,050,000	304,500	2,354,500
2020	2,010,000	243,000	2,253,000
2021	1,970,000	182,700	2,152,700
2022	2,030,000	123,600	2,153,600
2023	2,090,000	62,700	2,152,700
	\$19,530,000	\$4,578,224	\$24,108,224

\$28.7M General Obligation Refunding Bonds, Series 2010 (Recreation and Cultural Facilities)

Amount Budgeted Principal \$2,745,000 Interest 935,250 Paying Agent Fees 1,500 Total \$3,681,750

Budget Comment

This fund provides for the debt service on the refunding bonds, series 2010 issued to provide the funds required to refund a portion of the County's General Obligation Bonds, Series 2003 & 2005. The bonds mature from 2011 to 2025 and pay an annual interest rate of 2% to 5%. Funds to retire the bonds are provided from ad valorem taxes.

	Principal	Interest	Total
2011	\$245,000	\$1,034,199	\$1,279,199
2012	0	1,400,050	1,400,050
2013	0	1,400,050	1,400,050
2014	1,110,000	1,400,050	2,510,050
2015	1,160,000	1,355,650	2,515,650
2016	2,375,000	1,309,250	3,684,250
2017	2,495,000	1,190,500	3,685,500
2018	2,610,000	1,065,750	3,675,750
2019	2,745,000	935,250	3,680,250
2020	2,885,000	798,000	3,683,000
2021	3,025,000	653,750	3,678,750
2022	3,180,000	502,500	3,682,500
2023	3,335,000	343,500	3,678,500
2024	1,725,000	176,750	1,901,750
2025	1,810,000	90,500	1,900,500
	\$28,700,000	\$13,655,749	\$42,355,749

\$11.9M General Obligation Refunding Bonds, Series 2014 (Library Facilities)

	Amount Budgeted
Principal	\$1,190,000
Interest	421,150
Paying Agent Fees	1,250
Total	\$1,612,400

Budget Comment

This fund provides for the debt service on the refunding bonds, series 2014 issued to provide the funds required to refund a portion of the County's General Obligation Bonds, Series 2006. The bonds mature from 2015 to 2025 and pay an annual interest rate of 3% to 5%. Funds to retire the bonds are provided from ad valorem taxes.

	Principal	Interest	Total
2015	\$0	\$505,068	\$505,068
2016	0	531,650	531,650
2017	1,080,000	531,650	1,611,650
2018	1,130,000	477,650	1,607,650
2019	1,190,000	421,150	1,611,150
2020	1,250,000	361,650	1,611,650
2021	1,315,000	299,150	1,614,150
2022	1,375,000	233,400	1,608,400
2023	1,445,000	164,650	1,609,650
2024	1,515,000	92,400	1,607,400
2025	1,565,000	46,950	1,611,950
	\$11,865,000	\$3,665,368	\$15,530,368

\$28.0M General Obligation Refunding Bonds, Series 2014 (Waterfront Access)

	Amount Budgeted
Principal	\$2,475,000
Interest	976,650
Paying Agent Fees	1,250
Total	\$3,452,900

Budget Comment

This fund provides for the debt service on the refunding bonds, series 2014 issued to provide the funds required to refund a portion of the County's General Obligation Bonds, Series 2006. The bonds mature from 2015 to 2026 and pay an annual interest rate of 3% to 5%. Funds to retire the bonds are provided from ad valorem taxes.

	Principal	Interest	Total
2015	\$0	\$1,146,318	\$1,146,318
2016	0	1,206,650	1,206,650
2017	2,245,000	1,206,650	3,451,650
2018	2,355,000	1,094,400	3,449,400
2019	2,475,000	976,650	3,451,650
2020	2,600,000	852,900	3,452,900
2021	2,730,000	722,900	3,452,900
2022	2,865,000	586,400	3,451,400
2023	3,010,000	443,150	3,453,150
2024	3,155,000	292,650	3,447,650
2025	3,250,000	198,000	3,448,000
2026	3,350,000	100,500	3,450,500
	\$28,035,000	\$8,827,168	\$36,862,168

\$11.7M Public Improvement Revenue Note, Series 2008 (Environmentally Sensitive Land Acquisition Project)

		Amount Budgeted
Principal		\$584,884
Interest		181,899
	Total	\$766,783

Budget Comment

This fund provides for the debt service on the Series 2008 Note issued to finance the cost of acquisition of environmentally sensitive land in Jupiter. The bonds mature from 2009 to 2028 and pay an annual interest rate of 3.11%. The funds for the retirement of the bonds will be payable from legally available non-ad valorem revenues.

Amortization Schedule

	Principal	Interest	Total
2008	\$0	\$157,555	\$157,555
2009	584,884	214,261	799,145
2010	584,834	121,932	706,766
2011	584,884	114,210	699,094
2012	584,884	107,784	692,668
2013	584,884	99,245	684,128
2014	584,884	90,366	675,250
2015	584,884	84,582	669,466
2016	584,884	150,000	734,884
2017	584,884	218,279	803,162
2018	584,884	200,089	784,973
2019	584,884	181,899	766,783
2020	584,884	163,709	748,593
2021	584,884	145,519	730,403
2022	584,884	127,329	712,213
2023	584,884	109,139	694,023
2024	584,884	90,949	675,833
2025	584,884	72,760	657,643
2026	584,884	54,570	639,453
2027	584,884	36,380	621,264
2028	584,884	18,190	603,074
	\$11,697,626	\$2,558,746	\$14,256,372

*This is a variable rate bond. Future interest has been estimated.

\$94.2M Public Improvement Revenue Bonds, Series 2008 (Max Planck Biomedical Research Project & Sunshine State Loan Refunding)

	Amount Budgeted
Principal	\$4,355,000
Interest	119,763
Paying Agent Fees	1,500
Debt Service Reserves	4,474,763
Total	\$8,951,026

Budget Comment

This fund provides for the debt service on the \$94.235M Series 2008-2 Bonds that were issued to provide the initial funding to Max Planck Florida for the construction of a biomedical research facility in Jupiter, Florida and to provide funding to refund the outstanding loans from the Sunshine State Governmental Financing Commission. The bonds will mature annually for 10 years and pay an annual interest rate of 4% to 5.5% The debt service is payable from legally available non-ad valorem revenues.

		-	
	Principal	Interest	Total
2009	\$0	\$2,229,187	\$2,229,187
2010	3,070,000	4,715,430	7,785,430
2011	3,035,000	4,593,330	7,628,330
2012	3,160,000	4,469,430	7,629,430
2013	3,280,000	4,340,630	7,620,630
2014	3,415,000	4,189,655	7,604,655
2015	3,580,000	4,014,780	7,594,780
2016	3,760,000	738,275	4,498,275
2017	3,950,000	545,525	4,495,525
2018	4,145,000	343,150	4,488,150
2019	4,355,000	119,763	4,474,763
	\$35,750,000	\$30,299,155	\$66,049,155

Amortization Schedule

Note: Bond partially refunded on 2/11/2015 \$58.5M refunded with Debt Service Fund 2534 on 02/11/2015

\$11.6M Taxable Public Improvement Revenue Bonds, Series 2010 (Convention Center Hotel)

		Amount Budgeted
Principal		\$774,007
Interest		329,507
	Total	\$1,103,514

Budget Comment

This fund provides debt service payments for the \$11,697,676 Taxable Revenue Bonds, Series 2010 that were issued for the purpose of paying principal and interest on the County's \$11.5 million Taxable Revenue Bond Participation Notes, Series 2007 (Convention Center Hotel Project). The bonds mature from 2010 to 2024 and pay an annual interest rate of 5.84%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2011	\$801,416	\$619,366	\$1,420,782
2012	532,646	577,485	1,110,131
2013	561,856	547,474	1,109,330
2014	592,668	515,817	1,108,485
2015	625,171	482,424	1,107,595
2016	659,454	447,200	1,106,654
2017	695,619	410,043	1,105,662
2018	733,767	370,850	1,104,616
2019	774,006	329,507	1,103,513
2020	816,453	285,896	1,102,349
2021	861,227	239,894	1,101,121
2022	908,457	191,369	1,099,826
2023	958,277	140,184	1,098,460
2024	1,010,829	86,191	1,097,019
2025	1,066,262	29,237	1,095,499
	\$11,598,108	\$5,272,937	\$16,871,045

\$30.7M Public Improvement Revenue Bonds, Series 2011 (Ocean Avenue Bridge & Max Planck Biomedical Research Florida Corporation Projects)

		Amount Budgeted
Principal		\$1,397,034
Interest		699,650
r	Fotal	\$2,096,684

Budget Comment

This fund provides for the debt service on the \$30.6M Series 2011 Bonds that were issued to provide additional funding (\$15.6M) to Max Planck Florida for the construction of a biomedical research facility in Jupiter, Florida and to provide funding (\$15M) for the building of the Ocean Avenue Bridge. The bonds will mature annually for 20 years and pay an annual interest rate of 3.172%. The debt service is payable from legally available non-ad valorem revenues.

Amortization Schedule

	Principal	Interest	Total
2012	\$1,112,210	\$984,473	\$2,096,682
2013	1,158,312	938,370	2,096,682
2014	1,195,058	901,624	2,096,682
2015	1,232,971	863,713	2,096,684
2016	1,272,085	824,597	2,096,682
2017	1,312,441	784,242	2,096,682
2018	1,354,076	742,606	2,096,682
2019	1,397,033	699,649	2,096,682
2020	1,441,353	655,330	2,096,682
2021	1,487,078	609,604	2,096,682
2022	1,534,254	562,428	2,096,682
2023	1,582,927	513,756	2,096,682
2024	1,633,144	463,539	2,096,682
2025	1,684,953	411,729	2,096,682
2026	1,738,407	358,275	2,096,682
2027	1,793,556	303,126	2,096,682
2028	1,850,455	246,227	2,096,682
2029	1,909,159	187,524	2,096,682
2030	1,969,725	126,957	2,096,682
2031	2,032,212	64,470	2,096,682
	\$30,691,408	\$11,242,240	\$41,933,648

Note: The Series 2011 Bonds were refunded by the Series 2018 Revenue Improvement Refunding Bonds on 9/28/18.

\$62.8M Public Improvement Refunding Bonds, Series 2011 (Convention Center Project)

	Amount Budgeted
Principal	\$3,050,000
Interest	2,648,000
Paying Agent Fees	2,642
Debt Service Reserves	5,698,000
Total	\$11,398,642

Budget Comment

This fund provides for the debt service on Refunding Bonds, Series 2004, \$81,340,000 Public Improvement Revenue Bonds issued in FY 2004 for the cost of constructing and equipping a convention center located in downtown West Palm Beach. The bonds mature from 2016 to 2031 and pay an annual interest rate of 5%. Funding for the retirement of the refunding bonds is payable from legally available non-ad valorem revenues currently the fourth cent tourist development tax.

Amortization Schedule

	Principal	Interest	Total
2012	\$0	\$2,101,219	\$2,101,219
2013	0	3,138,750	3,138,750
2014	0	3,138,750	3,138,750
2015	0	3,138,750	3,138,750
2016	2,625,000	3,073,125	5,698,125
2017	2,760,000	2,938,500	5,698,500
2018	2,905,000	2,796,875	5,701,875
2019	3,050,000	2,648,000	5,698,000
2020	3,210,000	2,491,500	5,701,500
2021	3,370,000	2,327,000	5,697,000
2022	3,545,000	2,154,125	5,699,125
2023	3,725,000	1,972,375	5,697,375
2024	3,920,000	1,781,250	5,701,250
2025	4,120,000	1,580,250	5,700,250
2026	4,330,000	1,369,000	5,699,000
2027	4,550,000	1,147,000	5,697,000
2028	4,785,000	913,625	5,698,625
2029	5,030,000	668,250	5,698,250
2030	5,290,000	410,250	5,700,250
2031	5,560,000	139,000	5,699,000
	\$62,775,000	\$39,927,594	\$102,702,594

Note: Bond partially refunded Debt Service Fund 2511 on 08/31/2011

\$16.2M Capital Improvement Revenue Refunding Bonds, Series 2012

		Amount Budgeted
Principal		\$1,064,302
Interest		240,504
	Total	\$1,304,806

Budget Comment

This fund provides the debt service on the Capital Improvement Revenue Refunding Bonds, Series 2012 issued to refund the Capital Improvement Bond Anticipation Note (BAN), Series 2009. The BAN was issued to provide improvements to Four Points and other governmental buildings. The refunding bonds mature in 2027 and pay an annual interest rate of 2.52%. Debt service is payable from legally available non-ad valorem revenues.

Amortization Schedule

	Principal	Interest	Total
2012	\$0	\$151,856	\$151,856
2013	987,273	395,532	1,382,804
2014	999,712	370,496	1,370,208
2015	1,012,309	345,145	1,357,454
2016	1,025,064	319,473	1,344,537
2017	1,037,980	293,479	1,331,459
2018	1,051,058	267,157	1,318,215
2019	1,064,301	240,504	1,304,805
2020	1,077,712	213,514	1,291,226
2021	1,091,291	186,185	1,277,476
2022	1,105,041	158,511	1,263,552
2023	1,118,965	130,489	1,249,453
2024	1,133,064	102,113	1,235,177
2025	1,147,340	73,380	1,220,720
2026	1,161,797	44,285	1,206,081
2027	1,176,435	14,823	1,191,258
	\$16,189,340	\$3,306,941	\$19,496,281

Note: Debt Service Fund 2065 BAN refunded on 04/17/12 with Debt Service Fund 2528

\$147.0M Public Improvement Revenue Refunding Bonds, Series 2012

	Amount
	Budgeted
Principal	\$14,395,000
Interest	5,080,550
Paying Agent Fees	1,750
Total	\$19,477,300

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Refunding Bonds, Series 2012 issued to partially refund the Series 2004, Series 2004A, and Series 2005A bonds. The bonds mature from 2015 to 2025 and pay an annual interest rate of 5%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2013	\$0	\$6,630,169	\$6,630,169
2014	0	7,167,750	7,167,750
2015	4,265,000	7,167,750	11,432,750
2016	12,530,000	6,954,500	19,484,500
2017	13,155,000	6,328,000	19,483,000
2018	13,710,000	5,766,050	19,476,050
2019	14,395,000	5,080,550	19,475,550
2020	15,110,000	4,360,800	19,470,800
2021	15,850,000	3,630,600	19,480,600
2022	16,590,000	2,875,250	19,465,250
2023	17,395,000	2,069,750	19,464,750
2024	11,710,000	1,200,000	12,910,000
2025	12,290,000	614,500	12,904,500
	\$147,000,000	\$59,845,669	\$206,845,669

Amortization Schedule

Note: Partial Refunding in Debt Service Funds 2018, 2028, and 2031 on 06/28/2012

\$10.0M Public Improvement Revenue Bonds (Unified Messaging System Project), Series 2013

		Amount Budgeted
Principal		\$1,463,606
Interest		28,342
	Total	\$1,491,948

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Bonds, Series 2013 issued to provide funding to replace the County's telephone system. The bonds mature in 2020 and pay an annual interest rate of 1.28%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2014	\$ 1,414,281	\$ 142,187	\$ 1,556,467
2015	1,391,008	101,405	1,492,413
2016	1,408,812	83,486	1,492,298
2017	1,426,845	65,337	1,492,182
2018	1,445,109	46,957	1,492,065
2019	1,463,606	28,341	1,491,947
2020	1,482,340	9,487	1,491,827
	\$10,032,000	\$477,200	\$10,509,200

\$13.2M Public Improvement Revenue Bonds (Max Planck), Series 2013

		Amount Budgeted
Principal		\$815,009
Interest		250,916
	Total	\$1,065,925

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Refunding Bonds, Series 2013 issued to provide funding for the third of five grant installments to Max Planck. The bonds mature in 2029 and pay an annual interest rate of 2.47%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2015	\$ 692,450	\$ 373,474	\$ 1,065,924
2016	757,481	308,442	1,065,923
2017	776,191	289,733	1,065,923
2018	795,363	270,561	1,065,923
2019	815,008	250,915	1,065,923
2020	835,139	230,785	1,065,923
2021	855,767	210,157	1,065,923
2022	876,904	189,019	1,065,923
2023	898,564	167,360	1,065,923
2024	920,758	145,165	1,065,923
2025	943,501	122,423	1,065,923
2026	966,805	99,118	1,065,923
2027	990,685	75,238	1,065,923
2028	1,015,155	50,768	1,065,923
2029	1,040,230	25,694	1,065,923
	\$13,180,000	\$2,808,851	\$15,988,852

\$10.7M Improvement Revenue Bonds (Sheriff Equipment), Series 2013

		Amount Budgeted
Principal		\$2,186,334
Interest		12,900
	Total	\$2,199,234

Budget Comment

This fund provides for the debt service on the Improvement Revenue Bonds, Series 2013 issued to provide funding for the purchase of equipment within the Sheriff's Office. The bonds mature in 2019 and pay an annual interest rate of 1.18%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2014	\$0	\$ 75,730	\$ 75,730
2015	2,073,467	113,637	2,187,104
2016	2,110,729	88,950	2,199,679
2017	2,135,635	63,897	2,199,532
2018	2,160,836	38,548	2,199,383
2019	2,186,334	12,899	2,199,233
	\$10,667,000	\$393,661	\$11,060,661

\$28.1M Taxable Public Improvement Revenue Bonds (Convention Center Hotel), Series 2013

	Amount Budgeted
Principal	\$580,000
Interest	1,209,763
Paying Agent Fees	1,000
Total	\$1,790,763

Budget Comment

This fund provides for the debt service on the Taxable Public Improvement Revenue Bonds, Series 2013 issued to provide funding for a contribution to the construction of a hotel at the Convention Center. The bonds mature in 2044 and pay an annual interest rate of 1% to 5.25%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2014	\$0	\$ 629,372	\$ 629,372
2015	550,000	1,242,163	1,792,163
2016	555,000	1,236,638	1,791,638
2017	560,000	1,230,363	1,790,363
2018	565,000	1,221,213	1,786,213
2019	580,000	1,209,763	1,789,763
2020	590,000	1,196,588	1,786,588
2021	605,000	1,180,894	1,785,894
2022	620,000	1,161,725	1,781,725
2023	645,000	1,138,781	1,783,781
2024	665,000	1,114,219	1,779,219
2025	690,000	1,088,813	1,778,813
2026	720,000	1,061,475	1,781,475
2027	745,000	1,031,244	1,776,244
2028	780,000	998,448	1,778,448
2029	810,000	963,258	1,773,258
2030	850,000	923,783	1,773,783
2031	890,000	880,283	1,770,283
2032	935,000	834,658	1,769,658
2033	980,000	786,783	1,766,783
2034	1,030,000	736,533	1,766,533
2035	1,085,000	683,115	1,768,115
2036	1,140,000	626,378	1,766,378
2037	1,195,000	566,835	1,761,835
2038	1,255,000	504,360	1,759,360
2039	1,320,000	438,698	1,758,698
2040	1,390,000	368,550	1,758,550
2041	1,460,000	293,738	1,753,738
2042	1,540,000	214,988	1,754,988
2043	1,620,000	132,038	1,752,038
2044	1,705,000	44,756	1,749,756
	\$28,075,000	\$25,740,444	\$53,815,444

\$17.8M Public Improvement Revenue Bonds (Palm Tran Connection Equipment), Series 2014

	Amount
	Budgeted
Principal	\$3,650,000
Interest	42,340
Reserve Future Arbitrage	4,535
Total	\$3,696,875

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Bonds, Series 2014 issued to provide funding for the purchase of equipment for Palm Tran Connection services. The bonds mature in 2019 and pay an annual interest rate of 1.16%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2014	\$0	\$ 45,387	\$ 45,387
2015	3,485,000	206,828	3,691,828
2016	3,525,000	166,402	3,691,402
2017	3,565,000	125,512	3,690,512
2018	3,605,000	84,158	3,689,158
2019	3,650,000	42,340	3,692,340
	\$17,830,000	\$670,627	\$18,500,627

\$72.4M Public Improvement Revenue Refunding Bonds, Series 2014A

	Amount Budgeted
Principal	\$5,755,000
Interest	3,189,775
Paying Agent Fees	1,500
Total	\$8,946,275

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Refunding Bonds, Series 2014A issued to refund the Series 2007A and Series 2007B bonds and partially refund the Series 2006 and Series 2007C bonds. The bonds mature in 2028 and pay an annual interest rate of 3% to 5%. The source of funding is legally available non-ad valorem revenues.

Amortization Schedule

	Principal	Interest	Total
2015	\$0	\$ 1,972,629	\$ 1,972,629
2016	265,000	3,375,025	3,640,025
2017	340,000	3,359,900	3,699,900
2018	355,000	3,342,525	3,697,525
2019	5,755,000	3,189,775	8,944,775
2020	6,055,000	2,894,525	8,949,525
2021	6,360,000	2,584,150	8,944,150
2022	6,685,000	2,258,025	8,943,025
2023	7,025,000	1,915,275	8,940,275
2024	7,385,000	1,555,025	8,940,025
2025	7,755,000	1,176,525	8,931,525
2026	8,150,000	778,900	8,928,900
2027	8,570,000	403,750	8,973,750
2028	7,745,000	116,175	7,861,175
	\$72,445,000	\$28,922,204	\$101,367,204

Note: Refunding in Debt Service Funds 2520 and 2521 on 10/01/2014 Partial Refunding in Debt Service Funds 2040 and 2052 on 10/01/2014

\$63.6M Public Improvement Revenue Refunding Bonds, Series 2015

	Amount Budgeted
Principal	\$1,005,000
Interest	2,679,475
Paying Agent Fees	1,200
Total	\$3,685,675

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Refunding Bonds, Series 2015 issued to refund the Series 2008A bonds and partially refund the Series 2008-2 bonds. The bonds mature in 2029 and pay an annual interest rate of 3% to 5%. The source of funding is legally available non-ad valorem revenues.

Amortization Schedule

Principal Interest Total 2015 \$ \$ \$0 414,528 414,528 2,330,000 2016 2,926,350 5,256,350 2017 2,320,000 2,810,100 5,130,100 2018 950,000 2,728,350 3,678,350 2019 1,005,000 2,679,475 3,684,475 2020 5,385,000 2,519,725 7,904,725 2021 5,730,000 2,241,850 7,971,850 2022 4,830,000 1,977,850 6,807,850 2023 5,070,000 1,730,350 6,800,350 1,470,350 6,800,350 2024 5,330,000 2025 1,197,350 6,787,350 5.590.000 2026 5,870,000 910,850 6,780,850 2027 6,165,000 609,975 6,774,975 2028 6,405,000 327,750 6,732,750 2029 6,655,000 99,825 6,754,825 \$63,635,000 \$24,644,678 \$88,279,678

Note: Refunding of Debt Service Fund 2522 on 03/11/2015 Partial Refunding of Debt Service Fund 2067 on 03/11/2015

\$121.0M Public Improvement Revenue Refunding Bonds, Series 2016

	Amount Budgeted
Principal	\$3,660,000
Interest	6,051,750
Paying Agent Fees	1,500
Total	\$9,713,250

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Refunding Bonds, Series 2016 issued to partially refund the Series 2008 bonds. The bonds mature in 2038 and pay an annual interest rate of 5%. The source of funding is legally available non-ad valorem revenues.

Amortization Schedule

	Principal	Interest	Total
2017	\$0	\$ 6,118,992	\$ 6,118,992
2018	0	6,051,750	6,051,750
2019	3,660,000	6,051,750	9,711,750
2020	3,845,000	5,868,750	9,713,750
2021	4,035,000	5,676,500	9,711,500
2022	4,240,000	5,474,750	9,714,750
2023	4,450,000	5,262,750	9,712,750
2024	4,670,000	5,040,250	9,710,250
2025	4,905,000	4,806,750	9,711,750
2026	5,150,000	4,561,500	9,711,500
2027	5,410,000	4,304,000	9,714,000
2028	5,680,000	4,033,500	9,713,500
2029	5,960,000	3,749,500	9,709,500
2030	6,260,000	3,451,500	9,711,500
2031	6,575,000	3,138,500	9,713,500
2032	6,900,000	2,809,750	9,709,750
2033	7,245,000	2,464,750	9,709,750
2034	7,610,000	2,102,500	9,712,500
2035	7,990,000	1,722,000	9,712,000
2036	8,390,000	1,322,500	9,712,500
2037	8,810,000	903,000	9,713,000
2038	9,250,000	462,500	9,712,500
	\$121,035,000	\$85,377,742	\$ 206,412,742

Note: Partial Refunding in Debt Service Fund 2053 on 03/29/2016

\$63.2M Public Improvement Revenue Bonds (Parking Garage and Airport Center Projects), Series 2015

	Amount Budgeted
Principal	\$2,485,000
Interest	1,927,181
Paying Agent Fees	2,500
Total	\$4,414,681

Budget Comment

This fund provides for the debt service on the Public Improvement Revenue Bonds, Series 2015A issued to provide funding for the purchase of equipment for Convention Center Parking Garage and Airport Center renovations. The bonds mature in 2036 and pay an annual interest rate of 2% to 4%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2016	\$0	\$ 2,005,488	\$ 2,005,488
2017	2,320,000	2,082,431	4,402,431
2018	2,390,000	1,999,831	4,389,831
2019	2,485,000	1,927,181	4,412,181
2020	2,535,000	1,876,981	4,411,981
2021	2,585,000	1,825,781	4,410,781
2022	2,640,000	1,760,331	4,400,331
2023	2,715,000	1,680,006	4,395,006
2024	2,800,000	1,597,281	4,397,281
2025	2,880,000	1,497,681	4,377,681
2026	3,000,000	1,380,081	4,380,081
2027	3,120,000	1,257,681	4,377,681
2028	3,240,000	1,130,481	4,370,481
2029	3,370,000	998,281	4,368,281
2030	3,505,000	878,306	4,383,306
2031	3,610,000	769,325	4,379,325
2032	3,725,000	653,319	4,378,319
2033	3,845,000	531,238	4,376,238
2034	3,970,000	389,356	4,359,356
2035	4,125,000	227,456	4,352,456
2036	4,295,000	72,478	4,367,478
	\$63,155,000	\$26,540,998	\$89,695,998

\$18.8M Public Improvement Taxable Revenue Bonds (Max Planck), Series 2015B

		Amount Budgeted
Principal		\$1,755,000
Interest		397,557
	Total	\$2,152,557

Budget Comment

This fund provides for the debt service on the Public Improvement Taxable Revenue Bonds, Series 2015B issued to provide funding for the fourth and fifth of five grant installments to Max Planck. The bonds mature in 2025 and pay an annual interest rate of 2.73%. The source of funding is legally available non-ad valorem revenues.

	Principal	Interest	Total
2016	\$0	\$ 323,712	\$ 323,712
2017	1,660,000	490,718	2,150,718
2018	1,705,000	444,785	2,149,785
2019	1,755,000	397,556	2,152,556
2020	1,800,000	349,031	2,149,031
2021	1,850,000	299,208	2,149,208
2022	1,900,000	248,021	2,148,021
2023	1,955,000	195,400	2,150,400
2024	2,005,000	141,346	2,146,346
2025	2,060,000	85,859	2,145,859
2026	2,115,000	28,870	2,143,870
	\$18,805,000	\$3,004,504	\$21,809,504

\$65.4M Public Improvement Taxable Revenue Bonds (Professional Sports Facility), Series 2015C

	Amount Budgeted
Principal	\$2,495,000
Interest	2,519,228
Paying Agent Fees	1,906
Total	\$5,016,134

Budget Comment

This fund provides for the debt service on the Public Improvement Taxable Revenue Bonds, Series 2015C issued to provide funding for the construction of the Professional Sports Facility. The bonds mature in 2045 and pay an annual interest rate of 1.306% to 4.698%. The source of funding is legally available non-ad valorem revenues currently the first and fourth cent tourist development tax.

	Principal	Interest	Total
2016	\$0	\$ 1,216,605	\$ 1,216,605
2017	0	2,546,382	2,546,382
2018	420,000	2,543,640	2,963,640
2019	2,495,000	2,519,228	5,014,228
2020	2,535,000	2,471,524	5,006,524
2021	2,590,000	2,415,006	5,005,006
2022	2,650,000	2,350,230	5,000,230
2023	2,715,000	2,277,142	4,992,142
2024	2,795,000	2,196,476	4,991,476
2025	2,880,000	2,109,304	4,989,304
2026	1,440,000	2,040,486	3,480,486
2027	1,425,000	1,992,276	3,417,276
2028	1,470,000	1,940,636	3,410,636
2029	1,525,000	1,884,975	3,409,975
2030	1,585,000	1,825,225	3,410,225
2031	1,645,000	1,761,323	3,406,323
2032	1,710,000	1,689,998	3,399,998
2033	1,790,000	1,611,283	3,401,283
2034	1,870,000	1,528,970	3,398,970
2035	1,955,000	1,442,946	3,397,946
2036	2,040,000	1,353,098	3,393,098
2037	2,130,000	1,257,185	3,387,185
2038	2,230,000	1,154,768	3,384,768
2039	2,485,000	1,044,013	3,529,013
2040	2,600,000	924,566	3,524,566
2041	2,725,000	799,482	3,524,482
2042	2,850,000	668,525	3,518,525
2043	2,985,000	531,461	3,516,461
2044	3,125,000	387,937	3,512,937
2045	3,270,000	237,719	3,507,719
2046	3,425,000	80,453	3,505,453
	\$65,360,000	\$48,802,863	\$114,162,863
	Ψυσησυνήσυν		VII-T41024003

\$56.6M Public Improvement Revenue Bonds (Professional Sports Facility), Series 2015D

	Amount Budgeted
Principal	\$0
Interest	2,832,250
Paying Agent Fees	1,500
Total	\$2,833,750

Budget Comment

This fund provides for the debt service on the Public Improvement Taxable Revenue Bonds, Series 2015D issued to provide funding for the construction of the Professional Sports Facility. The bonds mature in 2045 and pay an annual interest rate of 5%. The source of funding is legally available non-ad valorem revenues currently the fourth cent tourist development tax as well as a State of Florida sales tax contribution.

	Principal	Interest	Total
2016	\$0	\$ 1,353,186	\$ 1,353,186
2017	0	2,832,250	2,832,250
2018	0	2,832,250	2,832,250
2019	0	2,832,250	2,832,250
2020	0	2,832,250	2,832,250
2021	0	2,832,250	2,832,250
2022	0	2,832,250	2,832,250
2023	0	2,832,250	2,832,250
2024	0	2,832,250	2,832,250
2025	0	2,832,250	2,832,250
2026	1,530,000	2,794,000	4,324,000
2027	1,965,000	2,706,625	4,671,625
2028	2,065,000	2,605,875	4,670,875
2029	2,170,000	2,500,000	4,670,000
2030	2,275,000	2,388,875	4,663,875
2031	2,390,000	2,272,250	4,662,250
2032	2,510,000	2,149,750	4,659,750
2033	2,635,000	2,021,125	4,656,125
2034	2,765,000	1,886,125	4,651,125
2035	2,905,000	1,744,375	4,649,375
2036	3,050,000	1,595,500	4,645,500
2037	3,215,000	1,438,875	4,653,875
2038	3,380,000	1,274,000	4,654,000
2039	3,545,000	1,100,875	4,645,875
2040	3,725,000	919,125	4,644,125
2041	3,910,000	728,250	4,638,250
2042	3,075,000	553,625	3,628,625
2043	2,210,000	421,500	2,631,500
2044	2,325,000	308,125	2,633,125
2045	2,440,000	189,000	2,629,000
2046	2,560,000	64,000	2,624,000
	\$56.645.000	\$58,505,311	\$115,150,311

Airports Debt Service

	Amount
	Budgeted
Principal	\$3,145,000
Interest	3,211,744
Paying Agent Fees	20,000
Debt Service Reserve	13,025
Total	\$6,389,769

Budget Comment

The Department of Airports currently has two outstanding bond issues.

- Airport System Taxable Revenue Refunding Bonds, Series 2006B \$16,855,000 The proceeds, together with certain other available funds, were used to advance refund a portion of the series 2001 and 2002 bonds. The debt service was structured to level the debt service in all outstanding airport bonds and will mature from 2015 to 2020.
- 2) <u>Airport System Revenue Refunding Bonds, Series 2016 \$57,070,000</u> The proceeds, together with certain other available funds, were used to currently refund the series 2006A bonds. The debt service was structured to level the debt service in all outstanding airport bonds and will mature from 2017 to 2036.

	Principal	Interest	Total
2002	\$0	\$0	\$0
2003	0	0	0
2004	0	0	0
2005	0	0	0
2006	0	0	0
2007	0	370,468	370,468
2008	0	995,288	995,288
2009	0	995,288	995,288
2010	0	995,288	995,288
2011	0	995,288	995,288
2012	0	995,287	995,287
2013	0	995,288	995,288
2014	0	995,288	995,288
2015	2,425,000	995,288	3,420,288
2016	2,565,000	1,366,405	3,931,405
2017	2,815,000	3,549,128	6,364,128
2018	2,980,000	3,385,808	6,365,808
2019	3,145,000	3,211,744	6,356,744
2020	3,325,000	3,027,936	6,352,936
2021	2,400,000	2,833,500	5,233,500
2022	2,520,000	2,713,500	5,233,500
2023	2,645,000	2,587,500	5,232,500
2024	2,775,000	2,455,250	5,230,250
2025	2,915,000	2,316,500	5,231,500
2026	3,060,000	2,170,750	5,230,750
2027	3,210,000	2,017,750	5,227,750
2028	3,370,000	1,857,250	5,227,250
2029	3,540,000	1,688,750	5,228,750
2030	3,715,000	1,511,750	5,226,750
2031	3,900,000	1,326,000	5,226,000
2032	4,095,000	1,131,000	5,226,000
2033	4,295,000	926,250	5,221,250
2034	4,505,000	711,500	5,216,500
2035	4,745,000	486,250	5,231,250
2036	4,980,000	249,000	5,229,000
	\$73,925,000	\$49,856,292	\$123,781,292

Airports Debt Service Amortization Schedule

Note: Airports budgets the October 1 principal and interest payments in the current year; however, for financial statement purposes, it is recorded in the year of payment.

Water Utilities Debt Service

	Amount
	Budgeted
Principal	\$6,320,453
Interest	6,992,251
Paying Agent Fees	6,000
Debt Service Reserve	4,437,863
Total	\$17,756,567

Budget Comment

The Water Utilities Department currently has three outstanding bond issues.

- Water & Sewer Revenue Bonds, Series 2009 \$68,115,000 The proceeds from this issue were used for the acquisition, construction, improvements and additions to the County's water and sewer system for the FPL Reclaimed Water Project.
- 2) <u>Water & Sewer Revenue Refunding Bonds, Series 2013 \$72,430,000</u> The proceeds from this issue were used to refund a portion of the Series 2006A Bonds.
- 3) <u>GUA Wells Fargo \$6,987,733</u> Glades Utility Authority was absorbed by the County, including outstanding debt.
- 4) <u>GUA FDEP \$9,706,404</u> Glades Utility Authority was absorbed by the County, including outstanding debt.
- 5) <u>Water & Sewer Revenue Refunding Bonds, Series 2015 \$26,930,000</u> The proceeds from this issue were used to refund a portion of the Series 2006A Bonds.

	Principal	Interest	Total
2006	\$35,000	\$2,888,342	\$2,923,342
2007	2,075,000	6,421,725	8,496,725
2008	2,155,000	6,549,100	8,704,100
2009	2,225,000	7,119,399	9,344,399
2010	10,160,000	9,764,788	19,924,788
2011	3,450,000	9,487,513	12,937,513
2012	5,385,000	9,153,138	14,538,138
2013	5,630,316	7,562,371	13,192,687
2014	7,437,774	8,789,429	16,227,203
2015	8,258,934	8,546,460	16,805,394
2016	8,629,914	7,984,648	16,614,562
2017	9,467,947	7,610,322	17,078,269
2018	3,823,097	7,194,955	11,018,052
2019	6,320,453	6,992,251	13,312,703
2020	6,595,109	6,707,169	13,302,278
2021	5,717,202	6,422,894	12,140,096
2022	5,968,670	6,169,801	12,138,471
2023	6,190,366	5,941,104	12,131,470
2024	6,452,296	5,675,375	12,127,671
2025	6,749,464	5,377,457	12,126,921
2026	7,051,876	5,070,120	12,121,996
2027	7,384,535	4,732,585	12,117,121
2028	7,669,880	4,373,427	12,043,307
2029	8,036,972	3,997,410	12,034,382
2030	7,922,530	3,605,099	11,527,629
2031	8,307,779	3,199,582	11,507,361
2032	8,712,628	2,774,002	11,486,630
2033	9,161,395	2,326,747	11,488,142
2034	17,015,000	1,857,619	18,872,619
2035	11,080,000	1,306,400	12,386,400
2036	11,555,000	830,100	12,385,100
2037	3,650,000	393,750	4,043,750
2038	0	211,250	211,250
2039	0	211,250	211,250
2040	4,225,000	211,250	4,436,250
	\$224,499,137	\$177,458,829	\$401,957,966

Water Utilities Debt Service Amortization Schedule

Note: Water Utilities budgets the October 1 principal and interest payments in the current year; however, for financial statement purposes, it is recorded in the year of payment. Also, 2019 amortization schedule does not match budget due to rounding.



Accrual

Revenues or expenditures that have been recognized for that fiscal year but not received or disbursed until a subsequent fiscal year. Annually, accruals are included in the revenue and expenditure amounts reported in departments' budget documents and year-end financial statements. For budgetary purposes, departments' expenditure accruals also include payables and outstanding encumbrances at the end of the fiscal year for obligations attributable to the fiscal year.

Ad Valorem Equivalent Funding

Ad Valorem (Latin for according to value) is a tax levied on the assessed value of real or tangible personal property. It is also known as "Property Tax." Equivalent funding represents other non-Department specific revenues received in the General Fund, Sales Tax revenues, and Electric Utility Tax revenues.

Aggregate Millage Rate

The sum of all ad valorem taxes levied by the governing body of a county for countywide purposes excluding voted debt, plus ad valorem taxes levied for any district dependent to the governing body, divided by the total taxable value of the county, converted to a millage rate. Expresses an "average" tax rate.

American Recovery and Reinvestment Act (ARRA)

Funding received under the Federal economic stimulus package enacted in February 2009 (PL 111-5). ARRA funding includes assistance to states and localities, through both direct appropriations and competitive grants, for infrastructure investments, education, health care, public safety, green energy, and other programs.

Amortization

The systematic allocation of the discount, premium, or issue costs of a bond to expense over the life of the bond. It is also the systematic allocation of an intangible asset to expense over a certain period of time.

Appropriation

A legal authorization granted by a legislative body (e.g., Board of County Commissioners) to incur obligations and make expenditures for specific purposes.

Assessed Value

The fair market value of property (real estate or personal), as determined by the County's Property Appraiser. The assessed value less any exemptions allowed by law is the "taxable value."

Assigned Fund Balance

The assigned fund balance includes amounts that are intended to be used for specific purposes that are neither restricted or committed.

Balanced Budget

A budget in which estimated revenues and appropriations are equal.

Florida Statutes require that budgets must be balanced. The County complies with this after the inclusion of re-appropriated beginning fund balances.

Base Budget

Ongoing expense for personnel, contractual services, supplies, and the replacement of equipment required to maintain service levels previously authorized by the Board of County Commissioners.

Benchmark

A standard or point of reference used in measuring and/or judging the quality or value.

Board of County Commissioners (BCC)

The legislative and governing body of a county. Also referred to as the "County Commission."

Bond

A certificate of debt containing a promise to pay a specified sum of money (called the face value or principal) at a specified date or dates in the future (called the maturity date) together with periodic interest at a specified rate. Bonds are typically used for long-term debt to pay for specific capital expenditures.

Bond Refinancing

The issuance of bonds to obtain better interest rates and/or bond conditions by paying off older bonds.

Budget

A comprehensive financial plan of operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them and specifying the type and level of services to be provided. Most local governments have two types of budgets – the "Operating Budget" and the "Capital Improvement Budget."

Budget Amendment

An increase or decrease in revenues with a corresponding increase or decrease in appropriations within the same fund. The budgeted fund total is changed.

Budget Document

The official written statement which presents the proposed budget to the legislative body (e.g., County Commission).

Budget Message

A general discussion of the budget presented in writing as a part of or supplement to the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the County Administrator.

Budget Transfer

A transfer of appropriations or revenues between two or more accounts within the same fund. The budgeted fund total is not changed.

Capital Equipment

Equipment with a value in excess of \$1,000 and an expected life of more than one year; such as, automobiles, computers, and furniture.

Capital Improvement

Physical assets, constructed or purchased, that have a minimum useful life in excess of one year and a minimum cost of \$25,000. Capital improvements typically involve physical assets; such as, buildings, streets, water and sewage systems, and recreation facilities.

Capital Improvement Budget

A budget including those approved capital improvement projects contained in the first year of the Capital Improvement Program (CIP).

Capital Improvement Program (CIP)

A plan for capital expenditures to be incurred each year over a fixed period of years to meet anticipated capital needs. It sets forth each project or other contemplated expenditure in which the County is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Outlay

Expenditures which result in the acquisition of, or addition to, fixed assets; such as, buildings, land, and roads.

Capital Project Fund

A fund established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary or Trust Funds).

Committed Fund Balance

The committed fund balance includes amounts that are constrained for specific purposes that are internally imposed by the County's highest level of decision making authority, the Board of County Commissioners (BCC).

Communication Services Tax

A simplified tax structure for communications services, which was implemented in FY 2002. It combined seven different state and local taxes or fees and replaced them with a two tiered tax composed of a state tax and a local option tax on communications services, including cable television.

Comprehensive Plan

Required under Chapter 163 of the Florida Statutes, the Plan shall prescribe principles, guidelines, and standards for the orderly and balanced future economic, social, physical, environmental, and fiscal development of the County.

Contingency

A reserve of funds which are set aside to cover emergencies or unforeseen events that occur during the fiscal year; such as, new federal or state mandates, shortfalls in revenue, and unanticipated expenditures.

County

A political subdivision of the State which is empowered to levy and collect taxes and provide services to citizens within its boundaries.

County Budget Officer

Each Board of County Commissioners, pursuant to Florida Statutes, Section 129.025, may designate a county budget officer to carry out budget duties as set forth in Chapter 129. In Palm Beach County, the County Administrator has been designated the County Budget Officer.

County Officers

Independently elected officials including the Clerk & Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This is also referred to as "Constitutional Officers."

Debt Service

Payment of principal and interest related to long term debt.

Debt Service Fund

A fund used to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

Deficit (Budget)

The excess of budgeted expenditures over estimated revenues and receipts.

Department

An organizational unit responsible for carrying out a major governmental function; such as, Public Safety or Water Utilities.

Dependent Taxing Districts

Taxing Districts that appear separately on the tax bill and are under County control (e.g., County Library).

Depreciation

Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

Encumbrance

An amount of money committed for the future payment for goods and services not yet received.

Enterprise Fund

A fund established to account for operations that are financed and operated in a manner similar to private business. The intent is that the full cost of providing the goods or services be financed primarily through charges and fees, thus removing the expense from the tax rate (e.g., Water and Sewer).

Exemption

A reduction to the assessed value of property. The most common exemption is the \$50,000 homestead exemption allowed if the owner uses the property as the principal residence. There are also exemptions for disability, government, non-profit owned property, and low-income senior citizens.

Expenditures

The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset or service or settling a loss.

Fiscal Year

Any period of 12 consecutive months designated as the budget year. The fiscal year used by the County, which is set by State Statute, begins October 1st and ends September 30th of the following calendar year. The fiscal year is designated by the date on which it ends. For example, October 1, 2016 to September 30, 2017 would be Fiscal Year 2017.

Five-Year Trend

Represents the percentage change of a performance measure from the previous year actual and the five years previous.

Fixed Assets

Assets of a long-term character which are intended to continue to be held or used; such as, land, buildings, improvements other than buildings, machinery, and equipment.

Franchise Fee

A fee levied on a public service corporation in return for granting a privilege or permitting the use of public property. These fees are usually passed on to the corporation's customers as a cost of doing business. Electricity is subject to franchise fees.

Full-time Equivalent (F.T.E.)

The number of approved positions equated to full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund

An accounting entity with a self balancing set of accounts, which is segregated for the purpose of carrying on specific activities or attaining certain objectives, in accordance with special regulations, restrictions, or limitations.

Fund Balance

The excess of fund assets over fund liabilities. A negative fund balance is sometimes called a deficit.

GASB

The Governmental Accounting Standards Board is an independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

General Fund

A fund containing revenues, such as property taxes, not designated by law for a special purpose. Some of the departments that are part of the General Fund include Purchasing, Human Resources, and the Office of Financial Management and Budget.

Generally Accepted Accounting Principles (GAAP)

Uniform minimum standards of, and guidelines for, financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time.

Goal

A long-range desirable result attained by achieving objectives designed to implement a strategy.

Governmental Funds

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from state and federal governments. Grants are usually made for specified purposes.

Half-Cent Sales Tax

A state-shared revenue source relying on a percentage of net sales tax revenues (one-half of the fifth cent) remitted to the state. Eligible county governments receive a distribution based on population-based formulas. Use of this revenue is restricted to countywide tax relief or governmental programs; as well, as long-term debt obligations related to capital projects.

Homestead Exemption

A deduction from the assessed value of property permanently occupied by the owner in the State of Florida. The exemption is now \$50,000 for all property owners who qualify.

Impact Fee

A charge to a developer and/or owner/builder to offset the cost of providing capital facilities to meet growth demands. The County assesses impact fees for capital facilities for parks, fire-rescue, library, law enforcement, public buildings, schools, and roads.

Independent Taxing Districts

Taxing districts that appear separately on the tax bill and are not under County control (e.g., Florida Inland Navigation District, Children Services).

Infrastructure Surtax (IST or Surtax)

On November 8, 2016 the County's one cent infrastructure surtax referendum was passed. The purpose of this surtax is to enable the County to complete the backlog of infrastructure, repair, and replacement projects that have occurred during the last several years of budget reductions.

Interfund Transfer

Movement of assets (usually cash) from one fund to another. Also referred to as "Transfers In/Out."

Intergovernmental Revenues

Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund

A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lease-purchase Agreements

Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Legally Adopted Budget

The total of the budgets of each County fund including budgeted transactions between funds.

Levy

To impose taxes, special assessments, or service charges for the support of County activities.

Liability

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. The term does not include encumbrances.

Line-Item

A specific item or group of similar items defined by detail in a unique account in the financial records. Revenue and expenditure justifications are reviewed, anticipated, and appropriated at this level.

Major Fund

Funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

Management Team

A "team" consisting of the County Administrator, Deputy County Administrator, the Assistant County Administrators, and Directors of major County Departments.

Mandate

Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Millage Rate

Rate applied to taxable value to determine property taxes. A mill is 1/10th of a penny, or \$1.00 of tax for every \$1,000 of taxable value.

Mission

Describes what the organization does, who it does it for, and how it does it.

Municipal Services Benefit District

A special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

Municipal Services Taxing District

A taxing district covering a segment of the County, with individual assessed values and millage rates, which provides municipal type services; such as, fire-rescue, and road and street improvements to residents of the area.

Municipality

A local government having governmental, corporate, and proprietary powers to enable it to conduct municipal government, perform municipal functions, and render municipal services.

Net Budget

The gross budget less all interfund transfers and interdepartmental charges.

Non-Ad Valorem Assessments

Charges that are not based on property value, but are levied for specific services on each parcel of property. Examples of Non-Ad Valorem Assessments include charges for solid waste disposal, lighting, drainage, and water.

Non-Ad Valorem Revenues

Revenues that are derived from a basis other than property value (e.g., Utility Tax, Gas Tax).

Non-Countywide Revenues

Revenue derived from unincorporated areas of the County (e.g., Franchise Fees).

Non-Countywide Expenditures

Expenditures for the benefit of the unincorporated areas of the County (e.g., Sheriff's Road Patrol, Zoning).

Non-Major Fund

Funds that does not meet the criteria to be classified as a major fund. Non-major funds can fall into four categories Special Revenue Funds, Debt Service Funds, Capital Projects Funds, or Permanent Funds. All non-major funds must be reported in a single column of the respective fund financial statement.

Non-Operating Expenditures

The costs of government services which are not directly attributable to a specific County program or operation. Examples of Non-Operating Expenditures include debt service obligations and contributions to

Non-Operating Revenues

The incomes received by the government which are not directly attributable to providing a service (e.g., interest on investments).

Non-Spendable Fund Balance

Fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual requirements (e.g., inventory, prepaid).

Non-Tax Revenues

The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenues.

Objective

Something to be accomplished expressed in specific, well-defined and measurable terms, and achieved within a specific time frame.

Operating Budget

A budget for general expenditures; such as, salaries, utilities, and supplies.

Performance Measures

Specific quantitative and qualitative measures of work performed.

Personal Services

Items of expenditures in the operating budget for salaries and wages paid for services performed by County employees; including fringe benefit costs.

Portability

Allows residential property owners with an existing Homestead Exemption to transfer all or a significant portion of their "Save Our Homes" property tax savings to a new property. Portability is an added benefit and is effective January 1, 2008.

Property Tax

Taxes derived from all non-exempt real property and tangible personal property used in a business located within the County. Property taxes are computed on the basis of multiplying the millage rate by the taxable value of real or personal property.

Proprietary Fund

A fund which operates similarly to the private sector and focuses on the measurement of net income.

Reserve

A specified amount of funds set aside for the purpose of meeting future expenses. Expenditures may not be charged directly to reserve accounts. A budget transfer establishing a new appropriation must first be approved by the Board of County Commissioners.

Retained Earnings

An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue

Funds that the government receives as income. Revenue includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Restricted Fund Balance

Restricted fund balance includes amounts that are constrained for specific purposes which are externally imposed by providers (such as grantors or creditors) or enabling legislation. Restrictions may be changed or lifted only with the consent of the resource providers.

Revenue Bonds

Bonds usually sold to finance the construction of a project that will produce revenue for the government. The revenue is used to pay the principal and interest of the bond.

Rolled-back Rate

The millage rate which, exclusive of new construction, will provide the same property (ad valorem) tax revenue for each taxing entity as was levied during the prior year. The rolled-back rate accounts for changes in the market value of property and represents "no tax increase." The only source of additional tax revenue under the rolled-back rate is taxes levied upon new construction.

Save-Our-Homes

Section 193.155(1), F.S. provider, beginning in 1995 or the year after the property receives homestead exemption, an annual increase in assessment shall not exceed the lower of 3% or the percentage change in the C.P.I.

Senior Homestead Exemption

Certain low-income seniors in Palm Beach County may qualify for an additional \$25,000 exemption on their property's assessed value. For example, a home valued at \$100,000 would be taxed by the county on only \$25,000 after the Homestead and Senior Citizen exemptions are applied. The county's senior exemption does not apply to other taxing authorities, such as the school district and municipalities.

Service Level

Services or products which comprise the actual or expected output of a given program.

Single-Member District

A form of representation in which the residents of a District are represented by one County Commissioner voted into office by that District's residents.

Special Revenue Fund

A fund used to account for specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Spendable Fund Balance

Fund balances that are in spendable form include restricted, committed, assigned, and unassigned fund balances.

Statute

A law enacted by a duly organized and constituted legislative body.

Statutory Reserve

Florida Statute 129.01 (2)(b) requires revenues to be budgeted at 95% of reasonably anticipated receipts. Palm Beach County budgets a negative 5% Statutory Reserve to accomplish this.

Supplemental Requests

Departmental requests for additional funding in the budget year in order to increase or enhance existing service levels.

Tax Equivalent Revenue

Any revenue that can be used to reduce ad valorem funding requirements on a dollar for dollar basis (e.g., franchise fees, utility taxes).

Tax Rate

The amount of tax stated in terms of a unit of the tax base. For example, 4 mills equals \$4 per \$1,000 of taxable value; also referred to as the millage rate.

Tax Rate Limit

The maximum legal property tax rate at which a taxing authority may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes.

Taxable Value

The value used for computing the ad valorem taxes levied against property. The taxable value is the "assessed value" less any exemptions allowed by law.

Taxes

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Nor does the term include charges for services rendered only to those paying such charges (e.g., sewer service charges).

Transfers In/Out

Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

TRIM Notice

The Florida Truth in Millage Law of 1980 requires a notice be sent annually to property taxpayers explaining any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of the first public hearings on proposed millage rates and is designed to keep the public informed about the taxing intentions of the various taxing authorities.

Trust and Agency Fund

A fund used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

Truth in Millage Law (TRIM)

A 1980 Florida law which changed the budget process for local taxing governments. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Unassigned Fund Balance

Unassigned fund balance includes amounts in the general fund that have not been classified as restricted, committed or assigned. Unassigned fund balance could also include deficit residual balances for any governmental funds after reporting amounts as restricted, committed, or assigned.

.....

Unincorporated Area

That portion of the County which is not within the boundaries of any municipality.

Unit

A unit of financial reporting and management responsibility under the County's financial system.

User (Fees) Charges

The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Utility Tax

A tax levied by the County on the customers of various utilities (e.g., electricity, metered or bottled gas, and water). The tax rate may be levied up to 10.0 percent of the sales price of such utility service or commodity.

ACRONYMS

A

AAPRA - American Academy for Parks & Rec. Administrative

- ACC Animal Care and Control
- ACT Assertive Community Treatment
- ADA Americans with Disabilities Act
- APC Automated Passenger Counter
- **ARFF** Aircraft Rescue Fire Fighting

B

BBF - Balance Brought Forward

BCC - Board of County Commissioners

BEBR - Bureau of Economics and Business Research

BIM - Budget Instruction Manual

С

- CAFAS Child & Adolescent Assessment Scale
- CAFR Comprehensive Annual Financial Report
- CAO County Attorney's Office
- CAT Community Assistance/Action Team
- **CBB** Community Bulletin Board
- **CBD** Central Business District
- **CCNA -** Consultant Competitive Negotiations Act

CCRT - Countywide Community Revitalization Team

CCTV - Closed Circuit Television

CD - Compact Disc

CDBG - Community Development Block Grant

CEFEX - Centre for Fiduiciary Excellence

CEU - Continuing Education Unit

CERT - Certified Emergency Response Team

CHDC - Community Housing Development Corporations

CID - Capital Improvements Division

CIP - Capital Improvement/Infrastructure Program/Project/ Computer Information Planning

- CJC Criminal Justice Commission
- CMS Contract Management System
- CO Change Order
- **COE** Commission on Ethics
- **CPE** Cost per Enplanement
- **CPI** Consumer Price Index
- C&R Compensation & Records
- CRA Community Redevelopment Agency
- CSA Consultant Service Authorization
- **CST** Communications Service Tax

CW - County Wide

D

DEF - Diesel Exhaust Fluid

- DISC Digital Information Support Center
- **DOA** Department of Airports
- **DOE** Department of Energy
- DOJ Department of Justice
- DOR Department of Revenue
- **DOSS** Division of Senior Services
- **DPO** Decentralized Purchase Order
- DRO Development Review Officer
- **DROP** Deferred Retirement Option Plan
- **DS** Debt Service
- **DTPB** Discover the Palm Beaches
- **DVD -** Digital Versatile Disc

E

EAP - Employee Assistance Program

EDA - Economic Development Administration

EDDM - Every Door Direct Meal

EEO - Equal Employment Office/Opportunity

EEOC - Equal Employment Opportunity Commission

EFNEP - Expanded Food and Nutrition Education Program

EIC - Emergency Information Center

EMS - Emergency Medical Services

- **EOC** Emergency Operations Center
- ERC Electronic Review Comments
- ERM Environmental Resource Management
- EPA Environmental Protection Agency
- ESS Electronic Services & Security

F

FAA - Federal Aviation Administration/Financially Assisted Agency

FAMO - Fixed Asset Management Office

FARDA - FL. Atlantic Research & Development AuthorityFAST - Fixing America's Surface Transportation Act

FAU - Florida Atlantic University

FCC- Federal Communications Commission

FCHR - Florida Commission of Human Relations

FCS - Family Consumer Sciences

FDLE - Florida Department of Law Enforcement

FDO - Facilities Development Organization/Operations

FDOT - FL. Department of Transportation

FEMA - Federal Emergency Management Agency

FEP - Fair Employment Programs

FHLBA - Federal Home Loan Bank of Atlanta

FMD - Facilities Management Division

FMLA - Family Medical Leave Act

FPL - Florida Power and Light
FRPA - Florida Recreation and Parks Association
FRS - Florida Retirement System
FS - Florida Statutes
FSC - Forestry Stewardship Council
FSA - Finance Special Assessment System
FTC - Film and Television Commission
FTE - Full-Time Equivalent
FVIP - Family Violence Intervention Program
FY - Fiscal Year

G

GAAP- Generally Accepted Accounting Principles

GAL- Guardian Ad Litem

GCPRC- Gold Coast Public Relations Council

GFOA - Government Finance Officers Association

GI - Group Insurance

GIS - Geographic Information System / General Industry Standards

GO - General Obligation

GUA - Glades Utility Authority

H

HB - House Bill

- **HCP** Health Community Partnership
- HES Housing and Economic Sustainability
- HOME Home Investment Partnership Program
- HOT Homeless Outreach Team
- HR Human Resources
- HRFC Highridge Family Center
- HRIS Human Resources Information System
- HUD Housing and Urban Development
- HVAC Heating, Ventilating and Air Conditioning

Ι

- **IBM -** International Business Machines
- **IBS** Integrated Business Solutions
- IFAP Impact Fee Assistance Program
- IFAS Institute of Food and Agricultural Sciences
- IFB Invitation for Bid
- IRP- Intermediary Relending Program
- ISP Internet Service Provider
- **ISS** Information Systems Services
- **IST -** Infrastructure Surtax
- IT Information Technology
- ITS Intelligent Transportation System
- IVR- Interactive Voice Response

ACRONYMS

J

Κ

L

JVS - Judicial Viewer System

LAN - Local Area Network

- LAS Legal Aid Society
- LC Loss Control

LCSW - Licensed Clinical Social Worker

LETF - Law Enforcement Trust Fund

LEX - Law Enforcement Exchange

LGBT - Lesbian, Gay, Bisexual, and Transgender

LHAP - Local Housing Assistance Plan

LIDAR - Light Detection and Ranging

LOS - Levels of Service

LMC - Loggerhead Marinelife Center

LRTP - Long Range Transportation Plan

Μ

MBG - Mounts Botanical Garden

MBK - My Brother's Keeper

ME - Medical Examiner

MHI - Mortgage and Housing Investments

MIH - Mobile Integrated Health

MPO - Metropolitan Planning Organization

MSTU - Multiple Service Taxing Unit

MYTEP - Multi Year Training and Exercise Plan

Ν

NACPRO - National Association of County Parks and Recreation Officials NATEF - National Automotive Techinicians Education Foundation

NAV - Non Ad Valorem

NENA - Northeast Everglades Natural Areas

NER - New Employee Requisition

NFIP - National Flood Insurance Program

NIMS - National Incident Management System

NOC - Network Operations Center

NPDES - National Pollution Discharge Elimination System

0

O&M - Operations & Maintenance

OCR - Office of Community Revitalization

OEO - Office of Equal Opportunity

OFMB - Office of Financial Management & Budget

OHC - Occupational Health Clinic

OIG - Office of Inspector General

OSBA - Office of Small Business Assistance

OSHA - Occupational Safety & Health Administration

OTP - On-Time Performance

Р

- PACE Property Assessed Clean Energy
- **PAFR -** Popular Annual Financial Reporting
- PAPA Property Appraiser Public Access
- **PB** Perfromance Budgeting
- PBC Palm Beach County
- PBCCC Palm Beach County Convention Center
- **PBCHD** Palm Beach County Health Department
- **PBIA -** Palm Beach International Airport
- PBSO Palm Beach Sheriff's Office
- **PCI** Property and Casualty Insurance
- **PEMT -** Public Emergency Medical Transportation
- PIU Public Information Unit
- **PM -** Preventative Maintenance
- PMO- Preformance Management Office
- **PPL -** Paid Parental Leave
- PPM Policies & Procedures Manual/Memoranda
- **PSA -** Public Service Announcement
- **PSAP -** Public Safety Answering Points

- **PTSB -** Palm Tran Service Board
- PZB Planning, Zoning & Building

Q

QTI - Qualified Targeted Industry

R

- R&S Recruitment & Selection
- **RFP** Request for Proposal
- RFQ Request for Quote
- **RFS** Request for Submittal
- RLF Revolving Loan Fund
- ROV Remotely Operated Vehicles
- **RPM -** Route Performance Maximization
- **RPQ** Request for Pre-Qualification
- **RRH** Rapid Re-Housing

RTFC - Residential Treatment and Family Counseling

S

S/M/WBE - Small/Minority/Women's Business Enterprise

SAO - State Attorney's Office

SART - Sexual Assault Response Team

SBE - Small Business Enterprise

- SCOP Small County Outreach Program
- SCR Selective Catalytic Reduction
- SFSP Summer Food Service Program
- SHIP State Housing Initiative Program
- SLA Service Level Agreement
- **SMART -** Strengthening Marriage and Relationship Training
- SNAP Supplemental Nutrition Assistance Program
- **SOE -** Supervisor of Elections
- STARS Senior Tracking and Referral System
- STAC State Attorney Case Management System
- **STEM -** Science, Technology, Engineering, Mathematics
- **STEP -** Systematic Training for Effective Parenting
- SUID Sudden Unexpected Infant Deaths
 - Т
- TA Testing and Assessment
- TD Transportation Disadvantaged
- TDC Tourist Development Council
- TED Technology, Enterprise and Development
- TIP Transportation Improvement Program
- TNC Transportation Network Company
- **TOA -** Temporary Operating Agreement
- TOD Training and Organizational Development

- **TPS Traffic Performance Standards**
- TRIM Truth in Millage
- TSP Transit Signal Priority

U

- UAS Unmanned Aircraft System
- UC Unified Communication
- UF University of Florida
- ULDC Unified Land Development Code
- **UPS -** Universal Power System
- USDA United States Department of Agriculture

V

- VAB Value Adjustment Board
- VFH Vehicle For Hire
- VoIP Voice over Internet Protocol
- VSS Vendor Self Service

W

- WC Worker's Compensation
- WHC Working in a Higher Classification
- WPS Worker Protection Standards
- WUD Water Utilities Department

X

Y

- **YFC -** Youth Family Counseling
- **YMP** Youth Master Plan
- **YSD** Youth Services Department





А	
Acronyms	439
Administration/Media and Public Information (Public Affairs)	233
Ag Reserve Management Fees	312
Agricultural Economic Development (COOP)	133
Agriculture (COOP)	133
Analysis of Revenue Sources	61
Animal Care and Control	240
Application Services (Information Systems Services)	186
Appropriations Summary	59
Aquatics Division (Parks & Recreation)	222
Aviation (Fire Rescue)	171

В **Bond Ratings** 389 **Budget Assumptions** 42 Budget Calendar 41 Budget Comparison By Fund 91 **Budget Division** 202 **Budget Issues** 44 Budget Philosophy & Process 39 Budget Summary - Expenditures 53 Budget Summary - Revenues 51 Budget Summary Total Comparison 47

Palm Beach County, FL

Budgeted Reserves	60
Building (PZB)	228
Business Investments (HES)	146
Bureau of Safety Services (Fire Rescue)	170

С

Capital Budget Reserves	356
Capital Budget Revenues & Appropriations by Category	352
Capital Improvement Program	347
Capital Improvements (Airports)	358
Capital Improvements (County Library)	378
Capital Improvements (Engineering and Public Works	360
Capital Improvements (Environmental Resource Management)	362
Capital Improvements (Facilities Development and Operations)	364
Capital Improvements (Fire Rescue)	368
Capital Improvements (Five Year Road Program)	370
Capital Improvements (Information Systems Services)	375
Capital Improvements (Miscellaneous/Non- Department)	379
Capital Improvements (Parks and Recreation)	381
Capital Improvements (Water Utilities Department)	385
Capital Improvements, Real Estate and Inspection Services (HES)	146
Capital Projects By Type	354
Changes in Fund Balance	83
Changes in Property (Ad Valorem) Taxes	48

Channel 20 (Public Affairs)	234
Children's Activities (County Library)	140
Clerk & Comptroller	326
Code Enforcement (PZB)	226
Code Enforcement Services Glades Communities (Other)	323
Commission on Ethics	275
Community Action Program (Community Services)	128
Community Enrichment (County Library)	140
Community Redevelopment Agencies Operations	308
Community Services	127
Compensation and Records (Human Resources)	180
Computing Platforms (ISS)	186
Construction Coordination (Engineering and Public Works)	152
Consumer Affairs (Public Safety)	240
Contract Development and Control (OFMB)	202
Contract Development and Quality Control (HES)	146
Contractor's Certification (PZB)	228
Convention Center (TDC)	258
County Administration	117
County Attorney	107
County Commission	103
County Cooperative Extension	133
County Culture Program (Other)	323
County Fire Control	313

Palm Beach County, FL

County Fund Comparison	91
County Library	139
Criminal Justice Commission	281
Cultural Council (TDC)	258
Customer Service (WUD)	264

D	
Debt Service Overview	389
Debt Service by Fund	399
Debt Service Data	398
Debt Service Ratios	396
Debt Service Summary By Function	394
Demographics	22
Department of Airports	121
Department of Housing and Economic Sustainability	145
Description of Expenditures by Activity Type	52
Description of Revenues by Type	50
Digital Marketing and Communications (Public Affairs)	234
Disability Accessibility (OEO)	294
Discover the Palm Beaches (TDC)	258
Dispatch & Telecommunications (Fire Rescue)	170
Division of Senior Services (Community Services)	128
DJJ Pre-Disposition Costs (Other)	323
Domestic Violence Trust Fund	315

Driver Education Trust Fund	314
Drug Abuse Trust Fund	309

E

Electronic Services and Security (FDO)	164
Emergency Management (Public Safety)	240
Employee Assistance (Risk Management)	252
Employee Relations (Human Resources)	180
Employee Safety/Loss Control (Risk Management)	252
Employees per 1,000 Population	100
Engineering and Public Works	151
Environmental Enhancement and Restoration (Environmental Resources Management)	158
Environmental Resources Management (ERM)	157
Equal Employment (OEO)	294
Estimated Operating Impact of Capital Projects	387
Expenditures by Category	58

F	
Facilities Development & Operations	163
Facilities Management (FDO)	164
Fair Employment Programs (Human Resources)	180
Fair Housing (OEO)	294
Family, Youth and Consumer Sciences (County Cooperative Extension)	134
Farmworker Career Development Program (Community Services)	128

Palm Beach County, FL

Film and Television Commission (TDC)	258
Finance, Contracting and Administrative Services (YSD)	268
Financial and Support Services (Parks & Recreation)	222
Financial Policies	27
Financial Management Division (OFMB)	202
Finacially Assisted Agencies (FAAs)	318
Fire Rescue	169
Fleet Management	175
Forecast of Revenues & Expenditures	78
Fund Types	24
Future Debt Service Requirements	395

G	
General Government	306
Glossary	430
Goals and Policies	34
Governmental Accounting	24
Grants (PBSO)	341
Graphics and Marketing Services (Public Affairs)	264
Group Insurance (Risk Management)	252

Н	
Health Care District	321
History Capital Projects by Type	354
Human and Veteran Services (Community Services)	128

Human Resources

179

Ι	
Information about Palm Beach County	11
Information Systems Services (ISS)	185
Internal Auditor	113

J

Judicial- Court Administration	328
Judicial- Court Related Information Technology	331
Judicial- Law Library	333
Judicial- Public Defender	335
Judicial- State Attorney	337
Justice Services (Public Safety)	240

L	
Land Development (Engineering and Public Works)	152
Law Enforcement Trust Fund (Sheriff)	341
Legislative Affairs	191

М	
Major Funds	80
Medical Examiner	197
Member Services (County Library)	140

Palm Beach County, FL

Mortgage and Housing Investments (HES)	146
Mosquito Control (ERM)	158
Mounts Botanical Garden (COOP)	134

NNatural Areas (ERM)158Network Services (Information Systems
Services)186Non Department Operations305Non-Departmental Specific Reserves307

0	
Occupational Health (Risk Management)	252
Office of Community Revitalization	287
Office of Equal Opportunity	293
Office of Financial Management & Budget	201
Office of Inspector General	297
Office of Public Engagement (Parks & Recreation)	222
Office of Resilience	207
Office of Small Business Assistance	301
Operating Impact of Capital Projects	387
Operations (Fire Rescue)	170
Operations (PBSO)	341
Organizational Changes	45

Organization Chart	19	
Other County Funded Programs	317	
Other IT Operations (Information Systems	186	
Services)	180	
Other Non-Departmental Expenses	313	
Other Tourist Development Council Funded	258	
Programs (TDC)		
Outreach and Community Programming	268	
(YSD)	208	

Р

Palm Beach Transportation Planning Agency	211
Palm Tran	215
Parks and Recreation	221
Parks Operations Division (Parks & Recreation)	222
Percent Increase (Decrease) in Millage Over Rolled-Back Rate	49
Planning (PZB)	228
Planning, Research, and Development (Parks & Recreation)	222
Planning, Zoning & Building	227
Pollution Recovery Trust Fund	310
Position Summary by Department	98
Potable Water Treatment and Delivery (WUD)	264
Property and Casualty (Risk Management)	252
Property and Real Estate Management (FDO)	164
Property Appraiser	339
Public Affairs	233
Public Health Department	322

Palm Beach County, FL

Public Safety	239
Purchasing	245

R

К	
Recreation Services Division (Parks & Recreation)	222
,	
Recruitment and Selection (Human	180
Resources)	
Research Services (County Library)	140
Residential Treatment and Family	260
Counseling (YSD)	268
Resources Protection (ERM)	158
Risk Management	251
Road and Bridge (Engineering and Public	1.50
Works)	152
Roadway Production (Engineering and Public	
Works)	152
RTA Funding (Other)	323
Ryan White (Community Services)	128

S	
Sheriff	341
Shoreline Protection (ERM)	158
Sources/Uses of Funds	55
Special Facilities Division (Parks & Recreation)	222
Special Projects Management (HES)	146
Sports Commission (TDC)	258
Staffing and Operations (CJC)	282
Strategic Planning and Operations (HES)	146

Strategic Services and Finances (ISS)	186
Streetscape Section (Engineering and Public Works)	152
Summary Charts	54
Summary of Outstanding Bond Issues	390
Summary of Revenue by Source	57
Supervisor of Elections	343

Т

Tax Collector	345
Tourist Development Council	257
Traffic Division (Engineering and Public Works)	152
Training and Organizational Development (Human Resources)	180
Training and Safety (Fire Rescue)	170
Tri-Rail Extension Operating Deficit (Other)	323

U

Understanding Department Budgets	101
Understanding Department Dudgets	101

VValue Adjustment Board311Vehicle and Building Maintenance (Fire
Rescue)170Victim Services (Public Safety)240

Palm Beach County, FL

W	
Warehouse/Stores (Purchasing)	246
Wastewater Collection, Treatment, and Disposal (WUD)	264
Water Utilities	263
Workers' Compensation (Risk Management)	252

	Y	
Youth Services		267
	-	

	Z	
Zoning (PZB)		228

COVER PHOTO

This photograph by Margaret Harrell, Customer Service Specialist for Palm Beach County Water Utilities, was taken at Mounts Botanical Garden, which is the oldest and largest public botanical garden in the Palm Beaches. The gardens is one of Margaret's favorite places to just sit and relax. Margaret started really focusing on her photography during the last four years but has always had a passion for art as long as she can remember.



BEACHC

ľ

į

Palm Beach County Board of County Commissioners